

**MINUTES**  
**OF**  
**THE BOARD OF REGENTS**  
**OF**  
**THE TEXAS STATE UNIVERSITY SYSTEM**

**Quarterly Board Meeting**

**August 12 - 13, 2021**

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## COMMITTEE MEETINGS

The committee meetings were each held prior to the Board of Regents meeting via teleconference as follows:

- Academic and Health Affairs August 2, 2021 2:00 p.m. CDT
- Finance and Audit August 3, 2021 11:00 a.m. CDT
- Planning and Construction August 3, 2021 2:00 p.m. CDT
- Rules and Regulations August 4, 2021 11:00 a.m. CDT

## **ACADEMIC AND HEALTH AFFAIRS COMMITTEE**

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### **Committee Members**

Regent Garry Crain, Committee Chair; Regent Nicki Harle; Regent Stephen Lee

### **Call to Order**

The Academic and Health Affairs Committee of the Texas State University System was called to order on August 2, 2021 at 2:00 p.m. CDT by Committee Chair Garry Crain. The meeting was held telephonically.

### **Present**

Regent Garry Crain, Committee Chair; Regent Nicki Harle; Regent Stephen Lee

### **Also Present**

Regent Don Flores; Student Regent Camile Settegast; Dr. Brian McCall, Chancellor; Dr. John Hayek, Vice Chancellor for Academic and Health Affairs; Mr. Daniel Harper, Vice Chancellor and Chief Financial Officer; Mr. Sean Cunningham, Vice Chancellor for Governmental Relations; Ms. Nelly Herrera, Vice Chancellor and General Counsel; Mr. Derrick Alexander, Director of Creative Services; Ms. Laura Tibbitts, Director of Administration; various component campus representatives

### **Absent**

None

### **Discussion Items**

Committee Chair Garry Crain called on Dr. John Hayek to present the agenda items.

Dr. Hayek presented LU: New Degree - Bachelor of Science degree in Sport and Recreational Management. The committee approved the item to be taken to the full Board.

Dr. Hayek briefly outlined the Consent Agenda items, which consisted of:

- LU: Addition of a Graduate Certificate in Sustainable Infrastructure Engineering in the Department of Civil and Environmental Engineering
- LU: Addition of Online Offering for the Bachelor of Business Administration (BBA) majors of Marketing, Human Resources Management and Finance
- LU: Addition of Two Graduate Certificate Programs in the Department of Nutrition, Hospitality & Human Services
- LU: Existing Degree Program Title Change and CIP Code Change Requests
- LU: Modification of the Degree Program of Master of Science in Applied Psychology – Clinical Psychology Concentration
- LU: Modification of the Degree Program of Master of Science in Nutrition
- LU: Modification of the Degree Program of Master of Science in Speech-Language Pathology
- LU: New MBA Concentration in Accounting
- LU: Proposed Changes to Bachelor of Science in Studio Art, Art Education Concentration
- LU: Proposed Changes to Bachelor of Business Administration (BBA) – Accounting Degree
- LU: Proposed Changes to Bachelor of Arts in American Sign Language Tracks
- LU: Proposed Changes to Bachelor of Business Administration (BBA) – Finance Degree
- LU: Revision of Bachelor of Arts in Music Degree Plan
- LU: Revision of Bachelor of Music with Teacher Certification- Choir Degree Plan
- LU: Revision of Bachelor of Music with Teacher Certification- Band Degree Plan



SHSU: Continued Authorization of the Sam Houston State University Charter School  
SHSU: Semester Credit Hour (SCH) Change Request—Doctor of Osteopathic Medicine  
SHSU: Semester Credit Hour (SCH) Change Request— Master of Science in Statistics  
SHSU: Degree Program Deletion: Master of Education in Instructional Leadership  
SRSU: Relocation – Communication Program to Department of Behavioral and Social Sciences  
TXST: Change the Name of the Department of Geography to the Department of Geography and Environmental Studies  
LIT: Revision of Associate of Applied Science in Health Information Technology  
LIT: Revision of Level I Certificate in Health Informatics  
LIT: Revision of Level II Certificate in Medical Coding Specialist  
LSCPA: Modification of Level One Certificate and AAS Degree in Graphic Design  
TSUS: Curriculum Changes  
TSUS: Out-of-State/Out-of-Country Course Offerings

The committee approved the items to be included on the Consent Agenda.

### **Adjournment**

There being no further business before the Committee, Committee Chair Garry Crain adjourned the meeting at 2:28 p.m. CDT.

## **PLANNING AND CONSTRUCTION COMMITTEE**

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### **Committee Members**

Regent Bill Scott, Committee Chair; Regent Duke Austin; Regent Alan Tinsley

### **Call to Order**

The Planning and Construction Committee of the Texas State University System was called to order on August 3, 2021 at 2:01 p.m. CDT by Committee Chair Bill Scott. The meeting was held telephonically.

### **Present**

Regent Bill Scott, Committee Chair; Regent Duke Austin; Regent Alan Tinsley

### **Also Present**

Regent Don Flores; Student Regent Camile Settegast; Dr. Brian McCall, Chancellor; Mr. Daniel Harper, Vice Chancellor and Chief Financial Officer; Ms. Nelly Herrera, Vice Chancellor and General Counsel; Ms. Therese Sternenberg, Assistant Vice Chancellor; Mr. Peter Maass, Director of Capital Projects Administration; Mr. Derrick Alexander, Director of Creative Services; Ms. Candice Woodruff, Director of Policy & Planning; Ms. Laura Tibbitts, Director of Administration; various component campus representatives

### **Absent**

None

### **Discussion Items**

Committee Chair Bill Scott called on Mr. Daniel Harper to present the agenda items.

Mr. Harper presented SRSU: Sul Ross State University Campus Master Plan. The committee approved the item to be taken to the full Board.

Mr. Harper presented TSUS: Planning and Construction Report. This item was informational only. No action was taken.

Mr. Harper briefly outlined the Consent Agenda item, which consisted of:

TSUS: Addition to 2022-2027 Capital Improvements Program.

The committee approved the item to be included on the Consent Agenda.

### **Adjournment**

There being no further business before the Committee, Committee Chair Bill Scott adjourned the meeting at 2:08 p.m. CDT.

## **FINANCE AND AUDIT COMMITTEE**

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### **Committee Members**

Regent Duke Austin, Committee Chair; Regent Don Flores; Regent Bill Scott; Regent Alan Tinsley

### **Call to Order**

The Finance and Audit Committee of the Texas State University System was called to order on August 3, 2021 at 11:04 a.m. CDT by Committee Chair Duke Austin. The meeting was held telephonically.

### **Present**

Regent Duke Austin, Committee Chair; Regent Don Flores; Regent Bill Scott; Regent Alan Tinsley

### **Also Present**

Regent Charlie Amato; Student Regent Camile Settegast; Dr. Brian McCall, Chancellor; Mr. Daniel Harper, Vice Chancellor and Chief Financial Officer; Ms. Carole Fox, Chief Audit Executive; Ms. Nelly Herrera, Vice Chancellor and General Counsel; Dr. John Hayek, Vice Chancellor for Academic and Health Affairs; Ms. Kelly Wintemute, Compliance Officer; Mr. Pierce Mitchell, Assistant Vice Chancellor for Governmental Relations; Mr. Derrick Alexander, Director of Creative Services; Ms. Candice Woodruff, Director of Policy & Planning; Ms. Laura Tibbitts, Director of Administration; various component campus representatives

### **Absent**

None

### **Discussion Items**

Committee Chair Duke Austin called on Mr. Daniel Harper to present the agenda items. Mr. Harper asked Ms. Carole Fox to present one of the agenda items.

Mr. Harper presented TSUS: Operating Budgets for Fiscal Year 2022 and asked each institution to provide an overview of its FY 2022 Operating Budget. The committee approved the item to be taken to the full Board.

Ms. Fox presented TSUS: Fiscal Year 2022 Audit and Compliance Plan. The committee approved the item to be taken to the full Board.

Mr. Harper presented TSUS: Status of Implementation of Audit and Compliance Recommendations. This item was informational only. No action was taken.

### **Adjournment**

There being no further business before the Committee, Committee Chair Duke Austin adjourned the meeting at 11:47 a.m. CDT.

## **RULES AND REGULATIONS COMMITTEE**

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### **Committee Members**

Regent Don Flores, Committee Chair; Regent Sheila Faske; Regent Alan Tinsley

### **Call to Order**

The Rules and Regulations Committee of the Texas State University System was called to order on August 4, 2021 at 11:00 a.m. CDT by Committee Chair Don Flores. The meeting was held telephonically.

### **Present**

Regent Don Flores, Committee Chair; Regent Sheila Faske; Regent Alan Tinsley

### **Also Present**

Regent Charlie Amato; Student Regent Camile Settegast; Dr. Brian McCall, Chancellor; Ms. Nelly Herrera, Vice Chancellor and General Counsel; Mr. Daniel Harper, Vice Chancellor and Chief Financial Officer; Dr. John Hayek, Vice Chancellor for Academic and Health Affairs; Ms. Carole Fox, Chief Audit Executive; Ms. Therese Sternenber, Assistant Vice Chancellor; Mr. Pierce Mitchell, Assistant Vice Chancellor for Governmental Relations; Mr. Derrick Alexander, Director of Creative Services; Ms. Candice Woodruff, Director of Policy & Planning; various component campus representatives

### **Absent**

None

### **Discussion Item**

Committee Chair Don Flores called on Ms. Nelly Herrera to present the agenda item.

Ms. Herrera briefly outlined the Consent Agenda item, which consisted of:

TSUS: Approval of Rules and Regulations.

The proposed rule changes consist of three System rules.

Regent Tinsley, on behalf of Regent Scott, presented a change to the proposed language in Paragraph 4.31 of Chapter II, Financial Reports and Annual Operating Budgets. Regent Tinsley made a motion, and it was seconded by Regent Amato.

Regent Tinsley, on behalf of Regent Scott, presented a change to the proposed language in Paragraph 6.(18)(1) of Chapter III, Investment Policy. Regent Tinsley made a motion, and it was seconded by Regent Amato.

The committee approved the item to be included on the Consent Agenda with the above proposed changes to the two rules and the third rule regarding Information Technology as presented.

### **Adjournment**

There being no further business before the Committee, Committee Chair Don Flores adjourned the meeting at 11:13 a.m. CDT.

## **BOARD OF REGENTS MEETING**

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### **I. CALL TO ORDER**

The Quarterly Board of Regents meeting of The Texas State University System was called to order on Thursday, August 12, 2021 at 12:30 p.m. CDT by Chairman of the Board Charlie Amato. The meeting was held in the Espino Conference Rooms of the Morgan University Center at Sul Ross State University, located at 400 N. Harrison, Alpine, Texas. Noting the presence of a quorum, Chairman Amato called upon Regent Don Flores to lead in the United States flag pledge, Regent Nicki Harle to lead in the Texas flag pledge, and Regent Alan Tinsley to deliver the invocation.

### **II. ATTENDANCE**

#### **Present**

Chairman Charlie Amato  
First Vice Chairman Duke Austin  
Second Vice Chairman Garry Crain  
Regent Don Flores  
Regent Nicki Harle  
Regent Alan Tinsley  
Student Regent Camile Settegast

#### **Absent**

Regent Sheila Faske  
Regent Stephen Lee  
Regent Bill Scott

#### **Also Present**

Chancellor Brian McCall; President Jaime Taylor, LU; President Alisa White, SHSU; President Pete Gallego, SRSU; President Lonnie Howard, LIT; President Thomas Johnson, LSCO; President Betty Reynard, LSCPA

### **III. WELCOME REMARKS**

Chairman Amato welcomed all present. Chairman Amato also welcomed new regents, Ms. Sheila Faske, Mr. Stephen Lee, and Student Regent Camile Settegast and welcomed back Regent Alan Tinsley who was reappointed. Regent Sheila Faske and Regent Stephen Lee were unable to attend the meeting.

### **IV. CHANCELLOR'S COMMENTS**

Chancellor Brian McCall introduced Dr. Jaime Taylor, the new president for Lamar University.

### **V. APPROVAL OF MINUTES**

Upon motion of Regent Flores, seconded by Regent Austin, with all Regents voting aye, it was ordered that the minutes of the quarterly Board of Regents meeting held May 20 – 21, 2021 are approved.

Upon motion of Regent Crain, seconded by Regent Harle, with all Regents voting aye, it was ordered that the minutes of the special called telephonic Board of Regents meeting held June 30, 2021 are approved.

### **VI. ACADEMIC AND HEALTH AFFAIRS**

Regent Garry Crain, Chair of the Academic and Health Affairs Committee, presented the following agenda item:

### **2021-73 LU: New Degree - Bachelor of Science degree in Sport and Recreational Management**

Upon motion of Regent Crain, seconded by Regent Harle, with all Regents voting aye, it was ordered that Lamar University is authorized to offer a Bachelor of Science degree in Sport and Recreational Management (in all modes: on campus, online, and hybrid) that will provide workforce-focused training in cutting-edge topics in human resource and facility management, marketing, event promotion, budgeting and programming for recreational and sport organizations. This program would begin effective Fall 2022, following notification to the Texas Higher Education Coordinating Board and Commission on Colleges of the Southern Association of Colleges and Schools.

Regent Crain noted that the following items are found on the Consent Agenda:

- LU: Addition of a Graduate Certificate in Sustainable Infrastructure Engineering in the Department of Civil and Environmental Engineering
- LU: Addition of Online Offering for the Bachelor of Business Administration (BBA) majors of Marketing, Human Resources Management and Finance
- LU: Addition of Two Graduate Certificate Programs in the Department of Nutrition, Hospitality & Human Services
- LU: Existing Degree Program Title Change and CIP Code Change Requests
- LU: Modification of the Degree Program of Master of Science in Applied Psychology – Clinical Psychology Concentration
- LU: Modification of the Degree Program of Master of Science in Nutrition
- LU: Modification of the Degree Program of Master of Science in Speech-Language Pathology
- LU: New MBA Concentration in Accounting
- LU: Proposed Changes to Bachelor of Science in Studio Art, Art Education Concentration
- LU: Proposed Changes to Bachelor of Business Administration (BBA) – Accounting Degree
- LU: Proposed Changes to Bachelor of Arts in American Sign Language Tracks
- LU: Proposed Changes to Bachelor of Business Administration (BBA) – Finance Degree
- LU: Revision of Bachelor of Arts in Music Degree Plan
- LU: Revision of Bachelor of Music with Teacher Certification- Choir Degree Plan
- LU: Revision of Bachelor of Music with Teacher Certification- Band Degree Plan
- SHSU: Continued Authorization of the Sam Houston State University Charter School
- SHSU: Semester Credit Hour (SCH) Change Request—Doctor of Osteopathic Medicine
- SHSU: Semester Credit Hour (SCH) Change Request— Master of Science in Statistics
- SHSU: Degree Program Deletion: Master of Education in Instructional Leadership
- SRSU: Relocation – Communication Program to Department of Behavioral and Social Sciences
- TXST: Change the Name of the Department of Geography to the Department of Geography and Environmental Studies
- LIT: Revision of Associate of Applied Science in Health Information Technology
- LIT: Revision of Level I Certificate in Health Informatics

- LIT: Revision of Level II Certificate in Medical Coding Specialist
- LSCPA: Modification of Level One Certificate and AAS Degree in Graphic Design
- TSUS: Curriculum Changes
- TSUS: Out-of-State/Out-of-Country Course Offerings

These items were voted on and passed under the approval of the Consent Agenda. These items can be found immediately following the meeting minutes.

## **VII. FINANCE AND AUDIT**

Regent Duke Austin, Chair of the Finance and Audit Committee, presented the following agenda items:

### **2021-74 TSUS: Operating Budgets for Fiscal Year 2022**

Upon motion of Regent Austin, seconded by Regent Tinsley, with all Regents voting aye, it was ordered that the Fiscal Year 2022 Operating Budgets for Components of the Texas State University System are approved.

### **2021-75 TSUS: Fiscal Year 2022 Audit and Compliance Plan**

Upon motion of Regent Austin, seconded by Regent Flores, with all Regents voting aye, it was ordered that the Fiscal Year 2022 Audit and Compliance Plan for the Texas State University System is approved.

### **Informational Item – TSUS: Status of Implementation of Audit and Compliance Recommendations**

The Status of Implementation of Audit and Compliance Recommendations were presented as an informational item only. No action was taken.

## **VIII. PLANNING AND CONSTRUCTION**

Regent Duke Austin, committee member of the Planning and Construction Committee, introduced Mr. Shad Comeaux of Freese and Nichols to present the Sul Ross State University Campus Master Plan.

Regent Duke Austin, committee member of the Planning and Construction Committee, presented the following agenda items:

### **2021-76 SRSU: Sul Ross State University Campus Master Plan**

Upon motion of Regent Austin, seconded by Regent Crain, with all Regents voting aye, it was ordered that the 2021-2031 Campus Master Plan for Sul Ross State University is approved.

### **Informational Item – TSUS: Planning and Construction Report**

The Planning and Construction Report was presented as an informational item only. No action was taken.

Regent Austin noted that the following item is found on the Consent Agenda:

- TSUS: Addition to 2022-2027 Capital Improvements Program

This item was voted on and passed under the approval of the Consent Agenda. This item can be found immediately following the meeting minutes.

## IX. RULES AND REGULATIONS

Regent Flores, Chair of the Rules and Regulations Committee, noted that the following item is found on the Consent Agenda:

- TSUS: Approval of Rules and Regulations

This item, with changes as discussed and approved at the Rules and Regulations Committee meeting, was voted on and passed under the approval of the Consent Agenda. This item can be found immediately following the meeting minutes.

## X. GOVERNMENTAL RELATIONS

Chairman Amato called on Regent Harle, who asked Vice Chancellor Sean Cunningham to make a brief report. Vice Chancellor Cunningham presented a legislative update concerning state and federal issues that have the potential to impact the Texas State University System.

## XI. CONTRACTS

Chairman Amato noted that all contracts are on the Consent Agenda and that Ms. Nelly Herrera, Vice Chancellor and General Counsel, is available to answer any questions.

### **SHSU: Contract for Student Financial Planning Services with Oracle America, Inc.**

The contract commencing September 1, 2021, for a period not to exceed three years, for student financial planning services between Sam Houston State University and Oracle America, Inc. in an amount projected to be \$1,341,649.08, is approved.

### **TXST: Contract Amendment for Shuttle Services with Transdev, Inc.**

The Amendment to the contract between Texas State University and Transdev, Inc., changing the three-year extension to three one-year extensions and providing the University with a right of refusal to purchase the bus fleet for an amount not to exceed \$2,500,000, is approved.

### **TXST: Contract with Texas A&M University for an Intercollegiate Football Game**

The contract between Texas State University and Texas A&M University for an intercollegiate football game to be held on September 4, 2027, at Kyle Field in College Station, Texas, is approved.

### **TXST: Contracts for Temporary Personnel/Skilled Labor Services with Priority Personnel, Inc., Key Staff, Inc., Infojini, Inc., and Midtown Personnel, Inc.**

The contracts for temporary personnel/skilled labor services between Texas State University and Priority Personnel, Inc., Key Staff, Inc., Infojini, Inc., and Midtown Personnel, Inc., commencing on September 1, 2021, for a period of three years, with a possible two-year renewal, individually in amounts not to exceed \$5,000,000, and with total expenditures between all four not to exceed \$6,000,000, is approved.

## XII. PERSONNEL

Chairman Amato noted that the following item is found on the Consent Agenda:

- TSUS: Faculty Matters



This item was voted on and passed under the approval of the Consent Agenda. This item can be found immediately following the meeting minutes.

### **XIII. MISCELLANEOUS**

Chairman Amato presented the following agenda items:

#### **2021-77 SRSU: Naming the Christine Young Robinson Mall**

Upon motion of Regent Flores, seconded by Regent Tinsley, with all Regents voting aye, it was ordered that Sul Ross State University is authorized to name the University Mall the Christine Young Robinson University Mall.

#### **2021-78 TXST: Resolution Honoring Vice President for Student Affairs Dr. Joanne H. Smith**

Upon motion of Regent Flores, seconded by Regent Crain, with all Regents voting aye, it was ordered that the following resolution be adopted honoring Dr. Joanne H. Smith in recognition of twenty-eight years of distinguished service to Texas State University and The Texas State University System.

#### **Resolution Honoring Dr. Joanne H. Smith**

Whereas, Dr. Joanne Smith, Vice President for Student Affairs, retired from Texas State University in May 2020, following more than twenty-eight years of highly-praised and loudly-applauded leadership and service to the university's students, faculty, and staff; and,

Whereas, Dr. Smith provided six years of highly-praised and loudly-applauded leadership and service to Arizona State University serving as assistant director of operations in residence life; and,

Whereas, Dr. Smith provided ten years of highly-praised and loudly-applauded leadership and service to McPherson College as director of housing and orientation and assistant dean of students and minority counselor; and,

Whereas, Dr. Smith provided a total of forty-four years of excellent and revered service to higher education in leadership positions outlined forthwith; and,

Whereas, Dr. Smith earned a bachelor's degree in elementary education and mathematics from Edinboro University of Pennsylvania, a master's degree in student personnel and guidance from Wichita State University, and a Ph.D. in student personnel administration from Kansas State University, preparing herself for a career in higher education; and,

Whereas, Dr. Smith joined Texas State University in 1992 as director of residence life and was promoted to associate vice president for student affairs and director of enrollment management in 2000, and, beginning in 2005, led the university's student affairs division with clear vision, careful attention, abundant skill, and an unwavering commitment to student success, guiding the university through unprecedented growth, achievement, and recognition; and,

Whereas, Dr. Smith held and valued the title of Assistant Professor, was one of the founding faculty members of the Student Affairs in Higher Education master's program, and had many opportunities to educate and engage students; and,

Whereas, Dr. Smith exemplifies a commitment to serve through significant, continued, and unselfish service and leadership activities that have benefited both Texas State University and the profession as a whole; and,

Whereas, Dr. Smith was awarded the Esther Lloyd-Jones Professional Service Award by the American College Personnel Association and the Dr. Kent L. Gardner Award by the Association of Fraternity/Sorority Advisors; and,

Whereas, Dr. Smith actively participated in and provided leadership through her appointment to, membership in, and service on numerous national, state, and regional associations including the American College Personnel Association, the National Association of Student Personnel Administrators, the Association of College and University Housing Officers-International, and the Southwest Association of College and University Housing Officers; and,

Whereas, Dr. Smith provided professional service to many national, state, and regional public and private entities through invited talks, lectures, professional presentations, and consultancies; and,

Whereas, Dr. Smith provided solid support and appreciated guidance to the Texas State University President as a respected and trusted member of the President's Cabinet for fifteen years; and,

Whereas, Dr. Smith expressed in so many ways her love of the Texas State University Bobcat Family; and,

Whereas, Dr. Smith is enthusiastically nominated, strongly endorsed, and wholeheartedly supported by students, faculty, staff, and administrators, from Texas State University and beyond, for this important recognition; and,

Whereas, Dr. Smith is joined on this pride-filled occasion by her many friends and colleagues;

Now, Therefore, Be It Resolved, that the Board of Regents of The Texas State University System enthusiastically and unanimously adopt this Resolution, recognizing Dr. Joanne H. Smith and thanking her for her service to The Texas State University System, its component institutions, and their students, faculty, and staff.

Adopted by the Board of Regents of The Texas State University System on this twelfth day of August 2021.

Chairman Amato noted that the following item is found on the Consent Agenda:

- TSUS: Gift Reports

This item was voted on and passed under the approval of the Consent Agenda. This item can be found immediately following the meeting minutes.

**XIV. RECESS TO EXECUTIVE SESSION**

Chairman Amato recessed the Board to Executive Session at 1:14 p.m. CDT in accordance with *Chapter 551* of the *Texas Government Code* to discuss legal, real estate and personnel issues.

**XV. RECONVENE IN OPEN SESSION**

The Board reconvened in open session at 3:02 p.m. CDT on Thursday, August 12, 2021.

**XVI. RECESS OPEN SESSION**

At 3:02 p.m. CDT, Chairman Amato recessed the meeting until the following morning.

**XVII. RECONVENE**

The Quarterly Board of Regents meeting of the Texas State University System was reconvened on Friday, August 13, 2021 at 10:00 a.m. CDT by Chairman of the Board Charlie Amato. The meeting was held in the Espino Conference Rooms of the Morgan University Center at Sul Ross State University, located at 400 N. Harrison, Alpine, Texas. A quorum was present. Regents Sheila Faske, Stephen Lee, and Bill Scott are absent.

**XVIII. STUDENT ADVISORY BOARD (SAB) REPORT**

Chairman Amato asked each president to introduce his or her respective students to the Board. SAB members reported to the Board. The SAB report included a welcome and a written report distributed to the Regents covering topics such as Covid-19, mental health, emergency readiness plans, and fees.

**XIX. CAMPUS UPDATE**

Chairman Amato called on President Pete Gallego to present a campus update for Sul Ross State University.

**XX. TSUS FOUNDATION UPDATE**

Mr. Mike Wintemute, Executive Director of the Foundation, made a presentation to the Board regarding the current status of Foundation funds, awards and scholarships.

**XXI. APPROVAL OF CONSENT AGENDA**

**2021-79 TSUS: Approval of Consent Agenda**

Upon motion of Regent Amato, seconded by Regent Crain, with all Regents voting aye, the Board acknowledge those items on the Consent Agenda which have been reviewed and approved at the campus level as being presented to the board for informational purposes only, and that all other items on the Consent Agenda that are not for informational purposes only, are approved.

**XXII. GENERAL MOTIONS**

Chairman Amato outlined one general informational item regarding the schedule of upcoming board meetings:

<u>Dates:</u>	<u>Host:</u>	<u>City:</u>
November 18 – 19, 2021	Sam Houston State University	Huntsville

**XXIII. PUBLIC COMMENTS**

Chairman Amato called for public comments. There were no public comments.

**XXIV. ADJOURNMENT**

Chairman Amato adjourned the meeting at 10:55 a.m. CDT.

Attested by:  
Brian McCall, Ph.D.  
Chancellor and Secretary to the Board

**CONSENT/APPENDIX**

CONSENT – ACADEMIC AND HEALTH AFFAIRS

## **LU: Addition of a Graduate Certificate in Sustainable Infrastructure Engineering in the Department of Civil and Environmental Engineering**

Lamar University is authorized to offer a 21 hour Graduate Certificate in Sustainable Infrastructure Engineering in any of the following modalities: on campus, on-line, or hybrid. This program will be effective Fall 2021.

### **Rationale**

A certificate in Sustainable Infrastructure Engineering will provide a structured path for graduate students to learn key skills for providing more sustainable infrastructure in the future for our society, especially in this time of climate variability and expanded urban, suburban and rural development, while considering our natural environment and a better quality of life. The core of the certificate focuses on developing technologies for effecting these goals while the initial offering will be hybrid, the expanded course listing provides for more depth and focus within a student's sub-discipline. The delivery will be hybrid, with on-campus faculty and supplemented by adjunct faculty from the US Army Corps of Engineers remote through an online option with synchronous lectures. Five courses are required with at least three from Group A (core).

#### **Group A (core)**

CVEN 5334 Sustainability: Green Engineering  
CVEN 5335 Sustainability: Engineering with Nature (Interdisciplinary course)  
CVEN 5336 Engineering with Nature: Ecology  
CVEN 5337 Engineering with Nature: Engineering  
CVEN 6334 Sustainability: Life Cycle Assessment  
CVEN 6345 Water Quality Modeling/Monitoring

#### **Group B (electives with a sustainability focus)**

CVEN 5324 Models in Hydrological Systems  
CVEN 5333 Advanced Pavement Analysis and Design  
CVEN 5370 GIS Applications in Engineering  
CVEN 6332 Advanced Geotechnical Engineering  
CVEN 6333 Chemical Principles in Environmental Systems  
CVEN 6387 Hydraulics of Environmental Systems

## **LU: Addition of Online Offering for the Bachelor of Business Administration (BBA) majors of Marketing, Human Resources Management and Finance**

Lamar University is authorized to modify the existing Bachelor of Business Administration majors of Marketing, Human Resources Management and Finance by offering these majors 100% online, in addition to the current on-campus offerings.

### **Rationale**

The Department of Business is requesting to offer the Marketing, Human Resources Management, and Finance majors in the Bachelor of Business Administration program 100% online, in addition to the current on-campus offerings. The purpose of adding the online offering of the Marketing Human Resources Management, and Finance majors is twofold:

1. Attract new students by offering an alternative to the on-campus program.
2. Retain current students who would prefer to continue their education online.

Both the online and on-campus programs will be taught by the same faculty, with the same course coverages and syllabi, and the same degrees conferred. The online mode of delivery will be added to accommodate students who would prefer online education.



## **LU: Addition of Two Graduate Certificate Programs in the Department of Nutrition, Hospitality & Human Services**

Lamar University is authorized to offer two graduate level certificate programs: an 18-SCH Sports Nutrition Certificate and a 21-SCH Didactic Program in Dietetics Nutrition Certificate.

### **Rationale**

To meet the educational needs of the growing nutrition field, Lamar University proposes to offer two graduate certificate programs, Sports Nutrition and Didactic Program in Dietetics (DPD) Nutrition. The Sports Nutrition Certificate will consist of six (6) courses, three courses are currently delivered online and three (3) courses will be developed for online delivery. The DPD Nutrition Certificate will consist of seven (7) courses, three courses are currently delivered online and four (4) courses will be developed for online delivery. The certificate programs are designed to provide students with marketable skills to enter the profession of nutrition. Upon completion, the earned credit hours in both certificates can be counted toward the degree requirement of Master of Science in Nutrition at Lamar University.

#### **Sports Nutrition Certificate**

NUTR 5359- Sports Nutrition  
NUTR 5351: Weight Management  
NUTR 5352: Eating Disorders  
KINT 5340: Scientific Basis  
KINT 5344: Strength & Conditioning  
KINT 5337: Sport Supplements & Ergogenic Aids

#### **Didactic Program in Dietetics Nutrition Certificate**

NUTR 5332- Vitamin & Minerals  
NUTR 5309: The Energy Nutrients  
NUTR 5311: Advanced MNT I  
NUTR 5313: Advanced MNT II  
NUTR 5317: Food Principles & Preparation  
NUTR 5319: Menu & Production Management  
HOSP 5360: Organizational Management for Services

## **LU: Existing Degree Program Title Change and CIP Code Change Requests**

Lamar University is authorized to change the current degree program title of Master of Science in Accounting (MSA) to Master of Science in Professional Accounting (MSPA) and change the CIP code from 52.0301.00.16 (Accounting) to 52.1399 (Management Sciences and Quantitative Methods, Other).

### **Rationale**

Students in this graduate degree program seek careers in professional accounting. Accordingly, Master of Science in Professional Accounting is a better designation of the degree program title. Lamar University currently has a Graduate Certificate in Professional Accounting for those students who wish to enter a certificate program rather than a degree program. Other Texas universities have graduate programs entitled Master of Science in Professional Accounting in their degree designation (e.g., The University of Texas at Austin and Texas A&M University-San Antonio).

The change in the CIP code is to address the National Association of State Boards of Accountancy and the American Institute of Certified Public Accountants change in the Certified Public Accountant (CPA) exam to be effective January 2024. More quantitative and analytics will be incorporated into the exam, and students entering the workforce will be required to have data analytics and technology skills. The accounting curricula will be required to incorporate a more quantitative and technology emphasis: data analytics, IT audit, cybersecurity, blockchain and related quantitative topics. Accordingly, the change in the CIP code is more appropriate for the accounting program.

**LU: Modification of the Degree Program of Master of Science in Applied Psychology – Clinical Psychology Concentration**

Lamar University is authorized to modify the required SCHs of Master of Science in Applied Psychology in the concentration of Clinical Psychology from 45 SCHs to 60 SCHs. This action will be effective in Fall 2022.

**Explanation**

The proposed increase from 45 SCHs to 60 SCHs for the MS in Applied Psychology in the Clinical Psychology concentration is necessary to ensure that the graduates qualify for licensure as Licensed Psychological Associates. The Texas State Board of Examiners of Psychologists has established guidelines for course work, practicum hours, and program length. The proposed changes ensure compliance with the state guidelines and make the graduates eligible to sit for the licensure examination. The proposed 60-SCH program is listed below:

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**Proposed Curriculum (60 hours)**

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**YEAR 1**

PSYC 5302 Advanced Data Analysis  
PSYC 5320 Psychological Measurement  
PSYC 5360 Learning and Motivation  
PSYC 5323 Experimental Design  
PSYC 5325 Personality & Psychopathology  
PSYC 5350 Multivariate Data Analysis

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**YEAR 2**

PSYC 5310 Intellectual Assessment  
PSYC 5311 Introduction to Psychotherapy  
PSYC 5380 Behavioral Neuroscience  
PSYC 5312 Personality Assessment  
PSYC 5313 Advanced Psychotherapy  
PSYC 5365 Cognition, Emotion, & Memory  
PSYC 5330 Clinical Practicum I  
PSYC 5305 Ethical & Legal Implications for Psychologists

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**YEAR 3**

PSYC 5331 Clinical Practicum II  
PSYC 5390 Thesis  
PSYC 5355 Social, Cultural, & Developmental Psychology  
PSYC 5391 Thesis  
PSYC 5332 Clinical Practicum III  
PSYC 5345 Behavior Management & Consultation

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## **LU: Modification of the Degree Program of Master of Science in Nutrition**

Lamar University is authorized to modify the Master of Science in Nutrition by decreasing the total credit hours required along with the change of a name concentration and the addition of a Sports Nutrition concentration. These actions will be effective in Fall 2022.

### **Explanation**

The Department of Nutrition, Hospitality & Human Services requests to modify the existing Master of Science in Nutrition degree program to reduce the number of hours in the program from 36 hours to 30 hours in both concentrations. Additionally, the department requests that the name of General Nutrition concentration be changed to the Applied Nutrition, the name of the Dietetics concentration will remain the same, and to add a Sports Nutrition concentration.

The 30-SCH degree program with the three concentrations (Applied Nutrition, Dietetics and Sports Nutrition) will better meet student needs and market demands. The degree changes allows the degree program to be completed in a timely manner to allow students to enter the nutrition field with marketable skills provided by each of the unique concentration areas.

## **LU: Modification of the Degree Program of Master of Science in Speech-Language Pathology**

Lamar University is authorized to modify the Master of Science in Speech-Language Pathology degree with changes effective Fall 2021 by adding an additional course as recommended by the Council on Academic Accreditation – American Speech Language & Hearing Association.

### **Rationale**

To fully meet the requirements of the accrediting agency (Council on Academic Accreditation-American Speech Language and Hearing Association) of the degree program, it is requested that a 3-SCH elective be added to the course requirement. The addition will increase the required degree hours from 30 to 33 SCH, and allow for a broader scope of courses to encompass the practice areas in Speech-Language Pathology. The 3-SCH course will be selected among independent studies offered by faculty (i.e., SPHS 5350, 5351), and Communication Management with Severe/Profound Disorders (SPHS 5330).

## **LU: New MBA Concentration in Accounting**

Lamar University is authorized to offer a new MBA concentration area in Accounting and include two new courses, ACCT 5355 Data Analytics and ACCT 5365 Internal/External Financial Reporting

### **Rationale**

The addition of this concentration area to Lamar University's MBA offerings is appealing to Accounting professionals not on a CPA track and not planning to take the Uniform Certified Public Accountant Exam. The proposed concentration will require students to take two new and two existing courses (four courses): ACCT 5361 Financial Statement Analysis, ACCT 5355 Data Analytics, ACCT 5365 Internal & External Financial Reporting and FINC 5350 Cases in Financial Management.

#### **ACCT 5361 Financial Statement Analysis**

This course provides a basis for determining firm value. Student are introduced to fundamental analysis concepts and techniques that can be used to critique and interpret the financial health of the firm. The course integrates research in the areas of accounting, finance, and management which have proved useful in the financial analysis of organizations.

#### **ACCT 5355 Data Analytics (New)**

Analysis, research, and presentation of current topics and issues in accounting relevant to business professionals. May be taken more than once with course topic changes,

#### **ACCT 5365 Internal and External Financial Reporting (New)**

Accounting is an information system that lays the foundation for enlightened decision making. MBA accounting aims to teach future business leaders rather than to educate accountants; therefore, this course puts more emphasis on how accounting information impacts decision makers and less emphasis on information production. This course will provide students with an accounting toolkit and analytical skills, including data analytics, that guide them in making the complicated decisions they will face as future business leaders. This course is organized into two modules. The focus of the first module is on information used for internal decision-making purposes. Topics include cost behavior and decision making, budgets and performance analysis, activity and differential analysis, balanced scorecard, and others. The second module focuses on the interpretation of financial accounting reports and evaluation of a firm's performance. This helps to analyze the financial reports filed by companies and understand the relevance of the information provided in evaluating company performance.

#### **FINC 5350 Cases in Financial Management**

A study of business cases which focus on a variety of financial issues and solutions.

## **LU: Proposed Changes to Bachelor of Science in Studio Art, Art Education Concentration**

The College of Fine Arts and Communication is authorized to make the requested changes to the Bachelor of Science in Studio Art with a Concentration in Art Education

### **Rationale**

Requested changes to the Bachelor of Science Degree in Studio Art, Art Education concentration are listed below. Please note the following features of the degree plan as previously established:

#### **Academic Foundations:**

Only one Math course is required (Math 1332 or other approved course).

#### **Professional Pedagogy:**

Art Education majors are required to take PEDG 4340 – Managing the Early Childhood/Elementary Environment OR PEDG 4380 – Secondary Classroom Management. PEDG 4380 is being added as an option.

The Clinical Teaching course is being updated to PEDG 4620 to reflect ALL Clinical Teaching.

#### **Art Education:**

ARTS 3381 Intro to Art Education/Global Culture is being added as a required course in the degree plan. This increases required coursework in the concertation from 6 to 9 credit hours.

LAMAR UNIVERISTY – DEPARTMENT OF ART  
BACHELOR OF SCIENCE IN STUDIO ART DEGREE

**ART EDUCATION  
BS/ATSE  
123 CREDIT HOURS**

Name: \_\_\_\_\_  
School Address: \_\_\_\_\_  
City/State: \_\_\_\_\_ Zip: \_\_\_\_\_  
Telephone: \_\_\_\_\_

Date of Admission: \_\_\_\_\_  
Graduation Date : \_\_\_\_\_  
E-mail Address: \_\_\_\_\_  
Student ID: \_\_\_\_\_

**ACADEMIC FOUNDATIONS (60 HOURS)**

University Core Curriculum (42 HRS)	Grade	Gr. Pt.
ENGL1301		
ENGL1302/1374		
Literature or Philosophy		
Speech/Foreign Lang		
ARTS 1303 Art Hist Surv I		
Math 1332 (or other approved course)		
Lab Science (4 cr)		
Lab Science (4 cr)		
Political Science 2301		
Political Science 2302		
HIST 1301		
HIST 1302		
Social Science		
LIBR 1101		
Total		

**PROFESSIONAL PROGRAM (63 HOURS)**

Professional Program Art Foundations (18 HRS)	Grade	Gr. Pt.
ARTS 1316 Drawing I		
ARTS 1317 Drawing II		
ARTS 1311 Design I		
ARTS 1312 Design II		
ARTS 2311 Design III		
ARTS 2323 Drawing III		
<b>Studio Arts (27 Hours)</b>		
ARTS 3314 Painting I		
ARTS 3328 Sculpture I		
ARTS 2356 Photography I		
ARTS 3305 Digital Imaging		
ARTS 3355 Printmaking I		
ARTS3376 Ceramics I		
ARTS4331 Alternative Fibers		
ARTS Level 2 Studio Art Elective		
Total		

Professional Education Including Practice Teaching (21 HRS)	Grade	Gr. Pt.
PEDG2310 Intro to Teacher Ed		
PEDG3300 Hum Dev Learning		
READ3326 Rdg/Content Areas		
PEDG3380 Secondary Curriculum Methodology		
PEDG4340 Mang EC Elem or PEDG4380 Sec Meth Class Mgt		
PEDG4620 Clinical Teaching		
Total		

Art History (9 Hours)	Grade	Gr. Pt.
ARTS 1304 Art History II		
ARTS 2305 Art Since 1940		
ARTS Art History Upper Elect		
<b>Art Education (9 Hours)</b>		
ARTS 3381 Intro Art Education and Global Culture		
ARTS4371 Elementary Vis Art		
ARTS4381 Adv Studies Vis Art		
Total		

Total Hours Required: \_\_\_\_\_ 123 \_\_\_\_\_

Total Hours Completed: \_\_\_\_\_

Grade Point Average: \_\_\_\_\_

ADVISOR: \_\_\_\_\_

**RECOMMENDED FOR GRADUATION:**

Department Chair: \_\_\_\_\_  
dmm\Rev. 07/07/2021

Date: \_\_\_\_\_

ADDITIONAL HOURS		



## **LU: Proposed Changes to Bachelor of Business Administration (BBA) – Accounting Degree**

The School of Accounting and Information Systems is authorized to make the requested changes to the coursework required to complete the accounting major within the Bachelor of Business Administration. Furthermore, the new track in Management Accounting and Analytics (CMA) within the Bachelor of Business Administration is approved.

### **Rationale**

The current coursework to complete the Bachelor of Business Administration with an accounting major requires students to complete ACCT 3370, Systems and Practice Applications. After benchmarking Lamar University's accounting curriculum with other accounting programs, it became evident ACCT 3370 is required by very few undergraduate accounting programs in Texas. Also, it became apparent ACCT 2302, Managerial Accounting is a required course for accounting majors in all accounting programs in Texas except for Lamar University. Accordingly, we are requesting the following change to the accounting curriculum:

**CHANGE:** ACCT 3370 Systems and Practice Applications  
**TO:** ACCT 2302 Introduction to Managerial Accounting

Currently, Lamar University only offers one accounting track in the Bachelor of Business Administration. The existing track focuses primarily on financial accounting and seeks to prepare students to sit for the Certified Public Accountant (CPA) examination. Over the last ten years, enrollment in the undergraduate accounting program has been decreasing and many students choose to change majors given the high academic rigor required by the upper-level accounting courses in the traditional program. The accounting faculty proposes the creation of a new track in Management Accounting and Analytics (CMA). The curriculum will be the same as the Bachelor of Business Administration for current accounting majors, except the major courses have been modified to introduce courses that will prepare students for the Certified Management Accountant (CMA) certification. Accordingly, we are requesting the following addition to the accounting curriculum:

**ADD: Track in Management Accounting and Analytics (21 credits):**

ACCT 3340 Cost Accounting (3 credits)  
ACCT 3350 Professional Ethics (3 credits) - new  
FINC 3320 Intermediate Financial Management (3 credits)  
MISY 3390 Data Mining (3 credits)  
ACCT 4310 Internal Audit (3 credits) - new  
ACCT 4320 Data Analytics in Accounting (3 credits) - new  
ACCT 4330 Financial Statement Analysis and Firm Valuation (3 credits) – new

**Department of Accounting & Business Law**

**DEGREE: B.B.A. - ACCT**

**MAJOR: Accounting**

**BBA-ACCT University Core Courses**

36 hours

Cr. Hrs.	Gr.	GPts
----------	-----	------

- COMM 1321 3
- CREATIVE ARTS 3
- ENGL 1301 3
- ENGL 1302 3
- HIST 1301 3
- HIST 1302 3
- LANG, PHIL & CULTURE\*\*\* 3
- MATH 1324 3
- SCIENCE 3
- SCIENCE 3
- POLS 2301 3
- POLS 2302 3

\*Completion of either BULW 1370, ECON 2301 or ECON 2302 fulfills the University Core Social/Behavioral Sciences requirement.

\*MGMT 3320 prod 3

\*\*Completion of BUAL 2310 fulfills the University Core Track 2 requirement, bringing that total to 42 hours.

MISY 3310 3

\*\*\*PHIL 2306 or ENGL 2300

GrPts NON LU

Total University Core: 0

GrPts NON LU

Total Business Core: 0

Electives - 6 hours (3 hours can be in business)

Cr.Hrs.	Gr.
---------	-----

3

3

GrPts NON LU

Total Electives 0

Major Specialization - ACCT

24 hours

LU NON	Cr. Hrs.
--------	----------

TOTAL

LU

ACCT 2302 Managerial 3

Hours in CoB: 0

**College of Business Core Courses**

54 hours

Cr. Hrs.	Gr.	GPts.
----------	-----	-------

- BULW 1370\* 3
- MISY 1373 3
- ACCT 2301 3
- BUAL 2310 (stats) 3
- BUSI 2300 (8 weeks) 3
- ECON 2301\* 3
- ECON 2302\* 3
- BCOM 3350 3
- BUAL 3320 (stats) 3
- BULW 3310 3
- ECON 3340/3390 3
- \*FINC 3310 3
- \*MGMT 3310 3

\*MKTG 3310 3

BULW 4390 (elective)\*\*\*\* 3

\*\*MGMT 4370 strategic 3

GPts.

\*\*\*\* The content of this course will be determined by the College of Business No Special Topic or student's Major Specialization courses\*\*\*\*

Gr.

GPts.

ACCT 3310 Inter 1 3

QPts. in CoB:		ACCT 3320 Inter 2 3	
CoB GPA:		ACCT 3330 (4) gov't 3	
<b>CoB</b>	<b>NONE</b>	<b>0</b>	ACCT 3340 (3) cost 3
<b>Deficiencies</b>			
<b>: NONE</b>			
Total Hours: 0	0		ACCT 3380 (2) tax 3
Total Grade Points:		ACCT 4300 audit 3	
Overall GPA: #DIV/0!		ACCT 4375 (4) AIS-tech 3	
<b>Total</b>	<b>0</b>	<b>0</b>	GrPts NON LU
<b>Deficiencies</b>			Total Major: 0
<b>: NONE</b>			
<b>Accounting sequence:</b>		Notes:	
<b>ACCT: 1. 2301, 2. 3370, 3. 3310, 4. 3320, 5. 4300</b>			
pre-req for ACCT 2301: MATH 1324			
pre-req for BUAL 2310: MATH 1324			
pre-req for BUSI 2300: BULW 1370			
pre-req for MGMT 3310: BUSI 2300			
pre-req for MGMT 3320: BUSI 2300, BUAL 2310			
pre-req for MISY 3310: MISY 1373			
pre-req's for FINC 3310: ACCT 2301, 3370, ECON 2301/02			
<b>Strategic Mgmt sequence:</b>			
a. MATH 1324, b. BUAL 2310, c. MGMT 3320, d. MGMT 4370		Chair: Date:	
pre-req's for **MGMT 4370: *MGMT 3310,3320, *MKTG 3310, *FINC 3310			

Hours Required: 120

**Effective Fall 2021**

## **LU: Proposed Changes to Bachelor of Arts in American Sign Language Tracks**

The College of Fine Arts and Communication is authorized to make the requested changes to the following Bachelor of Arts in American Sign Language tracks: Advocacy Track, Interpreting Track and Teaching Certification Track.

### **Rationale**

Minor changes were made to the following Bachelor of Arts in American Sign Language tracks to reduce small class offerings: Advocacy Track, Interpreting Track and Teaching Certification Track. None of the revisions causes substantive change to the program nor to the catalog.

1. Each of the degree plans now indicates a preference for MATH 1332 as the core math component.
2. BA-ASL teaching track students will take PEDG 2342 Diversity of Learners instead of SPED 1371 Introduction to Special Education, which is no longer offered. Students previously has both a s a choice. PEDG 4620 Clinical Teaching should be taken in lieu of PEDG 4630 Clinical Teaching.
3. BA-ASL Interpreting students will take DSDE 4313 Interpreting K-12 in lieu of DSDE 4379 Professional Responsibilities/DSDE 4308 Teaching ASL as a Second Language.
4. BA-ASL Advocacy track student will take an available elective in lie of DSDE 3322 Research Theory.

Lamar University  
Revised BA-American Sign Language (Advocacy)

Name \_\_\_\_\_

L# \_\_\_\_\_

FALL

SPRING

FIRST YEAR

ENGL 1301				
DSDE 1371 ASL I				
HIST 1301				
MATH 1332 or higher				
DSDE 1374 Deaf Studies				
				15

ENGL 1302				
DSDE 1372 ASL II				
HIST 1302				
Component Area Option <sup>(5)</sup>				
DSDE 1377 Intro to Deaf Ed				
				15

SECOND YEAR

LANG, PHIL, AND CULTURE <sup>(1)</sup>				
POLS 2301				
DSDE 2371 ASL III				
DSDE 1375 Bilingual Theories				
DSDE 1378 Introduction to Interpreting				
				15

SCIENCE <sup>(3)</sup>				
POLS 2302				
DSDE 2372 ASL IV				
DSDE 3311 Advocacy & Services				
DSDE 1376 Fingerspelling				
				15

THIRD YEAR

DSDE 2377 ASL Structure				
DSDE 3301 ASL V				
DSDE 3307 ASL Lit./ Visual Media				
DSDE Elective <sup>(4)</sup>				
PSYC 2301				
DSDE Elective <sup>(4)</sup>				
				18

DSDE 3302 ASL VI				
DSDE 4308 Teaching ASL				
DSDE 4322 Research Applications				
DSDE 4310 Sign Lang & Codes				
DSDE 4311 ASL Linguistics				
				15

FOURTH YEAR

DSDE Elective <sup>(4)</sup>				
DSDE 3303 Diverse Deaf Communities				
DSDE 3312 Social Justice & Advocacy				
DSDE Elective <sup>(4)</sup>				
SCIENCE <sup>(3)</sup>				
				15

DSDE 4620 Advocacy Internship				
DSDE Elective <sup>(4)</sup>				
CREATIVE ARTS <sup>(2)</sup>				
				12

Notes (120 total hours):

- (1) LANG, PHIL, AND CULTURE (3 hours): ENGL 2326 or ENGL 2331
- (2) CREATIVE ARTS (3 hours): THEA 1310 or ARTS 1301
- (3) SCIENCE (6 hours): SPSC 1301, GEOL 1390
- (4) DSDE Electives (12 hours): DSDE 2373, DSDE 3321, DSDE 3322, DSDE 3324, DSDE 3374, DSDE 4313, or DSDE 4314
- (5) Core option - BA Students must fulfill 42 hours of core courses. 39 hours are specified in the degree plan. The remaining three hours based on Texas Core 090 requirements will vary. Discuss your options with the advisor.

Lamar University  
Revised BA-American Sign Language (Interpreting)

Name \_\_\_\_\_

L# \_\_\_\_\_

FALL

SPRING

FIRST YEAR

ENGL 1301				
DSDE 1371 ASL I				
HIST 1301				
MATH 1332 or higher				
DSDE 1374 Deaf Studies				
				15

ENGL 1302				
DSDE 1372 ASL II				
HIST 1302				
Component Area Option <sup>(5)</sup>				
DSDE 1377 Intro to Deaf Ed				
				15

SECOND YEAR

LANG, PHIL, AND CULTURE <sup>(1)</sup>				
POLS 2301				
DSDE 2371 ASL III				
DSDE 1375 Bilingual Theories				
DSDE 1378 Introduction to Interpreting				
DSDE 1376 Fingerspelling				
				18

SCIENCE <sup>(3)</sup>				
POLS 2302				
DSDE 2372 ASL IV				
CREATIVE ARTS <sup>(2)</sup>				
DSDE 2378 Interpreting I				
				15

THIRD YEAR

DSDE 2377 ASL Structure				
DSDE 3301 ASL V				
DSDE 3307 ASL Lit./ Visual Media				
DSDE Elective <sup>(4)</sup>				
PSYC 2301				
DSDE 3378 Interpreting II				
				18

DSDE 3302 ASL VI				
DSDE 3304 Sign-to-Voice				
DSDE 4310 Sign Lang & Codes				
DSDE 4311 ASL Linguistics				
DSDE 4378 Interpreting III				
DSDE 4313 K-12 interpreting				
				18

FOURTH YEAR

DSDE 4309 PRA: Observation				
DSDE Elective <sup>(4)</sup>				
DSDE 3314 Interactive interpreting				
DSDE Elective <sup>(4)</sup>				
SCIENCE <sup>(3)</sup>				
				15

DSDE 4621 Interpreting Internship				
				6

Notes (120 total hours):

- (6) LANG, PHIL, AND CULTURE (3 hours): ENGL 2326 or ENGL 2331
- (7) CREATIVE ARTS (3 hours): THEA 1310 or ARTS 1301
- (8) SCIENCE (6 hours): SPSC 1301, GEOL 1390
- (9) DSDE Electives (6 hours): DSDE 3303, DSDE 3311, DSDE 3312, DSDE 3374, DSDE 3321, DSDE 3322, DSDE 4313, DSDE 4322, or DSDE 4314
- (10) Core option - BA Students must fulfill 42 hours of core courses. 39 hours are specified in the degree plan. The remaining three hours based on Texas Core 090 requirements will vary. Discuss your options with the advisor.

Lamar University  
Revised BA-American Sign Language (Teaching Certification)

Name \_\_\_\_\_

L# \_\_\_\_\_

FALL

SPRING

FIRST YEAR

ENGL 1301				
DSDE 1371 ASL I				
HIST 1301				
MATH 1332 or higher				
DSDE 1374 Deaf Studies				
				15

ENGL 1302				
DSDE 1372 ASL II				
HIST 1302				
Component Area Option <sup>(6)</sup>				
DSDE 1377 Intro to Deaf Ed				
				15

SECOND YEAR

LANG, PHIL, AND CULTURE <sup>(1)</sup>				
POLS 2301				
DSDE 2371 ASL III				
DSDE 1375 Bilingual Theories				
DSDE 1378 Introduction to Interpreting				
DSDE 1376 Fingerspelling				
				18

SCIENCE <sup>(3)</sup>				
POLS 2302				
DSDE 2372 ASL IV				
CREATIVE ARTS <sup>(2)</sup>				
PEDG 2310 Intro to Teach Ed <sup>(4)</sup>				
				15

THIRD YEAR

DSDE 2377 ASL Structure				
DSDE 3301 ASL V				
DSDE 3307 ASL Lit./ Visual Media				
PEDG 3300 Human Growth & Learning				
READ 3326 Reading/Literacy				
PSYC 2301				
				18

DSDE 3302 ASL VI				
DSDE 4308 Teaching ASL				
DSDE 4310 Sign Lang & Codes				
DSDE 4311 ASL Linguistics				
DSDE 4309 PRA: Observation				
DSDE Elective <sup>(5)</sup>				
				18

FOURTH YEAR

PEDG 3380 Secondary Curr/ Meth				
PEDG 4340 Elem Class Management				
SCIENCE <sup>(3)</sup>				
PEDG 2342/PEDG 4355				
DSDE Elective <sup>(5)</sup>				
				15

PEDG 4620 Clinical Teaching				
				6

Notes (120 total hours):

(11) LANG, PHIL, AND CULTURE (3 hours): ENGL 2326 or ENGL 2331

(12) CREATIVE ARTS (3 hours): THEA 1310 or ARTS 1301

(13) SCIENCE (6 hours): SPSC 1301, GEOL 1390

(14) Requirements for entry into the Teacher Education Preparation Program: <https://www.lamar.edu/education/teacher-education/current-students/policies-of-the-lamar-university-educator-preparation-program.html>

(15) DSDE electives: DSDE 3303, DSDE 3311, DSDE 3312, DSDE 3321, DSDE 3322, DSDE 3324, DSDE 3374, DSDE 4313, DSDE 4314, or DSDE 4315

- (16) Core option - BA Students must fulfill 42 hours of core courses. 39 hours are specified in the degree plan. The remaining three hours based on Texas Core 090 requirements will vary. Discuss your options with the advisor.



## LU: Proposed Changes to Bachelor of Business Administration (BBA) – Finance Degree

The Bachelor of Business Administration in Finance program in the College of Business is authorized to make the requested changes to its degree plan.

### Rationale

The College of Business is requesting to change ECON 3320 to FINC 3330 within the degree plan. The course content remains the same, FINC 3330 will be the new number for the Money and Banking course. The suggested new degree plan is:

Major Specialization  
21 Hours

	Cr. Hrs.	Gr.	GPts.
FINC 4310	3		
Professional Track Elective	3		
Professional Track Elective	3		
Professional Track Elective	3		
Professional Track Elective	3		
Upper-Level ACCT, FINC, or ECON	3		
Upper-Level ACCT, FINC, or ECON	3		

\*Professional Track Electives (12 hours): 3000 or 4000 level FINC courses, ACCT 3310 (Intermediate Accounting I), BUAL 3330 (Data Analytics in Business)

Also, remove the requirement of a C grade or better in Finance courses. Minimum GPA required to graduate is a 2.0 in the major specialization courses.

## **LU: Revision of Bachelor of Arts in Music Degree Plan**

Lamar University is authorized to revise its current B.A. in Music degree plan to decrease the required hours. This change will be effective Fall 2021.

### **Rationale**

The Mary Morgan Moore Department of Music seeks to modify the B.A. in Music degree plan to increase its marketability to students. The current degree plan has 133 credits; this revision decreases the number of required credits to 121. The revision also reflects the change in the number of upper level credits required by the university.

The specific changes are summarized below:

1. Replace MULT 1208 Music Literature with MUSI 1306 Music Appreciation.
2. Replace MUSI 1170 Recital Attendance with MUSI 1070 Recital Attendance.
3. Replace current requirement for recurring enrollment in MUSI 1181 with sequence of required piano proficiency courses (MUSI 1181, MUSI 1182, MUSI 2181, MUSI 2182).
4. Replace MULT 1218 World Music with MULT 3218 World Music to reflect the upper level content of the course.

## Bachelor of Arts in Music – Proposed Revision

### First Year

MUAP 12-- Major Applied	2	MUAP 12-- Major Applied	2
MULB 1000 Studio Class	0	MULB 1000 Studio Class	0
MULB 117-Ensemble	1	MULB 117- Ensemble	1
MUTY 1211 Theory I	2	MUTY 1212 Theory II	2
MUTY 1116 Sight-Sing & Ear Training I	1	MUTY 1117 Sight-Sing & Ear Training II	1
MUSI 1070 Recital Attendance	0	MUSI 1070 Recital Attendance	0
MUSI 1181 Class Piano (if not applied)	1	MUSI 1182 Class Piano	1
MATH (Core Curriculum)	3	Component B (Core Curriculum)	3
ENGL 1301 (Core Curriculum)	3	ENGL 1302 (Core Curriculum)	3
MUSI 1306 Music App. (Core Curr)	3	Language 1311 (Core Curriculum)	3
<b>Total</b>	<b>16</b>	<b>Total</b>	<b>16</b>

### Second Year

MUAP 12-- Major Applied	2	MUAP 12-- Major Applied	2
MULB 1000 Studio Class	0	MULB 1000 Studio Class	0
MULB 117- Ensemble	1	MULB 117- Ensemble	1
MUTY 2211 Music Theory III	2	MUTY 2212 Music Theory IV	2
MUTY 2116 Advanced SS/ET I	1	MUTY 2117 Advanced SS/ET II	1
MUSI 1070 Recital Attendance	0	MUSI 1070 Recital Attendance	0
MUSI 2181 Class Piano	1	MUSI 2182 Class Piano	1
Language 1312	3	MULT 3218 World Music	2
American History (Core Curriculum)	3	American History (Core Curriculum)	3
POLS 2301 (Core Curriculum)	3	POLS 2302 (Core Curriculum)	3
<b>Total</b>	<b>16</b>	<b>Total</b>	<b>15</b>

### Third Year

MUAP 32-- Major Applied	2	MUAP 32-- Applied	2
MULB 1000 Studio Class	0	MULB 1000 Studio Class	0
MULB 317- Ensemble	1	MULB 317- Ensemble	1
MUSI 1070 Recital Attendance	0	MUSI 1070 Recital Attendance	0
Upper Level Elective	3	Upper Level Elective	3
Upper Level Elective	3	Upper Level Elective	3
Upper Level Elective	1		
Language 2311	3	Language 2312	3
Life/Physical Science (Core Curriculum)	3	Life/Physical Science (Core Curriculum)	3
<b>Total</b>	<b>16</b>	<b>Total</b>	<b>15</b>

### Fourth Year

Upper Level Elective	3	Upper Level Elective	3
Upper Level Elective	3	Upper Level Elective	3
Upper Level Elective	3	Upper Level Elective	3
Upper Level Elective	3		
Social Science (Core Curriculum)	3	English Literature (Core Curriculum)	3
<b>Total</b>	<b>15</b>	<b>Total</b>	<b>12</b>

DEGREE TOTAL: 121 hours, 42 upper level

Students whose applied instrument is piano will be advised to take four (4) hours approved by the piano area coordinator in lieu of Class Piano.

## **LU: Revision of Bachelor of Music with Teacher Certification- Choir Degree Plan**

Lamar University is authorized to revise its current Bachelor of Music leading to Teacher Certification-Choir degree plan. This change will be effective Fall 2021.

### **Rationale**

The Mary Morgan Moore Department of Music seeks to modify the Bachelor of Music leading to Teacher Certification in Choir degree plan. The current degree plan has 132 credits; this revision decreases the number of required credits to 122 to make it more marketable to students.

The specific changes are summarized below:

1. Replace MULT 1208 Music Literature with MUSI 1306 Music Appreciation.
2. Replace MUSI 1170 Recital Attendance with MUSI 1070 Recital Attendance.
3. Replace current requirement for recurring enrollment in MUSI 1181 with sequence of required piano proficiency courses (MUSI 1181, MUSI 1182, MUSI 2181, MUSI 2182).
4. Replace MULT 1218 World Music with MULT 3218 World Music to reflect the upper level content of the course.
5. Eliminate MUTY 4210 Form and Analysis because the content required by music education majors is covered in MUTY 1212, MUTY 2211, and MUTY 2212.
6. Eliminate MUSI 3378 Computers in Music because the content required by music education majors is covered in MUTY 4220 Orchestration and MUSI 3178 Marching Methods.
7. Add MUSI 1160 and MUSI 2160 Vocal Diction courses, MUSI 3160 Vocal Literature and MUSI 3162 Voice Pedagogy, which are included in other choral music education programs.
8. Replace PEDG 3380 Secondary Curriculum and Methodology with MUSI 3380 Secondary Curriculum and Methodology. The latter is tailored to address the specific skills required for music teachers.
8. Eliminate MUSI 3260 Instrumental Methods because content is covered in MUSI 3380.
9. Add a second conducting course MUSI 3272 Choral Conducting II which is included in other music education programs to enhance conducting skills for prospective choral directors.

### Teacher Certification (21 hours)

PEDG 2310 Introduction to Teacher Education  
(3) PEDG 3300 Human Development and Learning (3) MUSI 3310 Elementary Music (3)  
MUSI 3380 Secondary Curriculum and Methodology  
(3) READ 3326 Content Area Reading (3)  
PEDG 4020 Clinical Teaching (6)

**Bachelor of Music (Leading to Teacher Certification – Choir)**

**First Year**

MUAP 1281 Major Applied	2	MUAP 1281 Major Applied	2
MULB 1000 Studio Class	0	MULB 1000 Studio Class	0
MULB 1170 or 1172 Choir	1	MULB 1170 or 1172 Choir	1
MUTY 1211 Theory I	2	MUTY 1212 Theory II	2
MUTY 1116 Sight-Sing & Ear Training I	1	MUTY 1117 Sight-Sing & Ear Training II	1
MUSI 1070 Recital Attendance	0	MUSI 1070 Recital Attendance	0
MUSI 1181 Class Piano	1	MUSI 1182 Class Piano	1
MUSI 1160 Diction	1	MUSI 2160 Diction	1
MATH (Core Curriculum)	3	MATH (Core Curriculum)	3
ENGL 1301 (Core Curriculum)	3	ENGL 1302 (Core Curriculum)	3
MUSI 1306 Music App. (Core Curr)	3	Life/Physical Science (Core Curriculum)	3
<b>Total</b>	<b>17</b>	<b>Total</b>	<b>17</b>

**Second Year**

MUAP 1281 Major Applied	2	MUAP 1281 Major Applied	2
MULB 1000 Studio Class	0	MULB 1000 Studio Class	0
MULB 1170 or 1172 Choir	1	MULB 1170 or 1172 Choir	1
MUTY 2211 Music Theory III	2	MUTY 2212 Music Theory IV	2
MUTY 2116 Advanced SS/ET I	1	MUTY 2117 Advanced SS/ET II	1
MUSI 1070 Recital Attendance	0	MUSI 1070 Recital Attendance	0
MUSI 2181 Class Piano	1	MUSI 2182 Class Piano	1
MUSI 3160 Vocal Literature	1	MUSI 3162 Voice Pedagogy	1
Lang/Phil (Core Curriculum)	3	MULT 3218 World Music	2
American History (Core Curriculum)	3	American History (Core Curriculum)	3
POLS 2301 (Core Curriculum)	3	POLS 2302 (Core Curriculum)	3
<b>Total</b>	<b>17</b>	<b>Total</b>	<b>16</b>

**Third Year**

MUAP 3281 Major Applied	2	MUAP 3281 Major Applied	2
MULB 1000 Studio Class	0	MULB 1000 Studio Class	0
MULB 3170 or 3172- Choir	1	MULB 3170 or 3172- Choir	1
MULT 3330 Music History I	3	MULT 3340 Music History II	3
MUSI 3250 Choral Music	2	MUSI 3271 Choral Conducting	2
MUSI 1070 Recital Attendance	0	MUSI 1070 Recital Attendance	0
MUTY 4220 Orchestration	2	PEDG 3300 Human Develop/Learn	3
MULB 3157 Opera	1	MULB 3157 Opera	1
PEDG 2310 Intro to Teacher Ed	3	MUSI 3310 Elementary Methods	3
Life/Physical Science (Core Curriculum)	3	COMM/Lang (Core Curriculum)	3
<b>Total</b>	<b>17</b>	<b>Total</b>	<b>18</b>

**Fourth Year**

MUAP 3281 Applied w/ Recital	2	PEDG 4620 Student Teaching	6
MULB 1000 Studio Class	0		
MULB 3170 or 3172-Choir	1		
MUSI 3380 Secondary Curr/Method	3		
READ 3326 Content Area Reading	3		
MUSI 3272 Choral Conducting II	2		
SOCI Science (Core Curriculum)	3		
<b>Total</b>	<b>14</b>		<b>6</b>

DEGREE TOTAL: 122 hours, 47 upper level

## **LU: Revision of Bachelor of Music with Teacher Certification- Band Degree Plan**

Lamar University is authorized to revise its current Bachelor of Music leading to Teacher Certification-Band degree plan. This change will be effective Fall 2021.

### **Rationale**

The Mary Morgan Moore Department of Music seeks to modify the Bachelor of Music leading to Teacher Certification in Band degree plan. The current degree plan has 137 credits; this revision decreases the number of required credits to 123 and will make it more marketable to students. This total includes 21 hours of professional pedagogy coursework required for teacher certification.

The specific changes are summarized below:

1. Replace MULT 1208 Music Literature with MUSI 1306 Music Appreciation.
2. Replace MUSI 1170 Recital Attendance with MUSI 1070 Recital Attendance.
3. Replace current requirement for recurring enrollment in MUSI 1181 with sequence of required piano proficiency courses (MUSI 1181, MUSI 1182, MUSI 2181, MUSI 2182).
4. Replace MULT 1218 World Music with MULT 3218 World Music to reflect the upper level content of the course.
5. Eliminate MUTY 4210 Form and Analysis because the content required by music education majors is covered in MUTY 1212, MUTY 2211, and MUTY 2212.
6. Eliminate MUSI 3378 Computers in Music as the content required by music education majors is covered in MUTY 4220 Orchestration and MUSI 3178 Marching Methods.
7. Replace MUSI 3377 Marching Methods with MUSI 3177 Marching Methods; the reduction in hours reflects the laboratory/practicum nature of this course.
8. Replace PEDG 3380 Secondary Curr/Methodology with MUSI 3380 Secondary Curr/Methodology, tailored to address the specific skills required for music teachers.
8. Eliminate MUSI 3250 Choral Methods because content is covered in MUSI 3380.
9. Eliminate MUSI 3140 Low Strings methods as per the standards of National Association of Schools of Music (NASM).
10. Add a second conducting course MUSI 3281 Instrumental Conducting II which is included in other music education programs to enhance conducting skills for prospective band directors.

#### Teacher Certification (21 hours)

- PEDG 2310 Introduction to Teacher Education (3)
- PEDG 3300 Human Development and Learning (3)
- MUSI 3310 Elementary Music (3)
- MUSI 3380 Secondary Curriculum and Methodology (3)
- READ 3326 Content Area Reading (3)
- PEDG 4620 Clinical Teaching (6)

**Bachelor of Music leading to Teacher Certification (Band)**

**First Year**

MUAP 12-- Major Applied	2	MUAP 12-- Major Applied	2
MULB 1000 Studio Class	0	MULB 1000 Studio Class	0
MULB 1175 Marching Band	1	MULB 1177 Ensemble	1
MUTY 1211 Theory I	2	MUTY 1212 Theory II	2
MUTY 1116 Sight-Sing & Ear Training I	1	MUTY 1117 Sight-Sing & Ear Training II	1
MUSI 1070 Recital Attendance	0	MUSI 1070 Recital Attendance	0
MUSI 1181 Class Piano	1	MUSI 1182 Class Piano	1
MATH (Core Curriculum)	3	MATH (Core Curriculum)	3
ENGL 1301 (Core Curriculum)	3	ENGL 1302 (Core Curriculum)	3
MUSI 1306 Music App. (Core Curr)	3	Life/Physical Science (Core Curriculum)	3
<b>Total</b>	<b>16</b>	<b>Total</b>	<b>16</b>

**Second Year**

MUAP 12-- Major Applied	2	MUAP 12-- Major Applied	2
MULB 1000 Studio Class	0	MULB 1000 Studio Class	0
MULB 1175 Ensemble	1	MULB 1177 Ensemble	1
MUTY 2211 Music Theory III	2	MUTY 2212 Music Theory IV	2
MUTY 2116 Advanced SS/ET I	1	MUTY 2117 Advanced SS/ET II	1
MUSI 1070 Recital Attendance	0	MUSI 1070 Recital Attendance	0
MUSI 2181 Class Piano	1	MUSI 2182 Class Piano	1
MUSI 3110 High Brass Methods	1	MUSI 3120 Low Brass Methods	1
MUSI 3150 Percussion Methods	1	MUSI 3177 Marching Methods	1
Lang/Phil (Core Curriculum)	3	MULT 3218 World Music	2
American History (Core Curriculum)	3	American History (Core Curriculum)	3
POLS 2301 (Core Curriculum)	3	POLS 2302 (Core Curriculum)	3
<b>Total</b>	<b>18</b>	<b>Total</b>	<b>17</b>

**Third Year**

MUAP 32-- Major Applied	2	MUAP 32-- Major Applied	2
MULB 1000 Studio	0	MULB 1000 Studio	0
MULB 3175	1	MULB 3177	1
MULT 3330 Music History I	3	MULT 3340 Music History II	3
MUSI 3280 instrumental Conducting	2	MUSI 3281 Instrumental Conduct II	2
MUSI 1070 Recital Attendance	0	MUSI 1070 Recital Attendance	0
MUTY 4220 Orchestration	2	PEDG 3300 Human Develop/Learn	3
MUSI 3130 String Methods	1	MUSI 4110 Woodwind Methods	1
PEDG 2310 Intro to Teacher Ed	3	MUSI 3310 Elementary Methods	3
COMM/Lang (Core Curriculum)	3	Life/Physical Science (Core Curriculum)	3
<b>Total</b>	<b>17</b>	<b>Total</b>	<b>18</b>

**Fourth Year**

MUAP 32-- Major Applied w/ recital	2	PEDG 4620 Student Teaching	6
MULB 1000 Studio	0		
MULB 3175 or MULB 3177	1		
MUSI 3380 Secondary Curr/Method	3		
READ 3326 Content Area Reading	3		
MUSI 3260 Instrumental Music	2		
MUSI 4120 Double Reed Methods	1		
SOCI Science (Core Curriculum)	3		
<b>Total</b>	<b>15</b>	<b>Total</b>	<b>6</b>

DEGREE TOTAL: 123 hours, 50 upper level. Students whose applied instrument is piano will be advised to take four (4) hours approved by the music education coordinator in lieu of Class Piano.

## **SHSU: Continued Authorization of the Sam Houston State University Charter School**

Sam Houston State University is authorized to continue the Sam Houston State University Charter School contract for a 10-year period effective August 1, 2021, subject to final approval of Chancellor and Chairman, upon review and approval of the formative documents as to legal form by the Vice Chancellor and General Counsel.

### **Explanation**

The Sam Houston State University Charter School is a public, open enrollment school district developed through a university-based charter with Sam Houston State University. The school offers an innovative approach to public education building on existing childcare facilities through the establishment of classrooms for kindergarten through sixth grade. Campuses throughout greater Houston will be included, with a fiscal and pedagogical model that can be expanded in the future. Innovative best practices including flexible grouping, standards-based grading, and year-round scheduling will be included in this charter. Upon approval, campuses will continue for the next 10 years under the new charter contract with the Texas Education Agency. The Sam Houston State University Charter School currently enrolls more than 400 kindergarten through sixth grade students across three school sites in the north Houston area. Students are supported by 40 staff positions - 4 administrative/support staff, 24 classroom teachers, 3 elective teachers, and 9 paraprofessionals.

The mission for Sam Houston State University Charter School is to be the transformational learning model through a choice education system that can be replicated by school districts in Texas so young students experience academic, emotional and social success. The Sam Houston State University Charter's vision is to provide the highest quality instruction in a safe and motivating learning environment for all students using a variety of instructional strategies that are research-based best practices in the field to ensure that each student is academically successful in reaching all his/her learning goals. The goals guiding the Sam Houston State University Charter are as follows: (1) Each campus cluster will meet state accountability standards in all four indexes and federal AYP standards annually; (2) Each campus cluster will meet or exceed annual goals developed in collaboration with administration, teachers, staff, parents, and community members, (3) Every student will meet or exceed standards on state required assessments, (4) Every student will meet or exceed individualized goals annually, (5) Every student will take ownership in learning through self-monitoring of progress, (6) All teachers and staff will meet or exceed individual annual goals through meaningful and targeted professional development.

The Sam Houston State University Charter School is open to the entire spectrum of ethnicity, poverty, at-risk and multiple languages in our targeted communities of students. Sam Houston State University Charter School enrollees come from current traditional ISDs and from within the current existing pre-school centers in the community. Parents seeking a high-quality opportunity for their child in a small learning environment under a highly recognized University education program may be motivated to seek admission to the charter school. The expertise and research-proven practices each child receives with personalized attention, due to the size of the center, provides a unique environment not offered in many public-school systems. The inclusion of field experiences for SHSU candidates in this unique model also provides extra support for



students in the charter school, while allowing our teacher candidates to practice their professional skills in an authentic, supervised setting.

The Sam Houston State University Charter School operates according to statutory requirements as an open enrollment university-based charter. The dean of the College of Education serves as the chief executive officer of the charter, with final responsibility for all operations associated with the charter. The superintendent of schools organizes and manages the daily functions and responsibilities of the charter. The principal for each campus serves as the instructional leader for each campus, which includes up to four unique childcare sites per campus. Certified teachers are hired for each campus and site as well and are directly responsible for delivering instruction to students. All charter school hires are employed by Sam Houston State University. College of Education faculty are actively involved with the charter campuses through research, professional development, and COE student field experiences.

Funding for the Sam Houston State University Charter School follows all guidelines and requirements of Texas public school funding. The charter is funded by the State of Texas according to average daily attendance (ADA) of enrolled students. Grant funds from the State of Texas are also available for certain types of expenditures including textbooks. The charter is self-sufficient and operates entirely within its allocated budget, without placing any financial burden upon the College of Education or Sam Houston State University. No new facilities will be needed, as classroom space and corresponding expenses (i.e., utilities, furniture) are leased from existing childcare centers. As with most public schools, personnel comprise the major expenditure for the charter, including the employment of a superintendent, campus principal(s), teachers, and support personnel. Office space is provided for the superintendent and his/her immediate staff members (administrative assistant, PEIMS coordinator, budget manager) within the College of Education on the main Huntsville campus.

## **SHSU: Semester Credit Hour (SCH) Change Request—Doctor of Osteopathic Medicine**

Sam Houston State University is authorized to implement the following semester credit hour (SCH) increase to the Doctor of Osteopathic Medicine (51.1202.00) housed within the College of Osteopathic Medicine (12 2182) to be implemented September 1, 2021:

1. To increase the degree program's semester credit hours (SCH) from 191 to 192 SCH.

### **Explanation**

In order to better serve the Osteopathic Medicine student body, the College of Osteopathic Medicine faculty have determined that splitting a one year-long, 3 credit hour course into two semester-long two credit hour courses will improve the rotation schedule as well as the time periods in which students will complete the components of the courses. In addition, the credit hour restructuring more appropriately reflects the student learning outcomes and related contact hours for the course. Furthermore, the reorganization allows completion of the COMAT shelf exam at the end of year three for all students. Therefore, the Doctor of Osteopathic Medicine faculty requests, due to the referenced course change, a one semester credit hour increase to the Doctor of Osteopathic Medicine degree program's total semester credit hours.

## **SHSU: Semester Credit Hour (SCH) Change Request— Master of Science in Statistics**

Sam Houston State University is authorized to implement the following semester credit hour (SCH) decrease to the Master of Science in Statistics (27. 0501) housed in the Department of Mathematics and Statistics (1895) within the College of Science and Engineering Technology (11 2503) to be implemented September 1, 2022:

1. To decrease the semester credit hours (SCH) from 37 to 36.

### **Explanation**

Due to the deletion of the course, STAT 5111 Software for Stat Sciences, from the curriculum of the Master of Science in Statistics degree program, the Department of Mathematics and Statistics' faculty request the decrease in total semester credit hours from 37 to 36. The STAT 5111 Software for Stat Sciences course was designed to briefly introduce statistical software packages not offered elsewhere in the degree program curriculum. However, with recent updates to the current Statistics curriculum as well as the addition of new Statistics faculty, each of the software packages are now being taught in other courses. Therefore, a separate course is no longer needed.

## **SHSU: Degree Program Deletion: Master of Education in Instructional Leadership**

Sam Houston State University is authorized to delete the Master of Education in Instructional Leadership (13.0404.00) degree program housed in the Department of Educational Leadership (0904) within the College of Education (05 0850) through a phase-out to end by September 1, 2022.

### **Explanation**

The Department of Educational Leadership faculty request the deletion of the Master of Education in Instructional Leadership (M.Ed.) degree program through a phase-out period to end September 1, 2022. The M.Ed. in Instructional Leadership degree program was developed to assist teachers in meeting the No Child Left Behind Act of 2001 stipulation of “Highly Qualified” teacher. Graduates of the degree program are prepared to serve in leadership capacities of instructional skills specialist, helping teacher, consulting teacher, department chair, team leader, coordinator, director, or supervisor.

In addition, the program was intended to support the completion of a supervisory certificate that has not been applicable in Texas for several years. Furthermore, as a non-certification program, the degree now duplicates other non-certification programs in the college (e.g., M.Ed. in Curriculum and Instruction). The enrollment in the M.Ed. in Instructional Leadership degree program has declined by 35% over a five-year period to a current enrollment of 36 students. During this same time, enrollment in the M.Ed. in Curriculum and Instruction degree program has increased by 40% to a current enrollment of 175 students.

Therefore, given the previously referenced enrollment trends, the College of Education intends to cease admission to the M.Ed. in Instructional Leadership degree program beginning with the Summer 2021 term. The currently enrolled students in the program will have completed all degree plan requirements, even if enrolled half-time, by the Summer 2022 term; therefore, the requested phase-out date of September 1, 2022, will be more than adequate.

## **SRSU: Relocation – Communication Program to Department of Behavioral and Social Sciences**

Sul Ross State University is authorized to make the following changes within the college of Literature, Arts, and Social Sciences to be implemented by September 1, 2021.

1. To relocate the Bachelor's Degree in Communication (CIP 23.1304.00) from the Department of Fine Arts and Communication to the Department of Behavioral and Social Sciences.
2. To rename the Department of Fine Arts and Communication to the Department of Fine Arts.

### Explanation

The College of Literature, Arts, and Social Sciences consists of three academic departments: Behavioral and Social Sciences, Languages and Literature, and Fine Arts and Communication. The re-organization will not result in any curriculum changes at this time.

To achieve a streamlined and more defined academic structure, Sul Ross State University requests authorization to move the Communication program from the Department of Fine Arts and Communication to the Department of Behavioral and Social Sciences. This move allows the program to build on the exploration of the behavior and science behind the study of Communication that shapes the spoken language and cultural, gender, political, and intellectual identity.

Once this program move is achieved, the department of Fine Arts and Communication will be renamed as the Fine Arts department.

## **TXST: Change the Name of the Department of Geography to the Department of Geography and Environmental Studies**

Texas State University is authorized to change the name of the Department of Geography to the Department of Geography and Environmental Studies effective fall 2021.

### **Explanation**

Changing the name of the Department of Geography to the Department of Geography and Environmental Studies will be beneficial in two very important aspects. First, it will better reflect departmental teaching and scholarship strengths, second, it will better market the department to potential students and related research opportunities. The vast majority of the departmental faculty's research either falls under the broad umbrella of Environmental Studies or overlaps significantly with Environment Studies. Within Texas State University, the change of the department name will create stronger connections to other existing programs, including Agricultural Sciences, Biology, Engineering, The Meadows Center for Water and the Environment, and the other departments and centers in the College of Liberal Arts. The change will also help communities on campus better understand the strengths of the department in environmental management, environmental hazards, environmental justice, natural resource use, sustainable development, water resources and conservation, air quality, climate change, and other areas of environmental studies. Further, the change will better align Texas State University with the marketplace where students are being employed. Many students find employment in environmental fields and have jobs in the environmental sector of state agencies, consulting, private business, nonprofits, and environmental education. Lastly, having Environmental Studies reflected in the department name and marketing strategy will increase student diversity because women and underrepresented students gravitate more towards environmental fields rather than geography.

The degree program inventory for the Department of Geography and Environmental studies includes the following programs and the assigned Classification of Instructional Programs (CIP) codes:

Geographic Information Science	BS	45.0702.00
Geography	BA / BS	45.0701.00
Geography Resource and Environmental Studies	BS	03.0104.00
Geography Urban and Regional Planning	BS	04.0301.00
Geography Water Resources	BS	03.0205.00
Physical Geography	BS	45.0701.00
Geographic Information Science	MAGeo	45.0702.00
Geography	MAGeo / MS	45.0701.00
Geography Resource and Environmental Studies	MAGeo	03.0104.00
Geography	PhD	45.0701.00
Geographic Education	PhD	45.0701.00
Geographic Information Science	PhD	45.0702.00

There are no anticipated new costs with this department name change.

## **LIT: Revision of Associate of Applied Science in Health Information Technology**

Lamar Institute of Technology (LIT) is authorized to submit revisions to the Associate of Applied Science in Health Information Technology, to be implemented upon final approval by the TSUS Board of Regents and the Texas Higher Education Coordinating Board. The award will be effective Spring 2022.

### **Explanation**

Upon the recommendation of the Health Information Technology advisory committee, the AAS in Health Information Technology is being updated to better align the classes being transferable to other HIT/HIM programs upon completion. In addition, the Commission on Accreditation for Health Informatics and Information Management mandated a math course be added to the existing curriculum.

#### **ADD:**

HITT 2330 Pathophysiology and Pharmacology  
HITT 1311 Health Information Systems  
MATH 1332 Contemporary Math

#### **DELETE:**

HITT 2430 Pathophysiology and Pharmacology  
HITT 1211 Health Information Systems  
HUMA 1315 Fine Arts Appreciation

## **LIT: Revision of Level I Certificate in Health Informatics**

Lamar Institute of Technology (LIT) is authorized to submit revisions to the Level I Certificate in Health Informatics, to be implemented upon final approval by the TSUS Board of Regents and the Texas Higher Education Coordinating Board. The award will be effective Spring 2022.

### **Explanation**

Upon the recommendation of the Health Information Technology advisory committee, the Level I Certificate in Health Informatics is being updated to better align the degree plan for students to transfer to other HIT/HIM programs upon completion.

#### **ADD:**

HITT 1311 Health Information Systems

#### **DELETE:**

HITT 1211 Health Information Systems



## **LIT: Revision of Level II Certificate in Medical Coding Specialist**

Lamar Institute of Technology (LIT) is authorized to submit revisions to the Level II Certificate in Medical Coding Specialist, to be implemented upon final approval by the TSUS Board of Regents and the Texas Higher Education Coordinating Board. The award will be effective Spring 2022.

### **Explanation**

Upon the recommendation of the Health Information Technology advisory committee, the Level II Certificate in Medical Coding Specialist is being updated to better align the degree plan for students to transfer to other HIT/HIM programs upon completion. With HITT 2266 – Practicum I being added, we now have all disciplined courses in the Level II Certificate to increase the total program hours from 42 hours to 44 hours for completion.

#### **ADD:**

HITT 2330 Pathophysiology and Pharmacology  
HITT 1311 Health Information Systems  
HITT 2266 Practicum I

#### **DELETE:**

HITT 2430 Pathophysiology and Pharmacology  
HITT 1211 Health Information Systems

## LSCPA: Modification of Level One Certificate and AAS Degree in Graphic Design

The Level One Certificate and AAS Degree in Graphic Design is modified to better represent changes in the industry and to more effectively prepare graduates for the workplace.

### EXPLANATION

Upon review of current standards and trends in the graphic design industry, and following discussion with the LSCPA Graphic Design Advisory Committee, the Level One Certificate and AAS Degree in Graphic Design were modified to better prepare graduates for the workplace. As a result of these modifications, the proposed degree plan is listed below. The Level One Certificate is the first two semesters of the degree plan.

#### GRAPHIC DESIGN ASSOCIATE OF APPLIED SCIENCE Proposed Degree Plan

##### FIRST YEAR-FALL SEMESTER

50.0401 ARTS 1311	Design I	3:3:0
50.0705 ARTS 1316	Drawing I	3:2:4
11.0101 ITSC 1401	Intro. To Computers	4:3:2
50.0402 ARTC 1453	Computer Illustration	4:3:2

##### FIRST YEAR-SPRING SEMESTER

50.0409 ARTC 1313	Digital Publishing I	3:3:0
50.0703 ARTS 1303	Art History I	3:3:0
50.0409 ART3 1317	Design Communication I	3:3:0
50.0409 ARTC 1302	Digital Imaging I	3:3:0
50.0402 ARTC 1305	Basic Graphic Design	3:3:0

##### SECOND YEAR-FALL SEMESTER

27.0101 MATH 1314 or 1332	College Algebra or Contemporary Mathematics	3:3:0
50.0409 ARTC 2305	Digital Imaging II	3:3:0
23.0301 ENGL 1301	Composition I	3:3:0
50.0102 ARTC 2348	Digital Media	3:3:0
50.0402 ARTC 1459	Visual Design for New Media	4:3:2

##### SECOND YEAR-SPRING SEMESTER

42.0101 PSYC 2301 or 45.1101 SOCI 1301	General Psychology or Introduction to Sociology	3:3:0
50.0409 ARTC 2317	Typographic Design	3:3:0
50.0402 ARTC 2335	Portfolio Development for Graphic Design	3:3:0
50.0402 ARTC 2388	Internship-Commercial and Advertising Art	3:0:10
09.0101 SPCH 1315	Public Speaking	3:3:0
<b>TOTAL</b>		<b>60:53:20</b>

## **TSUS: Curriculum Changes**

The proposed Course Additions, Deletions and Changes are approved.

### **Explanation**

In accordance with the System *Rules and Regulations, Chapter III, Section 1.(10) Curriculum Matters, Subsection 1.(10)2 Course additions, deletions, and changes* shall be submitted to the Board of Regents for approval.

# CURRICULUM INVENTORY REPORT

Lamar University

August 2021

COLLEGE/ Academic Unit	COURSE ADDITIONS	COURSE DELETIONS	COURSE TITLE CHANGES	NET ADDITIONS/ DELETIONS
<b>COLLEGE OF ARTS AND SCIENCES</b>				
Earth and Space Sciences	1			1
<b>COLLEGE OF BUSINESS</b>				
Accounting and Information Systems	6			6
Business	1	1		0
<b>COLLEGE OF EDUCATION AND HUMAN DEVELOPMENT</b>				
Health and Kinesiology	12	1	1	11
Nutrition, Hospitality, and Human Services	4			4
<b>COLLEGE OF ENGINEERING</b>				
Chemical Engineering	1			1
<b>COLLEGE OF FINE ARTS AND COMMUNICATION</b>				
Art and Design	1		1	1
Speech and Hearing Sciences	1			1
<b>TOTAL</b>	<b>27</b>	<b>2</b>	<b>2</b>	<b>25</b>

**COLLEGE OF ARTS AND SCIENCES**

***Earth and Space Sciences***

**ADDITION**

GEOL 4317                      GIS Seminar

**COLLEGE OF BUSINESS**

***Accounting and Information Systems***

**ADDITIONS**

ACCT 3350                      Professional Ethics  
 ACCT 4310                      Internal Audit  
 ACCT 4320                      Data Analytics in Accounting  
 ACCT 4330                      Financial Analysis/Valuation  
 ACCT 5355                      Data Analytics  
 ACCT 5365                      Internal/External Finance Reporting

***Business***

**ADDITION**

FINC 3330                      Money and Banking

**CHANGE**

ACCT 3370 Systems & Practice Applications  
 TO  
 ACCT 2302 Introduction to Managerial Accounting

**DELETION**

ECON 3320 Money and Banking

**COLLEGE OF EDUCATION AND HUMAN DEVELOPMENT*****Health and Kinesiology*****ADDITIONS**

HOSP 5360 Organizational Management for Services  
 KINT 1305 Introduction to Sport and Recreational Management  
 KINT 2372 Sport and Recreational Administration  
 KINT 3352 Legal Issues in Sport and Recreation  
 KINT 3353 Event Management in Sport and Recreation  
 KINT 3354 Cultural Difference and Diversity in Sport  
 KINT 3355 Sport and Recreational Facility Planning  
 KINT 3363 Sport Media and Public Relations  
 KINT 4332 Finance/Budgeting for Sport and Recreation  
 KINT 4333 Human Resource Management in Sport and Recreation  
 KINT 4334 Ethics in Sport  
 KINT 4335 Marketing for Sport and Recreation  
 KINT 4620 Practicum in Sport and Recreation Management  
 KINT 5337 Sport Supplements and Ergogenic Aids  
 KINT 5340 Scientific Basis  
 KINT 5344 Strength and Conditioning  
 NUTR 5309 The Energy Nutrients  
 NUTR 5332 Vitamin and Minerals  
 NUTR 5351 Weight Management  
 NUTR 5352 Eating Disorders  
 NUTR 5359 Sports Nutrition

**CHANGE**

KINT 5337 Sport Ethics  
 TO  
 KINT 5337 Sport Supplements and Ergogenic Aids

**DELETION**

HLTH 2376 Care/Prevention Sport Injuries

***Nutrition, Hospitality, and Human Services*****ADDITIONS**

NUTR 5311 Advanced Medical Nutrition Therapy I  
 NUTR 5313 Advanced Medical Nutrition Therapy II  
 NUTR 5317 Food Principles & Preparation  
 NUTR 5319 Menu and Production Management

**COLLEGE OF ENGINEERING*****Chemical Engineering*****ADDITION**

CHEN 5389 Applied Bioprocess and Fermentation Laboratory

**COLLEGE OF FINE ARTS AND COMMUNICATION**  
***Art and Design***

**ADDITION**

ARTS 4344 3D Printing

**CHANGE**

ARTS 4343 3D Modeling and Animation  
TO  
ARTS 4343 Motion Design

***Music***

**ADDITION**

MUSI 1181 Class Piano  
MUSI 1182 Class Piano  
MUSI 2181 Class Piano  
MUSI 2182 Class Piano  
MUSI 3178 Marching Methods

**CHANGE**

MULT 1208 Music Literature  
TO  
MUSI 1306 Music Appreciation  
  
MUSI 1170 Recital Attendance  
TO  
MUSI 1070 Recital Attendance  
  
MULT 1218 World Music  
TO  
MULT 3218 World Music

***Speech and Hearing Sciences***

**ADDITION**

SPHS 5303 Voice Disorders and Cleft Palate

## ONLINE ACADEMIC PARTNERSHIP PROGRAMS

SEMESTER/ Academic Unit	PROGRAM ADDITIONS	PROGRAM DELETIONS	CERTIFICATE	NET ADDITIONS/ DELETIONS
<b>FALL 2021</b>	9		4	13
<b>TOTAL</b>	9	0	4	13

### **FALL 2021**

#### **DEGREE ADDITIONS**

MS Computer Science  
 MS Accounting  
 BS Computer Science  
 BS Computer Science Info Systems  
 BS Computer Science Gaming Development  
 BS Computer Science Bioinformatics  
 MS Nutrition  
 BBA Data Analytics  
 MS Hospitality Leadership

#### **CERTIFICATES**

Nursing Administration Certificate  
 Nursing Education Certificate  
 DPD Certificate (MS, Nutrition)  
 Sports Nutrition Certificate (MS, Nutrition)

<b>Sam Houston State University</b> <b>Curriculum Board Report</b> <b>August 2021</b>
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COLLEGE/Academic Unit	COURSE ADDITIONS	COURSE DELETIONS	COURSE CHANGES: PREFIX, NUMBER AND/OR TITLE	NET ADDITIONS/ DELETIONS
<b>ACADEMIC AFFAIRS</b>				
	2			+2
<b>COLLEGE OF ARTS AND MEDIA</b>				
Mass Communication			50	0
<b>COLLEGE OF CRIMINAL JUSTICE</b>				
Forensic Science	1		1	+1
<b>COLLEGE OF EDUCATION</b>				
Teaching and Learning	1		1	+1
<b>COLLEGE OF HEALTH SCIENCES</b>				
Family & Consumer Sciences	3			+3
Kinesiology			1	0
Population Health			4	0
<b>COLLEGE OF HUMANITIES AND SOCIAL SCIENCES</b>				
College	1			+1
English	1		1	+1
History	5			+5
Political Science			2	0
Psychology & Philosophy	3			+3
<b>COLLEGE OF OSTEOPATHIC MEDICINE</b>				
College	1	2		-1



<b>COLLEGE OF SCIENCE AND ENGINEERING TECHNOLOGY</b>				
Engineering Technology	1			+1
<b>TOTAL</b>	<b>19</b>	<b>2</b>	<b>60</b>	<b>17</b>

## **ACADEMIC AFFAIRS**

### **ADDITIONS**

UNIV 2001 Academic Recovery I: Activating Academic Success

UNIV 3001 Academic Recovery II: Promoting Academic Resilience

## **COLLEGE OF ARTS AND MEDIA**

### **Department of Mass Communication**

#### **CHANGES**

MCOM 2362 News Reporting

TO

MCJR 2362 News Reporting

MCOM 2374 Sports Media Production I

TO

MCPD 2374 Sports Media Production I

MCOM 2382 Design for PR & Advertising

TO

MCPA 2382 Design for PR & Advertising

MCOM 3351 Moving Image Aesthetics

TO

MCFL 3351 Moving Image Aesthetics

MCOM 3352 Cinematography

TO

MCFL 3352 Cinematography

MCOM 3353 Advanced Editing for Film & TV

TO

MCFL 3353 Advanced Editing for Film & TV

MCOM 3354 Film History I

TO

MCFL 3354 Film History I

MCOM 3355 Film History II

TO

MCFL 3355 Film History II

MCOM 3356 Select Film Genre

TO

MCFL 3356 Select Film Genre

MCOM 3359 Directing for Film and TV

TO  
MCFL 3359 Directing for Film and TV

MCOM 3360 Specialized Writing  
TO  
MCJR 3360 Specialized Writing

MCOM 3361 Broadcast Journalism Writing  
TO  
MCJR 3361 Broadcast Journalism Writing

MCOM 3362 Media Criticism  
TO  
MCJR 3362 Media Criticism

MCOM 3363 Spanish-Language Broadcasting  
TO  
MCJR 3363 Spanish-Language Broadcasting

MCOM 3364 Editing News Copy  
TO  
MCJR 3364 Editing News Copy

MCOM 3365 Broadcast Performance  
TO  
MCJR 3365 Broadcast Performance

MCOM 3366 Photojournalism  
TO  
MCJR 3366 Photojournalism

MCOM 3369 Designing & Producing Scholastic Media  
TO  
MCJR 3369 Designing & Producing Scholastic Media

MCOM 3370 Media Programming  
TO  
MCPD 3370 Media Programming

MCOM 3372 Single Cam & Non-Linear Edit I  
TO  
MCFL 3372 Single Cam & Non-Linear Edit I

MCOM 3373 Studio Production  
TO  
MCPD 3373 Studio Production

MCOM 3375 Scriptwriting  
TO  
MCPD 3375 Scriptwriting

MCOM 3376 Field & Studio Audio Recording  
 TO  
 MCFL 3376 Field & Studio Audio Recording  
  
 MCOM 3377 Multi-Camera Studio Production  
 TO  
 MCPD 3377 Multi-Camera Studio Production  
  
 MCOM 3378 Production Management  
 TO  
 MCPD 3378 Production Management  
  
 MCOM 3379 Multi-Camera Field Production  
 TO  
 MCPD 3379 Multi-Camera Field Production  
  
 MCOM 3381 Principles of Public Relations  
 TO  
 MCPA 3381 Principles of Public Relations  
  
 MCOM 3382 Principles of Advertising  
 TO  
 MCPA 3382 Principles of Advertising  
  
 MCOM 3383 Writing for PR & Advertising  
 TO  
 MCPA 3383 Writing for PR & Advertising  
  
 MCOM 3385 Advanced Writing for PR & Adv  
 TO  
 MCPA 3385 Advanced Writing for PR & Adv  
  
 MCOM 3388 Sales and Marketing  
 TO  
 MCPA 3388 Sales and Marketing  
  
 MCOM 4350 Film Theory  
 TO  
 MCFL 4350 Film Theory  
  
 MCOM 4351 New Media Platforms  
 TO  
 MCFL 4351 New Media Platforms  
  
 MCOM 4361 TV News Producing  
 TO  
 MCJR 4361 TV News Producing  
  
 MCOM 4364 Investigative Reporting  
 TO  
 MCJR 4364 Investigative Reporting

MCOM 4365 Mobile & Social Reporting  
 TO  
 MCJR 4365 Mobile & Social Reporting

MCOM 4366 Social Implications of Media  
 TO  
 MCJR 4366 Social Implications of Media

MCOM 4367 Reporting Sports Journalism  
 TO  
 MCJR 4367 Reporting Sports Journalism

MCOM 4369 Leadership in the Scholastic Media Newsroom  
 TO  
 MCJR 4369 Leadership in the Scholastic Media Newsroom

MCOM 4373 Advanced Production  
 TO  
 MCPD 4373 Advanced Production

MCOM 4374 Sports Media Production II  
 TO  
 MCPD 4374 Sports Media Production II

MCOM 4375 Advanced Screenwriting  
 TO  
 MCFL 4375 Advanced Screenwriting

MCOM 4376 Advanced Audio Production  
 TO  
 MCPD 4376 Advanced Audio Production

MCOM 4378 Multi-Camera Remotes  
 TO  
 MCPD 4378 Multi-Camera Remotes

MCOM 4379 Directing Multicam Productions  
 TO  
 MCPD 4379 Directing Multicam Productions

MCOM 4381 Social Marketing for PR & Adv  
 TO  
 MCPA 4381 Social Marketing for PR & Adv

MCOM 4383 Audience Research & Analysis  
 TO  
 MCPA 4383 Audience Research & Analysis

MCOM 4384 Advanced Design for Public Relations & Advertising  
 TO  
 MCPA 4384 Advanced Design for Public Relations & Advertising

MCOM 4385 Social Media for PR & Adv  
TO  
MCPA 4385 Social Media for PR & Adv

MCOM 4390 Campaigns for PR & Advertising  
TO  
MCPA 4390 Campaigns for PR & Advertising

## **COLLEGE OF CRIMINAL JUSTICE**

### **Department of Forensic Science**

#### **ADDITION**

FORS 6319 Controlled Substance Analysis

#### **CHANGE**

FORS 5117 Controlled Substance Analysis  
TO  
FORS 5117 Controlled Substances

## **COLLEGE OF EDUCATION**

### **School of Teaching and Learning**

#### **ADDITION**

CIED 5344 Theor. Foundations for Curr.

#### **CHANGE**

READ 5312 Second Language Literacy  
TO  
BESL 5312 Second Language Literacy

## **COLLEGE OF HEALTH SCIENCES**

### **Department of Family & Consumer Sciences**

#### **ADDITIONS**

FACS 3375 Fashion Brand Management

FACS 4329 Global Issues in Fashion

FACS 4359 Fashion Innov & Creativity

### **Department of Kinesiology**

## **CHANGES**

KINE 3375 Teaching Secondary Phys Educ.  
TO  
KINE 4366 Teaching Secondary Phys Educ.

### **Department of Population Health**

## **CHANGES**

HLTH 5361 Theoretical Foundations of Health Promotion  
TO  
HLTH 5361 Soc & Behav Determ of Publ Hlt

HLTH 5376 Population Health Biostatistics  
TO  
HLTH 5376 Public Health Biostatistics

HLTH 6396 Health Program Planning/Internship  
TO  
HLTH 6396 Hlth Progrm Plan/ Pre-Capstone

HLTH 6397 Internship  
TO  
HLTH 6397 Publ Hlt Capstone / Practicum

## **COLLEGE OF HUMANITIES AND SOCIAL SCIENCES**

### **ADDITION**

INTG 3301 Critical App to Int Studies

### **Department of English**

### **ADDITION**

TCOM 5370 Intercultural Tech Comm

### **CHANGE**

ENGL 5374 Women's Literature  
TO  
ENGL 5374 Gender, Sexuality & Literature

### **Department of History**

### **ADDITIONS**

HIST 3352 The Roman Empire to Byzantium

HIST 3356 Austria-Hungary and its Legacy

HIST 5321 American Immigration History  
HIST 5322 Debates in Global Migration  
HIST 5368 Britain's Modern Wars

### **Department of Political Science**

#### **CHANGES**

POLS 5377 Scope & Meth of Political Sci  
TO  
PADM 5301 Scope & Methods Public Admin  
  
POLS 5395 Intrnshp & Wrk Exp-Public Serv.  
TO  
POLS 5095 Political Science Internship

### **Department of Psychology & Philosophy**

#### **ADDITIONS**

PHIL 4334 Environmental Ethics  
PSYC 5340 Evidence-Based Child Therapy  
PSYC 6395 System Org, Admin, & Change

### **COLLEGE OF OSTEOPATHIC MEDICINE**

#### **ADDITION**

OSTM 7233 Longitudinal OMM Clerkship

#### **DELETIONS**

CLIN 7311 3RD Year Longitudinal OMM  
CLIN 7213 4th Year Longitudinal OMM

### **COLLEGE OF SCIENCE AND ENGINEERING TECHNOLOGY**

### **Department of Engineering Technology**

#### **ADDITION**

ETCM 3320 MEP Systems in Buildings



**CURRICULUM INVENTORY REPORT**  
**SUL ROSS STATE UNIVERSITY**  
**AUGUST 2021**

PROGRAM	COURSE ADDITIONS	COURSE DELETIONS	COURSE CHANGES: PREFIX, NUMBER AND/OR TITLE	NET ADDITIONS/ DELETIONS
<b>COLLEGE OF EDUCATION AND PROFESSIONAL STUDIES</b>				
DEPARTMENT:				
Education	0	0	7	0
Subtotal:	0	0	7	0
<b>DEL RIO, EAGLE PASS AND UVALDE CAMPUSES</b>				
DEPARTMENT:				
Education	11	0	0	11
Natural and Behavioral Sciences	0	0	3	0
Subtotal:	11	0	3	11
GRAND TOTAL:	11	0	10	11

**COLLEGE OF EDUCATION AND PROFESSIONAL STUDIES**  
**Department of Education**  
**CHANGES**

ED 5330 Introduction to School Administration  
 TO  
 ED 5309 Introduction to School Administration  
 ED 6312 Curriculum, Instruction and Assessment  
 TO  
 ED 6305 Curriculum, Instruction and Assessment  
 ED 6315 Instructional Leadership  
 TO  
 ED 6355 Instructional Leadership  
 ED 6320 School Support Services  
 TO  
 ED 6324 School Support Services  
 ED 7308 The Superintendency  
 TO  
 ED 7408 The Superintendency  
 ED 7309 Special Populations and Programs  
 TO  
 ED 6389 Special Populations and Programs  
 ED 7322 Superintendent Finance Issues  
 TO  
 ED 7422 Superintendent Finance Issues

**DEL RIO, EAGLE PASS AND UVALDE CAMPUSES**

**Department of Education**

**ADDITIONS**

EDUC 5309 Introduction to School Administration  
EDUC 5332 Educational Research I  
EDUC 5333 Educational Research II  
EDUC 6305 Curriculum, Instruction and Assessment  
EDUC 6324 School Support Services  
EDUC 6355 Instructional Leadership  
EDUC 6389 Special Populations and Programs  
EDUC 7100 Practicum I – Certification  
EDUC 7101 Practicum II – Certification  
EDUC 7102 Practicum III - Certification  
EDUC 7304 Educational Leadership for Principals

**Department of Natural and Behavioral Sciences**

**CHANGES**

CRIM 3304 Law and Society  
TO  
CRIM 3313 Community Corrections  
CRIM 4306 Individual Research  
TO  
CRIM 4350 Independent Study  
CRIM 4310 American Courts  
TO  
CRIM 4314 American Courts

**Lamar Institute of Technology  
August 2021**

<b>COLLEGE/ ACADEMIC UNIT</b>	<b>COURSE ADDITIONS</b>	<b>COURSE DELETIONS</b>	<b>COURSE CHANGES: PREFIX, HRS, NUMBER AND/OR TITLE</b>	<b>NET ADDITIONS/ DELETIONS</b>
<b>ALLIED HEALTH AND SCIENCES</b>				
Health Information Technology A.A.S.	3	3		0
Health Informatics Certificate Level I	1	1		0
Medical Coding Specialist Certificate Level II	3	2		1
<b>TOTAL</b>	<b>7</b>	<b>6</b>		<b>1</b>

**ALLIED HEALTH AND SCIENCES**

**Revised: Associate of Applied Science in Health Information Technology (Effective Spring 2022)**

**DELETE**

HITT	2430	Pathophysiology and Pharmacology	4:3:3
HITT	1211	Health Information Systems	2:1:3
HUMA	1315	Fine Arts Appreciation	3:3:0

**ADD**

HITT	2330	Pathophysiology and Pharmacology	3:2:2
HITT	1311	Health Information Systems	3:2:2
MATH	1332	Contemporary Math	3:3:0

**Revised: Level I Certificate in Health Informatics (Effective Spring 2022)**

**DELETE**

HITT	1211	Health Information Systems	2:1:3
------	------	----------------------------	-------

**ADD**

HITT	1311	Health Information Systems	3:2:2
------	------	----------------------------	-------

**Revised: Level II Certificate in Medical Coding Specialist (Effective Spring 2022)**

**DELETE**

HITT	2430	Pathophysiology and Pharmacology	4:3:3
HITT	1211	Health Information Systems	2:1:3

**ADD**

HITT	2330	Pathophysiology and Pharmacology	3:2:2
HITT	1311	Health Information Systems	3:2:2
HITT	2266	Practicum I	2:0:16

**Lamar State College-Port Arthur**

<b>COLLEGE/ Academic Unit</b>	<b>COURSE ADDITIONS</b>	<b>COURSE DELETIONS</b>	<b>COURSE CHANGES: PREFIX, HRS, NUMBER AND/OR TITLE</b>	<b>NET ADDITIONS/ DELETIONS</b>
<b>ACADEMIC</b>				
General Education/Developmental Studies – Core Curriculum	1			1
<b>TECHNICAL</b>				
Graphic Design	7	11		-4
<b>TOTAL</b>	<b>8</b>	<b>11</b>		<b>-3</b>

**DIVISION OF ACADEMIC STUDIES**

General Education/Development Studies

**ADDITIONS**

DMTH 0124 Foundations of Mathematics for Business and Social Sciences

**DELETIONS**

None

**CHANGES**

None

**DIVISION OF TECHNICAL PROGRAMS**

**Graphic Design**

**ADDITIONS**

ARTC 1453 Computer Illustration  
 ARTC 1302 Digital Imaging I  
 ARTC 2348 Digital Media  
 ARTC 2305 Digital Imaging II  
 ARTC 1305 Basic Graphic Design  
 ARTC 1459 Visual Design for New Media  
 ARTC 1317 Design Communication I

**DELETIONS**

POFT 2312 Business Correspondence and Communication  
 ARTS 1301 Art Appreciation  
 IMED 1416 Web Design I  
 POFT 1127 Introduction to Keyboarding  
 IMED 1301 Introduction to Digital Media

GRPH 1405 Introduction to Graphic Arts and Printing  
POFT 1313 Professional Workplace Preparation  
ARTS 2348 Digital Arts I  
PHTC 1311 Fundamentals of Photography  
ITSW 1310 Presentation Graphics Software  
ARTS 1304 Art History II

**CHANGES**

None

## **TSUS: Out-of-State/Out-of-Country Course Offerings**

### **Recommendation**

The proposed Out-of-State/Out-of-Country Course Offerings for the following Texas State University System components are approved.

### **Background**

In accordance with the *System Rules and Regulations, Chapter III, Section 1.(10) Curriculum Matters, Subsection 1.(10)6 Out-of-state course offerings* shall be submitted to the Board of Regents for approval.

**Texas State University**

**Out-of-Country Programs for Spring 2022**

**Location:** San Ignacio, Belize  
**Course Number and Title:** NURS 4280 Community and Population Health Nursing Practicum  
**Dates of Travel:** January 4, 2022 – January 14, 2022  
**Instructor:** Ms. Monica Hughes

**Location:** San Ignacio, Belize  
**Course Number and Title:** NURS 4280 Community and Population Health Nursing Practicum  
**Dates of Travel:** January 4, 2022 – January 14, 2022  
**Instructor:** Dr. Stacey Cropley

CONSENT – PLANNING AND CONSTRUCTION



## **TSUS: CONSENT: Addition to 2022-2027 Capital Improvements Program**

The Texas State University System Capital Improvements Program is amended, as provided below.

### **Explanation**

The project listed below is proposed to be placed on the 2022-2027 Capital Improvement Program (CIP) so that it may proceed without delay.

#### **Museum of the Big Bend Renovation – Sul Ross State University**

**Scope of the Project:** Perform necessary replacement of windows throughout the Museum, inspection and possible updating of HVAC system, lighting and security system within the original building.

**Background Information:** In 2020 Sul Ross State University applied for and was awarded a \$750,000 National Endowment for the Humanities grant with a required match of \$750,000 coming from the University; match to be taken from the February 2020 gift from Miriam McCoy. The Museum of the Big Bend building was built in 1937 and has had small updates over the years but is in need of a few major renovations.

**Estimated Total Project Cost:** \$ 1,500,000

**Funding Source(s):** The project funding source will be Institutional Funds and National Endowment for the Humanities (NEH) Grant.

CONSENT – RULES AND REGULATIONS

## **TSUS: Approval of Rules and Regulations**

The attached, proposed revisions to the Texas State University System *Rules and Regulations* are approved.

### **Explanation**

Although the Board typically considers revisions to its *Rules and Regulations* at its May meeting, revisions are required/preferred at this time to align the System *Rules* with Texas *Administrative Code* provisions relating to IT policies, and, current practices regarding Financial Reporting and the System Investment Policy.

Attached hereto are the recommended changes for the Board's consideration. It should be noted that the attachment contains an explanation of the changes contained therein.

The Rules changes being considered relate to:

1. Financial Reports and Annual Operating Budgets
2. Corporate Resolutions for Authorization to Approve Investment Transactions
3. Information Technology Policies

PARAGRAPH 4.3 OF CHAPTER II  
ON PAGE II-4

CHAPTER II. SYSTEM ADMINISTRATION

\* \* \*

4. OPERATIONS.

\* \* \*

4.3 Financial Reports. ~~All books, records, ledgers, and accounts~~ financial records of System and Component administrations shall be kept and maintained in conformity with recommendations of the State Auditor and the State Comptroller of Public Accounts, ~~subject to approval of the Chancellor and Board.~~ All proposed operating budgets and all biennial appropriation requests shall be first examined, considered, and approved by the Chancellor and presented to the Board for review and approval at an open meeting.

4.31 Annual Operating Budget. ~~Summaries of the proposed Annual Operating Budgets for the subsequent fiscal year~~ The Chancellor shall be prepared or cause to be prepared and submitted annually to the Board prior to the Board at its May or August meeting ~~end of the fiscal year at its August meeting for review and approval.~~ as specified each year by the Board, proposed budgets for the operation of the System and its Components for the next fiscal period. Copies of all proposed operating budgets shall be submitted in writing to all members of the Board at least eight calendar days in advance of such Board meeting. ~~The proposed operating budgets shall be prepared in accordance with Texas Education Code Section 51.0051; the General Appropriations Act, Special Provisions Relating Only to State Agencies of Higher Education, Section 6.1; and, TSUS Administration guidelines.~~ reflect all income estimated and itemized by sources, with all expenditures estimated and itemized by fund, project, or department.

**Explanation**

This change updates Board rules to align with long standing practice and current legislative requirements.

PARAGRAPH 6.(18) OF CHAPTER III  
ON PAGE III-21

CHAPTER III. SYSTEM - COMPONENT OPERATIONS

\* \* \*

6. FINANCIAL AFFAIRS.

\* \* \*

6.(18) Investment Policy. The Components of The Texas State University System may invest their funds in accordance with the Board approved Investment Policy, which is hereby incorporated into these *Rules and Regulations*.

- (1) The authority to sign Corporate Resolutions on behalf of The Texas State University System and its Components, confirming the person or persons authorized to ~~buy, sell, assign and endorse for transfer certificates representing stocks, bonds or other securities now registered or hereafter registered in the name of the Component~~approve investment transactions is delegated to the Vice Chancellor and Chief Financial Officer. Requests to the Vice Chancellor and Chief Financial Officer to for such authorization~~one component investment officers to approve investment transactions~~ shall be ~~accompanied by~~ made by a letter from the Component's President, in which the names of all persons being authorized to conduct such business for the component are specified.

**Explanation**

Non-substantive changes are to align the language in the Rules and Regulations with The Texas State University System's Investment Policy for Operating Funds and Endowment Funds.

PARAGRAPH 19 OF CHAPTER III  
ON PAGES III-46-47

CHAPTER III. SYSTEM – COMPONENT OPERATIONS

\* \* \*

19. INFORMATION TECHNOLOGY “IT”.

19.1 Purpose. ~~The Texas State University System considers information technology critical to fulfillment of its mission and has made significant investments in information technology assets and capabilities. In order to assure that System and Component networks institutions’ information resources are effectively and properly managed; to protect these assets against unauthorized access, disclosure, modification or destruction; and to assure the security, availability, integrity, utility, authenticity, and confidentiality of information, each Component institution shall develop and disseminate an institutional policy statements consistent with the policy guidelines policies as referenced in Subparagraph 19.2 (see Texas Administrative Code, Title 1, Part 10, Chapter 202, Subchapter C (TAC 202)).~~

19.2 Information Technology Policies. Information Technology Policies for the Texas State University System and Component institutions (TSUS IT Policies) shall be made available on the System’s website. Each Component institution may adopt the TSUS IT policy statements as is or adapt the language and format to suit their institution. The TSUS IT Policies are to be considered the minimum policy requirement for each Component institution.

19.3 Electronic and Information Resource Accessibility. Each Component shall develop policies and mechanisms, providing for Electronic and Information Resource Accessibility including compliance; exceptions; training; Electronic Information Resources Accessibility Coordinator (EIRAC) designee; and, definitions (see Appendix A-15).

19.4 Central Review and Oversight. Each Component shall develop policies and mechanisms, providing for Information Resources Manager (IRM) and Information Security Officer (ISO) review and oversight, including the authorization to reject, of all Component information technology acquisitions, including, but not limited to, computing hardware, software, and hosting services, regardless of source of funds.

19.5 Authority and Responsibility. Questions related to information technology policies at any component institution should be addressed to the IRM at the component institution.

~~19.2 Policy Components. Each Component shall adopt an information technology policy addressing the following areas and that are consistent with the associated TSUS “IT” Policy Guidelines:~~

- ~~(1) Network Management, including network purpose; address and device management; oversight roles and responsibilities; usage responsibilities; and, threat and incident response (see Appendix A-4);~~
- ~~(2) Information Security, including purpose; organization; risk assessment; asset management; human resources security; physical and environmental security; communication and operations management; access control; information systems acquisition, development and maintenance; information security incident management; business continuity management; and legal, regulatory, and contractual compliance (see Appendix A-3);~~
- ~~(3) Appropriate Use of Information Technology Resources, including general purpose; individual versus institutional purpose, personal versus official representation; limitations on availability of information technology resources; privacy and confidentiality of electronic documents; TSUS institutional responsibilities; consequences of failure to comply with informational technology policy (see Appendix A-2);~~
- ~~(4) Server Management, including server purpose and function; server management roles and responsibilities; conformance with server management best practices; and, threat and incident response (see Appendix A-5); and,~~
- ~~(5) Electronic and Information Resource Accessibility, including compliance; exceptions; training; Electronic Information Resources Accessibility Coordinator (EIRAC) designee; and, definitions (see Appendix A-15).~~

~~19.3 Central Review and Oversight. Each Component shall develop policies and mechanisms, providing for chief information officer or other central review and oversight of all Component information technology acquisitions, including, but not limited to, computing hardware, software, and hosting services, regardless of source of funds.~~

Appendices A-2, A-3, A-4, and A-5, will be removed. Appendix A-15 remains unchanged and should not be removed.

## Explanation

Texas Administrative Code 202 (TAC 202) establishes a baseline of information security standards for Texas state agencies and institutions of higher education. Chapter III Paragraph 19 and Appendices A-2 through A-5 of the TSUS Rules and Regulations contain IT specific System-level policies that were established to align with the requirements set forth in TAC 202. Only minor revisions to these policies have occurred in recent years and no substantive revisions have been made since their initial approval in 2008. Presently Chapter III Paragraph 19 and associated Appendices no longer align with the latest version of TAC 202 and are increasingly burdensome for Information Security staff, IT staff, and auditors. The changes update and conform TSUS Rules and Regulation with current TAC 202 requirements.

The TSUS IT Policy referenced above can be found at [www.tsus.edu/about-tsus/policies.html](http://www.tsus.edu/about-tsus/policies.html).



## CONSENT – CONTRACTS

**SHSU: Contract for Student Financial Planning Services with Oracle America, Inc.**

The contract commencing September 1, 2021, for a period not to exceed three years, for student financial planning services between Sam Houston State University and Oracle America, Inc. in an amount projected to be \$1,341,649.08, is approved.

**Explanation**

<b>Parties to the Contract:</b>	Sam Houston State University and Oracle America, Inc. of Redwood Shores, CA.
<b>Subject Matter of the Contract:</b>	Student Financial Planning Services
<b>Purpose:</b>	To assist Sam Houston State University in meeting its goals in providing students with finance-related services enabling access to higher education.
<b>Price:</b>	Three-year cost projection of \$1,341,649.08.
<b>Duration:</b>	This agreement shall terminate August 31, 2024.
<b>Amendments:</b>	None at this time.
<b>Source of Funding:</b>	Higher Education Emergency Relief Funds Designated Funds
<b>Review Statement:</b>	Sam Houston State University hereby affirms that the contract will be reviewed and approved by the Vice Chancellor and Chief Financial Officer and approved as to legal form by the Vice Chancellor and General Counsel.
<b>Form 1295 Statement:</b>	Sam Houston State University verifies that Oracle America, Inc. will complete the Form 1295 – Certificate of Interested Parties prior to the execution of the contract and will acknowledge the Certificate using the Texas Ethics Commission’s online system.

**TXST: Contract Amendment for Shuttle Services with Transdev, Inc.**

The Amendment to the contract between Texas State University and Transdev, Inc., changing the three-year extension to three one-year extensions and providing the University with a right of refusal to purchase the bus fleet for an amount not to exceed \$2,500,000, is approved.

**Explanation**

<b>Parties to the Contract:</b>	Texas State University and Transdev, Inc.
<b>Subject Matter of the Contract:</b>	Right of refusal to purchase bus fleet and amendment to the existing contract extension from one (1) three-year extension to three (3) one-year extensions.
<b>Purpose:</b>	This agreement with Transdev, Inc. is to provide services to the university for the delivery of shuttle services. The amendment to the contract modifies the term of the original agreement and gives the university the ability to purchase the fleet at a pre-negotiated price.
<b>Price:</b>	No change to the three-year cost projection of service not to exceed \$22,000,000 and this includes the cost to purchase the fleet which shall not exceed \$2,500,000.
<b>Duration:</b>	This agreement will terminate on or before August 9, 2024.
<b>Amendments:</b>	Three one-year renewal options. Right of refusal to purchase bus fleet.
<b>Source of Funding:</b>	Student Bus Fee
<b>Review Statement:</b>	Texas State University affirms that prior to its execution, the amendment will be submitted for review by the Texas State University System Vice Chancellor and Chief Financial Officer and the Texas State University System Vice Chancellor and General Counsel.
<b>Form 1295 Statement:</b>	Texas State University affirms that Transdev, Inc. will complete the Form 1295 – Certificate of Interested Parties prior to the execution of the contract and will acknowledge the Certificate using the Texas Ethics Commission’s online system.

## **TXST: Contract with Texas A&M University for an Intercollegiate Football Game**

The contract between Texas State University and Texas A&M University for an intercollegiate football game to be held on September 4, 2027, at Kyle Field in College Station, Texas, is approved.

### **Explanation**

<b>Parties to the Contract:</b>	Texas State University and Texas A&M University.
<b>Subject Matter of the Contract:</b>	Football game contract
<b>Purpose:</b>	To schedule a football game between Texas State University and Texas A&M University. The game is scheduled to take place on September 4, 2027, at Kyle Field in College Station, Texas.
<b>Price:</b>	Texas State University will receive \$1,400,000.
<b>Amendments:</b>	None at this time.
<b>Source of Funding:</b>	Funds received from the game will go to support the operations of the Department of Athletics.
<b>Review Statement:</b>	Texas State University affirms that prior to its execution, the contract will be submitted for review by the Texas State University System Vice Chancellor and Chief Financial Officer and approved as to legal form by the Texas State University System Vice Chancellor and General Counsel.
<b>Form 1295 Statement:</b>	Per Section 2.4.1 in The Texas State University System Contract Management Handbook, a Form 1295 is not required for an interagency contract.

**TXST: Contracts for Temporary Personnel/Skilled Labor Services with Priority Personnel, Inc., Key Staff, Inc., Infojini, Inc., and Midtown Personnel, Inc.**

The contracts for temporary personnel/skilled labor services between Texas State University and Priority Personnel, Inc., Key Staff, Inc., Infojini, Inc., and Midtown Personnel, Inc., commencing on September 1, 2021, for a period of three years, with a possible two-year renewal, individually in amounts not to exceed \$5,000,000, and with total expenditures between all four not to exceed \$6,000,000, are approved.

**Explanation**

<b>Parties to the Contract:</b>	Texas State University, Priority Personnel, Inc., Key Staff, Inc., Infojini, Inc., and Midtown Personnel, Inc.
<b>Subject Matter of the Contract:</b>	Purchase of temporary personnel/skilled labor.
<b>Purpose:</b>	The contracts with these vendors are to provide services to the university to support temporary and skilled labor needs.
<b>Price:</b>	Five-year cost projection not to exceed \$5,000,000 per contract with the sum of expenditures across all four not to exceed \$6,000,000.
<b>Duration:</b>	These contracts shall terminate three years from date of execution.
<b>Amendments:</b>	One two-year renewal option upon mutual agreement of both parties.
<b>Source of Funding:</b>	Local Institutional Funds.
<b>Review Statement:</b>	Texas State University affirms that prior to its execution, the contracts will be submitted for review by The Texas State University System Vice Chancellor and Chief Financial Officer and The Texas State University System Vice Chancellor and General Counsel.
<b>Form 1295 Statement:</b>	Texas State University affirms that Priority Personnel, Inc., Key Staff, Inc., Infojini, Inc., and Midtown Personnel, Inc. will complete the Form 1295 – Certificate of Interested Parties prior to the execution of the contracts and will acknowledge the Certificates using the Texas Ethics Commission’s online system.

## CONSENT - PERSONNEL

## **TSUS: Faculty Matters**

### **Recommendation**

The proposed personnel actions regarding faculty for the Texas State University System components are approved.

### **Background**

In accordance with the System *Rules and Regulations, Chapter III, Section 1.2 Faculty Matters*, the following actions shall be submitted to the Board of Regents for approval.

**PERSONNEL REPORT - LAMAR UNIVERSITY**  
**August 2021**

**FACULTY PERSONNEL CHANGES**

**RESIGNATION**

1. Harn, Monica; Chair/Professor, Speech & Hearing Sciences, effective August 31, 2021.
2. Praphul, Joshi; Assco. Prof., Health & Kinesiology; effective July 31, 2021.
3. Radhakrishnan, Nandhakumar; Assoc. Prof., Speech & Hearing Sciences, effective August 31, 2021.
4. Ware, Kenneth; Assistant Professor, Communication & Media, effective May 31, 2021.

**TERMINAL CONTRACT**

1. LeTraunik, Brian; Assistant Professor, Theatre & Dance, end of assignment, effective May 31, 2021.

**RETIREMENT**

1. Butaud, Gayle; Instructor, Teacher Education, effective May 31, 2021.
2. Moss, Gisele; Professor, Accounting, effective May 31, 2021.
3. Price, Don; Professor, Economics, effective May 31, 2021.
4. Urbina, Otilia; Research Asst. Professor, Dean's Office, effective May 31, 2021.
5. Wallace, David; Instructor, Educational Leadership, effective May 31, 2021.
6. Warren, Leslie; Instructor, Communication & Media, effective May 31, 2021

**SEPARATION**

1. Lewis, Shanique; Assistant Professor, Educational Leadership, effective May 17, 2021.

**LEAVE OF ABSENCE**

1. Acosta, Cherie; Associate Professor, Theatre & Dance, return from FMLA, effective April 19, 2021.
2. Butaud, Gayle; Instructor, Teacher Education, FMLA from May 4, 2021 to May 31, 2021.
3. Swope, Margaret; Clinical Instructor, Teacher Education, FMLA from April 12, 2021 to April 23, 2021.
4. Tindall, Natalie; Chair/Professor, Communication & Media, return from FMLA, effective May 31, 2021.

**FACULTY APPOINTMENTS, New (N) and Renewal (R)**

Name	Deg	Rank	Department	%FTE	Salary	Period
<b>COLLEGE OF ARTS &amp; SCIENCES</b>						
R Alasati, Sanaz	PhD	Assoc. Prof	Soc/SOWK/CJ	.25	\$5448	SUM 2021
R Allison, Amanda	MS	Adjunct	Earth/Space Sci	.27	\$3,000	SUM 2021
R Armacost, James	PhD	Assoc. Prof	Biology	.50	\$10,711	SUM 2021
R Bartlett, Daniel	PhD	Instructor	English/M Lang	.25	\$6,119	SUM 2021
R Bean, Christy	MS	Adjunct	Chem/BioChem	.54	\$8,000	SUM 2021
R Blackwell-Starnes, Adrienne	PhD	Assoc. Prof	English/M Lang	.50	\$9,158	SUM 2021
R Brice, Gary	MS	Instructor	Mathematics	.25	\$4,390	SUM 2021
R Carey, Donald	MA	Instructor	English/M Lang	.25	\$4,145	SUM 2021
R Chang, Chiung F.	PhD	Assoc Prof	Soc/SOWK/CJ	.25	\$5,900	SUM 2021
R Clavijo, Angela	MS	Instructor	Soc/SOWK/CJ	.25	\$4,500	SUM 2021
R Corbett, Robert	PhD	Instructor	Biology	.33	\$4,979	SUM 2021
R Davis, Mary	PhD	Adjunct	Soc/SOWK/CJ	.20	\$3,000	SP 2021
R Davis, Terri	PhD	Assoc. Prof	Political Science	.20	\$4,357	MM 2021
R Davis, Terri	PhD	Assoc. Prof	Political Science	.25	\$7,347	SUM 2021
R Doe, Raymond	PhD	Assist. Prof	Psychology	.25	\$5,120	SUM 2021
R Doiron, Jess	MA	Instructor	English/M Lang	.25	\$4,219	SUM 2021
R Durso, Cassandre	MS	Instructor	History	.25	\$3,008	SUM 2021
R Ervin, Mel	MA	Instructor	Uni. Studies	.25	\$3,513	SUM 2021
R Fagen, Jennifer	PhD	Assoc. Prof	Soc/SOWK/CJ	.25	\$5,430	SUM 2021
R Garcia, Jesus	PhD	Assist. Prof	Soc/SOWK/CJ	.25	\$4,591	SUM 2021
R Garza, Andrew	MS	Adjunct	Psychology	.40	\$6,000	SP 2021
N Gregory, Christina	PHD	Assist. Prof.	Political Science	100	\$62,000	Fall 2021
R Gubala, Sara	MA	Instructor	Political Science	.25	\$4,238	SUM 2021
R Gummelt, Virginia	PhD	Assist. Prof	Soc/SOWK/CJ	.25	\$7,079	SUM 2021
R Gunaydin-Sen, Ozge	PhD	Assoc. Prof	Chem/BioChem	.33	\$6,857	SUM 2021



R	Guo, Zhifo	PhD	Instructor	Chem/BioChem	.50	\$7,757	SUM 2021
R	Hale, Gina	PhD	Assist. Prof	Nursing	.20	\$4,357	MM 2021
R	Hatfield, Elia	PhD	Assist. Prof	English/M Lang	.50	\$8,770	SUM 2021
R	Hillin, Sara P.	PhD	Assoc. Prof	English/M Lang	.25	\$5,411	SUM 2021
R	Hoch, Matthew P.	PhD	Assoc. Prof	Biology	.25	\$8,324	SUM 2021
R	Hodges, Jonathan	MS	Instructor	Mathematics	.25	\$3,917	SUM 2021
R	Jensen-Vallin, Jackie	PhD	Assoc. Prof	Mathematics	.25	\$6,094	SUM 2021
R	Joffe, Sharon	PhD	Assist. Prof	English/M Lang	.25	\$4,738	SUM 2021
R	Johnson, Cheryl	MA	Instructor	English/M Lang	.25	\$3,311	SUM 2021
R	Kibbe, Tina	PhD	Instructor	History	.25	\$3,075	SUM 2021
R	Kirk, Edythe	PhD	Assoc. Prof	Psychology	.25	\$6,828	SUM 2021
R	Kish-Molina, Marilyn	PhD	Instructor	Biology	.50	\$7,318	SUM 2021
R	Krause, Stefan	PhD	Assist. Prof	Soc/SOWK/CJ	.25	\$4,583	SUM 2021
R	Kucknoor, Ashwini	PhD	Assoc. Prof	Biology	.25	\$5,838	SUM 2021
R	Lin, Cheng-Hsien	MSN	Assoc. Prof	Soc/SOWK/CJ	.25	\$5,805	SUM 2021
R	Mahfood, Valerie	PhD	Adjunct	Soc/SOWK/CJ	.20	\$3,000	SP 2021
R	Martin, Christopher	PhD	Assoc. Prof	Chem/BioChem	.75	\$18,379	SUM 2021
R	Mayper, Theresa	MA	Instructor	Uni. Studies	.25	\$3,513	SUM 2021
R	Perkinz, Tiffany	MA	Adjunct	English/M Lang	.20	\$3,000	SUM 2021
R	Popp, Charles	MA	Instructor	English/M Lang	.25	\$3,299	SUM 2021
R	Posey, Amanda	MS	Instructor	Biology	.17	\$2,507	SUM 2021
R	Pyne, Matthew	PhD	Assist. Prof	Biology	.50	\$11,116	SUM 2021
R	Rinker, Martha	PhD	Assist Prof	Psychology	.25	\$5,865	SUM 2021
R	Saucedo, Richard	PhD	Instructor	English/M Lang	.25	\$3,636	SUM 2021
R	Shukla, Shyam	PhD	Professor	Chem/BioChem	.25	\$8,349	SUM 2021
R	Smith, Tad	MS	Adjunct	Soc/SOWK/CJ	.20	\$3,000	SP 2021
R	Stelly, Karen	MS	Adjunct	Earth/Space Sci	.27	\$4,000	SUM 2021
R	Stewart, Arthur	PhD	Assoc. Prof	English/M Lang	.25	\$6,276	SUM 2021
R	Tsado, Lucy	PhD	Assist. Prof	Soc/SOWK/CJ	.25	\$4,753	SUM 2021
R	Tucker, Carla	PhD	Adjunct	Earth/Space Sci	.27	\$4,000	SP 2021
R	Vasefi, Maryam	PhD	Assist. Prof	Biology	.50	\$9,561	SUM 2021
R	Williams, Brian	PhD	Assist. Prof	Political Science	.50	\$9,684	SUM 2021
R	Worley, Robert	PhD	Assoc. Prof	Soc/SOWK/CJ	.25	\$6,460	SUM 2021
R	Worley, Vidisha	PhD	Assoc. Prof	Soc/SOWK/CJ	.25	\$5,701	SUM 2021
R	Wright, Lori	MS	Instructor	Soc/SOWK/CJ	.25	\$4,673	SUM 2021

### COLLEGE OF BUSINESS

R	Bandyopadhyay, Kakoli	PhD	Professor	SAIS	.25	\$12,059	SUPT1 2021
R	Bandyopadhyay, Soumava	PhD	Professor	BUS	.25	\$10,424	SUPT1 2021
R	Burns, Clare	MBA	Instructor	SAIS	.25	\$6,810	SUPT2 2021
R	Chen, Chunda	PhD	Assoc Prof	BUS	.25	\$11,437	SUPT1 2021
R	Flosi, Alicen	PhD	Instructor	BUS	.25	\$6,320	SUPT2 2021
R	Fontenot, Dale	MBA	Instructor	BUS	.25	\$6,394	SUPT1 2021
R	Fontenot, Dale	MBA	Instructor	SAIS	.25	\$6,364	SUPT2 2021
R	Howell, Paul	MS	Instructor	BUS	.25	\$4,265	SUPT2 2021
R	Hwang, Seok	PhD	Assoc Prof	Const. Mgmt	.25	\$10,215	SUPT1 2021
R	Karani, Komal	PhD	Assoc Prof	BUS	.25	\$9,278	SUPT2 2021
R	Mandal, Purnendu	PhD	Professor	BUS	.25	\$11,176	SUPT2 2021
R	Mayer, Bradley	PhD	Professor	BUS	.25	\$10,856	SUPT1 2021
R	Mayer, Bradley	PhD	Professor	BUS	.25	\$10,856	SUPT2 2021
R	McCullough, John	PhD	Assoc Prof	BUS	.25	\$8,428	SUPT1 2021
R	McCullough, John	PhD	Assoc Prof	BUS	.25	\$8,428	SUPT2 2021
R	McCoy, Timothy	PhD	Assoc Prof	SAIS	.50	\$19,746	SUPT1 2021
R	Rose, David	MBA	Instructor	SAIS	.25	\$5,761	SUPT2 2021
R	Simmons, Elizabeth	MBA	Adjunct	SAIS	.20	\$5,000	SUPT1 2021
R	Tovar-Silos, Ricardo	PhD	Assoc Prof	BUS	.25	\$7,527	SUPT1 2021
R	Zhang, Xiao	PhD	Assist Prof	SAIS	.25	\$10,088	SUPT1 2021

## COLLEGE OF EDUCATION & HUMAN DEVELOPMENT

R	Beckett, Donica Gale		Adjunct	Health & Kine	.20	\$3,000	SP 2021
R	Boatwright, John	PhD	Professor	Health & Kine	.50	\$7,075	SUM 2022
R	Broussard, Willie	MS	Adjunct	Nutr/Hosp/HumSrv	.20	\$3,000	SP 2021
R	Chancy, Eric Joseph		Adjunct	Counseling	.20	\$3,000	SP 2021
R	Chen, Jau-Jiin	PhD	Professor	Nutr/Hosp/HumSrv	.25	\$6,782	SUM 2021
R	Chilek, Daniel R	PhD	Assist Prof	Health & Kine	.50	\$12,507	SUM 2021
R	Drnach, Grace M	MS	Adjunct	Health & Kine	.20	\$3,000	SUM 2021
R	Gauthreaux, Kimberly	MS	Instructor	Health & Kine	.50	\$7,742	SUM 2021
R	Heider, Kim Diane	MS	Adjunct	Counseling	0	\$800	SP 2021
R	Henderson, Tammy	PhD	Professor	Nutr/Hosp/HumSrv	.25	\$8,150	SUM 2021
R	Hernandez, Barbara	PhD	Professor	Health & Kines.	.50	\$13,955	SUM 2021
R	Hernandez, Barbara	PhD	Professor	Health & Kines.	0	\$4,375	MM 2021
R	Holdiness, Sacky	PhD	Adjunct	Counseling	.20	\$6,000	SP 2021
N	Hood, Caleb	PhD	Assist Prof	Teacher Ed	1	\$65,000	FY22
R	Hunter, O'tilia Mernice	PhD	Adjunct	Counseling	.20	\$3,000	SP 2021
R	Jarrell, Johnny	MS	Adjunct	Teacher Ed	.20	\$3,000	SUM 2021
R	Jordan, Shannon	PhD	Assist Prof	Health & Kine	.50	\$10,519	SUM 2021
R	Killough, Jill E	PhD	Instructor	Nutr/Hosp/HumSrv	.25	\$6,068	SUM 2021
R	Killough, Jill E	PhD	Instructor	Nutr/Hosp/HumSrv	.25	\$6,068	SUM 2021
R	Lim, Mee-Gaik	PhD	Adjunct	Nutr/Hosp/HumSrv	.20	\$3,000	SP 2021
N	Martin, Christopher B.	PhD	Assoc Prof	Nutr/Hosp/HumSrv	.25	\$6150	SUM 2021
R	May, Kristina Marie	MS	Clinic Instr	Nutr/Hosp/HumSrv	.25	\$3,917	SUM 2021
R	McGee, Monalisa	PhD	Adjunct	Counseling	.20	\$3,000	SP 2021
R	Millmore, Patrick J	PhD	Adjunct	Counseling	.20	\$3,000	SP 2021
R	Moore, Alan Delynn	PhD	Assoc Prof	Health & Kine	.25	\$6,144	SUM 2021
R	Moore, Alan Delynn	PhD	Assoc Prof	Health & Kine	.25	\$6,144	SUM 2021
R	Morales-Aponte, Julio	PhD	Assoc Prof	Health & Kine	.50	\$13,183	SUM 2021
R	Msengi, Israel Gabriel	EdD	Assoc Prof	Health & Kine	.25	\$6,041	SUM 2021
R	Msengi, Israel Gabriel	EdD	Assoc Prof	Health & Kine	.25	\$6,041	SUM 2021
R	Msengi, Israel	EdD	Assoc Prof	Health & Kines	0	\$4,375	MM 2021
R	Nikuze, Scholastique	PhD	Adjunct	Health & Kine	.20	\$3,000	SUM 2021
R	Ruiz, Connie	PhD	Assoc Prof	Nutr/Hosp/HumSrv	.50	\$13,952	SUM 2021
R	Sadik, Suhad	PhD	Adjunct	Counseling	.20	\$3,000	SP 2021
R	Hawkins, Keicia	EdD	Adjunct	Ed Leadership	.20	\$4,000	SP 2021
R	Shiver, Sarah Terese	EdD	Adjunct	Ed Leadership	.20	\$4,000	SP 2021
R	Shows, Amy Russell	PhD	Professor	Nutr/Hosp/HumSrv	.50	\$15,492	SUM 2021
N	Shultz, Deborah	MS	Field Sup	Ed Leadership	.25	\$3,200	SUM 2021
R	Soileau, Christopher	EdD	Adjunct	Ed Leadership	.20	\$3,000	SP 2021
R	Wallet, Kimberly Ann	PhD	Assoc Prof	Nutr/Hosp/HumSrv	.50	\$13,512	SUM 2021

## COLLEGE OF ENGINEERING

R	Almallahi, Hussein	PhD	Instructor	Elect Engr	.25	\$5,432	POT 2
R	Tcheslavski, Gleb	PhD	Assoc Prof	Elect Engr	.25	\$10,532	POT 1
R	Almallahi, Hussein	PhD	Instructor	Elect Engr	.08	\$1,803	POT 2
R	Barzegaranbaboli, Mohammadreza	PhD	Assoc Prof	Elect Engr	.25	\$7,836	POT 2
R	Brake, Nicholas	PhD	Assoc Prof	Civil/Envir Engr	.25	\$7,847	POT 2
R	Cai, Tianxing	PhD	Instructor	Chem Engr	.25	\$6,312	POT 2
R	Curry, James	PhD	Assoc Prof	Indus Engr	.25	\$7,801	POT 2
R	Goassage, John	PhD	Assist Prof	Chem Engr	.25	\$8,426	POT 3
R	Jeffryes, Clayton	PhD	Assist Prof	Chem Engr	.25	\$8,238	POT 2
R	Lin, Sy-Chyi	PhD	Professor	Chem Engr	.25	\$8,585	POT 3
R	Tokgoz, Berna	PhD	Assoc Prof	Indus Engr	.25	\$7,593	POT 2
R	Tokgoz, Berna	PhD	Assoc Prof	Indus Engr	.25	\$7,593	POT 1
R	Wang, Ruhai	PhD	Professor	Indus Engr	.25	\$9,157	POT 3
R	Xu, Qiang	PhD	Professor	Chem Engr	.25	\$8,872	POT 3
R	Yentzen, Gary	MS	Instructor	Indus Engr	.25	\$5,895	POT 3
R	Yentzen, Gary	MS	Instructor	Indus Engr	.25	\$5,895	POT 3
R	Zargarzadeh, Hassan	PhD		Elect Engr	.25	\$7,373	POT 2

**COLLEGE OF FINE ARTS & COMMUNICATION**

R	Cooper, Tamara	MFA	Adjunct	Theatre/Dance	0	\$900	SP 2021
R	Dockens, Ashley	PhD	Assoc Prof	Spch/Hearing	1.0	\$26,095	SUM 2021
R	Dueppen, Abigail	MS	Instructor	Spch/Hearing	0	\$3,000	MM 2021
R	Favors, Andre'	MS	Instructor	Comm/Media	0	\$4,357	MM 2021
R	Hauser, Eric	PhD	Adjunct	Comm/Media	.40	\$6,000	SP 2021
R	Hunt-Cathey, Kristyn	MMC	Adjunct	Comm/Media	.20	\$3,000	SP 2021
R	Radhakrishnan, Nandhakumar	PhD	Assoc Prof	Spch/Hearing	0	\$3,000	MM 2021
R	Saleem, Awais	PhD	Assist Prof	Comm/Media	0	\$4,357	MM 2021
R	Stanley, O'Brien	MFA	Professor	Comm/Media	0	\$4,357	MM 2021
R	Yao, Qingjiang	PhD	Assoc Prof	Comm/Media	0	\$4,357	MM 2021

**CHANGE OF STATUS**

<b>Last, First</b>	<b>Department</b>	<b>Change of Status</b>	<b>Period</b>
Jordan, Jimmie	Earth & Space Sciences	Stepped down as Chair	SUM 2021
Kirk, Edythe	Psychology	Stepped down as Chair	SP 2021
Kruger, Joseph	Earth & Space Sciences	To Interim Chair	SUM 2021
Shelton, Jeremy	Psychology	To Interim Chair	SP 2021

**PROMOTION EFFECTIVE FALL 2021**Promotion to Full Professor

1. Qian, Qin; Associate Professor, Civil Engineering

## Sam Houston State University

### FACULTY PERSONNEL CHANGES

#### RESIGNATIONS

1. Browning-Keen, Valencia, Associate Professor, Family and Consumer Sciences, effective August 31, 2021.
2. Franklin, Cortney, Associate Professor, Criminal Justice and Criminology, effective August 31, 2021.
3. Franklin, Travis, Associate Professor, Criminal Justice and Criminology, effective August 31, 2021.
4. Garcia-Puente, Luis, Professor, Mathematics and Statistics, effective, June 30, 2021.
5. Monnet, Jessica, Assistant Professor, Economics and International Business, effective July 15, 2021.
6. O'Neal, Eryn, Assistant Professor, Criminal Justice and Criminology, effective May 31, 2021.
7. Runyan, Rodney, Professor, Family and Consumer Sciences, and Dean, College of Health Sciences, effective August 16, 2021.
8. Salami, Temilola, Assistant Professor, Psychology and Philosophy, effective August 31, 2021.
9. Sanford, Glenn, Professor, Psychology and Philosophy, and Associate Dean, College of Humanities and Social Sciences, effective May 31, 2021.
10. Shorter, Jr., Donald, Assistant Professor, Dance, effective August 31, 2021.
11. Smith, Amy, Assistant Professor, Music, effective May 31, 2021.

#### RETIREMENTS

1. Nelson, David, Associate Professor, Psychology and Philosophy, effective May 31, 2021.

#### LEAVE OF ABSENCE

1. Blackburne, Brian, Associate Professor, English, effective September 1, 2021.

#### STATUS CHANGES

1. Bodon, Jean-Richard, Professor, Mass Communication and Department Chair; to Professor, Mass Communication, effective May 31, 2021.
2. Holt, Melinda, Professor, Mathematics and Statistics and Department Chair; to Professor, Mathematics and Statistics and Associate Dean, College of Science and Engineering Technology, effective June 1, 2021.
3. Jones, Dustin, Professor, Mathematics and Statistics; to Professor and Department Chair, Mathematics and Statistics, effective June 1, 2021.
4. Lorenc, Wojciech, Associate Professor, Mass Communication; to Associate Professor and Department Chair, Mass Communication, effective June 1, 2021.

#### TENURE

1. Joshi, Praphul, Associate Professor, Population Health, effective September 1, 2021.
2. Long Anderson, Mia, Professor, Mass Communication, effective September 1, 2021.
3. Stephenson, Michael, Professor, Communication Studies, effective September 1, 2021.
4. Strunc, Abbie, Associate Professor, Teaching and Learning, effective September 1, 2021.

#### CORRECTION FROM MAY 2021 REPORT – TENURE

1. Glisson, William, Associate Professor, Computer Science, effective September 1, 2021, not Non-Reappointment, as reported in the May 2021 report.

## FACULTY APPOINTMENTS, New (N) and Renewal (R)

	NAME	DEG	RANK	DEPARTMENT	%FTE	SALARY	PERIOD
COLLEGE OF ARTS AND MEDIA							
R	Borse, Rasika	M.F.A.	Lect.-Pool	Dance	0.25	3,002	3 2021
R	Cantrell, Hunter	M.A.	Lect.-Pool	Mass Comm.	0.25	3,002	3 2021
R	Clay, Lauren	M.F.A.	Lect.-Pool	Art	0.33	1,981	2 2021
R	Davis, Colin	Ph.D.	Lect.-Pool	Music	0.25	3,002	3 2021
R	Marcontell, Russell	M.F.A.	Lect.-Pool	Art	0.33	3,962	3 2021
R	Martinez, Aaron	M.M.	Lect.-Pool	Music	0.50	6,003	3 2021
R	McLaughlin, John	B.F.A.	Lect.-Pool	Mass Comm.	0.25	5,000	2 2021
R	Robertson, Jamie	M.F.A.	Lect.-Pool	Art	0.33	3,962	3 2021
R	Willis, Martha	M.A.	Lect.-Pool	Art	0.25	3,002	3 2021
COLLEGE OF BUSINESS ADMINISTRATION							
R	Collins, Jamie	Ph.D.	Lect.-Pool	Mngt., Mrkt. & Info	0.50	18,000	3 2021
R	Mehta, Gurinderjit	Ph.D.	Lect.-Pool	Gen. Bus. & Fin.	0.50	7,833	3 2021
COLLEGE OF CRIMINAL JUSTICE							
R	Booker, James	Ph.D.	Lect.-Pool	Victim Studies	0.50	6,000	3 2021
N	Craig, Miltonette	Ph.D.	Asst. Prof.	Criminal Justice	1.00	77,274	FY2021
R	Hurst, Lane	M.S.	Lect.-Pool	Criminal Justice	0.25	1,500	2 2021
R	Krumpholz, Lindsey	M.S.	Lect.-Pool	Criminal Justice	0.25	1,500	2 2021
R	Kukua, Diana	M.S.	Lect.-Pool	Criminal Justice	0.25	3,000	3 2021
N	Marshall, Ethan	M.A.	Lect.-Pool	Criminal Justice	0.50	6,000	3 2021
R	Nodeland, Brooke	Ph.D.	Lect.-Pool	Criminal Justice	0.25	1,500	2 2021
R	Price, Rebecca	M.S.	Lect.-Pool	Criminal Justice	0.50	6,000	3 2021
R	Root, Carl	Ph.D.	Lect.-Pool	Criminal Justice	0.50	6,000	3 2021
R	Serna, Xavier	Ph.D.	Lect.-Pool	Criminal Justice	0.25	1,500	2 2021
R	Sims, Barbara	Ph.D.	Lect.-Pool	Victim Studies	0.75	9,000	3 2021
R	Tumlinson, David	M.S.	Lect.-Pool	Criminal Justice	0.25	3,000	3 2021
COLLEGE OF EDUCATION							
N	Angelle, Pamela	Ph.D.	Lect.-Pool	Ed. Leadership	0.25	3,002	3 2021
R	Bermea, Gabriel	Ed.D.	Lect.-Pool	Ed. Leadership	0.50	6,003	3 2021
R	Borg, Susan	Ed.D.	Lect.-Pool	Ed. Leadership	0.50	9,012	3 2021
N	Brown, Ronald	Ph.D.	Lect.-Pool	Ed. Leadership	0.25	3,002	3 2021
R	Fiaschetti, Carolyn	Ed.D.	Lect.-Pool	Ed. Leadership	0.25	3,002	3 2021
R	Gregg, Patricia	Ph.D.	Lect.-Pool	Ed. Leadership	0.25	3,002	3 2021

R	Harris, La Tracy	Ed.D.	Lect.-Pool	Ed. Leadership	0.50	6,003	3 2021
N	Jefferson, Patrick	Ed.D.	Lect.-Pool	Ed. Leadership	0.25	3,002	3 2021
R	Lariviere, Mary	Ed.D.	Lect.-Pool	Ed. Leadership	0.25	3,002	3 2021
N	Leigh, Melissa	Ed.D.	Lect.-Pool	Ed. Leadership	0.25	3,002	3 2021
R	Mijares, Betsy	Ed.D.	Lect.-Pool	Ed. Leadership	0.25	3,002	3 2021
R	Moore, Kimberly	M.S.	Lect.-Pool	Teaching & Lrng	0.25	1,501	2 2021
R	Pagels, Jill	M.Ed.	Lect.-Pool	Teaching & Lrng	0.25	1,501	2 2021
R	Perzan-Wooderson, M.	Ed.D.	Lect.-Pool	Ed. Leadership	0.25	3,002	3 2021
N	Simpson, Teresa	Ed.D.	Lect.-Pool	Ed. Leadership	0.25	3,002	3 2021
N	Strunc, Abbie	Ph.D.	AsscProf/C	Teaching & Lrng	1.00	90,018	FY2021
R	Taylor, Shannon	Ed.D.	Lect.-Pool	Ed. Leadership	0.50	6,003	3 2021

#### COLLEGE OF HEALTH SCIENCES

N	Abed el Sater, Berna	Ph.D.	Asst. Prof.	Fam & Con Sci	1.00	7,778	FY2021
R	Beatty, Lindsey	M.S.N.	Lect.-Pool	Nursing	0.25	5,501	3 2021
R	Duckett, Vania	M.P.A.	Lect.-Pool	Population Hlth	0.25	1,688	2 2021
R	Jarrell, Angela	Ph.D.	Lect.-Pool	Nursing	0.50	11,001	3 2021
N	Joshi, Praphul	Ph.D.	Assc. Prof.	Population Hlth	1.00	93,996	FY2021
R	Lee, Meghan	M.P.H.	Lect.-Pool	Population Hlth	0.25	1,688	2 2021
R	Runyan, Jack	Ph.D.	Lect.-Pool	Population Hlth	0.50	10,125	3 2021
N	Sohoni, Ashutosh	Ph.D.	Assc. Prof.	Fam & Con Sci	1.00	80,010	FY2021
R	Stone, Susie	M.A.	Lect.-Pool	Population Hlth	0.50	13,500	3 2021
R	Townsend, Kimberly	M.S.	Lect.-Pool	Fam & Con Sci	0.25	3,938	3 2021
R	Vander Stucken, Melissa	M.S.N.	Lect.-Pool	Nursing	0.25	5,501	3 2021
R	Wallace, Courtney	M.A.	Lect.-Pool	Population Hlth	0.58	10,440	3 2021
R	Weimer, Susan	M.S.	Lect.-Pool	Nursing	0.25	5,501	3 2021

#### COLLEGE OF HUMANITIES AND SOCIAL SCIENCES

R	Boyle, Michael	Ph.D.	Lect.-Pool	Psy. & Philosophy	0.25	3,000	3 2021
N	Bussing, Greg	M.A.	Asst. Prof.	Political Science	1.00	56,016	FY2021
R	Brown, Crystal	M.A.	Lect.-Pool	Sociology	0.25	1,500	2 2021
R	Bush, Kari	M.A.	Lect.-Pool	English	0.25	1,500	2 2021
R	Daniel, Sarah	M.A.	Lect.-Pool	English	0.25	1,500	2 2021
R	Garner, Emily	M.A.	Lect.-Pool	Psy. & Philosophy	0.25	3,000	3 2021
R	Jefferson, Gretchen	Ph.D.	Lect.-Pool	Psy. & Philosophy	0.33	3,960	3 2021
N	Lu, Anna	Ph.D.	Asst. Prof.	Comm. Studies	1.00	60,012	FY2021
R	McDaniel, Ian	Ph.D.	Lect.-Pool	Psy. & Philosophy	0.75	9,000	3 2021
R	Ramirez, Nelson	Ph.D.	Lect.-Pool	Psy. & Philosophy	0.25	3,000	3 2021
R	Shively, Elizabeth	Ph.D.	Lect.-Pool	Sociology	0.25	3,000	3 2021
N	Shuker, Zeinab	M.A.	Asst. Prof.	Sociology	1.00	58,014	FY2021
N	Vana, Rosti	Ph.D.	Asst. Prof.	Wrld Lang& Cultures	1.00	56,502	FY2021

N	Velasquez, Jose	M.S.	Lect.-Pool	Wrld Lang& Cultures	0.25	1,500	2 2021
N	Waldbuesser, Caroline	Ph.D.	Asst. Prof.	Comm. Studies	1.00	60,012	FY2021
R	Zimpfer, Mariah	Ph.D.	Lect.-Pool	Sociology	0.25	1,500	2 2021

COLLEGE OF SCIENCE AND ENGINEERING  
TECHNOLOGY

R	Bullion, Alisha	M.S.	Lect.-Pool	Ag. Sciences	0.50	7,506	3 2021
R	Coogler, Keith	Ed.D.	Lect.-Pool	Engineering Tech.	0.50	8,658	3 2021
R	Foreman, Mark	M.S.	Lect.-Pool	Ag. Sciences	0.25	3,000	3 2021
R	Franks, Kristie	M.S.	Lect.-Pool	Ag. Sciences	0.75	10,125	3 2021
R	Klespis, Mark	Ph.D.	Lect.-Pool	Mth. & Statistics	0.25	8,847	3 2021
R	Reynolds, Chad	M.S.	Lect.-Pool	Ag. Sciences	1.00	12,000	3 2021
R	Scasta, Jennifer	M.S.	Lect.-Pool	Ag. Sciences	0.25	1,500	2 2021
R	Stewart, Christopher	M.S.	Lect.-Pool	Ag. Sciences	0.25	3,000	3 2021
R	Taylor, Bart	M.Ed.	Lect.-Pool	Engineering Tech.	0.50	7,002	3 2021
R	Waugh, Terrence	Ph.D.	Lect.-Pool	Engineering Tech.	0.50	7,500	3 2021
R	Wilson, Marsha	M.B.A.	Lect.-Pool	Ag. Sciences	0.25	3,375	3 2021

COLLEGE OF OSTEOPATHIC MEDICINE

R	Gokaslan, Sefik	M.D.	Professor	Clinical Anatomy	0.50	67,500	FY2021
N	Newman, Doris	D.O.	Assc. Prof.	Osteo. Princ & Pract	0.50	110,000	FY2021

NEWTON GRESHAM LIBRARY

N	Menendez, Hannah	M.S.	Asst. Prof.	Newton G. Library	1.00	50,016	FY2021
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**Sul Ross State University**  
**August 2021**

**FACULTY PERSONNEL CHANGES**

**RESIGNATIONS**

1. McCrea, Persephone, Associate Professor, Animal Science, effective May 31, 2021
2. Roof, Gregory, Assistant Professor Economics, Business Administration, effective May 31, 2021
3. Wolpern, Ali, Lecturer, Kinesiology and Human Performance, effective May 31, 2021
4. Dumitrescu, Avram, Associate Professor, Fine Arts and Communication, effective May 31, 2021
5. Graham, Crystal, Assistant Professor of Biology, Biology Geology & Physical Sciences, effective May 31, 2021
6. Graham, Sean, Associate Professor of Biology, Geology & Physical Sciences, effective May 31, 2021
7. Kiraly, Austin, Lecturer and Offensive Football Coordinator, Athletics, effective June 30, 2021
8. Wakefield, Dexter, Assistant Professor of Animal Science, Animal Science, effective August 31, 2021

**RETIREMENTS**

1. Zamora, Filemon, Associate Professor of Spanish, Languages and Literature, effective May 31, 2021
2. Zech, James, Professor of Biology, Biology Geology & Physical Sciences, effective May 31, 2021
3. Ericsson, Scott, Professor of Animal Science, Animal Sciences, effective August 31, 2021

**LEAVE OF ABSENCE**

1. None to report.

**NON-REAPPOINTMENTS**

1. None to report.

**CHANGES IN STATUS**

1. Downing, James, Dean and Professor of Psychology, Arts and Sciences to Professor of Psychology, Behavioral Sciences, effective September 1, 2021
2. Kinucan, Robert, Special Assistant to the Provost to Professor of Natural Resource Management, Natural Resource Management, effective September 1, 2021

**PROMOTION TO ASSOCIATE PROFESSOR**

1. None to report.

**PROMOTION TO PROFESSOR**

1. None to report.

**TENURE**

1. None to report.

**TERMINAL CONTRACTS**

1. None to report.



**FACULTY APPOINTMENTS, New (N) and Renewal (R)**

NAME	DEG	RANK	DEPARTMENT	FTE	SALARY	PERIOD
<b>COLLEGE OF AGRICULTURAL &amp; NATURAL RESOURCE SCIENCES</b>						
R Hays, Amy	M.S.	Lecturer	Natural Resource Management	.2	\$4,260	Sum I 2021
<b>COLLEGE OF ARTS &amp; SCIENCES</b>						
R Carbonel-Mason, Wilhemina	RN	Lecturer	Nursing	.2	\$4,200	Sum I 2021
R Haskins, Tara	RN	Lecturer	Nursing	.2	\$4,200	Sum I 2021
R Lockhart, Lolly	M.S.N.	Lecturer	Nursing	.2	\$1,065	Sum I 2021
<b>COLLEGE OF EDUCATION AND PROFESSIONAL STUDIES</b>						
R GuerrerAuo, Gloria	M.Ed.	Lecturer	Education	.2	\$1,065	Sum I 2021
R Maestas, Alonzo	M.A.	Lecturer	Kinesiology & Human Performance	.2	\$2,130	Sum I 2021
R Olive, Tamara	Ph.D.	Lecturer	Education	.2	\$2,130	Sum I 2021
R Quintanella, Brenda	M.Ed.	Lecturer	Education	.2	\$1,278	Sum I 2021
R Rogers, Kimra	M.Ed.	Lecturer	Education	.4	\$2,982	Sum I 2021
R Wallace, Paula	Ph.D.	Lecturer	Education	.4	\$2,982	Sum I 2021
<b>DEL RIO, EAGLE PASS, AND UVALDE CAMPUSES</b>						
R Aquino, Cynthia	Ed.D.	Lecturer	Education	.2	\$1,491	Sum I 2021
R Gonzalez, Sergio	J.D.	Lecturer	Natural & Behavioral Sciences	.4	\$4,260	Sum I 2021
R Guerrero, Gloria	M.Ed.	Lecturer	Education	.2	\$2,130	Sum I 2021

## **ADMINISTRATIVE and UNCLASSIFIED PERSONNEL CHANGES**

### **ADDITIONS**

1. None to report.

### **CHANGES IN STATUS**

1. None to report.

### **RESIGNATIONS**

1. None to report.

### **SEPARATIONS**

1. None to report.

### **RETIREMENTS**

1. None to report.

## **COMMISSIONING AND BONDING OF UNIVERSITY POLICE OFFICERS**

1. None to report

# TEXAS STATE UNIVERSITY

## FACULTY PERSONNEL CHANGES

### DEATH

1. Chamlin, Mitchell B., Professor, Criminal Justice and Criminology, effective June 3, 2021.
2. Zakhidov, Alexander, Associate Professor, Physics, effective June 15, 2021.

### CHANGES IN STATUS

1. Bezner, Janet R., from Professor, Physical Therapy, to Professor and Chair, Physical Therapy, effective July 1, 2021.
2. Chittenden, William T., from Associate Professor, Finance and Economics and Associate Dean, McCoy College of Business Administration, to Associate Professor, Finance and Economics, effective July 1, 2021.
3. Fleming, Valarie B., from Chair and Professor, Communication Disorders, to Assistant Vice President for Curriculum and Academic Programs, effective May 17, 2021.
4. Maines, Sarah, from Interim Chair and Professor, Theatre and Dance, to Chair and Professor, Theatre and Dance, effective June 1, 2021.
5. Vacaflares Rivero, Diego E., Professor, Finance and Economics to Professor, Finance and Economics and Associate Dean, McCoy College of Business Administration, effective July 1, 2021.
6. Stirtz, Lori L., from Professor, Communication Disorders, to Interim Chair and Professor, Communication Disorders, effective May 17, 2021.

### LEAVE OF ABSENCE

1. Schmidt Passos, Eduardo, Lecturer, Political Science, effective Fall 2021 and Spring 2021.

### RESIGNATION

1. Aguayo, Jr., Federico M., Assistant Professor, Engineering Technology, effective August 31, 2021.
2. Hu, Yueqin, Associate Professor, Psychology, effective May 31, 2021.
3. Johnson, Ronald A., Associate Professor, History, effective May 31, 2021.
4. Kim, Eun Hae, Assistant Professor, Social Work, effective May 31, 2021.
5. Lee, Kimberly A., Assistant Professor, Health Administration, effective August 31, 2021.
6. McAllister, Marc C., Assistant Professor, Finance and Economics, effective August 31, 2021.

### RETIREMENT

1. Acosta, Maria T., Associate Professor, Mathematics, effective August 31, 2021.
2. Ledbetter, Kathryn, Professor, English, effective May 31, 2021.
3. Schmidt, John C., Professor, Music, effective May 31, 2021.

### APPOINTMENT WITH TENURE

1. Kim, Youjeong, Associate Professor of Journalism and Mass Communication, effective September 1, 2021.
2. Kulesza, Stacey E., Associate Professor of Engineering, effective September 1, 2021.
3. Muci-Kuchler, Karim H., Professor of Engineering, effective September 1, 2021.
4. Sullivan, Christopher J., Director and Professor of Criminal Justice and Criminology, effective August 1, 2021.
5. Wright, Maia J., Associate Professor of Art and Design, effective September 1, 2021.

## FACULTY APPOINTMENTS, New (N) and Renewal (R)

NAME	DEG	RANK	DEPARTMENT	%FTE	SALARY	PERIOD
<b>COLLEGE OF APPLIED ARTS</b>						
R Brooks, Richard S.	M.S.W.	Lecturer	Social Work	.20	4,000.00	SSI-SSII
R Carreron, Jennifer	Ph.D.	Lecturer	Criminal Justice and Criminology	.40	8,000.00	SSI-SSII
R Hyden, Brittany M.	Ph.D.	Lecturer	Organization, Workforce, and Leadership Studies	.20	4,000.00	SSI

R	Mayer, Deborah J.	M.S.W.	Lecturer	Social Work	.20	4,000.00	SSI-SSII
R	Mowry, Kara R.	Ed.D.	Lecturer	Organization, Workforce, and Leadership Studies	.20	4,000.00	SSI
R	Nava, Michael	Ph.D.	Lecturer	Organization, Workforce, and Leadership Studies	.20	4,000.00	SSI
R	Rollins, Tanya N.	M.W.S.	Lecturer	Social Work	.20	4,000.00	SSI-SSII
R	Spencer, David	Ph.D.	Lecturer	Criminal Justice and Criminology	.20	4,000.00	SSI-SSII
N	Sullivan, Christopher	Ph.D.	Professor	Criminal Justice and Criminology	1.00	160,333.29	2021-2022
R	Whitworth, Clifford	Ph.D.	Lecturer	Organization, Workforce, and Leadership Studies	.20	4,000.00	SSI
R	Young, Amanda R.	M.A.	Lecturer	Organization, Workforce, and Leadership Studies	.20	3,500.00	SSI

**MCCOY COLLEGE OF BUSINESS ADMINISTRATION**

R	Evans, Mark W.	M.S.	Lecturer	Management	.20	4,500.00	SSI
R	Hamilton, William	M.S.	Lecturer	Management	.20	4,500.00	SSI
R	Morgan, Byron L.	Ph.D.	Lecturer	Management	.20	4,500.00	SSI
R	Rose, Dennis V.	M.B.A.	Lecturer	Management	.20	4,000.00	SSI
R	Wagner, William J.	M.Acy.	Lecturer	Management	.20	4,500.00	SSI
R	Wilhelm, Justin J.	M.Acy.	Lecturer	Accounting	.20	7,500.00	SSI

**COLLEGE OF EDUCATION**

N	Arar, Khalid H.	Ph.D.	Professor	Counseling, Leadership, Adult Education, and School Psychology	1.00	94,160.00	2021-2022
N	Borden, Callie R.	M.Ed.	Lecturer	Curriculum and Instruction	.20	3,500.00	SSII
N	Bos, Samantha	M.A.	Lecturer	Curriculum and Instruction	.20	3,500.00	SSII
R	Fuerst, John G.	M.Ed.	Lecturer	Curriculum and Instruction	.20	3,500.00	SSI
R	Hendrix, April N.	Ph.D.	Lecturer	Counseling, Leadership, Adult Education, and School Psychology	.20	4,000.00	SSI-SSII
R	Humphrey, Whitney L.	Ph.D.	Lecturer	Counseling, Leadership, Adult Education, and School Psychology	.20	4,000.00	SSI-SSII
R	Ingwersen, Peterson T.	Ph.D.	Lecturer	Counseling, Leadership, Adult Education, and School Psychology	.20	4,000.00	SSI-SSII
R	Kamen, Michael	Ph.D.	Lecturer	Curriculum and Instruction	.40	8,000.00	SSI-SSII
R	Lee, Alyson A.	M.Ed.	Lecturer	Curriculum and Instruction	.40	8,000.00	SSI-SSII
R	Murphy, Caitlin B.	M.Ed.	Lecturer	Curriculum and Instruction	.40	8,000.00	SSI-SSII
R	Pavia-Martinez, Mary H.	Ph.D.	Lecturer	Counseling, Leadership, Adult Education, and School Psychology	.20	4,000.00	SSI-SSII
R	Schlosz, David J.	Ph.D.	Lecturer	Counseling, Leadership, Adult Education, and School Psychology	.20	4,000.00	SSI-SSII
R	Spencer, Jeanne	Ed.D.	Lecturer	Counseling, Leadership, Adult Education, and School Psychology	.20	4,000.00	SSI
R	Stephens, Elizabeth C.	Ed.D.	Professor Emeritus	Curriculum and Instruction	.40	8,000.00	SSI
R	Velchoff, Amy M.	M.S.Ed.	Lecturer	Curriculum and Instruction	.40	7,000.00	SSI
R	Vesseliza, Jr., Robert R.	M.A.	Lecturer	Health and Human Performance	.20	0.00	SSI
R	Villers, Lance C.	Ph.D.	Lecturer	Counseling, Leadership, Adult Education, and School Psychology	.20	4,000.00	SSI-SSII
R	Weese, Jessica E.	M.S.Ed.	Lecturer	Health and Human Performance	.20	1,800.00	SSI-SSII

**COLLEGE OF FINE ARTS AND COMMUNICATION**

R	Alfonso, Monica	M.F.A.	Lecturer	Art and Design	.40	7,000.00	SSI
N	Bhalla, Nandini	Ph.D.	Asst. Prof.	Journalism and Mass Communication	1.00	69,000.00	2021-2022
R	Booker, Carl J.	M.F.A.	Lecturer	Theatre and Dance	.20	3,500.00	SSI
N	Chen, Andrew H.	Ph.D.	Asst. Prof.	Art and Design	1.00	66,000.00	2021-2022
N	Forbes, Allison	M.S.	Asst. Prof.	Journalism and Mass Communication	1.00	67,000.00	2021-2022
R	Jenkins, Kevin C.	Ph.D.	Lecturer	Art and Design	.20	4,000.00	SSI

N	Johnson, Torens	M.F.A.	Asst. Prof.	Theatre and Dance	1.00	62,000.00	2021-2022
N	Kim, Youjeong	Ph.D.	Assoc. Prof.	Journalism and Mass Communication	1.00	74,000.00	2021-2022
R	Markus, Dwight L.	M.A.	Lecturer	Theatre and Dance	.20	4,000.00	SSI
R	Renfrow, Rand A.	M.F.A.	Lecturer	Art and Design	.20	3,500.00	SSI
R	Rodriquez, Melissa D.	M.A.	Lecturer	Theatre and Design	.20	3,500.00	SSI
R	Spector, Hannah	M.F.A.	Lecturer	Art and Design	.20	3,500.00	SSI
N	Wright, Maia J.	M.F.A.	Assoc. Prof.	Art and Design	1.00	86,000.00	2021-2022

#### COLLEGE OF HEALTH PROFESSIONS

R	Ates, Anne M.	M.S.N.	Lecturer	St. David's School of Nursing	.20	6,500.00	SSI-SSII
R	Betz, Nicholas	M.S.N.	Lecturer	St. David's School of Nursing	.20	6,500.00	SSI-SSII
N	Duke, Brittney C.	D.P.T.	Lecturer	Physical Therapy	.40	8,000.00	SSI-SSII
R	Fleming, Valarie	Ph.D.	Professor	Communication Disorders	.20	6,000.00	SSI
R	Galles, Michelle	M.S.	Lecturer	St. David's School of Nursing	.20	6,500.00	SSI-SSII
N	Gonzalez, Carol	B.S.	Clinical Lect.	Respiratory Care	.20	5,200.00	SSI-SSII
N	Huerta, Jose O.	Ph.D.	Asst. Prof.	Health Administration	1.00	77,000.00	2021-2022
R	Johnson, Otis H.	B.S.	Lecturer	Radiation Therapy	.20	4,000.00	SSI-SSII
R	Lowry, Wendy W.	M.S.N.	Lecturer	St. David's School of Nursing	.20	6,000.00	SSI-SSII
R	McMahon, Shannon L.	M.S.N.	Lecturer	St. David's School of Nursing	.20	6,000.00	SSI-SSII
R	McManus, Mildred L.	Ph.D.	Lecturer	St. David's School of Nursing	.20	6,000.00	SSI-SSII
R	Page, Tracey L.	D.N.P.	Lecturer	St. David's School of Nursing	.40	16,000.00	SSI-SSII
N	Sen Keya	Ph.D.	Asst. Prof.	Health Administration	1.00	75,500.00	2021-2022
R	Shaffer, Scott W.	Ph.D.	Lecturer	Physical Therapy	.20	5,000.00	SSI-SSII
R	Snider, Ashley N.	M.S.N.	Lecturer	St. David's School of Nursing	.20	6,000.00	SSI-SSII
N	Stager, Stephanie	M.S.N.	Lecturer	St. David's School of Nursing	.20	6,500.00	SSI-SSII
R	Stokelin, Geoffery	M.S.C.P.M.	Clinical Lect.	Respiratory Care	.20	5,200.00	SSI-SSII
N	Stratton, Eric N.	M.S.N.	Lecturer	St. David's School of Nursing	.20	6,500.00	SSI-SSII
R	Williams, Michael	M.S.N.	Lecturer	St. David's School of Nursing	.20	6,500.00	SSI-SSII
R	Wuollett, Brandy	M.S. N.	Lecturer	St. David's School of Nursing	.20	6,500.00	SSI-SSII

#### COLLEGE OF LIBERAL ARTS

N	Brown, Andrea N.	Ph.D.	Asst. Prof.	English	1.00	68,000.00	2021-2022
R	Garza, Ana M.	J.D.	Lecturer	Political Science	.20	4,000.00	SSI-SSII
R	Iyanda, Ayodeji E.	Ph.D.	Lecturer	Geography	.20	4,500.00	SSI
R	Johnson, Susan J.	Ph.D.	Lecturer	Political Science	.20	4,000.00	SSI-SSII
R	Martin, Walter C.	J.D.	Lecturer	Political Science	.20	4,000.00	SSI-SSII
R	Stern, Mark J.	M.A.	Lecturer	Psychology	.20	4,500.00	SSI-SSII
N	Zecena, Ruben E.	Ph.D.	Asst. Prof.	English	1.00	66,500.00	2021-2022

#### COLLEGE OF SCIENCE AND ENGINEERING

N	Faroughi, Salah Aldin	Ph.D.	Asst. Prof.	Ingram School of Engineering	1.00	90,000.00	2021-2022
N	Haque, Ariful	Ph.D.	Asst. Prof.	Ingram School of Engineering	1.00	95,395.05	2021-2022
N	Gay, Amanda L.	M.S.	Lecturer	Biology	.40	8,000.00	SSI
N	Kulesza, Stacey E.	Ph.D.	Assoc. Prof.	Ingram School of Engineering	1.00	104,000.00	2021-2022
R	Larson, Lawrence	Ph.D.	Lecturer	Ingram School of Engineering	.20	7,009.10	SSI-SSII
N	Lee, Chul-Ho	Ph.D.	Asst. Prof.	Computer Science	1.00	101,000.07	2021-2022
N	Muci-Kuchler, Karim H.	Ph.D.	Professor	Ingram School of Engineering	1.00	142,000.00	2021-2022
N	Schilter, David	Ph.D.	Asst. Prof.	Chemistry and Biochemistry	1.00	77,000.00	2021-2022
R	Sharp, Daniel D.	M.S.	Lecturer	Engineering Technology	.20	4,500.00	SSI
N	Shen, Xiaoxi	Ph.D.	Asst. Prof.	Mathematics	1.00	80,000.00	2021-2022
R	Sumbera, Patricia	M.S.	Lecturer	Computer Science	.20	6,000.00	SSI

**LAMAR INSTITUTE OF TECHNOLOGY**  
**August 2021**

**FACULTY PERSONNEL CHANGES**

**ADDITIONS**

1. Flynn, Casey, A.A.S. Instructor I, effective 8/16/2021

**RESIGNATIONS**

1. Sizemore, Mary, Ph.D., (Department Chair), Instructor I, effective 5/31/2021

**RETIREMENTS**

1. O'Conner, Patrick, B.S., Instructor III, effective 8/16/2021

**LEAVE OF ABSENCE**

1. None to report

**NON-REAPPOINTMENTS**

1. None to report

**CHANGES IN STATUS/TITLE**

1. None to report

**WITH TENURE**

1. None to report

**PROMOTION**

1. None to report

**OTHER**

1. None to report

RECOMMENDATION FOR RE-EMPLOYMENT OF FULL-TIME FACULTY FOR 2021-2022:

DEPARTMENT	TITLE	DEGREE	TENURE	YEARS
<u>Allied Health &amp; Science:</u>				
Welch, Allen (Chair)	Instructor II	B.A.A.S.	No	15
Barron, Bryan	Instructor II	D.C.	Yes	13
Barrow, Brenda	Instructor IV	M.Ed.	Yes	30
Boland, Deena	Instructor I	B.S.	No	1
Brown, Deborah	Instructor IV	M.S.	Yes	21
Cobb, Tena	Instructor II	A.A.S.	Yes	11
DeMoss, Michelle	Instructor I	M.S.	Yes	5
Deranieri, Dianne	Instructor II	A.A.S.	Yes	15
Flynn, Casey	instructor I	A.A.S.	No	0
Green, Samantha	Instructor III	M.P.H.	Yes	12
Harrell, Lisa	Instructor III	B.S.	Yes	15
Lanoué, Stephanie	Instructor III	M.A.	Yes	15
Lewis, Shunetta	Instructor I	B.G.S.	Yes	8
Mann, Melissa	Instructor II	A.A.S.	Yes	8
McKinley, Cynthia	Instructor IV	B.A.A.S.	Yes	24
McMahon, Gina	Instructor III	A.A.S.	Yes	17
Mendoza, Kristina	Instructor I	D.D.S.	Yes	4
Nance, Sheryl	Instructor IV	B.A.A.S.	Yes	27
Neal, Bryan	Instructor I	B.S.	Yes	4
Newby, Vicki	Instructor IV	B.S.	Yes	24
Rashall, Stacey	Instructor I	A.A.S.	No	2
Rogers, Lori	Instructor II	B.S.	Yes	12
Sandusky, Renee	Instructor I	B.S.	Yes	7
Smith, April	Instructor II	A.A.S.	Yes	8
Stinebrickner, Lacey	Instructor II	A.A.S.	Yes	11
Taylor, Stacy	Instructor III	A.A.S.	Yes	11
Thornton, Griselda	Instructor I	A.A.S.	No	0
Tuguta, Fadhili	Instructor I	M.S.	No	4
Waldrep, Staci	Instructor IV	M.S.	Yes	21
Whittaker, Reginald	Instructor I	M.H.S.	Yes	5
Williams, Gail	Instructor IV	M.S.	Yes	29
<u>Business Technologies:</u>				
Arnold-Calder, Lauri (Chair)	Instructor III	M.Ed.	Yes	17
Cobb, Bonnie	Instructor I	B.S.	No	4
Hudnall, Stephen	Instructor II	A.A.S.	Yes	8
Carson, Sharon	Instructor III	M.Ed.	Yes	17
Joiner, Steven	Instructor I	M.B.A.	No	3
Jones, Tamalla	Instructor I	M.B.A.	No	3
Perkins, Gary	Instructor I	A.A.S.	No	0
Stanley, Cherie	Instructor I	M.S.	No	0
Storbeck, Tim	Instructor II	B.A.A.S.	Yes	19
Wilsker, Ira	Instructor IV	M.B.A.	Yes	44
<u>General Education &amp; Developmental Studies:</u>				
Abdelwahab, Widad	Instructor II	M.Ed.	Yes	8
Brown, Cheylen	Instructor I	M.A.	No	0
Burnside, Donna	Instructor I	M.A.	No	3
Celeste, Renee	Instructor I	M.A.	No	3
Cobb, Joshua	Instructor I	M.A.	No	3
De la Rosa, Alfred	Instructor III	M.S.	Yes	17
Garza, Andrew	Instructor I	M.S.	Yes	6
Henry, Bradd	Instructor I	M.Ed.	Yes	8

Marshall, Vicki	Instructor I	Ed.D.	Yes	4
McClelland, Rita	Instructor III	M.A.	Yes	21
Mires, Nicholas	Instructor I	M.A.	No	2
Partain, Trudie	Instructor I	M.Ed.	Yes	6
Rawls, James	Instructor I	M.A.	No	3
Rueda, Emily	Instructor IV	M.S.	Yes	19
Sizemore, William	Instructor II	M.A.	Yes	12
Spencer, Tracy	Instructor II	Ph.D.	Yes	24

Public Service & Safety:

Mason, Ken (Chair)	Instructor II	M.S.	Yes	15
Mitchell, Nicole	Instructor II	M.S.	Yes	7
White, Dennis	Instructor III	M.S.	Yes	17

Technology:

W. Parker, Tiffany (Chair)	Instructor I	B.A.A.S.	Yes	7
Campbell, Brent	Instructor I	M.S.	Yes	4
Day, Thomas	Instructor I	B.S.	No	2
Grissom, Darrell	Instructor II	A.A.S.	Yes	21
Hargrave, Minus	Instructor I	A.A.S.	Yes	34
Harris, Leslie	Instructor I	N/A	No	3
Hoke, Chelsea	Instructor I	B.S.	Yes	6
Jacobs, Weldon	Instructor II	B.A.A.S.	Yes	23
Matak, Pete	Instructor IV	A.A.S.	Yes	43
Neely, Edgar	Instructor II	A.A.S.	Yes	21
Noble, Margaret	Instructor I	A.A.S.	No	3
Parrack, Brian	Instructor I	A.A.S.	No	4
Pousson, Johnny	Instructor II	A.A.S.	Yes	8
Spooner, Stanley	Instructor II	B.S.	Yes	6
Worry, Valerie	Instructor II	Ed.D.	Yes	9

**SPRING 2021 FACULTY NOT REPORTED PREVIOUSLY  
FACULTY APPOINTMENTS, New (N) and Renewal (R)**

Name	Degree	Rank	Program	%FT E	Salary	Period
ALLIED HEALTH AND SCIENCE						
R Adams, Mark	A.A.S.	Adjunct	Sonography	.03	\$8,505	Sum III
R Bland, Lisa	A.A.S.	Instr. II	Radiology	.21	\$4,000	Sum III
R Boland, Deena	A.A.S.	Instr. II	Sonography	1.00	\$12,825	Sum III
R Cobb, Tena	A.A.S.	Instr. II	Health Info Tech	1.00	\$5,040	Sum I
R Cross, Deborah	B.S.	Adjunct	Health Info Tech	.58	\$6,300	Sum I
R Daleo, Melanie	M.S.	Adjunct	Biology	.60	\$6,480	Sum I
R DeRanieri, Dianne	A.A.S.	Instr. II	Sonography	1.00	\$15,890	Sum III
R Dupuis, Nichole	A.A.S.	Instr. I	Radiology	.35	\$6,400	Sum III
N Flynn, Casey	A.A.S.	Visit Fac.	Respiratory	1.00	\$15,120	Sum III
R Grass, Connie	D.C.	Visit Fac.	Biology	.60	\$6,480	Sum I
R Green, Samantha	M.P.H.	Instr. III	Radiology	1.00	\$17,955	Sum III
N Harvey, Sarah	A.A.S.	Adjunct	Respiratory	.36	\$4,200	Sum III
R Jones, Kevin	A.A.S.	Adjunct	Respiratory	.36	\$4,200	Sum III
R Mann, Melissa	A.A.S.	Adjunct	Sonography	1.00	\$15,443	Sum III
R Mckinley, Cynthia	B.S.	Instr. IV	Respiratory	1.00	\$19,140	Sum III



R	McMahon-Johnson, Gina	B.S.	Instr. III	Radiology	1.00	\$17,955	Sum III
N	Morris-Falcone, Michelle	A.A.S.	Adjunct	Radiology	.35	\$6,400	Sum III
R	Nance, Sheryl	A.A.S.	Instr. I	Radiology	1.00	\$20,115	Sum III
R	Neal, Bryan	M.S.	Instr. I	Chemistry	.50	\$5,400	Sum III
R	Rashall, Stacey	A.A.S.	Instr. I	Respiratory	1.00	\$15,120	Sum III
R	Smith, April	A.A.S.	Instr. II	Radiology	.25	\$5,985	Sum III
R	Stinebrickner, Lacey	A.A.S.	Instr. I	Sonography	1.00	\$15,755	Sum III
R	Taylor, Stacy	M.P.H.	Instr. II	Respiratory	1.00	\$17,025	Sum III
R	Thornton, Griselda	A.A.S.	Instr. I	Radiology	1.00	\$17,955	Sum III
R	Tuguta, Fadhi	M.S.	Instr. I	Biology	.30	\$3,240	Sum I
R	Usiera, Felix	M.S.	Adjunct	Biology	.30	\$3,240	Sum I
R	Waldrep, Staci	M.S.	Instr. III	Health Info Tech	1.00	\$12,529	Sum I

#### BUSINESS TECHNOLOGIES

R	Booth, Kara	M.B.A.	Adjunct	Economics	.08	\$2,160	Sum III
R	Carson, Sharon	M.Ed.	Instr. II	Comp. Info. Sys.	.08	\$4,320	Sum II
R	Carson, Sharon	M.Ed.	Instr. II	Comp. Info. Sys.	.08	\$2,160	Sum III
R	Carson, Sharon	M.Ed.	Instr. II	Comp. Info. Sys.	.08	\$2,160	8 Week
R	Garib, Fran	M.A.	Adjunct	Economics	.08	\$2,160	Sum III
R	Jones, Tamalla	M.B.A.	Instr. I	Accounting	.10	\$3,600	Sum I
R	Siau, Tina	M.B.A.	Instr. III	Comp. Info. Sys.	.15	\$4,320	Sum I
R	Storbeck, Timothy	B.A.A.S.	Instr. II	Comp. Network	.50	\$720	Sum I

#### GENERAL EDUCATION & DEVELOPMENT STUDIES

R	Abedelwahab, Widad	M.Ed.	Instr. I	Mathematics	.15	\$4,320	Sum III
R	Allen, Karol	M.Ed.	Adjunct	College Success	.08	\$2,160	Sum I
R	Bates, Christopher	M.P.A.	Adjunct	Government	.15	\$4,320	Sum III
R	Blain, Joyce	M.A.	Adjunct	English	.45	\$0	Spr. 2021
R	Brown, Cheylyn	M.A.	Instr. I	English	.08	\$2,160	Sum III
R	Cathey, Kristyn	M.A.	Adjunct	Speech	.08	\$2,160	8 Week
R	Celeste, Renee	M.A.	Instr. I	History	.08	\$2,160	Sum I
R	Celeste, Renee	M.A.	Instr. I	History	.15	\$4,320	Sum III
R	Cobb, Joshua	M.A.	Instr. I	Speech	.08	\$2,160	Sum I
R	Cobb, Joshua	M.A.	Instr. I	Speech	.08	\$2,160	Sum II
R	Cobb, Joshua	M.A.	Instr. I	Speech	.08	\$2,160	Sum III
R	Corbin, Bryan	Ed.D.	Adjunct	Speech	.08	\$2,160	Sum I
R	Corbin, Bryan	Ed.D.	Adjunct	Speech	.08	\$2,160	Sum II
R	Culbertson, Robert	D.M.A.	Adjunct	Humanities	.08	\$2,160	Sum I
R	Duerler, Caitlin	M.A.	Adjunct	Humanities	.08	\$2,160	Sum III
R	Henry, Bradd	M.Ed.	Instr. II	Mathematics	.18	\$5,040	Sum I
R	Henry, Bradd	M.Ed.	Instr. II	Mathematics	.08	\$2,160	Sum II
R	Jung, David	M.A.	Adjunct	Sociology	.08	\$2,160	Sum I
R	Knox, Donald	Ph.D.	Adjunct	Psychology	.08	\$2,160	Sum I
R	Marshall, Vicki	Ed.D.	Instr. I	English	.08	\$2,160	8 Week

R	McClelland, Rita	M.A.	Instr. III	English	.10	\$2,880	Sum I
R	Mitchell, Nicole	M.Ed.	Adjunct	College Success	.05	\$1,440	Sum III
R	Odom, Brenda	M.Ed.	Adjunct	College Success	.05	\$1,440	Sum I
R	Odom, Brenda	M.Ed.	Adjunct	College Success	.05	\$1,440	Sum II
R	Ray, Tanya	M.A.	Adjunct	Sociology	.08	\$2,160	Sum II
R	Ray, Tanya	M.A.	Adjunct	Sociology	.08	\$2,160	Sum III
R	Sams, Christopher	M.S.	Instr. I	Mathematics	.15	\$4,320	Sum I
R	Sams, Christopher	M.S.	Instr. I	Mathematics	.10	\$2,880	Sum II
R	Sizemore, William	M.A.	Instr. I	English	.08	\$2,160	8 Week
R	Sizemore, William	M.A.	Instr. I	English	.15	\$2,880	Sum II
R	Sizemore, William	M.A.	Instr. I	English	.23	\$6,480	Sum III
R	Spencer, Tracy	Ph.D.	Instr. II	Humanities	.08	\$2,160	Sum I
R	Spencer, Tracy	Ph.D.	Instr. II	Humanities	.15	\$4,320	Sum III
R	Thompson, Tara	Ed.D.	Adjunct	English	.15	\$4,320	Sum I
R	Thompson, Tara	Ed.D.	Adjunct	English	.10	\$2,880	Sum II
R	Zani, Steven	Ph.D.	Adjunct	Philosophy	.08	\$2,160	Sum III

#### PUBLIC SERVICE AND SAFETY

R	Dearing, Misti	A.A.S.	Adjunct	Emergency Med	.13	\$3,420	Sum III
R	Mitchell, Nicole	M.S.	Instr. I	Criminal Justice	.08	\$2,160	Sum I
R	Ocnaschek, Timothy	M.P.A.	Adjunct	Emergency Med	.05	\$720	Sum III

#### TECHNOLOGY

R	Campbell, Brent	M.S.	Instr. I	Comp. Drafting	.27	\$5,760	Sum I
R	Day, Thomas	B.S.	Instr. I	Process Operate	.30	\$3,240	Sum I
R	Day, Thomas	B.S.	Instr. I	Process Operate	.23	\$4,320	Sum II
R	Grissom, Darrell	B.S.	Instr. III	Heat, Vent. Air	.06	\$6,480	Sum III
R	Hoke, Chelsea	M.Ed.	Instr. I	Instrumentation	.20	\$2,160	Sum I
R	Hoke, Chelsea	M.Ed.	Instr. I	Instrumentation	.10	\$2,160	Sum II
R	Hoke, Chelsea	M.Ed.	Instr. I	Instrumentation	.13	\$720	Sum III
R	Jacobs, Weldon	B.A.A.S.	Instr. II	Instrumentation	.33	\$3,600	Sum I
R	Liedy, Michael	M.S.	Adjunct	Industrial Mech.	.27	\$2,880	Sum I
R	Liedy, Michael	M.S.	Adjunct	Industrial Mech.	.67	\$720	Sum III
R	Menn Williams, Antonio	A.A.S.	Instr. I	Welding	.33	\$10,800	Sum III
R	Neely, Edgar	A.A.S.	Instr. II	Instrumentation	.33	\$3,600	Sum I
R	Noble, Margaret	A.A.S.	Instr. I	Welding	.27	\$2,880	Sum I
R	Parrack, Brian	A.A.S.	Instr. I	Process Operate	.30	\$3,240	Sum I
R	Parrack, Brian	A.A.S.	Instr. I	Process Operate	.67	\$720	Sum III
R	Pousson, Johnny	A.A.S.	Instr. I	Comp. Drafting	.27	\$2,880	Sum I
R	Spooner, Stan	B.S.	Instr. I	Comp. Drafting	.67	\$720	Sum III
R	Williams-Parker, Tiffany	B.A.A.S.	Instr. I	Process Operate	.20	\$4,320	Sum I
R	Worry, Valerie	Ed.D.	Instr. II	Process Operate	.27	\$2,880	Sum I

**SALARY STIPEND**

<b>Name</b>	<b>Department</b>	<b>Amount of stipend</b>	<b>Period</b>
Mason, Ken	General Education/Developmental Studies	Received \$4,667 for overseeing GEDS while position vacancy	Sum 2021
Williams-Parker, Tiffany	General Education/Developmental Studies	Received \$4,667 for overseeing GEDS while position vacancy	Sum 2021

**Lamar State College Orange**  
**FACULTY PERSONNEL CHANGES – SPRING 2021, previously reported**

**ADDITIONS**

- 1.

**RETIREMENTS**

1. Diane Rathbun - retired effective 12/31/2020

**PROMOTIONS**

- 1.

**LEAVE OF ABSENCE**

- 1.

**TERMINATIONS**

- 1.

**NON-REAPPOINTMENTS**

1. None to report.

**RESIGNATIONS**

- 1.

**CHANGES IN STATUS**

- 1.

**WITH TENURE**

1. None to report.

**FACULTY APPOINTMENTS, New (N) and Renewal (R)**

NAME	DEG	RANK	DEPARTMENT	%FTE	SALARY	PERIOD
<b>HEALTH SCIENCES AND WORKFORCE TECHNOLOGY</b>						
<b>FULL-TIME OVERLOAD AND ADJUNCT FACULTY</b>						
R Baker, Colleen	CERT.	Instructor	Dental Assisting	.38	3978.56	Spring 2021
R Baker, Suzanne	A.A.S.	Instructor	Vocational Nur	.63	7500.00	Spring 2021
N Carter, Elizabeth	B.S.N.	Adjunct	Upward Mobility	.46	5472.00	Spring 2021
R Cole, Angela	B.S.N.	Instructor	Vocational Nur	.68	8184.00	Spring 2021
R Colley, Camie	CERT.	Adjunct	Dental Assisting	.76	4049.12	Spring 2021
R Davis, Tammy	B.S.N.	Adjunct	Vocational Nur	1.85	17653.20	Spring 2021
R Demontmollin, Stacy	CERT	Adjunct	Dental Assisting	1.39	15224.16	Spring 2021
R Foreman, Sherri	B.S.	Instructor	Vocational Nur	.76	9104.00	Spring 2021
R Harris, Susan	A.A.S.	Instructor	Vocational Nur	.56	6704.00	Spring 2021
R Kingham, Tonia	A.A.S.	Adjunct	Vocational Nur	.96	10433.60	Spring 2021
R LaGrone, Toni	A.A.S.	Instructor	Vocational Nur	.68	8184.00	Spring 2021
R Land, Richard	CERT.	Instructor	Emergency	.27	1584.00	Spring 2021
R LeBlanc, Lorrie	B.S.N.	Instructor	Vocational Nur	.43	5136.00	Spring 2021
R Lemons, Janet	M.S.N.	Asst Prof	Upward Mobility	.41	4441.60	Spring 2021
R Lumpkin, Denise	M.S.N.	Instructor	Upward Mobility	.04	448.00	Spring 2021
R McGee, Leah Anne	M.S.N.	Adjunct	Upward Mobility	.20	4824.00	Spring 2021
R Montgomery, Jessica	CERT.	Adjunct	Vocational Nur	1.01	12088.00	Spring 2021
R Nguyen, Loan	CERT.	Instructor	Pharmacy Tech	1.29	12012.80	Spring 2021
R Paulk, Charlene	B.S.	Instructor	Vocational Nur	.56	6704.00	Spring 2021

R	Ralston, Magic	CERT.	Adjunct	Vocational Nur	.32	3880.00	Spring 2021
R	Ramsey, Brenda	A.A.S.	Instructor	Vocational Nur	.76	9104.00	Spring 2021
R	Sanchez, Cristina	B.S.N.	Adjunct	Vocational Nur	.91	10944.00	Spring 2021
R	Simar, Gina	M.Ed.	Adjunct	Vocational Nur/Upward Mobility	.70	8336.00	Spring 2021
R	Smith, Wilma 'Katherine'	M.S.N.	Instructor	Upward Mobility	.01	96.00	Spring 2021
R	Trotter, Jennifer	M.S.N.	Instructor	Upward Mobility	.24	2832.00	Spring 2021
R	Tucker, Mandee	M.S.N.	Instructor	Upward Mobility	.40	4792.00	Spring 2021
R	Turner, Brandee	A.A.S.	Adjunct	Vocational Nur	.91	10944.00	Spring 2021
R	Vincent, Cammie	CERT	Adjunct	Emergency	.46	5480.00	Spring 2021

#### **BUSINESS AND TECHNOLOGY**

R	Bryant, Christy	M.S.	Instructor	Information Tech	.42	3768.00	Spring 2021
R	Bryant, Jennifer	M.B.A.	Instructor	Business Mgt	.40	4080.00	Spring 2021
R	Busby, Leah	M.B.A.	Instructor	Business Mgt	.60	4800.00	Spring 2021
R	Crockett, Melvin	A.S.	Adjunct	Process Tech	.55	6624.00	Spring 2021
R	Culp, Thomas	A.A.S.	Adjunct	Process Tech	.35	7881.60	Spring 2021
R	Dimas, Jerome	M.S.	Adjunct	Process Tech	.69	7582.40	Spring 2021
R	Dotson, Diane	M.Ed.	Instructor	Information Tech	.37	4448.00	Spring 2021
R	Ferrell, Dennis	M.S.	Adjunct	Process Tech	1.33	12182.40	Spring 2021
R	Geis, Earl	B.S.	Instructor	Process Tech	.66	3880.00	Spring 2021
R	Kirk, Charles	B.S.	Adjunct	Process Tech	.84	7308.80	Spring 2021
R	Lundquist, Gary	Ph.D.	Adjunct	Process Tech	.55	7137.60	Spring 2021
R	Malouf, Kevin	M.B.A.	Instructor	Business Management	.40	4080.00	Spring 2021

R	McKinney, Billy	M.S.	Adjunct	Process Tech	.94	11304.00	Spring 2021
R	McLendon, Gary	B.A.A.S.	Instructor	Welding	1.00	3777.92	Spring 2021
R	Ramsey, Henry	B.S.	Adjunct	Process Tech	.53	10160.00	Spring 2021
R	Reeder, Mike	B.S.	Instructor	Process Tech	.26	811.20	Spring 2021

### SCIENCES

R	Barker, Charlotte	Ph.D.	Asst Prof	Biology	.43	4713.60	Spring 2021
R	Keeney, Hunter	Ed.D.	Adjunct	Biology	.68	5712.00	Spring 2021
R	Lundquist, Gary	Ph.D.	Adjunct	Chemistry	.63	7022.40	Spring 2021
R	McClure, Matt	Ph.D.	Professor	Biology	.43	6004.80	Spring 2021
R	Sanford, Jerry	D.C.	Asst Prof	Biology	.64	6924.80	Spring 2021
R	Song, Ni	Ph.D.	Assoc Prof	Biology	.68	7747.20	Spring 2021
R	Stelly, Karen	M.S.	Adjunct	Geology	1.10	13248.00	Spring 2021
R	VanDevender, Chad	Ph.D.	Adjunct	Biology	.48	5712.00	Spring 2021

### EDUCATION AND MATHEMATICS (Including DEVELOPMENTAL) FULL-TIME OVERLOAD AND ADJUNCT FACULTY

R	Crockett, Suzonne	Ed.D.	Adjunct	Education/Math	.40	5200	Spring 2021
R	Jureidini, Elias	M.S.	Asst Prof	Mathematics	.80	9920.00	Spring 2021
R	Keeney, Hunter	Ed.D.	Adjunct	Education	.20	2400.00	Spring 2021
R	Kim, Jongchul	Ph.D.	Asst Prof	Mathematics	1.00	7200.00	Spring 2021
R	Melton, Dinah	Ed.D.	Adjunct	Education/Math	1.27	14960.00	Spring 2021
R	Moore, Andrew	B.S.	Instructor	Mathematics	1.00	0.00	Spring 2021
N	Ryan, Ricky	M.Ed.	Adjunct	Mathematics	.20	1920.00	Spring 2021

R	Sams, Christopher	M.S.	Adjunct	Mathematics	.20	2400.00	Spring 2021
R	Scarborough, George	M.S.	Instructor	Mathematics	.80	8880.00	Spring 2021
R	Sethna, Bishar	Ed.D.	Adjunct	Mathematics	.20	2400.00	Spring 2021
R	Smith, Shawn	M.A.	Adjunct	Reading/Writing	.80	9600.00	Spring 2021

**ARTS, HUMANITIES, AND SOCIAL SCIENCES  
FULL-TIME OVERLOAD AND ADJUNCT FACULTY**

R	Ashworth, Burton	Ph.D.	Adjunct	Psychology	.20	2400.00	Spring 2021
R	Ball, Don	Ph.D.	Adjunct	Music	.40	6960.00	Spring 2021
R	Bonneaux, Alisha	M.Ed.	Adjunct	Psychology	.40	4560.00	Spring 2021
R	Chavez, Caitlin	M.A.	Adjunct	Arts	1.00	11040.00	Spring 2021
R	Clanahan, Lisette	M.A.	Instructor	Psychology	1.00	0.00	Spring 2021
R	Dando, Carla	M.A.	Adjunct	English	.20	2400.00	Spring 2021
R	Doss, Kevin	M.A.	Instructor	Speech	2.80	11760.00	Spring 2021
R	Dubuisson, Zachary	M.F.A.	Adjunct	Arts	.60	7200.00	Spring 2021
R	Ewer, Audrey	M.A.	Adjunct	Sociology	.20	2400.00	Spring 2021
R	Hargrave, Joseph	DIPL	Adjunct	Criminal Justice	.20	720.00	Spring 2021
R	Henderson, April	M.A.	Instructor	Sociology	1.40	4800.00	Spring 2021
R	Holmes, Bradley	M.A.	Adjunct	Music	.13	2200.00	Spring 2021
R	Kibbe, Tina	Ph.D.	Adjunct	History	.40	4800.00	Spring 2021
R	Lacy, Anna	M.A.	Adjunct	Drama	.40	4800.00	Spring 2021
R	Lindley, Neil	Ph.D.	Adjunct	Philosophy	.40	4800.00	Spring 2021
R	Lindsey, Richard	M.A.	Instructor	Government	.40	4800.00	Spring 2021
R	Little, Meredith	M.A.	Adjunct	History/Govt.	1.80	19200.00	Spring 2021



R	Lumpkin, Byron	M.A.	Instructor	English	.40	4800.00	Spring 2021
R	Moreau, Dallas	M.A.	Instructor	Psychology	.80	0.00	Spring 2021
R	Owens, Eric	M.A.	Asst Prof	History	.60	9600.00	Spring 2021
R	Peebles, Robert	Ph.D.	Professor Emeritus	History	.40	7200.00	Spring 2021
R	Rather, Michael	Ph.D.	Adjunct	English	.60	7200.00	Spring 2021
R	Richey, Devon	M.A.	Adjunct	English	.20	2400.00	Spring 2021
R	Runnels, Shana	M.S.	Adjunct	Criminal Justice	.60	6240.00	Spring 2021
R	Smith, Amanda	M.F.A.	Instructor	English	.60	8000.00	Spring 2021
R	Smithers, Paul	M.S.	Adjunct	Criminal Justice	.40	4800.00	Spring 2021
R	Whitehead, Gwen	Ph.D.	Assoc Prof	English	1.10	13200.00	Spring 2021

## **FACULTY PERSONNEL CHANGES – SUMMER 2021**

### **ADDITIONS**

1. Cheryl January, Instructor, Process Technology, effective September 1, 2021
2. Jessica Montgomery, Instructor, Vocational Nursing, effective September 1, 2021

### **RETIREMENTS**

1. Earl Geis, effective 8/31/2021
2. Lorrie LeBlanc, effective 8/31/2021
3. Linda Denise Lumpkin, effective 8/31/2021

### **PROMOTIONS**

1. Scarborough, George, Assistant Professor, Mathematics effective September 1, 2021
2. Smith, Amanda, Assistant Professor, Academic Studies, effective September 1, 2021
3. Whitehead, Gwen, Professor, Academic Studies, effective September 1, 2021

### **LEAVE OF ABSENSE**

1. None to Report

### **TERMINATIONS**

1. None to report.

### **NON-REAPPOINTMENTS**

1. None to report.

### **RESIGNATIONS**

- 1.

**CHANGES IN STATUS**

- 1.

**WITH TENURE**

- 1. Busby Leah, Assistant Professor, Academic Studies, effective September 1, 2021
- 2. Smith, Amanda, Instructor, Academic Studies, effective September 1, 2021

**FACULTY APPOINTMENTS, New (N) and Renewal (R)**

NAME	DEG	RANK	DEPARTMENT	%FTE	SALARY	PERIOD
<b>HEALTH SCIENCES AND WORKFORCE TECHNOLOGY</b>						
<b>FULL-TIME OVERLOAD AND ADJUNCT FACULTY</b>						
R Baker, Colleen	CERT.	Instructor	Dental Assisting	1.03	12320.00	Summer 2021
R Baker, Suzanne	A.A.S.	Instructor	Vocational Nur	1.62	19496.00	Summer 2021
R Carter, Elizabeth	B.S.N.	Adjunct	Upward Mobility	.38	4560.00	Summer 2021
R Cole, Angela	B.S.N.	Instructor	Vocational Nur	1.64	19680.00	Summer 2021
R Colley, Camie	CERT.	Adjunct	Dental Assisting	.14	1712.00	Summer 2021
R Davis, Tammy	B.S.N.	Adjunct	Vocational Nur	1.03	12312.00	Summer 2021
R Demontmollin, Stacy	CERT	Adjunct	Dental Assisting	.49	5936.00	Summer 2021
R Foreman, Sherri	B.S.	Instructor	Vocational Nur	1.47	17680.00	Summer 2021
R Harris, Susan	A.A.S.	Instructor	Vocational Nur	1.48	17792.00	Summer 2021
R LaGrone, Toni	A.A.S.	Instructor	Vocational Nur	1.48	17792.00	Summer 2021
R Land, Richard	CERT.	Instructor	Emergency	.61	7304.00	Summer 2021
R LeBlanc, Lorrie	B.S.N.	Instructor	Vocational Nur	.80	9600.00	Summer 2021
R Lemons, Janet	M.S.N.	Asst Prof	Upward Mobility	1.23	14720.00	Summer 2021
R Lumpkin, Denise	M.S.N.	Instructor	Upward Mobility	.55	7536.00	Summer 2021
R McGee, Leah Anne	M.S.N.	Adjunct	Upward Mobility	.02	200.00	Summer 2021

R	Montgomery, Jessica	CERT.	Adjunct	Vocational Nur	.74	8896.00	Summer 2021
R	Paulk, Charlene	B.S.	Instructor	Vocational Nur	1.27	15280.00	Summer 2021
R	Ramsey, Brenda	A.A.S.	Instructor	Vocational Nur	1.54	18480.00	Summer 2021
R	Sanchez, Cristina	B.S.N.	Adjunct	Vocational Nur	1.03	12312.00	Summer 2021
R	Simar, Gina	M.Ed.	Adjunct	Vocational Nur/Upward Mobility	.13	1600.00	Summer 2021
R	Smith, Wilma 'Katherine'	M.S.N.	Instructor	Upward Mobility	.57	6848.00	Summer 2021
R	Trotter, Jennifer	M.S.N.	Instructor	Upward Mobility	1.11	13296.00	Summer 2021
R	Tucker, Mandee	M.S.N.	Instructor	Upward Mobility	1.07	12896.00	Summer 2021
R	Turner, Brandee	A.A.S.	Adjunct	Vocational Nur	1.03	12312.00	Summer 2021

#### **BUSINESS AND TECHNOLOGY**

R	Bryant, Jennifer	M.B.A.	Instructor	Business Mgt	.20	2400.00	Summer 2021
R	Busby, Leah	M.B.A.	Instructor	Business Mgt	.20	2400.00	Summer 2021
R	Dotson, Diane	M.Ed.	Instructor	Information Tech	.27	3220.80	Summer 2021
R	Malouf, Kevin	M.B.A.	Instructor	Business Management	.20	2400.00	Summer 2021
R	Ramsey, Henry	B.S.	Adjunct	Process Tech	.27	3200.00	Summer 2021

#### **SCIENCES**

R	Barker, Charlotte	Ph.D.	Asst Prof	Biology	.49	6872.00	Summer 2021
R	Keeney, Hunter	Ed.D.	Adjunct	Biology	.35	5136.00	Summer 2021
R	Lundquist, Gary	Ph.D.	Adjunct	Chemistry	.28	3312.00	Summer 2021
R	McClure, Matt	Ph.D.	Professor	Biology	.76	10920.00	Summer 2021
R	Song, Ni	Ph.D.	Assoc Prof	Biology	.35	4224.00	Summer 2021

**EDUCATION AND MATHEMATICS (Including DEVELOPMENTAL)****FULL-TIME OVERLOAD AND ADJUNCT FACULTY**

R	Jureidini, Elias	M.S.	Asst Prof	Mathematics	.40	4800.00	Spring 2021
R	Kim, Jongchul	Ph.D.	Asst Prof	Mathematics	.60	7200.00	Summer 2021
R	Melton, Dinah	Ed.D.	Adjunct	Education/Math	.20	2400.00	Summer 2021
R	Moore, Andrew	B.S.	Instructor	Mathematics	.21	2599.20	Summer 2021
R	Ryan, Ricky	M.Ed.	Adjunct	Mathematics	.20	2400.00	Summer 2021
R	Scarborough, George	M.S.	Instructor	Mathematics	.54	6480.00	Summer 2021

**ARTS, HUMANITIES, AND SOCIAL SCIENCES****FULL-TIME OVERLOAD AND ADJUNCT FACULTY**

R	Ashworth, Burton	Ph.D.	Adjunct	Psychology	.60	7200.00	Summer 2021
R	Ball, Don	Ph.D.	Adjunct	Music	.16	1920.00	Summer 2021
R	Chavez, Caitlin	M.A.	Adjunct	Arts	.40	4800.00	Summer 2021
R	Doss, Kevin	M.A.	Instructor	Speech	.75	10080.00	Summer 2021
R	Dubuisson, Zachary	M.F.A.	Adjunct	Arts	.20	2400.00	Summer 2021
R	Henderson, April	M.A.	Instructor	Sociology	.20	2400.00	Summer 2021
R	Lindsey, Richard	M.A.	Instructor	Government	.40	4800.00	Summer 2021
R	Little, Meredith	M.A.	Adjunct	History/Govt.	.53	6720.00	Summer 2021
R	Lumpkin, Byron	M.A.	Instructor	English	.20	2400.00	Summer 2021
R	Owens, Eric	M.A.	Asst Prof	History	.40	4800.00	Summer 2021
R	Smith, Amanda	M.F.A.	Instructor	English	.20	2400.00	Summer 2021
R	Whitehead, Gwen	Ph.D.	Assoc Prof	English	.20	2400.00	Summer 2021

## NOMINATIONS FOR RE-EMPLOYMENT OF FACULTY, 2021-2022

<u>Name</u>	<u>Rank</u>	<u>Degree</u>	<u>Tenure</u>	<u>Years at LSCO</u>
<b>Health Sciences and Workforce Education</b>				
Baker, Colleen	Instructor	Cert.	No	3
Baker, Suzanne	Instructor	AAS, RN	No	17
Barker, Charlotte	Assistant Professor	PhD	No	2
Cole, Angela	Instructor	BSN	No	13
Foreman, Sherri	Instructor	BS	No	15
Harris, Susan	Instructor	AAS	No	5
January, Cheryl	Instructor	MBA	No	15
LaGrone, Toni	Instructor	AAS	No	4
Land, Richard	Instructor	Cert.	No	10
Lemons, Janet	Assistant Professor	MS	Yes	15
McLendon, Gary	Instructor	BAAS	No	7
McClure, Matthew	Professor	PhD	Yes	27
Montgomery, Jessica	Instructor	Cert.	No	12
Nguyen, Loan	Instructor	Cert.	No	7
Paulk, Charlene	Instructor	BS	No	27
Ramsey, Brenda	Instructor	AAS	No	6
Reeder, Michael	Instructor	BS	No	11
Smith, Wilma	Instructor	MSN	No	6
Sanford, Jerry	Assistant Professor	DC	No	15
Song, Ni	Associate Professor	PhD	Yes	10
Trotter, Jennifer	Instructor	MBA	Yes	12
Tucker, Mandee	Instructor	MSN	No	12
<b>Department of Arts, Humanities and Social Sciences</b>				
Bryant, Christy	Instructor	MS	No	16
Bryant, Jennifer	Instructor	MBA	No	7
Busby, Leah	Assistant Professor	MBA	Yes	6
Clanahan, Lisette	Instructor	MS	Yes	13
Doss, Kevin	Instructor	MA	Yes	25
Dotson, Diane	Instructor	MEd	No	17
Henderson, April	Instructor	MA	No	4
Lindsey, Richard	Instructor	MA	No	11
Lumpkin, Byron	Instructor	MA	No	2
Malouf, Kevin	Instructor	MBA	No	2
Moreau, Dal	Instructor	MA	No	16
Owens, Eric	Instructor	MA	Yes	14
Smith, Amanda	Assistant Professor	MFA	Yes	9
Whitehead, Gwendolyn	Professor	PhD	Yes	31
<b>Department of Education and Mathematics</b>				
Jureidini, Elias	Assistant Professor	MS	Yes	28
Kim, Jongchul	Assistant Professor	PhD	Yes	13
Moore, Andy	Instructor	BS	No	5
Scarborough, George	Assistant Professor	MS	Yes	8

**Lamar State College – Port Arthur**

**FACULTY PERSONNEL CHANGES**

**NEW HIRES**

1. Taylor, Ashley, AAS, Instructor and Program Coordinator, Culinary Arts, Business and Industrial Technology Department, on a 9-month contract; full-time tenure track appointment effective September 1, 2021.

**RESIGNATIONS**

1. Hafthor Erlingsson, effective August 31, 2021.
2. Devin Guidry, effective August 31, 2021.
3. Craig Netterville, effective August 31, 2021.
4. Hyung-AE Son-Guidry, effective August 31, 2021.
5. Linda B. White, effective August 31, 2021.

**RETIREMENTS**

1. None to report.

**NON-REAPPOINTMENTS**

1. None to report.

**CHANGES IN STATUS**

1. None to report.

**WITH TENURE**

1. None to report.

**Summer 2021 FACULTY APPOINTMENTS, New (N) and Renewal (R)**

<b>NAME</b>	<b>DEG</b>	<b>RANK</b>	<b>DEPARTMENT</b>	<b>% FTE</b>	<b>SALARY</b>	<b>PERIOD</b>
<b>ALLIED HEALTH</b>						
R Allen, Shalanda	LVN	Instructor I	Allied Health	.19	2,090	SSIII 2021
<b>BUSINESS &amp; TECHNOLOGY</b>						
R Arisco, Joseph	M.B.A.	Adjunct	Business Math	.59	2,200	SSII 2021
R Ballou, Kenneth	----	Adjunct	Process Tech	.69	3,038	SSI 2021
R Ballou, Kenneth	----	Adjunct	Process Tech	.69	3,038	SSII 2021
R Booth, Kara	----	Adjunct	Economics	1.00	4,400	SSI 2021
R Chaddick, Morgan	AAS	Instructor	HVAC	.16	1,760	SSIII 2021
		Instructor IV	Business			
R Guillot, Sheila	MEd	Dept Chair	Correspondence	.58	3,038	SSI 2021
R Harbert, Tonya	AAS	Instructor I	Health Care	.50	2,200	SSI 2021
R Jones, Tamalla	BS	Adjunct	Accounting	.50	2,200	SSI 2021
R Jones, Tamalla	BS	Adjunct	Accounting	.50	2,200	SSII 2021
<b>COMMERCIAL MUSIC / VISUAL &amp; PERFORMING ARTS</b>						
		Assistant				
R Canedo, Blas	DMA	Professor	Music	.50	2,200	SSI 2021

			Assist					
R	Canedo, Blas	DMA	Professor	Music	.50	2,200	SSIII	2021
R	Faggard, Albert	MAFA	Instructor	Art	.50	2,200	SSI	2021
R	Fontenot, Caleb	BM	Adjunct	Music Piano	.66	2,933	SSIII	2021
R	Turner, Kenneth	-----	Adjunct	Audio Engineer	.50	773	SSII	2021

### GENERAL EDUCATION & DEVELOPMENTAL STUDIES

R	Alsibaa, Leah	MS	Instructor	Biology	.58	3,038	SSI	2021
R	Askew, Michelle	MS	Instructor III	Math	.50	2,200	SSI	2021
R	Askew, Michelle	MS	Instructor III	Math	.50	2,200	SSIII	2021
R	Barbay, Carol	PhD	Asst. Prof.	Psychology	1.00	4,400	SSIII	2021
R	Brook, Chandra	MEd	Instructor	Deve English	.50	1,320	SSI	2021
R	Cammack, James	M.B.A.	Instructor III	Busi. Computers	.50	3,143	SII	2021
R	Clark, Gregory	MS	Adjunct	Criminal Justice	.50	2,200	SSIII	2021
R	Erlingsson, Hafthor	PhD	Instructor	Government	1.00	6,600	SSI	2021
R	Garcia, Maria	MA	Adjunct	Sociology	.50	2,200	SSIII	2021
R	Hernandez, Eric	MAFA	Instructor	Psychology	1.00	4,400	SSII	2021
R	James, Caitlin	MA	Instructor	English	.50	2,200	SSIII	2021
R	Jordan, Percy	PhD	Assoc. Prof.	Biology	.58	3,039	SSI	2021
R	Jordon, Percy	PhD	Assoc. Prof.	Biology	.65	3,879	SSIII	2021
R	Judice, Michelle	EdD	Instructor	English	1.00	4,180	SSI	2021
R	Kibbe, Tina	PhD	Adjunct	History	.50	2,200	SSI	2021
R	Longlet, Nancy	PhD	Asst. Prof.	Biology	1.15	6,076	SSIII	2021
R	Lowe, Zeb	MA	Instructor	English	1.00	4,400	SSIII	2021
R	Pounaki, Behrouz	MS	Instructor	Physic	.73	5,594	SSIII	2021
R	Rekieta, Casi	MA	Instructor	Speech	.50	3,300	SSI	2021
R	Son-Guidry, Kyung	PhD	Instructor	Chemistry	.57	3,038	SSIII	2021
R	Stelly, Karen	MS	Adjunct	Geology	.58	1,215	SSI	2021
R	Wilbur, Christina	MEd	Instructor	History	.50	2,200	SSI	2021
R	Yates, Ragayle	BS	Instructor	Deve Math	1.00	4,400	SSI	2021

### INMATE EDUCATION

R	Briscoe, Sonya	MA	Adjunct	Psychology	.14	1,540	SSI	2021
R	Doiron, Jesse	MBA	Adjunct	English	.12	1,320	SSI	2021
R	Lowe, Zebulon	MA	Instructor	English	.12	880	SSI	2021
R	Thigpen, Albert	EdD	Adjunct	Economics	.50	2,200	SSI	2021
R	Thomas, Angela	EdD	Adjunct	Business	.35	1,540	SSI	2021
R	Trevey, M. Diane	MA	Adjunct	Educ/History	.08	880	SSI	2021
R	Wells, Wayne	MEd	Adjunct	Education	.14	1,540	SSI	2021
R	Woodard, Amber	MS	Adjunct	Nutrition	.28	3,080	SSI	2021
R	Zani, Steven	PhD	Adjunct	Philosophy	.26	3,740	SSI	2021

## CONSENT – MISCELLANEOUS



## **TSUS: Acknowledgement of Gifts and Gifts-in-Kind**

### **Recommendation**

The Board of Regents acknowledges and approves receipt of the gifts and gifts-in-kind received by the Texas State University System components.

### **Background**

*In accordance with the System Rules and Regulations, Chapter III, Section 1.(12) Gift Acceptance, Subsection 1.(12)3 The President of each Component will report all gifts with a value of at least \$5,000 (including cash, personal property, and intellectual property) to the Chancellor for reporting publicly to the Board. Upon written request of the donor, the Board report and minutes shall not state the donor's name and/or the gift's value.*

## Lamar University

**The following gifts of \$5,000 or more were made payable to Lamar University.**

<b>DATE</b>	<b>DONOR</b>	<b>AMOUNT</b>	<b>BENEFICIARY(IES)</b>
03/04/21	Vanguard Charitable Endowment Program, on behalf of Mrs. Jill Bogan Risley and Mr. Allyn W. Risley	\$10,000.00	Rodney K. Bogan Memorial Scholarship in Civil Engineering
03/11/21	Education First Federal Credit Union	\$27,144.00	Department of Athletics – Corporate Sponsorship
03/25/21	Entergy Texas, Inc.	\$9,000.00	Entergy Super Tax Day Community Outreach Program
03/26/21	Mr. Edwin E. Vallery	\$8,500.00	Edwin E. Vallery Scholarship Fund in Business
03/29/21	Reaud Charitable Foundation, Inc., on behalf of Mr. Wayne A. Reaud	\$20,000.00	KVLU National Public Radio
03/29/21	Southeast Texas Arts Council	\$5,000.00	KVLU National Public Radio
03/31/21	Foundation for Southeast Texas, on behalf of the Estate of Mrs. Sue S. Weisenfelder	\$19,686.48	James and Sue Mann Fund Scholarship
04/01/21	Beaumont Elite Emergency Center, LLC.	\$16,040.00	Department of Athletics – Football Suite
04/01/21	Ms. Becky Fussell	\$5,000.00	Rebecca Lynn Fussell Presidential Scholarship in Chemical Engineering
04/01/21	Babe Didrikson Zaharias Foundation, Inc.	\$7,458.00	Department of Athletics – Bud Leonard Athletic Fund
04/09/21	Beaumont Rotary Foundation, Inc.	\$15,000.00	Innovative Learning Labs
04/09/21	Mr. and Mrs. J. Pat Parsons	\$15,000.00	Innovative Learning Labs
04/26/21	The Charles and Susan Gordon and Julia Gordon Gray Memorial Trust	\$306,098.00	Charles and Susan Gordon and Julia Gordon Gray Memorial Scholarship
04/29/21	BASF TOTAL Petrochemicals, LLC.	\$93,312.00	BASF Scholarship in Chemical Engineering

05/07/21	Oak Ridge Partners	\$7,000.00	College of Business – Reese Construction Management Program
05/11/21	The Gill Foundation of Texas, on behalf of Dr. and Mrs. Jack M. Gill	\$5,000.00	Texas Governor’s Honors Program
05/11/21	Nelda C. and H. J. Lutcher Stark Foundation	\$36,000.00	KVLU National Public Radio
05/12/21	BioMedical Waste Solutions	\$5,000.00	Department of Athletics – Men’s Golf Program
05/12/21	Mr. and Mrs. Don S. Shaver	\$5,000.00	Department of Athletics – Men’s Golf Program
05/26/21	Mr. and Mrs. David J. Beck	\$5,000.00	Texas Governor’s Honors Program

**Total: \$620,238.48**

### Lamar University Foundation

**The following gifts of \$5,000 or more were made payable to Lamar University Foundation.**

<b>DATE</b>	<b>DONOR</b>	<b>AMOUNT</b>	<b>BENEFICIARY(IES)</b>
03/01/21	Wilton and Effie Mae Hebert Foundation	\$50,000.00	Effie Mae and Wilton P. Hebert Scholarship Fund
03/01/21	Mr. and Mrs. Floyd F. McSpadden, Jr.	\$5,200.00	Doak C. Procter, Jr. Memorial Scholarship in Business; and the Dr. Floyd and Marie McSpadden, Sr. Memorial Scholarship in Pre-Med
03/04/21	Connie M. Pate Scholarship Fund	\$50,164.18	Connie M. Pate Presidential Memorial Scholarship
03/08/21	The Jerry C. Dearing Family Foundation, on behalf of Mr. Jerry C. Dearing	\$5,010.06	Lamar University Foundation – Event Sponsor
03/17/21	Estate of Maxine H. Blankfield	\$49,138.89	Lamar University Blankfield Student Scholarship Fund
03/17/21	Richard C. Ashley Foundation, on behalf of Mr. and Mrs. Richard C. Ashley	\$10,000.00	David L. Cargill Scholarship in Art
03/17/21	Mr. Paul L. Wheelington	\$7,500.00	Shirley F. Wheelington Scholarship Fund in Education
03/25/21	Mr. and Mrs. Phillip E. Fuller	\$6,000.00	Margie Hartsfield Fuller Scholarship in Education; Department of Athletics – Athletic Director Fund; and Lamar University Foundation – Event Sponsor

03/25/21	Mr. and Mrs. Stan R. Langston	\$15,000.00	School of Accounting & Information Systems Fund Honoring H. A. Barlow
03/26/21	The Estate of Byron F. Dyer, Jr.	\$520,772.56	Byron and Connie Dyer Geosciences Innovation Fund
04/02/21	Ms. Linda A. Guillory	\$15,000.00	Linda A. Guillory and Dr. Myron W. Blankfield Scholarship in Business
04/06/21	Estate of Maxine H. Blankfield	\$24,788.45	Lamar University Blankfield Student Scholarship Fund
04/08/21	National Philanthropic Trust, on behalf of Mr. and Mrs. Jerry K. Boehm	\$10,000.00	LU Forever Fund
04/13/21	Dr. and Mrs. Mike Fuljenz	\$15,500.00	Department of Athletics – Athletic Director Fund; Men’s Basketball Program and the Women’s Basketball Program
04/13/21	U.S. Charitable Gift Trust, on behalf of Ms. Teresa R. Wuchter	\$20,000.00	School of Accounting & Information Systems Fund Honoring H. A. Barlow
04/21/21	Market Basket Charitable Foundation	\$10,000.00	Market Basket Charitable Foundation Scholarship
04/21/21	White Onion Investments Limited LP, on behalf of Mr. and Mrs. Ron Legnion	\$5,000.00	Department of Athletics – Men’s Basketball Program
05/05/21	Apple Inc.	\$26,500.00	College of Education and Human Development – Apple Community Education Initiatives
05/05/21	SETEX Construction Corporation	\$5,000.00	Department of Athletics – Men’s Basketball Program
05/11/21	Estate of Maxine H. Blankfield	\$28,247.06	Lamar University Blankfield Student Scholarship Fund
05/11/21	Estate of Jimmy Booker	\$48,088.24	Jimmy Booker Scholarship in Industrial Engineering
05/18/21	Ms. Linda Gonzalez and Mr. Roland X. Rodriguez	\$25,000.00	Roland Rodriguez Endowment for the College of Business
05/19/21	Mr. and Mrs. Hunter W. Henry	\$50,000.00	Henry Family Collaborative Research Endowment
05/20/21	Neches River Festival, Inc.	\$5,000.00	Otho Plummer - Neches River Festival Memorial Scholarship
05/28/21	Mr. and Mrs. Don S. Shaver	\$50,000.00	Department of Athletics – Men’s Basketball Program

**Total: \$1,056,909.44**

## Explanations

### The following gifts of \$5,000 or more were made to Lamar University.

- Vanguard Charitable Endowment Program, upon advisement of Mrs. Jill Bogan Risley and Mr. Allyn W. Risley, gave \$10,000.00 to add to the Rodney K. Bogan Memorial Scholarship in Civil Engineering.
- Education First Federal Credit Union gave \$27,144.00 to the Department of Athletics for the 2020-2021 Corporate Sponsorship.
- Entergy Texas, Inc. gave \$9,000.00 to Entergy Super Tax Day for the 2020 Volunteer Income Tax Assistance Program.
- Mr. Edwin E. Vallery gave \$8,500.00 to add to the Edwin E. Vallery Scholarship in Business.
- Reaud Charitable Foundation, Inc., on behalf of Mr. Wayne A. Reaud, gave \$20,000.00 to KVLU, the university's national public radio station.
- Southeast Texas Arts Council gave \$5,000.00 to KVLU, the university's national public radio station.
- Foundation for Southeast Texas, on behalf of the Estate of Mrs. Sue S. Weisenfelder, gave \$19,686.48 to add to the James and Sue Mann Fund Scholarship.
- Beaumont Elite Emergency Center, LLC. gave \$16,040.00 to the Department of Athletics for the 2020-2021 Football Suite.
- Ms. Becky Fussell gave \$5,000.00 to add to the Rebecca Lynn Fussell Presidential Scholarship in Chemical Engineering.
- Babe Didrikson Zaharias Foundation, Inc. gave \$7,458.00 to the Department of Athletics for the Bud Leonard Athletic Fund.
- Beaumont Rotary Foundation, Inc. gave a restricted gift of \$15,000.00 to implement the N.E.S.T. Innovative Learning Labs at BISD's Martin Elementary School.
- Mr. and Mrs. J. Pat Parsons gave a restricted gift of \$15,000.00 to implement the N.E.S.T. Innovative Learning Labs at BISD's Dishman Elementary School.
- The Charles and Susan Gordon and Julia Gordon Gray Memorial Trust gave \$306,098.00 to the Charles and Susan Gordon and Julia Gordon Gray Memorial Scholarship.
- BASF TOTAL Petrochemicals LLC pledged \$93,312.00 to the BASF Scholarship in Chemical Engineering.
- Oak Ridge Partners, on behalf of Mr. and Mrs. Michael P. Roebuck, Sr., gave \$7,000.00 to the College of Business for Reese Construction Management Program student scholarships.
- The Gill Foundation of Texas, on behalf of Dr. and Mrs. Jack M. Gill, gave \$5,000.00 to the College of Education and Human Development for the Texas Governor's Honors Program.
- Nelda C. and H. J. Lutcher Stark Foundation gave \$36,000.00 to KVLU, the university's national public radio station.
- BioMedical Waste Solutions, on behalf of Mr. Wes B. Sonnier, gave \$5,000.00 to the Department of Athletics for the Men's Golf Program.
- Mr. and Mrs. Don S. Shaver gave \$5,000.00 to the Department of Athletics for the Men's Golf Program.
- Mr. and Mrs. David J. Beck gave \$5,000.00 to the College of Education and Human Development for the Texas Governor's Honors Program.

**The following gifts of \$5,000 or more were made to the Lamar University Foundation.**

- Wilton and Effie Mae Hebert Foundation gave \$50,000.00 to the Effie Mae and Wilton P. Hebert Scholarship Fund.
- Mr. and Mrs. Floyd F. McSpadden, Jr. gave an IRA distribution of \$3,600.00 and a cash donation of \$1,600.00 to add to the Doak C. Procter, Jr. Memorial Scholarship in Business and the Dr. Floyd and Marie McSpadden, Sr. Memorial Scholarship in Pre-Med.
- Connie M. Pate Scholarship Fund gave \$50,164.18 to establish the Connie M. Pate Presidential Memorial Scholarship.
- The Jerry C. Dearing Family Foundation, on behalf of Mr. Jerry C. Dearing, gave a restricted gift of \$5,010.06 to the Lamar University Foundation to sponsor a development event at his home celebrating Lamar University joining the Western Athletic Conference.
- The Estate of Maxine H. Blankfield gave a bequest of \$49,138.89 to add to the Lamar University Blankfield Scholarship Fund.
- Richard C. Ashley Foundation, on behalf of Mr. and Mrs. Richard C. Ashley, gave \$10,000.00 to help establish the David L. Cargill Scholarship in Art.
- Mr. Paul L. Wheelington gave \$7,500.00 to establish the Shirley F. Wheelington Scholarship Fund in Education.
- Mr. and Mrs. Phillip E. Fuller gave \$6,000.00 to the Margie Hartsfield Fuller Scholarship in Education, Department of Athletics for the Athletic Director Fund, and Lamar University Foundation to sponsor a development dinner in Katy, Texas.
- Mr. and Mrs. Stan R. Langston gave \$15,000.00 to help establish the School of Accounting and Information Systems Fund Honoring H. A. Barlow.
- The Estate of Byron F. Dyer, Jr. gave a bequest of an IRA distribution of \$520,772.56 to add to the Byron and Connie Dyer Geosciences Innovation Fund.
- Ms. Linda A. Guillory gave \$15,000.00 to establish the Linda A. Guillory and Dr. Myron W. Blankfield Scholarship in Business.
- The Estate of Maxine H. Blankfield gave a bequest of \$24,788.45 to add to the Lamar University Blankfield Scholarship Fund.
- National Philanthropic Trust, upon advisement of Mr. and Mrs. Jerry K. Boehm, gave an unrestricted gift of \$10,000.00 to the LU Forever Fund.
- Dr. and Mrs. Mike Fuljenz gave \$15,500.00 to the Department of Athletics for the Athletic Director Fund, Men's Basketball Program and the Women's Basketball Program.
- U.S. Charitable Gift Trust, upon advisement of Ms. Teresa R. Wuchter, gave \$20,000.00 to add to the School of Accounting and Information Systems Fund Honoring H. A. Barlow.
- Market Basket Charitable Foundation gave \$10,000.00 to the Market Basket Charitable Foundation Scholarship.
- White Onion Investments Limited LP, on behalf of Mr. and Mrs. Ron Legnion, gave \$5,000.00 to the Department of Athletics for the Men's Basketball Program.
- Apple Inc. gave \$26,500.00 to the College of Education and Human Development for the Apple Community Education Initiatives program.
- SETEX Construction Corporation gave \$5,000.00 to the Department of Athletics for the Men's Basketball Program.
- The Estate of Maxine H. Blankfield gave a bequest of \$28,247.06 to add to the Lamar University Blankfield Scholarship Fund.

- The Estate of Jimmy Booker gave a bequest of \$48,088.24 to add to the Jimmy Booker Scholarship in Industrial Engineering.
- Ms. Linda Gonzalez and Mr. Roland X. Rodriguez pledged \$25,000.00 to add to the Roland Rodriguez Endowment for the College of Business.
- Mr. and Mrs. Hunter W. Henry pledged \$50,000.00 to establish the Henry Family Collaborative Research Endowment.
- Neches River Festival, Inc. gave \$5,000.00 to add to the Otho Plummer-Neches River Festival Memorial Scholarship.
- Mr. and Mrs. Don S. Shaver pledged \$50,000.00 to the Department of Athletics for the Men's Basketball Program.

## Sam Houston State University

<b>DATE</b>	<b>DONOR</b>	<b>AMOUNT</b>	<b>BENEFICIARY(IES)</b>
3/31/2021	Charles W. and Deborah L. Jones	\$6,020.00	Bearkat Champions General Fund; Friends of the Reba Bock Career Closet; Alumni Enrichment
4/2/2021	Edgar A. and Carolyn L. Reeves	\$25,000.00	Edgar A. and Carolyn L. Reeves Osteopathic Medicine Scholarship Endowment
4/12/2021	James M. and Suzanne Perdue	\$5,000.00	Justin Perdue Memorial Scholarship Endowment
4/13/2021	Sam Houston University Foundation	\$50,000.00	Video Scoreboard
4/14/2021	Kathy Edwards Crowder	\$10,000.00	Michelle A. Edwards Memorial Scholarship
4/14/2021	Mark R. and Brooke A. Moncrief	\$5,000.00	Justin Perdue Memorial Scholarship Endowment
4/22/2021	Marsha Hunter Estate	\$50,000.00	Marsha Hunter Criminal Justice Scholarship Endowment
4/22/2021	Marsha Hunter Estate	\$69,442.38	Marsha Hunter Criminal Justice Enrichment Endowment
5/10/2021	Marsha Hunter Estate	\$157,054.59	Marsha Hunter Criminal Justice Enrichment Endowment; Marsha Hunter Criminal Justice Enrichment Fund; Marsha Hunter Criminal Justice Endowed Scholarship
5/7/2021	James H. Fritsch*	\$26,047.95	Jim and Sylvia Fritsch Endowment
5/11/2021	The Terry Foundation	\$44,800.00	Terry Foundation Scholarship
5/12/2021	BKD, LLP	\$5,000.00	Smith-Hutson Banking
5/13/2021	Robert E. and Susan K. Estill	\$24,940.79	Junius Fishburne Estill Jr. Memorial Scholarship Endowment
5/28/2021	Robert E. and Susan K. Estill	\$10,910.00	Junius Fishburne Estill Jr. Memorial Scholarship Endowment
5/18/2021	L. N. "Sonny" Sikes	\$100,000.00	Gibbs Ranch Agriculture Facilities-HTCF
5/25/2021	Grover G. and Kathryn M. Fickes	\$10,020.00	Alumni Life Member Endowment; Alumni Enrichment



5/26/2021	ExxonMobil Foundation - Educational Matching Gift Program	\$7,500.00	Sharon L. and Lawrence G. Edwards Scholarship Endowment
5/27/2021	San Antonio Livestock Exposition, Inc.	\$7,500.00	San Antonio Livestock Expositions, Inc. Scholarship
6/4/2021	Stewart H. and Cynthia L. Simon	\$5,000.00	David Warren-Hammack Memorial Scholarship Endowment
6/8/2021	Helen R. Hopkins	\$15,000.00	Hopkins Family Scholarship Endowment
6/16/2021	Ann M. Vick	\$16,000.00	Marie Bruner Vick '35 Mathematics Scholarship Endowment; Marie Bruner Vick `35 Mathematics Endowed Scholarship
6/18/2021	Leigh A. and John G. Killgore	\$10,000.00	COBA Enrichment; Alumni Life Member Endowment
	<b>TOTAL</b>	<b>\$660,235.71</b>	

#### Explanations

Mr. and Mrs. Charles W. Jones III gave \$5,000 to the Athletics Department, \$1,000 to the Reba Bock Career Closet, and \$20 to the Alumni Association.

Mr. and Mrs. Edgar A. Reeves contributed \$25,000 to the Edgar and Carolyn Reeves Osteopathic Medicine Scholarship Endowment.

Mr. and Mrs. James M. Perdue added \$5,000 to the Justin Perdue Memorial Scholarship Endowment, benefitting students within the College of Criminal Justice.

Sam Houston University Foundation provided \$50,000 for video scoreboards for the Athletics department.

Mrs. Kathy Edwards Crowder contributed \$10,000 to the Michelle A. Edwards Memorial Scholarship. This scholarship benefits female students majoring in victim studies.

Mr. and Mrs. Mark R. Moncrief also added \$5,000 to the Justin Perdue Memorial Scholarship Endowment, benefitting students within the College of Criminal Justice.

The Estate of Marsha Hunter generously donated \$50,000 to the Marsha Hunter Criminal Justice Scholarship Endowment, a total of \$220,496.97 to the Marsha Hunter Criminal Justice Enrichment Endowment, \$4,000 to the Marsha Hunter Criminal Justice Enrichment Fund, and \$2,000 to the Marsha Hunter Criminal Justice Endowed Scholarship.

Mr. James H. Fritsch bequeathed \$26,047.95 upon his death to establish the Jim and Sylvia Fritsch Endowment.

The Terry Foundation added \$44,800 to the Terry Foundation Scholarship.

BKD, LLP contributed \$5,000 to Smith-Hutson Banking in support of the 8<sup>th</sup> Annual Texas Bankers Hall of Fame Gala and the 24<sup>th</sup> Annual Bank Executives' and Directors' Seminar and Golf Tournament.

Mr. and Mrs. Robert E. Estill provided a total of \$35,850.79 for the Junius Fishburne Estill Jr. Memorial Scholarship Endowment. This scholarship benefits graduate students within the College of Business Administration.

Mr. L. N. Sikes, Jr. generously donated \$100,000 to the Gibbs Ranch Agriculture Facilities.

Mr. and Mrs. Grover G. Fickes gave \$10,000 for a Life Endowed membership in the Alumni Association for Grover, with an additional gift of \$20 to the Alumni Association.

The ExxonMobil Foundation, through its Educational Matching Gift Program and Retiree Matching Gift Program, contributed \$7,500 to the Sharon L. and Lawrence G. Edwards Scholarship Endowment benefitting students within the College of Business Administration.

San Antonio Livestock Exposition, Inc. provided \$7,500 to the San Antonio Livestock Exposition Scholarship Program for undergraduate students in Agriculture.

Mr. and Mrs. Stewart Simon gave \$5,000 for the David Warren-Hammack Memorial Scholarship Endowment.

Mrs. Helen R. Hopkins added \$15,000 to the Hopkins Family Scholarship Endowment. This endowment provides financial assistance to students within the teacher education program.

Ms. Ann M. Vick established the Marie Bruner Vick '35 Mathematics Scholarship Endowment with a gift of \$15,000, with an additional \$1,000 for its accompanying scholarship.

Mr. and Mrs. John G. Kilgore contributed \$9,000 to the College of Business Administration and \$1,000 for Leigh's Life membership in the Alumni Association.

**Sul Ross State University  
August 2021**

<b>DONOR</b>	<b>DATE</b>	<b>AMOUNT</b>	<b>BENEFICIARY (IES)</b>
La Brasada Foundation	4/15/2021	200,000.00	Museum Construction Account
The Brown Foundation Inc.	4/15/2021	20,000.00	Theatre Summer Production Fund
KPMG U.S. Foundation, Inc.	5/11/2021	12,000.00	Vic & Mary Jane Morgan Mathematics Scholarship Endowment
Mrs. Sharon Henderson	5/11/2021	8,000.00	Alumni Assc Membership; Student Publication Excellence Fund
Sewell Automotive Companies	6/30/2021	5,000.00	Lobo Pride Athletic Club
Anonymous	5/11/2021	5,000.00	Trans-Pecos Archaeological Program
Total Feeds, Inc.	6/30/2021	3,590.00	Animal Science Nutrition Fund
Margarita A. Greathouse Estate	4/15/2021	3,333.00	Counseling & Accessibility Excellence Fund
Ms. Doreen Hatcher	4/28/2021	2,429.00	BRI Stewardship Program
John Hancock	5/11/2021	2,323.37	Lora Bell Kunze Lockhart Endowment
WTG Fuels	6/30/2021	2,000.00	Rodeo Team Excellence Fund
Mesquite Land Acquisition LLC	6/30/2021	2,000.00	Rodeo Team Excellence Fund
West Texas National Bank	6/30/2021	2,000.00	Rodeo Team Excellence Fund
Chili Appreciation Society Int'l Inc.	6/30/2021	2,000.00	Rodeo Club Chili Appreciation Int. Sch
Slant Operating, LLC	6/30/2021	1,970.84	Area of Greatest Need

Hon Pete P. Gallego	6/30/2021	1,500.00	Lobo Pride Athletic Club
James Rodgers	6/30/2021	1,500.00	Lobo Pride Athletic Club
Hon Pete P. Gallego	6/30/2021	1,500.00	Pete A & Elena Peña Scholarship
Mr. Wayne Thorp	6/9/2021	1,500.00	Lobo Pride Athletic Club
Hon Pete P. Gallego	4/15/2021	1,500.00	Pete A & Elena Peña Endowment
Mr. Robb Nixon	5/11/2021	1,280.00	Lobo Pride Athletic Club
Mr. Terry Gebert	6/30/2021	1,000.00	BRI Stewardship Program
George C. Vaughan	6/30/2021	1,000.00	BRI Stewardship Program
Mr. W E Love	6/30/2021	1,000.00	Center for Big Bend Studies End Fund
Hon Pete P. Gallego	6/30/2021	1,000.00	Trans-Pecos Archaeological Program
Ms. Modesta Williams	6/30/2021	1,000.00	Museum of the Big Bend Advancement Fund
Ms. Anne C. Adams	5/12/2021	1,000.00	Museum Construction Account
Marion & Cadell S. Liedtke Family Charitable Foundation	5/11/2021	1,000.00	BRI Stewardship Program
Hon Pete P. Gallego	5/11/2021	1,000.00	Trans-Pecos Archaeological Program
Mr. Albert M. Biedenharn, III	4/15/2021	1,000.00	BRI Stewardship Program

**Sul Ross State University Foundation**

<b>DONOR</b>	<b>DATE</b>	<b>AMOUNT</b>	<b>BENEFICIARY (IES)</b>
Ms. Nancy Law	5/7/2021	11,871.44	Virginia Matthews Law Scholarship Endowment
Ms. Nancy Law	5/7/2021	5,500.00	Franklin & Virginia Law Endowment
Dr. Brian McCall	6/15/2021	2,500.00	Desert Mural Restoration

**Friends of the Center for Big Bend Studies**

<b>DONOR</b>	<b>DATE</b>	<b>AMOUNT</b>	<b>BENEFICIARY (IES)</b>
Ms. Joan Spalding	6/11/2021	5,000.00	Friends of the Center for Big Bend Studies

**Explanation**

La Brasada Foundation donated \$200,000 to the Museum of the Big Bend expansion project fulfilling their \$400,000 pledge.

The Brown Foundation donated \$20,000 to the Theater Summer Production Fund.

Jeremy Morgan donated \$12,000 through KMPG Foundation (\$6,000 initial and \$6,000 matched) to the Vic and Mary Jane Morgan Mathematics Scholarship.

Mrs. Sharon Henderson donated \$8,000 split among several funds including the Alumni Association, Student Publication and President's Support Group.

Sewell Automotive, directed by Ken Batchelor, donated \$5,000 for the Alumni Golf Tournament.

An anonymous donation of \$5,000 for the Trans-Pecos Archaeological Program.

Total Feeds Inc. donated \$3,590.00 for the Animal Science Nutrition Fund.

The Margarita Greathouse Estate donated \$3,333.00 to the Counseling & Accessibility Excellence Fund.

Ms. Doreen Hatcher donated \$2,429.00 to the BRI Stewardship Program.

An anonymous donation through John Hancock of \$2,323.37 to the Lora Bell Kunze Lockhart Endowment.

WTG Fuels donated \$2,000 to the Rodeo Team Excellence Fund.

Mesquite Land Acquisition LLC donated \$2,000 to the Rodeo Team Excellence Fund.

The Chili Appreciation Society Int'l Inc. donated \$2,000 to the Rodeo Team Excellence Fund.

Slant Operating LLC sent a royalty payment of \$1,970.84 and this went to the Area of Greatest Need Fund.

The Honorable Pete P. Gallego donated \$1,500 to the Pete A. and Elena Peña Scholarship Endowment.

The Honorable Pete P. Gallego donated \$1,500 to the Lobo Pride Athletic Club for our Alumni Golf Tournament.

Mr. Wayne Thorp donated \$1,500 to the Lobo Pride Athletic Club for our Alumni Golf Tournament.

Mr. Robb Nixon donated \$1,280 to the Lobo Pride Athletic Club for our Alumni Golf Tournament.

Mr. Terry Gebert donated \$1,000 to the BRI Stewardship Program.

Mr. George C. Vaughan donated \$1,000 to the BRI Stewardship Program.

Mr. W.E. Love donated \$1,000 to the Center for Big Bend Studies Endowment.

The Honorable Pete P. Gallego donated \$2,000 to the Trans-Pecos Archaeological Program.

The Modesta Williams Trust donated \$1,000 to the Museum of the Big Bend Advancement Fund.

Ms. Anne Adams donated \$1,000 to the Museum of the Big Bend complex expansion.

Marion & Cadell S. Liedtke Family Charitable Foundation donated \$1,000 to the BRI Stewardship Program.

Mr. Albert Biedenharn, III donated \$1,000 to the BRI Stewardship Program.

Ms. Nancy Law donated \$11,871.44 to the Virginia Matthews Law Scholarship Endowment.

Ms. Nancy Law donated \$5,500.00 to the Franklin and Virginia Law Endowment.

Dr. Brian McCall donated \$2,500 to the newly formed Desert Mural Restoration project.

Ms. Joan Spalding donated \$5,000 to the Friends of the Center for Big Bend Studies Foundation.

### **SRSU Miscellaneous Gifts in Kind**

2010 Ford Crown Victoria

Donated from Texas Tech University Police Department to Sul Ross State University's *H. Joaquin Jackson Law Enforcement Academy*

## Texas State University

**The following gifts of \$5,000 or more were made payable to Texas State University.**

<u>Date(s) of Gift</u>	<u>Gift Amount</u>	<u>Beneficiary(ies)</u>
01/06/2021	\$5,000	McCoy College of Business Administration – Farm Credit Bank of Texas Scholarship
01/08/2021	\$5,125.60	College of Science and Engineering – Biology Department
01/13/2021	\$6,242.42	College of Science and Engineering – Biology Department
01/20/2021	\$5,000	University College
01/20/2021	\$12,000	College of Education – Curriculum and Instruction
01/20/2021	\$10,000	College of Fine Arts & Communication – College of Fine Arts and Communication Excellence Fund
01/28/2021	\$100,000	Office of the Provost – Bobcats to Bobcats Scholarship Fund
02/01/2021	\$10,000	McCoy College of Business Administration – Professional Selling Partners’ Program
02/03/2021	\$15,000	Department of Athletics – Athletic Suite Donations
02/04/2021	\$75,000	College of Science and Engineering – Concrete Industry Management (CIM) Program Support, Industry Support Scholarship Fund (ISSF)
02/08/2021	\$50,000	College of Science and Engineering – Performance Analysis Using Machine Learning
02/10/2021	\$5,000	College of Health Professions – St. David’s School of Nursing
02/11/2021	\$16,000	College of Science and Engineering – Mathworks Operating Gift Fund
02/11/2021	\$9,000	College of Liberal Arts – Operation Identification (OpID)



02/23/2021	\$52,000	College of Science and Engineering – Mathworks Operating Gift Fund
02/23/2021	\$35,844.01	College of Liberal Arts – Sociology Department
02/23/2021	\$7,500	College of Liberal Arts – Department of World Languages
02/24/2021	\$5,000	College of Liberal Arts – Cecil & Sandra M. Mayo Scholarship
02/25/2021	\$12,000	Department of Athletics – Athletic Suite Donations
02/25/2021	\$6,000	Department of Athletics – Athletic Suite Donations
02/28/2021	\$5,000	College of Liberal Arts – Center for Diversity and Gender Studies
03/03/2021	\$100,000	College of Liberal Arts – Texas State University System Foundation Graduate Endowed Fellowship in Liberal Arts
03/04/2021	\$12,000	Department of Athletics – Athletic Suite Donations
03/04/2021	\$6,000	Department of Athletics – Baseball Diamond Club Membership
03/08/2021	\$5,000	Department of Athletics – Football Locker Room Project Donations
03/08/2021	\$13,000	College of Science and Engineering – Dell Technologies Performance Analysis Study
03/10/2021	\$31,382	College of Science and Engineering – Biology Department
03/15/2021	\$10,000	Office of the Provost – Bobcats to Bobcats Scholarship Fund
03/22/2021	\$5,000	Office of the Provost – Meadows Center Headwaters Fund
03/4/2021	\$6000	Department of Athletics – Bobcat Club Seat Obligation, Athletic Club Seat Donation

03/31/2021	\$5,000	Office of the Provost – Harry Reasoner Endowment
03/31/2021	\$211,320	College of Liberal Arts – Department of Psychology
03/31/2021	\$9,000	College of Fine Arts and Communication – Sound Recording Technology Scholarship
<b>TOTAL:</b>	<b><u>\$860.454.03</u></b>	

The following Gifts-in-Kind valued at \$5,000 or more were made to Texas State University.

<u>Date(s) of Gift</u>	<u>Gift Amount</u>	<u>Beneficiary(ies)</u>
01/28/2021	\$51,480	College of Science and Engineering – Ingram School of Engineering
02/05/2021	\$77,500	Division of Information Technology – The Wittliff Collections
03/01/2021	\$5,985	Division of Student Affairs – Vice President of Student Affairs
<b>TOTAL:</b>	<b><u>\$134,964</u></b>	

The following gifts of \$5,000 or more were made payable to the Texas State University Development Foundation.

<u>Date(s) of Gift</u>	<u>Gift Amount</u>	<u>Beneficiary(ies)</u>
01/07/2021	\$25,000	College of Science and Engineering – The Brian Wong Endowed Industrial Engineering Scholarship
01/11/2021	\$5,000	Department of Athletics – The Meuth Family Endowed Scholarship in Football
01/12/2021	\$5,000	Department of Athletics – J Ryan Whittington Leadership Academy in Athletics
01/20/2021	\$25,000	College of Liberal Arts – Glenn and Donna Joy Endowed Scholarship in Philosophy

01/25/2021	\$8,039.87	Honors College – Merry Kone FitzPatrick Endowed Scholarship
01/25/2021	\$25,000	Division of Information Technology – William H. Griffin Library Personnel Fund
2/01/2021	\$10,000	Department of Athletics – The Jim Wacker Endowed Scholarship for Texas State
02/02/2021	\$125,000	Department of Athletics – The Gerald W. Eckel Endowed Scholarship for Texas State
02/02/2021	\$100,000	College of Education – Mildred M. Thomas Algae and A. Bill Algae Endowed Scholarship
02/09/2021	\$10,000	McCoy College of Business Administration – Bill Bishop Endowed Scholarship
02/12/2021	\$5,000	College of Fine Arts and Communication – KGBTexas Endowment in Advertising and Public Relations
02/26/2021	\$5,000	Division of Information Technology – Robert “Escy” Escobar Quasi-Endowment in Library Technology
03/05/2021	\$9,577.59	Honors College – Merry Kone FitzPatrick Endowed Scholarship
03/08/2021	\$5,000	Honors College – Jim and Elizabeth Camp Endowed Scholarship
03/09/2021	\$77,140	Office of the Provost – Changemaker Scholarship Fund
03/12/2021	\$5,000	Office of the Provost – African-American Leaders in STEM Scholarship
03/23/2021	\$5,000	College of Fine Arts and Communication – The Mark Anthony Cruz Classical Guitar Excellence Scholarship
03/24/2021	\$25,000	Office of the Provost – Wayne and JoAnn Moore Charitable Foundation Endowed Scholarship
03/26/2021	\$5,000	Department of Athletics – Dr. Alberto and Mrs. Elizabeth Santos Endowed Scholarship for Texas State

03/26/2021	\$20,000	Department of Athletics – Aaron West Memorial Endowed Scholarship
03/30/2021	\$5,000	Department of Athletics – Clay Dollins Endowed Scholarship
03/31/2021	\$5,000	College of Education – Joyce Barrett Reasoner Endowed Scholarship
<b>TOTAL:</b>	<b><u>\$509,757.46</u></b>	

The following gifts of \$5,000 or more were made payable to the Emmett and Miriam McCoy College of Business Administration Development Foundation. These gifts benefit scholarships, programs, or initiatives at the McCoy College of Business Administration at Texas State University.

<u>Date(s) of Gift</u>	<u>Gift Amount</u>	<u>Beneficiary(ies)</u>
01/06/2021	\$5,000	McCoy College of Business Administration – Brian and Nancy Gilchrist Scholarship Endowment
<b>TOTAL:</b>	<b><u>\$5,000</u></b>	

## Explanation

**The following gifts of \$5,000 or more were made to Texas State University.**

- A corporation in Austin, Texas, donated \$5,000 to the Farm Credit Bank of Texas Scholarship account in the McCoy College of Business Administration.
- A corporation in Round Rock, Texas, donated \$5,125.60 to the Department of Biology grant account in the College of Science and Engineering.
- A corporation in Round Rock, Texas, donated \$6,242.42 to the Department of Biology grant account in the College of Science and Engineering.
- A corporation in Round Rock, Texas, donated \$5,000 to the University College grant account in the University College.
- An organization in Washington, D.C., donated \$12,000 to the Curriculum and Instruction grant account in the College of Education.
- An alumna in San Antonio, Texas, donated \$10,000 to the College of Fine Arts and Communication Excellence Fund account in the College of Fine Arts and Communication.
- A foundation in Midland, Texas, donated \$100,000 to the Bobcats to Bobcats Scholarship Fund account in the Office of the Provost and Vice President of Academic Affairs.
- A corporation in Schertz, Texas, donated \$10,000 to the Professional Selling Partners' Program account in the McCoy College of Business Administration.
- An alumnus in Bellaire, Texas, donated \$15,000 to the Athletic Suite Donations account in the Department of Athletics.
- An organization in Ponte Vedra Beach, Florida, donated \$75,000 to the Concrete Industry Management Program Support account and the Industry Support Scholarship Fund account in the College of Science and Engineering.
- A corporation in Santa Clara, California, donated \$50,000 to the Performance Analysis Using Machine Learning account in the College of Science and Engineering.
- A foundation in Woonsocket, Rhode Island, donated \$5,000 to the St. David's School of Nursing grant account in the College of Health Professions.
- A foundation in San Antonio, Texas, donated \$16,000 to the Mathworks Operating Gift Fund account in the College of Science and Engineering.
- A foundation in Little Rock, Arkansas, donated \$9,000 to the Operation Identification account in the College of Liberal Arts.
- A foundation in Austin, Texas, donated \$52,000 to the Mathworks Operating Gift Fund account in the College of Science and Engineering.

- A foundation in Bryan, Texas, donated \$35,844.01 to the Sociology grant account in the College of Liberal Arts.
- A foundation in Birmingham, Alabama, donated \$7,500 to the College of Liberal Arts grant account in the College of Education.
- An alumnus and spouse in New Braunfels, Texas, donated \$5,000 to the Cecil & Sandra M. Mayo Scholarship account in the College of Liberal Arts.
- An alumni couple in Victoria, Texas, donated \$12,000 to the Athletic Suite Donations account in the Department of Athletics.
- A couple in Austin, Texas, donated \$6,000 to the Athletic Suite Donations account in the Department of Athletics.
- A foundation in Austin, Texas, donated \$5,000 to the Center for Diversity and Gender Studies grant account in the College of Liberal Arts.
- A foundation in Austin, Texas, donated \$100,000 to the Texas State University System Foundation Graduate Endowed Fellowship account in the College of Liberal Arts.
- An alumni couple in Spring Branch, Texas, donated \$12,000 to the Athletic Suite Donations account in the Department of Athletics.
- A couple in Kingsbury, Texas, donated \$6,000 to the Baseball Diamond Club Membership account in the Department of Athletics.
- An alumnus in San Marcos, Texas, donated \$5,000 to the Football Locker Room Project Donations account in the Department of Athletics.
- A corporation in Round Rock, Texas, donated \$13,000 to the Dell Technologies Performance Analysis Study account in the College of Science and Engineering.
- A corporation in San Marcos, Texas, donated \$31,382 to the Department of Biology grant account in the College of Science and Engineering.
- An alumna and spouse in Houston, Texas, donated \$10,000 to the Bobcats to Bobcats Scholarship Fund account in the Office of the Provost and Vice President of Academic Affairs.
- A foundation in Houston, Texas, donated \$5,000 to the Meadows Center Headwaters Fund account in the Office of the Provost and Vice President of Academic Affairs.
- An individual in San Antonio, Texas, donated \$6,000 to the Athletic Club Seat Donations account and the Bobcat Club Seat Obligation account in the Department of Athletics.
- A couple in Houston, Texas, donated \$5,000 to the Harry Reasoner Endowment account in the Office of the Provost and Vice President.

- A foundation in Conshohocken, Pennsylvania, donated \$211,320 to the Department of Psychology grant account in the College of Liberal Arts.
- An alumnus and spouse in Washington, D.C., donated \$9,000 to the Sound Recording Technology Scholarship account in the College of Fine Arts and Communication.

**The following Gifts-In-Kind valued at \$5,000 or more were made to Texas State University.**

- A corporation in Round Rock, Texas donated 3 Dell Precision Data Science Workstations worth \$51,480 to the Ingram School of Engineering account in the College of Science and Engineering.
- An alumna and spouse in Austin, Texas, donated a set of 3 original screenplays for the television mini-series “Lonesome Dove” signed by Bill Wittliff and cast members worth \$77,500 to The Wittliff Collections account in the Division of Information Technology.
- A corporation in San Marcos, Texas, donated t-shirts worth \$5,985 to the Fraternity and Sorority Life Fund account in the Division of Student Affairs.

**The following gifts of \$5,000 or more were made payable to the Texas State University Development Foundation. These gifts benefit scholarships, programs, or initiatives at Texas State University.**

- An alumnus and spouse in Hong Kong, donated \$25,000 to The Brian Wong Endowed Industrial Engineering Scholarship account in the College of Science and Engineering.
- An alumni couple in Katy, Texas, donated \$5,000 to The Meuth Family Endowed Scholarship account in the Department of Athletics.
- An alumnus and spouse in Boerne, Texas, donated \$5,000 to the J. Ryan Whittington Leadership Academy in Athletics account in the Department of Athletics.
- An individual in Santa Cruz, California, donated \$25,000 to the Glenn and Donna Joy Endowed Scholarship in Philosophy account in the College of Liberal Arts.
- A couple in San Marcos, Texas, donated \$8,039.87 to the Merry Kone FitzPatrick Endowed Scholarship account in the Honors College.
- An estate in Kyle, Texas, donated \$25,000 to the William H. Griffin Library Personnel Fund account in the Division of Information Technology.
- An alumna in San Marcos, Texas, donated \$10,000 to The Jim Wacker Endowed Scholarship for Texas State account in the Department of Athletics.
- An individual in Poth, Texas, donated \$125,000 to The Gerald W. Eckel Endowed Scholarship for Texas State account in the Department of Athletics.

- A corporation in Greeley, Colorado, donated \$100,000 to the Mildred M. Thomas Algae and A. Bill Algae Endowed Scholarship in Education account in the College of Education.
- An individual in Wimberley, Texas, donated \$10,000 to the Bill Bishop Endowed Scholarship account in the McCoy College of Business Administration.
- An alumna and spouse in San Antonio, Texas, donated \$5,000 to the KGBTexas Endowment in Advertising and Public Relations account in the College of Fine Arts and Communication.
- An individual in Pittsburgh, Pennsylvania, donated \$5,000 to the Robert “Escy” Escobar Quasi-Endowment in Library Technology account in the Division of Information Technology.
- A couple in San Marcos, Texas, donated \$9,577.59 to the Merry Kone FitzPatrick Endowed Scholarship account in the Honors College.
- A corporation in New York, New York, donated \$5,000 to the Jim and Elizabeth Camp Endowed Scholarship account in the Honors College.
- A couple in New Braunfels, Texas, donated \$77,140 to the Changemaker Scholarship fund account in the Office of the Provost and Vice President of Academic Affairs.
- An alumni couple in Madison, Alabama, donated \$5,000 to the African-American Leaders in STEM Scholarship account in the Office of the Provost and Vice President of Academic Affairs.
- A couple in Los Fresnos, Texas, donated \$5,000 to The Mark Anthony Cruz Classical Guitar Excellence Scholarship account in the College of Fine Arts and Communication.
- A foundation in Midland, Texas, donated \$25,000 to the Wayne and JoAnn Moore Charitable Foundation Endowed Scholarship account in the Office of the Provost and Vice President of Academic Affairs.
- An alumni couple in San Marcos, Texas, donated \$5,000 to the Dr. Alberto and Mrs. Elizabeth Santos Endowed Scholarship for Texas State account in the Department of Athletics.
- A foundation in Victoria, Texas, donated \$20,000 to the Aaron West Memorial Endowed Scholarship in the Department of Athletics.
- An alumnus and spouse in Driftwood, Texas, donated \$5,000 to the Clay Dollins Endowed Scholarship account in the Department of Athletics.
- A couple in Houston, Texas, donated \$5,000 to the Joyce Barrett Reasoner Endowed Scholarship account in the College of Education.



**The following gifts of \$5,000 or more were made payable to the Emmett and Miriam McCoy College of Business Administration Development Foundation. These gifts benefit scholarships, programs, or initiatives at the McCoy College of Business Administration at Texas State University.**

- An alumnus and spouse in Belle Isle, Florida, donated \$5,000 to the Brian and Nancy Gilchrist Scholarship account in the McCoy College of Business Administration.

**LAMAR INSTITUTE OF TECHNOLOGY  
ACKNOWLEDGEMENT OF GIFTS AT LEAST \$5,000**

<b>DATE</b>	<b>DONOR</b>	<b>AMOUNT</b>	<b>BENEFICIARY(IES)</b>
06/11/2021	GHS Foundation-Smith-Hutson Scholarship	\$ 12,000.00	Development
06/28/2021	Texas Workforce Commission – Skills Development Fund Grant	\$245,955.00	Development
07/01/2021	LIT Foundation-LIT CARES	\$ 25,980.75	Development

TOTAL: \$283,935.75

This total represents a 61.83% increase from the August 2020 gift report.

**EXPLANATIONS**

\$12,000 was received on June 11, 2021 from GHS Foundation (Gerald H. Smith Foundation) for the Smith-Hutson Scholarship Program. The funds benefitted eighteen (18) scholars enrolled in biological science, business management development, computer networking, computer drafting, instrumentation, respiratory therapy, and sonography in Summer I and Summer II 2021.

\$283,935.75 has been received as of June 28, 2021 from the Texas Workforce Commission for the Skills Development Fund Grant. The funds are distributed through our Workforce Training and Continuing Education Department to provide training for the benefit of companies in Southeast Texas.

\$25,980.75 was received on July 1, 2021 from LIT Foundation Shoot-Out Scholarship Endowment for LIT CARES, which provided funding for students for Fall 2020, Spring, Summer 1, and Summer 3 2021 for the benefit of students impacted by COVID-19.



# Lamar State College — Orange —

## Gift & Donations

DATE	DONOR	AMOUNT	BENEFICIARY(IES)
7/9/21	Donald T. Boumans Foundation	\$10,000.00	Lamar State College Orange Scholarship Fund

## EXPLANATION

The following gifts of \$5,000.00 or more were made payable to Lamar State College Orange:

- Scholarship donation from the Donald T. Boumans Foundation in the amount of \$10,000.00.

## LAMAR STATE COLLEGE PORT ARTHUR

The following gifts of \$5,000 or more were made payable to Lamar State College Port Arthur.

DATE	DONOR	AMOUNT	BENEFICIARY(IES)
06/15/2021	Port Arthur Higher Education Foundation	\$5,000	LSCPA Students & Faculty
06/15/2021	Port Arthur Higher Education Foundation	\$7,700	LSCPA Students
<b>TOTAL</b>		<b>\$12,700</b>	

## PORT ARTHUR HIGHER EDUCATION FOUNDATION Benefiting Lamar State College Port Arthur

The following gifts of \$5,000 or more were made payable to the Port Arthur Higher Education Foundation.

DATE	DONOR	AMOUNT	BENEFICIARY(IES)
04/19/2021	Motiva Enterprises	\$10,000	Gulf Coast Gala
04/28/2021	Valero Energy Foundation	\$5,000	Gulf Coast Gala
04/30/2021	Valero Energy Foundation	\$5,000	Gulf Coast Gala
<b>TOTAL</b>		<b>\$20,000</b>	

## EXPLANATION

The following gifts of \$5,000 or more were made to Lamar State College Port Arthur:

The Port Arthur Higher Education Foundation donated \$5,000 to the campus for student scholarships and faculty award.

The Port Arthur Higher Education Foundation donated \$7,700 to the campus for student scholarships.

The following gifts of \$5,000 or more were made to the Port Arthur Higher Education Foundation:

Motiva Enterprises donated \$10,000 for sponsorship of the Gulf Coast Gala.

Valero Energy Foundation donated \$5,000 for sponsorship of the Gulf Coast Gala.

Valero Energy Foundation donated \$5,000 for sponsorship of the Gulf Coast Gala.

APPENDIX – FINANCE AND AUDIT



# Operating Budget Summary

## Fiscal Year 2022

Lamar University

Sam Houston State University

Sul Ross State University

Sul Ross State University Rio Grande College

Texas State University

Lamar Institute of Technology

Lamar State College - Orange

Lamar State College - Port Arthur

Texas State University System Administration



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July 12, 2021

Members of the Board of Regents  
The Texas State University System

The Honorable Regents:

We are pleased to present and recommend for your approval the annual operating budget for Lamar University (LU) for the fiscal year (FY) ending August 31, 2022. This operating budget comprises all funding classified as Education and General, Designated, and Auxiliary Enterprises. Development of the FY 2022 budget was guided by the principles of unbiased forecasts of enrollment, revenue and expenditures, full disclosure, balance and compatibility with funding, and compliance with The Texas State University System guidance and Board of Regents' Rules and Regulations.

Assumptions pertaining to the development of this operating budget are discussed in the following sections:

- **Financial Health and Cost Containmentment**

During the past two years, LU undertook significant steps to reduce the operating costs of the University. The need for these cost reductions stem from both long-term concerns such as the impact of successive natural disasters on our region and enrollment, general trends in higher education and population demographics, the switch from on-campus to online enrollment and associated financial impacts, and more short-term concerns such as the financial impacts of COVID-19. Permanent cost reductions of over \$5M were implemented, mainly through the elimination of filled and vacant positions, which offset a number of cost increases such as substantial increases in property insurance and formerly unbudgeted items or required overspending largely in Academic Affairs and Information Technology.

Federal financial support as a result of the numerous COVID-19-related bills has and will continue to allow for significant financial support to students impacted by COVID-19. The portion of these funds allocated to the institution has enabled LU to capture lost tuition and fee revenue due to the pandemic, supported refunds of housing and dining costs when the switch to online education occurred in Spring 2020, and provided for technology to support online learning and work from home opportunities for many of our employees, numerous masks, hand sanitizer, and other items. Without these funds, LU would have had to endure additional personnel impacts and cost reduction measures in this budget and for years to come.



Overall, we believe LU's financial situation has stabilized and is on a positive trajectory, and this budget illustrates those beliefs. Financial changes are the result of closely managing costs and matching available resources to overall enrollment levels, in addition to online enrollment growth and enhanced performance in state funding formula calculations. Like other universities of our size, LU still faces many challenges in how best to allocate scarce resources to maintain quality and in how best to support new, innovative programs while maintaining legacy programs, offering competitive salaries and benefits to faculty and staff while limiting tuition and fee increases on students and families, and maintaining aging facilities and infrastructure.

- **Enrollment Outlook**

Following negative enrollment effects, largely resulting from Hurricane Harvey at the beginning of FY 2018, Tropical Storm Imelda in FY 2020 followed by COVID-19 in FY 2021, our on-campus enrollment has yet to recover to levels considered normal before multiple natural disasters and the pandemic. Despite these challenges, overall LU enrollment has grown substantially in headcount and slightly in overall credit hours in the past few years. While there are a number of positive factors at play for FY 2022, we are budgeting for a 4% decline in on-campus enrollment in this budget plan. We continue to monitor fall enrollment trends and have undertaken a number of "high touch" initiatives to enhance our number of completed applications and our overall yield rate. Our budget includes an 8% increase in online enrollment, which we believe to be more in line with normal online growth after several years of 20%+ enrollment growth in online programs.

- **Impact on Employees**

One of the key investments in our proposed budget is in our valued and resilient employees. This proposed budget includes (effective September 2021) a 3% cost of living increase for staff and a 3% merit increase pool for faculty, sets an \$11/hour minimum wage for all regular full- and part-time non-student employees, and increases our investment in our LU Faculty and Staff Tuition Assistance Program by \$100k to a record \$1M. The cumulative impact of these new investments totals approximately \$3.5M. Additionally, we plan to fully release the "hiring pause" put in place last year to address the large planned operating deficit and uncertainty surrounding our finances exacerbated by COVID-19.

- **Strategic Investment Funds**

Consisting of both E&G and Designated funds, the proposed budget sets aside approximately \$6.6M in annual funding to support future growth, priorities, and other initiatives. Deployment of these funds will also need to account for LU's overall financial health after successive natural disasters and COVID-19, and will require additional input from the broader campus community including faculty, staff, students, and other stakeholders, as well the input of LU's 16<sup>th</sup> President. For fiscal year 2022, LU expects to utilize \$2.5M of the funds to enhance our overall cash position and \$500k to address deferred maintenance activities.

- **Education and General Funds**

State appropriations for FY 2022 were established by the 87<sup>th</sup> Session of the Legislature, and LU received and is grateful for a significant number of funding enhancements reflected in this budget. The \$2.5M annually in non-formula support will help establish the Center for Resiliency. The \$5.7M in one-time Natural Disaster Recovery funds will allow for \$2.7M in reimbursement for past expenses for Tropical Storm Imelda and \$3.0M in campus capital projects. A number of existing non-formula budgets have been reduced by 5% pursuant to state guidance.

The two largest E&G budget changes consist of an \$8.5M annual adjustment in Institutional Enhancement funds to provide LU funding on par with similarly situated institutions. Additionally, due to LU's exceptional performance in State funding metrics fueled by rapid growth and significant past investment in online programs, as well as the enhancement provided by the Legislature to maintain the formula-funding rates, LU has realized a return on our investment made during prior years and this budget incorporates these funds to support our continued activities and growth in these programs.

- **Designated Funds**

Revenues resulting from Tuition and Fees were increased to reflect revenue increase expectations from online programs, a 2% increase to our Designated Tuition rate, and the phase-in of the second year of the new online services fee. Offsetting these revenue increases is an expected reduction in on-campus enrollment discussed above.

- **Auxiliary Funds**

The impact on our on-campus enrollment has put pressure on fee-based auxiliary units such as student health, recreation center, athletics, student union, and student services/activities fees. Most online students do not consume these services and, as such, do not support the costs of these operations. Cost-containment measures were undertaken in these units; however, debt service remains a significant portion of the expenditures in some units and cannot be reduced in the short term. Additional cost reduction opportunities are being considered, and we are working with Lamar Institute of Technology (LIT) to better understand the costs associated with the services provided to LIT students and how LIT may contribute. Food Services revenues are budgeted to return to pre-pandemic levels. Housing revenues are expected to remain stable and expenditure budgets include significant increases in capital enhancement and physical plant maintenance to begin addressing a significant backlog of deferred maintenance.

- **Higher Education Funds**

Lamar University relies on Higher Education Funds (HEF) to address capital renewal and campus renovations needed to provide a safe environment supporting the activities of students, faculty, and staff. LU plans to utilize HEF funds to address the needs of an aging campus infrastructure and to renovate existing space to promote more efficient use and reduce facility operating costs.

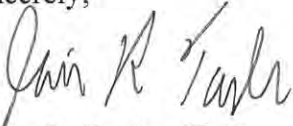
- **Planned Use of Fund Balance**

Our proposed budget outlines an overall surplus of approximately \$1.76M; this figure includes those unit fee-based units operating at a loss offset by those operating at a surplus. LU continues to undertake activities to manage our financial health, including close monitoring of revenues and expenses and management of our on-campus and online enrollment and associated cost structures to keep revenues and expenses in line over the long term.

Lamar University will continue to pursue on-going initiatives to move the mission of the university forward and fulfill our strategic plan. We continue to take action to manage our finances prudently, balancing the need for adequate reserves with investing in efforts to innovate, grow enrollment and improve student success, and enhance our research, scholarship, and artistic profile while continuing to navigate recovery from devastating natural disasters and trends in higher education.

Thank you for your review and consideration of the Fiscal Year 2022 operating budget proposal for Lamar University. As always, we are available to respond to any questions and to provide any additional information you may need.

Sincerely,



Jaime R. Taylor, Ph.D.  
President



Jeremy C. Alltop, MSA  
Vice President for Finance and Operations

# Lamar University

## Budget Summary

	FY 2021		FY 2022		Variance	
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT
<b>Revenues</b>						
Tuition and Fees	\$	127,871,091	\$	135,219,976	\$	7,348,885 5.75 %
State Appropriations	\$	73,429,703	\$	93,689,623	\$	20,259,920 27.59 %
Sales and Services	\$	22,856,525	\$	23,427,672	\$	571,147 2.50 %
Other	\$	1,904,960	\$	1,976,910	\$	71,950 3.78 %
Operating Revenues	\$	226,062,279	\$	254,314,181	\$	28,251,902 12.50 %
Transfers In	\$	27,600,571	\$	19,730,121	\$	(7,870,450) (28.52)%
Budgeted Use of Fund Balance	\$	5,645,417	\$	(1,767,903)	\$	(7,413,320) (131.32)%
<b>Total Revenues</b>	\$	<b>259,308,267</b>	\$	<b>272,276,399</b>	\$	<b>12,968,132 5.00 %</b>
<b>Expenditures</b>						
Instruction Support	\$	85,988,057	\$	92,122,660	\$	6,134,603 7.13 %
Research / Organized Research	\$	2,953,752	\$	6,178,509	\$	3,224,757 109.17 %
Public Service	\$	800,056	\$	800,905	\$	849 0.11 %
Academic Support	\$	19,190,962	\$	21,762,544	\$	2,571,582 13.40 %
Student Support	\$	11,931,959	\$	11,416,859	\$	(515,100) (4.32)%
Institutional Support	\$	26,633,399	\$	32,130,041	\$	5,496,642 20.64 %
Plant Support	\$	13,510,727	\$	14,729,501	\$	1,218,774 9.02 %
Scholarships & Fellowships	\$	14,631,410	\$	14,486,000	\$	(145,410) (0.99)%
Auxiliary Enterprises	\$	30,247,158	\$	32,527,659	\$	2,280,501 7.54 %
Operating Expenditures	\$	205,887,480	\$	226,154,678	\$	20,267,198 9.84 %
Transfers Out	\$	53,420,787	\$	46,121,721	\$	(7,299,066) (13.66)%
<b>Total Expenditures</b>	\$	<b>259,308,267</b>	\$	<b>272,276,399</b>	\$	<b>12,968,132 5.00 %</b>

## Operating Expenditures by Natural Classification

	FY 2021		FY 2022		Variance	
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT
Salary & Wages	\$	86,976,584	\$	92,620,686	\$	5,644,102 6.49 %
Payroll Related Costs	\$	29,453,439	\$	31,367,345	\$	1,913,906 6.50 %
Travel	\$	2,894,329	\$	3,073,878	\$	179,549 6.20 %
Operations & Maintenance	\$	52,219,181	\$	60,986,614	\$	8,767,433 16.79 %
Utilities	\$	4,421,035	\$	5,083,307	\$	662,272 14.98 %
Capital	\$	1,192,907	\$	1,585,760	\$	392,853 32.93 %
Other	\$	28,730,005	\$	31,437,088	\$	2,707,083 9.42 %
<b>Total Operating Expenditures</b>	\$	<b>205,887,480</b>	\$	<b>226,154,678</b>	\$	<b>20,267,198 9.84 %</b>

# Lamar University

**Table A 1**  
**Educational and General Funds**  
**Revenues and Transfers**

	FY 2021		FY 2022		Variance		Note	
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT		
Total Statutory Tuition and Fees	\$	18,786,167	\$	18,560,646	\$	(225,521)	(1.20)%	
State Appropriation								
Bill Pattern General Revenue	\$	45,762,846	\$	65,317,536	\$	19,554,690	42.73 %	1
Benefits	\$	14,525,676	\$	15,230,906	\$	705,230	4.86 %	
Higher Education Fund	\$	13,141,181	\$	13,141,181	\$	-	- %	
Hazlewood Reimbursement	\$	-	\$	-	\$	-	- %	
Other	\$	-	\$	-	\$	-	- %	
Total State Appropriations	\$	73,429,703	\$	93,689,623	\$	20,259,920	27.59 %	
Other Revenue	\$	398,586	\$	410,000	\$	11,414	2.86 %	
Total Revenues	\$	92,614,456	\$	112,660,269	\$	20,045,813	21.64 %	
Transfers In								
Designated Tuition	\$	14,250,000	\$	5,716,817	\$	(8,533,183)	(59.88)%	2
Technology Service Fee	\$	-	\$	-	\$	-	- %	
Other	\$	-	\$	-	\$	-	- %	
Total Transfers In	\$	14,250,000	\$	5,716,817	\$	(8,533,183)	(59.88)%	
Budgeted Fund Balances	\$	3,987,872	\$	-	\$	(3,987,872)	(100.00)%	3
Total Budgeted Funds	\$	110,852,328	\$	118,377,086	\$	7,524,758	6.79 %	

# Lamar University

**Table A 1**  
**Educational and General Funds**  
**Revenues and Transfers**

<b>NOTE</b>	<b>ITEM DESCRIPTION</b>	<b>AMOUNT CHANGED</b>	<b>EXPLANATION</b>
1	Bill Pattern General Revenue	\$ 19,554,690	Increase in state appropriated funds.
2	Designated Tuition	\$ (8,533,183)	Reduced support due to increase in state appropriated funds.
3	Budgeted Fund Balances	\$ (3,987,872)	Reduced support due to targeted reductions in spending.

# Lamar University

**Table A 2**  
**Educational and General Funds**  
**Budgeted Expenditures**

	FY 2021		FY 2022		Variance		Note	
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT		
Instruction Support	\$	54,362,566	\$	55,791,823	\$	1,429,257	2.63 %	
Research / Organized Research	\$	2,791,561	\$	5,678,791	\$	2,887,230	103.43 %	1
Public Service	\$	303,444	\$	207,575	\$	(95,869)	(31.59)%	
Academic Support	\$	4,680,586	\$	5,876,890	\$	1,196,304	25.56 %	2
Student Service Support	\$	6,905,391	\$	6,594,175	\$	(311,216)	(4.51)%	
Institutional Support	\$	19,065,283	\$	18,098,627	\$	(966,656)	(5.07)%	3
Plant Support	\$	5,388,115	\$	8,458,424	\$	3,070,309	56.98 %	4
Scholarships & Fellowships	\$	-	\$	-	\$	-	- %	
<b>Total Expenditures</b>	<b>\$</b>	<b>93,496,946</b>	<b>\$</b>	<b>100,706,305</b>	<b>\$</b>	<b>7,209,359</b>	<b>7.71 %</b>	
Transfers Out								
TPEG	\$	3,025,410	\$	3,050,000	\$	24,590	0.81 %	
TRB Debt Service	\$	6,405,349	\$	6,324,000	\$	(81,349)	(1.27)%	
HEF - Debt Service	\$	-	\$	-	\$	-	- %	
HEF - Plant	\$	7,741,181	\$	8,241,181	\$	500,000	6.46 %	5
Other	\$	183,442	\$	55,600	\$	(127,842)	(69.69)%	
<b>Total Transfers Out</b>	<b>\$</b>	<b>17,355,382</b>	<b>\$</b>	<b>17,670,781</b>	<b>\$</b>	<b>315,399</b>	<b>1.82 %</b>	
<b>Total Budgeted Expenditures &amp; Transfers Out</b>	<b>\$</b>	<b>110,852,328</b>	<b>\$</b>	<b>118,377,086</b>	<b>\$</b>	<b>7,524,758</b>	<b>6.79 %</b>	

# Lamar University

**Table A 2**  
**Educational and General Funds**  
**Budgeted Expenditures**

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
1	Research / Organized Research	\$ 2,887,230	Increase expenditure authority for newly-founded Center for Resiliency and research support.
2	Academic Support	\$ 1,196,304	Increase due to realignment of designated expenditures to E&G, and installment of institutional strategic investments.
3	Institutional Support	\$ (966,656)	Decrease due to realignment of E&G expenditures to designated.
4	Plant Support	\$ 3,070,309	Increase due to realignment of designated expenditures to E&G, and utility cost increase.
5	HEF - Plant	\$ 500,000	Increase to support HEF-funded capital projects.



# Lamar University

**Table B 1  
Designated Funds  
Revenues and Transfers**

	FY 2021		FY 2022		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Tuition and Fees							
Designated Tuition	\$ 79,546,048	\$	\$ 83,634,907	\$	\$ 4,088,859	5.14 %	1
Institutional Services Fee	\$ -	\$	\$ -	\$	\$ -	- %	
Advising Fee	\$ -	\$	\$ 627,493	\$	\$ 627,493	100.00 %	2
Technology Use / Computer Service Fee	\$ 5,494,865	\$	\$ 5,607,029	\$	\$ 112,164	2.04 %	
Environmental Service Fee	\$ -	\$	\$ -	\$	\$ -	- %	
ID / One-Card Fee	\$ 298,000	\$	\$ 298,000	\$	\$ -	- %	
Library Fee	\$ 2,918,927	\$	\$ 2,981,806	\$	\$ 62,879	2.15 %	
International Education Fee	\$ -	\$	\$ 30,000	\$	\$ 30,000	100.00 %	
Student Publication Fee	\$ -	\$	\$ -	\$	\$ -	- %	
Academic Program Fees	\$ 6,939,119	\$	\$ 8,882,072	\$	\$ 1,942,953	28.00 %	3
Distance Learning Fee	\$ 2,862,500	\$	\$ 3,610,625	\$	\$ 748,125	26.14 %	4
Records Fee	\$ 263,040	\$	\$ 268,381	\$	\$ 5,341	2.03 %	
Recreation Fee	\$ -	\$	\$ -	\$	\$ -	- %	
University Center Fee	\$ 657,906	\$	\$ -	\$	\$ (657,906)	(100.00)%	5
International Study Fee	\$ -	\$	\$ -	\$	\$ -	- %	
Repeat Fee	\$ -	\$	\$ -	\$	\$ -	- %	
Other	\$ 1,001,340	\$	\$ 1,628,125	\$	\$ 626,785	62.59 %	6
Total Tuition and Fees	\$ 99,981,745	\$	\$ 107,568,438	\$	\$ 7,586,693	7.59 %	
Investment Income	\$ 78,664	\$	\$ 90,000	\$	\$ 11,336	14.41 %	
Other Revenue	\$ 1,377,710	\$	\$ 1,476,910	\$	\$ 99,200	7.20 %	
Total Revenues	\$ 101,438,119	\$	\$ 109,135,348	\$	\$ 7,697,229	7.59 %	
Transfers In							
TPEG	\$ 3,025,410	\$	\$ 3,050,000	\$	\$ 24,590	0.81 %	
Auxiliary Funds	\$ 889,372	\$	\$ 898,571	\$	\$ 9,199	1.03 %	
Other	\$ 384,000	\$	\$ 200,000	\$	\$ (184,000)	(47.92)%	
Total Transfers In	\$ 4,298,782	\$	\$ 4,148,571	\$	\$ (150,211)	(3.49)%	
Budgeted Fund Balances	\$ 1,657,545	\$	\$ (2,964,378)	\$	\$ (4,621,923)	(278.84)%	7
Total Budgeted Funds	\$ 107,394,446	\$	\$ 110,319,541	\$	\$ 2,925,095	2.72 %	

# Lamar University

## Table B 1 Designated Funds Revenues and Transfers

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
1	Designated Tuition	\$ 4,088,859	Increase in online service fee rate and projected online enrollment.
2	Advising Fee	\$ 627,493	Fiscal year Table correction of description from 'University Center Fee'.
3	Academic Program Fees	\$ 1,942,953	Increase in rate of Academic Partnership Program Administrative Fee.
4	Distance Learning Fee	\$ 748,125	Increase due to projected online course enrollment.
5	University Center Fee	\$ (657,906)	Fiscal year Table correction of description to 'Advising Fee'.
6	Other	\$ 626,785	Increase due to graduate program enrollment growth.
7	Budgeted Fund Balances	\$ (4,621,923)	Reduction in use to enhance organizational financial health.

# Lamar University

**Table B 2  
Designated Funds  
Budgeted Expenditures**

	FY 2021		FY 2022		Variance		Note	
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT		
Instruction Support	\$	31,625,491	\$	36,330,837	\$	4,705,346	14.88 %	1
Research / Organized Research	\$	162,191	\$	499,718	\$	337,527	208.10 %	2
Public Service	\$	496,612	\$	593,330	\$	96,718	19.48 %	
Academic Support	\$	14,510,376	\$	15,885,654	\$	1,375,278	9.48 %	3
Student Support	\$	5,026,568	\$	4,822,684	\$	(203,884)	(4.06)%	
Institutional Support	\$	7,568,116	\$	14,031,414	\$	6,463,298	85.40 %	4
Plant Support	\$	8,122,612	\$	6,271,077	\$	(1,851,535)	(22.79)%	5
Scholarships & Fellowships	\$	14,631,410	\$	14,486,000	\$	(145,410)	(0.99)%	
<b>Total Expenditures</b>	<b>\$</b>	<b>82,143,376</b>	<b>\$</b>	<b>92,920,714</b>	<b>\$</b>	<b>10,777,338</b>	<b>13.12 %</b>	
<b>Transfers Out</b>								
System Assessment	\$	1,744,440	\$	1,609,400	\$	(135,040)	(7.74)%	
Debt Service	\$	204,841	\$	207,877	\$	3,036	1.48 %	
E&G	\$	14,250,000	\$	5,716,817	\$	(8,533,183)	(59.88)%	6
Auxiliary	\$	9,051,789	\$	9,864,733	\$	812,944	8.98 %	7
Other	\$	-	\$	-	\$	-	- %	
<b>Total Transfers Out</b>	<b>\$</b>	<b>25,251,070</b>	<b>\$</b>	<b>17,398,827</b>	<b>\$</b>	<b>(7,852,243)</b>	<b>(31.10)%</b>	
<b>Total Budgeted Expenditures &amp; Transfers Out</b>	<b>\$</b>	<b>107,394,446</b>	<b>\$</b>	<b>110,319,541</b>	<b>\$</b>	<b>2,925,095</b>	<b>2.72 %</b>	

# Lamar University

## Table B 2 Designated Funds Budgeted Expenditures

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
1	Instruction Support	\$ 4,705,346	Increase expenditure authority for graduate program, online facilitation, and creation of institutional strategic investment funds.
2	Research / Organized Research	\$ 337,527	Increase due to realignment of expenditures from E&G to designated.
3	Academic Support	\$ 1,375,278	Increase due to realignment of expenditures from E&G to designated.
4	Institutional Support	\$ 6,463,298	Increase due to realignment of expenditures from E&G to designated, and creation of institutional strategic investment funds.
5	Plant Support	\$ (1,851,535)	Reduction due to realignment of expenditures from designated to E&G.
6	E&G	\$ (8,533,183)	Reduced support due to increase in state appropriated funds.
7	Auxiliary	\$ 812,944	Increase to support Athletic scholarship inflation and arena operations.

# Lamar University

**Table C 1  
Auxiliary Funds  
Revenues and Transfers**

	FY 2021		FY 2022		Variance		Note	
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT		
<b>Fees</b>								
Athletic Fee	\$	1,396,592	\$	1,321,763	\$	(74,829)	(5.36)%	
Medical Service Fee	\$	845,577	\$	819,705	\$	(25,872)	(3.06)%	
Student Service Fee	\$	3,742,790	\$	3,896,827	\$	154,037	4.12 %	
Recreational Sport Fee	\$	1,391,827	\$	1,344,827	\$	(47,000)	(3.38)%	
Student Center Fee	\$	1,484,103	\$	1,508,167	\$	24,064	1.62 %	
Student Bus Fee	\$	-	\$	-	\$	-	- %	
ID Card Fee	\$	-	\$	-	\$	-	- %	
Other	\$	242,290	\$	199,603	\$	(42,687)	(17.62)%	
<b>Total Fees</b>	<b>\$</b>	<b>9,103,179</b>	<b>\$</b>	<b>9,090,892</b>	<b>\$</b>	<b>(12,287)</b>	<b>(0.13)%</b>	
<b>Sales and Services</b>								
Housing	\$	13,037,596	\$	13,522,628	\$	485,032	3.72 %	
Dining	\$	6,431,004	\$	6,429,748	\$	(1,256)	(0.02)%	
Parking	\$	479,390	\$	457,103	\$	(22,287)	(4.65)%	
Athletics	\$	2,554,000	\$	2,597,000	\$	43,000	1.68 %	
Bookstore	\$	248,075	\$	200,940	\$	(47,135)	(19.00)%	
Other	\$	106,460	\$	220,253	\$	113,793	106.89 %	
<b>Total Sales and Services</b>	<b>\$</b>	<b>22,856,525</b>	<b>\$</b>	<b>23,427,672</b>	<b>\$</b>	<b>571,147</b>	<b>2.50 %</b>	
Investment Income	\$	-	\$	-	\$	-	- %	
Other Income	\$	50,000	\$	-	\$	(50,000)	(100.00)%	
<b>Total Revenues</b>	<b>\$</b>	<b>32,009,704</b>	<b>\$</b>	<b>32,518,564</b>	<b>\$</b>	<b>508,860</b>	<b>1.59 %</b>	
<b>Transfers In</b>								
Designated Tuition	\$	9,051,789	\$	9,864,733	\$	812,944	8.98 %	1
Other	\$	-	\$	-	\$	-	- %	
<b>Total Transfers In</b>	<b>\$</b>	<b>9,051,789</b>	<b>\$</b>	<b>9,864,733</b>	<b>\$</b>	<b>812,944</b>	<b>8.98 %</b>	
Budgeted Fund Balances	\$	-	\$	1,196,475	\$	1,196,475	100.00 %	2
<b>Total Budgeted Revenues</b>	<b>\$</b>	<b>41,061,493</b>	<b>\$</b>	<b>43,579,772</b>	<b>\$</b>	<b>2,518,279</b>	<b>6.13 %</b>	

# Lamar University

## Table C 1 Auxiliary Funds Revenues and Transfers

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
1	Designated Tuition	\$ 812,944	Increase to support Athletic scholarship inflation and arena operations.
2	Budgeted Fund Balances	\$ 1,196,475	Increase to support Housing capital expenditures and continuation of operations.

# Lamar University

**Table C 2  
Auxiliary Funds  
Budgeted Expenditures**

	FY 2021		FY 2022		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Athletic Fee	\$	-	\$	-	\$	- %	
Medical Service Fee	\$	1,378,902	\$	1,283,318	\$	(95,584) (6.93)%	
Student Service Fee	\$	1,507,429	\$	1,498,377	\$	(9,052) (0.60)%	
Recreational Sport Fee	\$	1,062,742	\$	1,027,114	\$	(35,628) (3.35)%	
Student Center Fee	\$	784,816	\$	790,936	\$	6,120 0.78 %	
Student Bus Fee	\$	-	\$	-	\$	- %	
ID Card Fee	\$	-	\$	-	\$	- %	
<b>Total Fee Based Expenditures</b>	<b>\$</b>	<b>4,733,889</b>	<b>\$</b>	<b>4,599,745</b>	<b>\$</b>	<b>(134,144) (2.83)%</b>	
Housing	\$	5,184,524	\$	7,193,571	\$	2,009,047 38.75 %	1
Dining	\$	5,150,905	\$	5,557,740	\$	406,835 7.90 %	2
Parking	\$	177,209	\$	257,103	\$	79,894 45.08 %	
Athletics	\$	13,608,131	\$	13,832,172	\$	224,041 1.65 %	
Bookstore	\$	-	\$	200,940	\$	200,940 100.00 %	3
Other	\$	1,392,500	\$	886,388	\$	(506,112) (36.35)%	4
<b>Total Sales &amp; Services Based Expenditures</b>	<b>\$</b>	<b>25,513,269</b>	<b>\$</b>	<b>27,927,914</b>	<b>\$</b>	<b>2,414,645 9.46 %</b>	
<b>Transfers Out</b>							
<b>Debt Service</b>							
Medical Service	\$	-	\$	-	\$	- %	
Athletics	\$	1,576,250	\$	1,580,500	\$	4,250 0.27 %	
Student Center	\$	1,525,087	\$	1,563,158	\$	38,071 2.50 %	
Student Service	\$	-	\$	-	\$	- %	
Housing	\$	5,098,899	\$	5,117,773	\$	18,874 0.37 %	
Dining	\$	311,695	\$	312,111	\$	416 0.13 %	
Parking and Public Safety	\$	-	\$	-	\$	- %	
Recreational Sports	\$	1,413,032	\$	1,380,000	\$	(33,032) (2.34)%	
Other	\$	-	\$	-	\$	- %	
Real Estate Rental	\$	-	\$	-	\$	- %	
Vending	\$	-	\$	-	\$	- %	
Designated Funds	\$	889,372	\$	898,571	\$	9,199 1.03 %	
Other	\$	-	\$	200,000	\$	200,000 100.00 %	5
<b>Total Transfers Out</b>	<b>\$</b>	<b>10,814,335</b>	<b>\$</b>	<b>11,052,113</b>	<b>\$</b>	<b>237,778 2.20 %</b>	
<b>Total Budgeted Expenditures &amp; Transfers Out</b>	<b>\$</b>	<b>41,061,493</b>	<b>\$</b>	<b>43,579,772</b>	<b>\$</b>	<b>2,518,279 6.13 %</b>	

# Lamar University

## Table C 2 Auxiliary Funds Budgeted Expenditures

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
1	Housing	\$ 2,009,047	Increase expenditure authority for operations and capital projects.
2	Dining	\$ 406,835	Increase expenditure authority for vendor rate increases.
3	Bookstore	\$ 200,940	Fiscal year Table correction of description from 'Other'.
4	Other - Sales & Services	\$ (506,112)	Reduction due to realignment of expenditures from auxiliary to designated, and fiscal year Table correction of description to 'Bookstore'.
5	Other - Transfers	\$ 200,000	Increase to fund capital Parking maintenance.



# Lamar University

**Table D**  
**Intercollegiate Athletics**  
**Estimated Revenue and Budgeted Expenditures**  
**Fiscal Year 2022**

	MEN					WOMEN				
	FOOTBALL	BASKETBALL	BASEBALL	TRACK	OTHER	BASKETBALL	VOLLEYBALL	SOFTBALL	TRACK	OTHER
<b>Revenues</b>										
<b>Sales and Service</b>										
Gate Receipts/Parking	\$ 250,000	\$ 172,000	\$ 60,000	\$ -	\$ -	\$ 35,000	\$ 2,500	\$ 12,500	\$ -	\$ 5,000
Game Guarantees	\$ 350,000	\$ 233,000	\$ -	\$ -	\$ -	\$ 65,000	\$ -	\$ -	\$ -	\$ -
Concessions	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Other</b>										
Advertising	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licensing Fees	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Camps	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NCAA Revenue Sharing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Stadium Operations	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Sales and Services</b>	<b>\$ 750,000</b>	<b>\$ 405,000</b>	<b>\$ 60,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ 2,500</b>	<b>\$ 12,500</b>	<b>\$ -</b>	<b>\$ 5,000</b>
Designated Tuition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Athletic Fee	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Tuition and Fees</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Budgeted Fund Balances</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Budgeted Funds</b>	<b>\$ 750,000</b>	<b>\$ 405,000</b>	<b>\$ 60,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ 2,500</b>	<b>\$ 12,500</b>	<b>\$ -</b>	<b>\$ 5,000</b>
<b>Expenditures</b>										
Salaries	\$ 984,235	\$ 475,500	\$ 276,225	\$ 178,799	\$ 129,536	\$ 348,406	\$ 124,348	\$ 137,977	\$ -	\$ 280,078
Benefits	\$ 278,046	\$ 134,329	\$ 78,034	\$ 50,511	\$ 36,594	\$ 98,425	\$ 35,128	\$ 38,979	\$ -	\$ 79,122
Travel	\$ 405,000	\$ 208,592	\$ 159,000	\$ 124,500	\$ 74,500	\$ 170,000	\$ 66,500	\$ 94,500	\$ -	\$ 151,000
Scholarships	\$ 1,863,497	\$ 336,273	\$ 305,486	\$ 565,304	\$ 212,513	\$ 378,048	\$ 253,408	\$ 241,665	\$ -	\$ 653,131
Other Maintenance & Operating	\$ 239,250	\$ 41,700	\$ 63,320	\$ 33,875	\$ 55,575	\$ 48,377	\$ 21,022	\$ 50,437	\$ -	\$ 71,011
Capital	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Budgeted Expenditures</b>	<b>\$ 3,770,028</b>	<b>\$ 1,196,394</b>	<b>\$ 882,065</b>	<b>\$ 952,989</b>	<b>\$ 508,718</b>	<b>\$ 1,043,256</b>	<b>\$ 500,406</b>	<b>\$ 563,558</b>	<b>\$ -</b>	<b>\$ 1,234,342</b>

	TOTAL MEN	TOTAL WOMEN	OTHER ACTIVITIES	ADMIN	GRAND TOTAL
<b>Revenues</b>					
Sales & Services					
Gate Receipts	\$ 482,000	\$ 55,000	\$ -	\$ -	\$ 537,000
Games Guarantees	\$ 583,000	\$ 65,000	\$ -	\$ -	\$ 648,000
Concessions	\$ -	\$ -	\$ -	\$ -	\$ -
Other					
Advertising	\$ -	\$ -	\$ 425,000	\$ -	\$ 425,000
Licensing Fee	\$ -	\$ -	\$ -	\$ -	\$ -
NCAA Revenue Sharing	\$ -	\$ -	\$ 687,000	\$ -	\$ 687,000
Camps	\$ -	\$ -	\$ -	\$ -	\$ -
Stadium Operations	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ 150,000	\$ -	\$ 150,000	\$ -	\$ 300,000
<b>Total Sales and Services</b>	<b>\$ 1,215,000</b>	<b>\$ 120,000</b>	<b>\$ 1,262,000</b>	<b>\$ -</b>	<b>\$ 2,597,000</b>
Designated Tuition	\$ -	\$ -	\$ 9,504,733	\$ -	\$ 9,504,733
Athletic Fee	\$ -	\$ -	\$ 3,171,763	\$ -	\$ 3,171,763
<b>Total Tuition and Fees</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 12,676,496</b>	<b>\$ -</b>	<b>\$ 12,676,496</b>
Budgeted Fund Balances	\$ -	\$ -	\$ 139,176	\$ -	\$ 139,176
<b>Total Budgeted Funds</b>	<b>\$ 1,215,000</b>	<b>\$ 120,000</b>	<b>\$ 14,077,672</b>	<b>\$ -</b>	<b>\$ 15,412,672</b>
<b>Expenditures</b>					
Salaries	\$ 2,044,295	\$ 890,809	\$ -	\$ 1,282,010	\$ 4,217,114
Fringe Benefits	\$ 577,514	\$ 251,654	\$ -	\$ 362,168	\$ 1,191,336
Travel	\$ 971,592	\$ 482,000	\$ -	\$ 104,500	\$ 1,558,092
Scholarships	\$ 3,283,073	\$ 1,526,252	\$ -	\$ 382,000	\$ 5,191,325
O&M	\$ 433,720	\$ 190,847	\$ -	\$ 1,028,738	\$ 1,653,305
Capital	\$ -	\$ -	\$ -	\$ -	\$ -
Debt Service	\$ 1,381,750	\$ 198,750	\$ -	\$ -	\$ 1,580,500
Other	\$ -	\$ -	\$ -	\$ 21,000	\$ 21,000
<b>Total Budgeted Expenditures</b>	<b>\$ 8,691,944</b>	<b>\$ 3,540,312</b>	<b>\$ -</b>	<b>\$ 3,180,416</b>	<b>\$ 15,412,672</b>

# Lamar University

**TABLE E**  
**Student Services and Activities Financed by Student Services Fees**  
**Estimated Revenue, Fund Balances and Budgeted Expenditures**

	FY 2021		FY 2022		Variance		Note	
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT		
Student Services Fee per Semester Credit Hour	\$	23.75	\$	23.75	\$	-	- %	
Student Services Fee Fund Balance at Beginning of Year (Net of Encumbrances)	\$	-	\$	(2,143,541)	\$	(2,143,541)	100.00 %	
Forecasted Revenue:								
SSF Revenue	\$	3,742,790	\$	3,896,827	\$	154,037	4.12 %	
Revenue Earned from Activities	\$	115,000	\$	103,000	\$	(12,000)	(10.43)%	
Interest Revenue	\$	-	\$	-	\$	-	- %	
Transfer In	\$	-	\$	-	\$	-	- %	
Total Forecasted Revenue:	\$	3,857,790	\$	3,999,827	\$	142,037	3.68 %	
Budgeted Student Service Fee Expenditures:								
1. Textbook Rentals	\$	-	\$	-	\$	-	- %	
2. Recreational Activities	\$	1,007,628	\$	800,000	\$	(207,628)	(20.61)%	1
3. Health and Hospital Services	\$	-	\$	-	\$	-	- %	
4. Medical Services	\$	-	\$	-	\$	-	- %	
5. Intramural and Intercollegiate Athletics	\$	1,850,000	\$	1,850,000	\$	-	- %	
6. Artists and Lecture Series	\$	337,066	\$	352,066	\$	15,000	4.45 %	
7. Cultural Entertainment Series	\$	14,000	\$	14,000	\$	-	- %	
8. Debating and Oratorical Activities	\$	-	\$	-	\$	-	- %	
9. Student Publications	\$	147,890	\$	97,156	\$	(50,734)	(34.31)%	
10. Student Government	\$	24,600	\$	24,600	\$	-	- %	
11. Student Fee Advisory Committee	\$	-	\$	-	\$	-	- %	
12. Student Transportation Services Other Than Those in TEC 54.504, 511, 512, 513	\$	15,000	\$	15,000	\$	-	- %	
13. Other (See Detail Below)	\$	417,400	\$	995,555	\$	578,155	138.51 %	
Total Budgeted Expenditures	\$	3,813,584	\$	4,148,377	\$	334,793	8.78 %	
Estimated Student Services Fee Fund Balance at End of Year	\$	44,206	\$	(2,292,091)	\$	(2,336,297)	(5285.02)%	

Detail of Other:						
Title IX -Sexual Violence Education	\$	14,000	\$	12,000	\$ (2,000) (14.29)%	
Contingency for unanticipated expenditures or unplanned variances	\$	-	\$	-	-	- %
International Student Council	\$	5,000	\$	5,000	-	- %
Retention (Orientation, Week of Welcome, Parents)	\$	190,000	\$	190,000	-	- %
Leadership (Leadership Development, Kemble Shaw Gentry Recognition)	\$	57,400	\$	62,000	4,600	8.01 %
Undergraduate Research Expo	\$	-	\$	-	-	- %
Greek Life	\$	39,000	\$	39,000	-	- %
Ambassadors	\$	-	\$	-	-	- %
Co-sponsorship for Student Organizations	\$	33,000	\$	33,000	-	- %
Civic Engagement	\$	21,000	\$	20,000	(1,000)	(4.76)%
Major Events	\$	58,000	\$	58,000	-	- %
Cheer and Dance Operations	\$	-	\$	70,900	70,900	100.00 %
Student Service Fee Administration	\$	-	\$	203,410	203,410	100.00 %
Marching Band	\$	-	\$	302,245	302,245	100.00 %
	\$	-	\$	-	-	- %
<b>Total Other</b>	<b>\$</b>	<b>417,400</b>	<b>\$</b>	<b>995,555</b>	<b>578,155</b>	<b>138.51 %</b>

2  
3

# Lamar University

## TABLE E

### Student Services and Activities Financed by Student Services Fees Estimated Revenue, Fund Balances and Budgeted Expenditures

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
1	Recreational Activities	\$ (207,628)	Reduced and realigned to other SSF-funded operations.
2	Student Service Fee Administration	\$ 203,410	Fiscal year Table addition.
3	Marching Band	\$ 302,245	Fiscal year Table addition.

# Lamar University

**Table F**  
**Matrix of Budgeted Operating Expenses**

	<b>Instruction</b>	<b>Research</b>	<b>Public Service</b>	<b>Academic Support</b>	<b>Student Services</b>	<b>Institutional Support</b>	<b>Operation &amp; Plant</b>	<b>Scholarships/ Fellowships</b>	<b>Auxiliary</b>	<b>Total Expenses</b>
Salary	\$ 49,282,243.00	\$ 1,864,398.00	\$ 404,508.00	\$ 10,080,749.00	\$ 6,682,151.00	\$ 9,961,436.00	\$ 6,969,833.00	\$ -	\$ 7,375,368.00	\$ 92,620,686.00
Benefits	\$ 13,922,232.00	\$ 526,692.00	\$ 114,274.00	\$ 2,847,813.00	\$ 1,887,708.00	\$ 8,016,105.00	\$ 1,968,977.00	\$ -	\$ 2,083,544.00	\$ 31,367,345.00
Travel	\$ 470,850.00	\$ 195,700.00	\$ 9,400.00	\$ 198,950.00	\$ 203,500.00	\$ 221,900.00	\$ 30,500.00	\$ -	\$ 1,743,078.00	\$ 3,073,878.00
O&M	\$ 19,736,761.00	\$ 1,803,761.00	\$ 181,606.00	\$ 7,186,937.00	\$ 2,234,022.00	\$ 9,585,646.00	\$ 3,611,064.00	\$ -	\$ 16,646,817.00	\$ 60,986,614.00
Utilities	\$ 119,479.00	\$ 19,395.00	\$ 12,873.00	\$ 2,591.00	\$ 4,230.00	\$ 522,398.00	\$ 1,843,261.00	\$ -	\$ 2,559,080.00	\$ 5,083,307.00
Capital	\$ 238,958.00	\$ 395,807.00	\$ -	\$ 51,810.00	\$ 6,344.00	\$ 232,641.00	\$ 52,418.00	\$ -	\$ 607,782.00	\$ 1,585,760.00
Other	\$ 8,352,138.00	\$ 1,372,755.00	\$ 78,244.00	\$ 1,393,694.00	\$ 398,904.00	\$ 3,589,915.00	\$ 253,448.00	\$ 14,486,000.00	\$ 1,511,990.00	\$ 31,437,088.00
<b>Total Budget</b>	<b>\$ 92,122,661.00</b>	<b>\$ 6,178,508.00</b>	<b>\$ 800,905.00</b>	<b>\$ 21,762,544.00</b>	<b>\$ 11,416,859.00</b>	<b>\$ 32,130,041.00</b>	<b>\$ 14,729,501.00</b>	<b>\$ 14,486,000.00</b>	<b>\$ 32,527,659.00</b>	<b>\$226,154,678.00</b>

# Lamar University

## Recapitulation of Budgeted Revenues, Expenditures, Transfers, and Use of Reserves For Fiscal Year Ending 2022

	<b>Estimated Revenues</b>	<b>Transfers In</b>	<b>Budgeted Use of Reserves</b>	<b>Total Budgeted Sources</b>	<b>Budgeted Expenditures</b>	<b>Transfers Out</b>	<b>Total Budgeted Uses</b>	<b>Net Transfers *</b>
Educational & General	\$ 112,660,269.00	\$ 5,716,817.00	\$ -	\$ 118,377,086.00	\$(100,706,305.00)	\$ (17,670,781.00)	\$(118,377,086.00)	\$ (11,953,964.00)
Designated	\$ 109,135,348.00	\$ 4,148,571.00	\$ (2,964,378.00)	\$ 110,319,541.00	\$ (92,920,714.00)	\$ (17,398,827.00)	\$(110,319,541.00)	\$ (13,250,256.00)
Auxiliary Enterprises	\$ 32,518,564.00	\$ 9,864,733.00	\$ 1,196,475.00	\$ 43,579,772.00	\$ (32,527,659.00)	\$ (11,052,113.00)	\$ (43,579,772.00)	\$ (1,187,380.00)
<b>Total</b>	<b>\$ 254,314,181.00</b>	<b>\$ 19,730,121.00</b>	<b>\$ (1,767,903.00)</b>	<b>\$ 272,276,399.00</b>	<b>\$(226,154,678.00)</b>	<b>\$ (46,121,721.00)</b>	<b>\$(272,276,399.00)</b>	<b>\$ (26,391,600.00)</b>



Alisa White

# Sam Houston State University

MEMBER THE TEXAS STATE UNIVERSITY SYSTEM

## OFFICE OF THE PRESIDENT

Board of Regents  
The Texas State University System

Honorable Regents:

Sam Houston State University (SHSU) submits its \$422 million, fiscal year 2022 Annual Operating Budget reflecting the Board of Regents approved tuition and fee increases, stable enrollment, and state appropriations approved by the 87th Legislature. The budget, balanced between revenue and expenses with supplements from fund balance reserves, includes educational and general, designated, and auxiliary enterprises. The following is a summary of new initiatives and highlights included in the 2022 budget.

### **Enrollment Outlook:**

During fiscal year 2021, SHSU enrollment increased at a rate of one-point six percent (1.6%) for the fall 2020 semester to 21,912 students. This total enrollment number includes the 75 first-time SHSU Osteopathic Medical School students. As a result, SHSU reported its largest enrollment in history. The proposed SHSU budget is based on flat enrollment growth, which is a conservative estimate recognizing the unpredictability of post COVID-19 impacts to student persistence and new/transfer student enrollment. This conservative estimate, along with the approved tuition and fee increases, increased State subsidies, and other revenue changes, allowed for institutional investment in new initiatives.

### **Educational & General Appropriated Funds:**

The institution's appropriated general revenue increased for 2022 by approximately \$5.9 million. This increase included additional formula funding of \$2.6 million, non-formula funding of \$2.5 million for a new Homeland Security Institute, and an increase in State fringe benefits of \$0.8 million.

### **Designated Funds:**

The designated funds budget includes projected revenue increases of \$23 million driven by the fiscal year 2021 enrollment growth, the Board of Regents approved fee increases (\$10 million), more than expected distance learning dedicated fees (\$6 million), and the College of Medicine fees (\$6 million).

### **Auxiliary Funds:**

The auxiliary funds budget reflects a modest increase of \$0.35 million due to a temporary construction related decrease in housing inventory and the fiscal year 2021 Board of Regents approved rates for housing and meal plans.

*Sam Houston State University is an Equal Opportunity/Affirmative Action Institution*





# Sam Houston State University

MEMBER THE TEXAS STATE UNIVERSITY SYSTEM

## OFFICE OF THE PRESIDENT

Alisa White

### Major Budgeted Initiatives:


- The budget includes significant investments in the retention and development of faculty/staff through a 3% merit program, market adjustments, and faculty promotions funded at a total of \$4.8 million.
- The college deans and the Provost's Office requested funding for 15 faculty and 12 staff positions, including reinstating positions removed during the fiscal year 2021 budget reductions, to accommodate enrollment growth, and other operating costs for all programmatic areas. Academic Affairs core competency investments were more than \$3.7 million and were heavily focused in instructional activities.
- State funding increases for the Homeland Security Institute and staff benefit cost escalations for a total of \$3.3 million.
- All other divisions requested funding for eight administrative staff positions, including restoring positions removed during the fiscal year 2021 budget reductions and other operating costs. These requests reflected a total investment of \$1.6 million in Strategic Enrollment and Innovation, University Advancement, Finance and Operations, and the President's Office.
- Distance Learning operating budgets increased by \$6 million, the College of Medicine operating budget increased by \$6 million, and the SHSU budgetary reserve increased by \$2.6 million.

### **Conclusion:**

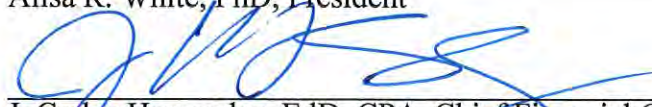
Sam Houston State University's financial health and enrollment continue to demonstrate healthy patterns, and we will end fiscal year 2021 in sound financial condition. Fall 2021 operational indicators are still developing but are trending in a positive direction. The increased State support and previously approved increases in fees will allow for continued financial success. The budget for fiscal year 2022 provides a foundation to support our continued growth and the success of our students.

This budget has been carefully prepared to the best of our knowledge and abilities. Your approval is respectfully requested.

Sincerely,

  
 \_\_\_\_\_  
 Alisa R. White, PhD, President

7-2-2021  
 Date

  
 \_\_\_\_\_  
 J. Carlos Hernandez, EdD, CPA, Chief Financial Officer and  
 Vice President for Operations

7-2-2021  
 Date

*Sam Houston State University is an Equal Opportunity/Affirmative Action Institution*

# Sam Houston State University

## Budget Summary

	FY 2021		FY 2022		Variance	
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT
<b>Revenues</b>						
Tuition and Fees	\$ 205,250,204	\$	224,233,269	\$	18,983,065	9.25 %
State Appropriations	\$ 100,642,665	\$	109,449,200	\$	8,806,535	8.75 %
Sales and Services	\$ 40,731,503	\$	41,279,733	\$	548,230	1.35 %
Other	\$ 20,328,150	\$	25,979,838	\$	5,651,688	27.80 %
Operating Revenues	\$ 366,952,522	\$	400,942,040	\$	33,989,518	9.26 %
Transfers In	\$ 4,245,669	\$	4,255,067	\$	9,398	0.22 %
Budgeted Use of Fund Balance	\$ 2,960,581	\$	17,039,399	\$	14,078,818	475.54 %
<b>Total Revenues</b>	<b>\$ 374,158,772</b>	<b>\$</b>	<b>422,236,506</b>	<b>\$</b>	<b>48,077,734</b>	<b>12.85 %</b>
<b>Expenditures</b>						
Instruction Support	\$ 102,514,468	\$	125,818,305	\$	23,303,837	22.73 %
Research / Organized Research	\$ 4,893,640	\$	5,937,979	\$	1,044,339	21.34 %
Public Service	\$ 7,120,538	\$	12,391,361	\$	5,270,823	74.02 %
Hospitals and Clinics	\$ -	\$	1,105,107	\$	1,105,107	100.00 %
Academic Support	\$ 64,939,140	\$	75,844,831	\$	10,905,691	16.79 %
Student Support	\$ 20,963,763	\$	23,575,216	\$	2,611,453	12.46 %
Institutional Support	\$ 27,206,867	\$	29,343,552	\$	2,136,685	7.85 %
Plant Support	\$ 20,485,298	\$	21,825,439	\$	1,340,141	6.54 %
Scholarships & Fellowships	\$ 22,975,242	\$	24,090,584	\$	1,115,342	4.85 %
Auxiliary Enterprises	\$ 61,509,850	\$	61,335,490	\$	(174,360)	(0.28)%
Operating Expenditures	\$ 332,608,806	\$	381,267,864	\$	48,659,058	14.63 %
Transfers Out	\$ 41,549,966	\$	40,968,642	\$	(581,324)	(1.40)%
<b>Total Expenditures</b>	<b>\$ 374,158,772</b>	<b>\$</b>	<b>422,236,506</b>	<b>\$</b>	<b>48,077,734</b>	<b>12.85 %</b>

## Operating Expenditures by Natural Classification

	FY 2021		FY 2022		Variance	
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT
Salary & Wages	\$ 166,677,885	\$	193,069,154	\$	26,391,269	15.83 %
Payroll Related Costs	\$ 46,816,321	\$	52,417,227	\$	5,600,906	11.96 %
Travel	\$ 5,037,110	\$	6,027,913	\$	990,803	19.67 %
Operations & Maintenance	\$ 85,941,294	\$	100,157,893	\$	14,216,599	16.54 %
Utilities	\$ 7,789,536	\$	8,099,665	\$	310,129	3.98 %
Capital	\$ 20,346,659	\$	21,496,012	\$	1,149,353	5.65 %
Other	\$ -	\$	-	\$	-	-
<b>Total Operating Expenditures</b>	<b>\$ 332,608,805</b>	<b>\$</b>	<b>381,267,864</b>	<b>\$</b>	<b>48,659,059</b>	<b>14.63 %</b>

# Sam Houston State University

**Table A 1**  
**Educational and General Funds**  
**Revenues and Transfers**

	FY 2021		FY 2022		Variance		Note	
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT		
Total Statutory Tuition and Fees	\$	30,384,863	\$	31,609,687	\$	1,224,824	4.03 %	
State Appropriation								
Bill Pattern General Revenue	\$	55,733,323	\$	60,879,324	\$	5,146,001	9.23 %	1
Benefits	\$	20,883,698	\$	21,760,232	\$	876,534	4.20 %	
Higher Education Fund	\$	18,236,811	\$	18,236,811	\$	-	- %	
Hazlewood Reimbursement	\$	-	\$	-	\$	-	- %	
Other	\$	5,788,833	\$	8,572,833	\$	2,784,000	48.09 %	2
Total State Appropriations	\$	100,642,665	\$	109,449,200	\$	8,806,535	8.75 %	
Other Revenue	\$	186,000	\$	186,000	\$	-	- %	
Total Revenues	\$	131,213,528	\$	141,244,887	\$	10,031,359	7.65 %	
Transfers In								
Designated Tuition	\$	-	\$	-	\$	-	- %	
Technology Service Fee	\$	-	\$	-	\$	-	- %	
Other	\$	-	\$	-	\$	-	- %	
Total Transfers In	\$	-	\$	-	\$	-	- %	
Budgeted Fund Balances	\$	-	\$	-	\$	-	- %	
Total Budgeted Funds	\$	131,213,528	\$	141,244,887	\$	10,031,359	7.65 %	

# Sam Houston State University

**Table A 1**  
**Educational and General Funds**  
**Revenues and Transfers**

<b>NOTE</b>	<b>ITEM DESCRIPTION</b>	<b>AMOUNT CHANGED</b>	<b>EXPLANATION</b>
1	Bill Pattern General Revenue	\$ 5,146,001	Increase in formula funding, fringe benefits and new non formula item (Homeland Security Institute)
2	Other	\$ 2,784,000	Increase in Law Enforcement Management Institute of Texas and Correctional Management Institute of Texas

# Sam Houston State University

**Table A 2**  
**Educational and General Funds**  
**Budgeted Expenditures**

	FY 2021		FY 2022		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Instruction Support	\$ 64,923,500		\$ 66,850,536		\$ 1,927,036	2.97 %	
Research / Organized Research	\$ 891,859		\$ 1,091,744		\$ 199,885	22.41 %	
Public Service	\$ 5,942,552		\$ 11,310,366		\$ 5,367,814	90.33 %	1
Academic Support	\$ 23,166,144		\$ 24,142,795		\$ 976,651	4.22 %	
Student Service Support	\$ 5,787,347		\$ 5,829,130		\$ 41,783	0.72 %	
Institutional Support	\$ 8,038,804		\$ 9,113,249		\$ 1,074,445	13.37 %	2
Plant Support	\$ 8,302,325		\$ 8,886,549		\$ 584,224	7.04 %	3
Scholarships & Fellowships	\$ 3,000		\$ 3,000		\$ -	- %	
<b>Total Expenditures</b>	<b>\$ 117,055,530</b>		<b>\$ 127,227,369</b>		<b>\$ 10,171,839</b>	<b>8.69 %</b>	
Transfers Out							
TPEG	\$ 4,245,669		\$ 4,255,067		\$ 9,398	0.22 %	
TRB Debt Service	\$ 5,519,969		\$ 5,531,650		\$ 11,681	0.21 %	
HEF - Debt Service	\$ 4,392,360		\$ 4,230,801		\$ (161,559)	(3.68)%	
HEF - Plant	\$ -		\$ -		\$ -	- %	
Other	\$ -		\$ -		\$ -	- %	
<b>Total Transfers Out</b>	<b>\$ 14,157,998</b>		<b>\$ 14,017,518</b>		<b>\$ (140,480)</b>	<b>(0.99)%</b>	
<b>Total Budgeted Expenditures &amp; Transfers Out</b>	<b>\$ 131,213,528</b>		<b>\$ 141,244,887</b>		<b>\$ 10,031,359</b>	<b>7.65 %</b>	

# Sam Houston State University

**Table A 2**  
**Educational and General Funds**  
**Budgeted Expenditures**

<b>NOTE</b>	<b>ITEM DESCRIPTION</b>	<b>AMOUNT CHANGED</b>	<b>EXPLANATION</b>
1	Public Service	\$ 5,367,814	Expenditure authority Increases to LEMIT, CMIT, and Homeland Security Institute
2	Institutional Service	\$ 1,074,445	Expenditure authority increases for merit and new initiatives as recommended by University Budget Committee
3	Plant Support	\$ 584,224	Expenditure authority increases for merit and new initiatives as recommended by University Budget Committee

# Sam Houston State University

**Table B 1  
Designated Funds  
Revenues and Transfers**

	FY 2021		FY 2022		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
<b>Tuition and Fees</b>							
Designated Tuition	\$	96,377,323	\$	100,235,596	\$	3,858,273	4.00 %
Institutional Services Fee	\$	30,287,632	\$	36,764,245	\$	6,476,613	21.38 % 1
Advising Fee	\$	-	\$	-	\$	-	-
Technology Use / Computer Service Fee	\$	-	\$	-	\$	-	-
Environmental Service Fee	\$	-	\$	-	\$	-	-
ID / One-Card Fee	\$	-	\$	-	\$	-	-
Library Fee	\$	-	\$	-	\$	-	-
International Education Fee	\$	-	\$	-	\$	-	-
Student Publication Fee	\$	-	\$	-	\$	-	-
Academic Program Fees	\$	1,328,678	\$	1,741,220	\$	412,542	31.05 % 2
Distance Learning Fee	\$	15,160,317	\$	21,209,931	\$	6,049,614	39.90 % 3
Records Fee	\$	-	\$	-	\$	-	-
Recreation Fee	\$	4,439,839	\$	4,538,354	\$	98,515	2.22 %
University Center Fee	\$	1,884,877	\$	1,896,564	\$	11,687	0.62 %
International Study Fee	\$	45,000	\$	37,500	\$	(7,500)	(16.67)%
Repeat Fee	\$	-	\$	-	\$	-	-
Other	\$	-	\$	-	\$	-	-
<b>Total Tuition and Fees</b>	<b>\$</b>	<b>149,523,666</b>	<b>\$</b>	<b>166,423,410</b>	<b>\$</b>	<b>16,899,744</b>	<b>11.30 %</b>
Investment Income	\$	1,250,000	\$	1,600,000	\$	350,000	28.00 % 4
Other Revenue	\$	10,173,723	\$	16,464,473	\$	6,290,750	61.83 % 5
<b>Total Revenues</b>	<b>\$</b>	<b>160,947,389</b>	<b>\$</b>	<b>184,487,883</b>	<b>\$</b>	<b>23,540,494</b>	<b>14.63 %</b>
<b>Transfers In</b>							
TPEG	\$	4,245,669	\$	4,255,067	\$	9,398	0.22 %
Auxiliary Funds	\$	-	\$	-	\$	-	-
Other	\$	-	\$	-	\$	-	-
<b>Total Transfers In</b>	<b>\$</b>	<b>4,245,669</b>	<b>\$</b>	<b>4,255,067</b>	<b>\$</b>	<b>9,398</b>	<b>0.22 %</b>
Budgeted Fund Balances	\$	2,315,023	\$	15,690,919	\$	13,375,896	577.79 % 6
<b>Total Budgeted Funds</b>	<b>\$</b>	<b>167,508,081</b>	<b>\$</b>	<b>204,433,869</b>	<b>\$</b>	<b>36,925,788</b>	<b>22.04 %</b>

# Sam Houston State University

**Table B 1  
Designated Funds  
Revenues and Transfers**

<b>NOTE</b>	<b>ITEM DESCRIPTION</b>	<b>AMOUNT CHANGED</b>	<b>EXPLANATION</b>
1	Institutional Services Fee	\$ 6,476,613	Institutional Service Fee rate increases approved at the November 2019 Board meeting.
2	Academic Program Fees	\$ 412,542	Major specific fee increases approved for College of Business Administration and Department of Engineering Technology at the November 2019 Board Meeting
3	Distance Learning Fee	\$ 6,049,614	Increase in enrollment of Distance Learning enrollment
4	Investment Income	\$ 350,000	Increase in investment income experience
5	Other Revenue	\$ 6,290,750	College of Medicine fee increase related to enrollment of second class.
6	Budgeted Fund Balances	\$ 13,375,896	College of Medicine - start-up loan from institutional operating reserves



# Sam Houston State University

**Table B 2  
Designated Funds  
Budgeted Expenditures**

	FY 2021		FY 2022		Variance		Note	
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT		
Instruction Support	\$	37,590,968	\$	58,967,769	\$	21,376,801	56.87 %	1
Research / Organized Research	\$	4,001,782	\$	4,846,235	\$	844,453	21.10 %	2
Public Service	\$	1,177,986	\$	1,080,995	\$	(96,991)	(8.23)%	
Academic Support	\$	41,772,996	\$	51,702,036	\$	9,929,040	23.77 %	3
Student Support	\$	15,176,416	\$	17,746,086	\$	2,569,670	16.93 %	4
Institutional Support	\$	19,168,063	\$	20,230,303	\$	1,062,240	5.54 %	5
Plant Support	\$	12,182,973	\$	12,938,890	\$	755,917	6.20 %	6
Scholarships & Fellowships	\$	22,972,242	\$	24,087,584	\$	1,115,342	4.86 %	
<b>Total Expenditures</b>	<b>\$</b>	<b>154,043,426</b>	<b>\$</b>	<b>191,599,898</b>	<b>\$</b>	<b>37,556,472</b>	<b>24.38 %</b>	
<b>Transfers Out</b>								
System Assessment	\$	2,820,259	\$	2,668,267	\$	(151,992)	(5.39)%	
Debt Service	\$	10,644,396	\$	10,165,704	\$	(478,692)	(4.50)%	
E&G	\$	-	\$	-	\$	-	-	
Auxiliary	\$	-	\$	-	\$	-	-	
Other	\$	-	\$	-	\$	-	-	
<b>Total Transfers Out</b>	<b>\$</b>	<b>13,464,655</b>	<b>\$</b>	<b>12,833,971</b>	<b>\$</b>	<b>(630,684)</b>	<b>(4.68)%</b>	
<b>Total Budgeted Expenditures &amp; Transfers Out</b>	<b>\$</b>	<b>167,508,081</b>	<b>\$</b>	<b>204,433,869</b>	<b>\$</b>	<b>36,925,788</b>	<b>22.04 %</b>	

# Sam Houston State University

**Table B 2  
Designated Funds  
Budgeted Expenditures**

<b>NOTE</b>	<b>ITEM DESCRIPTION</b>	<b>AMOUNT CHANGED</b>	<b>EXPLANATION</b>
1	Instruction Support	\$ 21,376,801	Expenditure authority increases for merit and new initiatives as recommended by University Budget Committee
2	Research / Organized Research	\$ 844,453	Expenditure authority increases for merit and new initiatives as recommended by University Budget Committee
3	Academic Support	\$ 9,929,040	Expenditure authority increases for merit and new initiatives as recommended by University Budget Committee
4	Student Support	\$ 2,569,670	Expenditure authority increases for merit and new initiatives as recommended by University Budget Committee
5	Institutional Support	\$ 1,062,240	Expenditure authority increases for merit and new initiatives as recommended by University Budget Committee
6	Plant Support	\$ 755,917	Expenditure authority increases for merit and new initiatives as recommended by University Budget Committee

# Sam Houston State University

**Table C 1  
Auxiliary Funds  
Revenues and Transfers**

	FY 2021		FY 2022		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
<b>Fees</b>							
Athletic Fee	\$	9,974,932	\$	10,331,813	\$	356,881	3.58 %
Medical Service Fee	\$	2,983,379	\$	3,064,014	\$	80,635	2.70 %
Student Service Fee	\$	8,405,525	\$	8,718,992	\$	313,467	3.73 %
Recreational Sport Fee	\$	-	\$	-	-	-	-
Student Center Fee	\$	3,977,839	\$	4,085,353	\$	107,514	2.70 %
Student Bus Fee	\$	-	\$	-	-	-	-
ID Card Fee	\$	-	\$	-	-	-	-
Other	\$	-	\$	-	-	-	-
<b>Total Fees</b>	<b>\$</b>	<b>25,341,675</b>	<b>\$</b>	<b>26,200,172</b>	<b>\$</b>	<b>858,497</b>	<b>3.39 %</b>
<b>Sales and Services</b>							
Housing	\$	19,485,885	\$	19,912,233	\$	426,348	2.19 %
Dining	\$	13,845,618	\$	12,600,000	\$	(1,245,618)	(9.00)% 1
Parking	\$	3,640,000	\$	3,640,000	\$	-	-
Athletics	\$	2,740,000	\$	2,877,500	\$	137,500	5.02 %
Bookstore	\$	1,020,000	\$	1,500,000	\$	480,000	47.06 % 2
Hospital and Clinics	\$	-	\$	750,000	\$	750,000	100.00 % 3
Other	\$	-	\$	-	-	-	-
<b>Total Sales and Services</b>	<b>\$</b>	<b>40,731,503</b>	<b>\$</b>	<b>41,279,733</b>	<b>\$</b>	<b>548,230</b>	<b>1.35 %</b>
Investment Income	\$	-	\$	-	-	-	-
Other Income	\$	8,718,427	\$	7,729,365	\$	(989,062)	(11.34)% 4
<b>Total Revenues</b>	<b>\$</b>	<b>74,791,605</b>	<b>\$</b>	<b>75,209,270</b>	<b>\$</b>	<b>417,665</b>	<b>0.56 %</b>
<b>Transfers In</b>							
Designated Tuition	\$	-	\$	-	-	-	-
Other	\$	-	\$	-	-	-	-
<b>Total Transfers In</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>- %</b>
Budgeted Fund Balances	\$	645,558	\$	1,348,480	\$	702,922	108.89 %
<b>Total Budgeted Funds</b>	<b>\$</b>	<b>75,437,163</b>	<b>\$</b>	<b>76,557,750</b>	<b>\$</b>	<b>1,120,587</b>	<b>1.49 %</b>

# Sam Houston State University

**Table C 1**  
**Auxiliary Funds**  
**Revenues and Transfers**

<b>NOTE</b>	<b>ITEM DESCRIPTION</b>	<b>AMOUNT CHANGED</b>	<b>EXPLANATION</b>
1	Dining	\$ (1,245,618)	Temporary decrease related to residence hall construction activities
2	Bookstore	\$ 480,000	Increased income related to Bearkat Bundle - academic materials program
3	Hospital and Clinics	\$ 750,000	Increase is due to reclassification of Income reported FY 21 as Other income.
4	Other Income	\$ (989,062)	Decrease is primarily due to reclassification to Hospital and Clinics

# Sam Houston State University

**Table C 2  
Auxiliary Funds  
Budgeted Expenditures**

	FY 2021		FY 2022		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Athletic Fee	\$ 9,849,932		\$ 10,206,813		\$ 356,881	3.62 %	
Medical Service Fee	\$ 3,253,311		\$ 3,230,165		\$ (23,146)	(0.71)%	
Student Service Fee	\$ 7,042,175		\$ 7,881,470		\$ 839,295	11.92 %	1
Recreational Sport Fee	\$ -		\$ -		-	-	
Student Center Fee	\$ 2,511,839		\$ 2,549,866		\$ 38,027	1.51 %	
Student Bus Fee	\$ -		\$ -		-	-	
ID Card Fee	\$ -		\$ -		-	-	
<b>Total Fee Based Expenditures</b>	<b>\$ 22,657,257</b>		<b>\$ 23,868,314</b>		<b>\$ 1,211,057</b>	<b>5.35 %</b>	
Housing	\$ 11,459,212		\$ 12,011,062		\$ 551,850	4.82 %	
Dining	\$ 13,262,390		\$ 12,013,772		\$ (1,248,618)	(9.41)%	2
Parking	\$ 2,610,703		\$ 2,437,142		\$ (173,561)	(6.65)%	
Athletics	\$ 2,740,000		\$ 2,877,500		\$ 137,500	5.02 %	
Bookstore	\$ 1,020,000		\$ 1,500,000		\$ 480,000	47.06 %	3
Hospital and Clinics	\$ -		\$ 1,105,107		\$ 1,105,107	100.00 %	4
Other	\$ 7,760,288		\$ 6,627,700		\$ (1,132,588)	(14.59)%	5
<b>Total Sales &amp; Services Based Expenditures</b>	<b>\$ 38,852,593</b>		<b>\$ 38,572,283</b>		<b>\$ (280,310)</b>	<b>(0.72)%</b>	
<b>Transfers Out</b>							
Debt Service							
Medical Service	\$ 554,100		\$ 549,850		\$ (4,250)	(0.77)%	
Athletics	\$ 125,000		\$ 125,000		-	-	
Student Center	\$ 1,594,000		\$ 1,735,487		\$ 141,487	8.88 %	
Student Service	\$ 1,463,350		\$ 1,464,894		\$ 1,544	0.11 %	
Housing	\$ 8,026,673		\$ 7,901,171		\$ (125,502)	(1.56)%	
Dining	\$ 583,228		\$ 586,228		\$ 3,000	0.51 %	
Parking and Public Safety	\$ 1,029,297		\$ 1,202,858		\$ 173,561	16.86 %	
Recreational Sports	\$ -		\$ -		-	-	
Other	\$ -		\$ -		-	-	
Real Estate Rental	\$ 251,665		\$ 251,665		-	-	
Vending	\$ 300,000		\$ 300,000		-	-	
Designated Funds	\$ -		\$ -		-	-	
Other	\$ -		\$ -		-	-	
<b>Total Transfers Out</b>	<b>\$ 13,927,313</b>		<b>\$ 14,117,153</b>		<b>\$ 189,840</b>	<b>1.36 %</b>	
<b>Total Budgeted Expenditures &amp; Transfers Out</b>	<b>\$ 75,437,163</b>		<b>\$ 76,557,750</b>		<b>\$ 1,120,587</b>	<b>1.49 %</b>	

# Sam Houston State University

**Table C 2  
Auxiliary Funds  
Budgeted Expenditures**

<b>NOTE</b>	<b>ITEM DESCRIPTION</b>	<b>AMOUNT CHANGED</b>	<b>EXPLANATION</b>
1	Student Service Fee	\$ 839,295	Expenditure authority increases for new programs and activities as by the Student Service Fee Committee
2	Dining	\$ (1,248,618)	Expenditure authority was decreased based on the decrease in revenue
3	Bookstore	\$ 480,000	Expenditure authority was increased based on the increase in revenue
4	Hospital and Clinics	\$ 1,105,107	Expenditure increased due to the reallocation of expenditures
5	Other	\$ (1,137,588)	Expenditure increased due to the reallocation of expenditures

# Sam Houston State University

**TABLE E**  
**Student Services and Activities Financed by Student Services Fees**  
**Estimated Revenue, Fund Balances and Budgeted Expenditures**

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
1	Cultural Entertainment Series	\$ 280,532	Usage of fund balance for student on-campus entertainment
2	Program	\$ 241,535	Increase in student program budgets reduced during FY21 and use of fund balance

# Sam Houston State University

**Table F**  
**Matrix of Budgeted Operating Expenses**

	Instruction	Research	Public Service	Hospitals and Clinics	Academic Support	Student Services	Institutional Support	Operation & Plant	Scholarships/ Fellowships	Auxiliary	Total Expenses
Salary	\$ 96,616,115.00	\$ 3,529,519.00	\$ 5,205,085.00	\$ 350,909.00	\$ 26,158,082.00	\$ 13,799,172.00	\$ 16,314,915.00	\$ 9,897,266.00	\$ 162,000.00	\$ 21,036,091.00	\$ 193,069,154.00
Benefits	\$ 22,411,937.00	\$ 819,364.00	\$ 1,481,231.00	\$ 117,615.00	\$ 7,494,750.00	\$ 4,019,054.00	\$ 6,454,859.00	\$ 3,231,423.00	\$ -	\$ 6,386,994.00	\$ 52,417,227.00
Travel	\$ 1,473,011.00	\$ 33,717.00	\$ 233,100.00	\$ -	\$ 1,643,989.00	\$ 379,592.00	\$ 435,652.00	\$ 65,956.00	\$ -	\$ 1,762,896.00	\$ 6,027,913.00
O&M	\$ 5,268,550.00	\$ 1,292,891.00	\$ 5,325,369.00	\$ 636,583.00	\$ 22,172,043.00	\$ 4,060,823.00	\$ 6,053,539.00	\$ 3,843,596.00	\$ 23,928,584.00	\$ 27,575,915.00	\$ 100,157,893.00
Utilities	\$ 29,743.00	\$ 1,700.00	\$ 142,388.00	\$ -	\$ 70,842.00	\$ 308,075.00	\$ 21,355.00	\$ 4,273,423.00	\$ -	\$ 3,252,139.00	\$ 8,099,665.00
Capital	\$ 18,949.00	\$ 260,789.00	\$ 4,188.00	\$ -	\$ 18,305,124.00	\$ 1,008,500.00	\$ 63,232.00	\$ 513,775.00	\$ -	\$ 1,321,455.00	\$ 21,496,012.00
Other	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Budget</b>	<b>\$ 125,818,305.00</b>	<b>\$ 5,937,980.00</b>	<b>\$ 12,391,361.00</b>	<b>\$ 1,105,107.00</b>	<b>\$ 75,844,830.00</b>	<b>\$ 23,575,216.00</b>	<b>\$ 29,343,552.00</b>	<b>\$ 21,825,439.00</b>	<b>\$ 24,090,584.00</b>	<b>\$ 61,335,490.00</b>	<b>\$ 381,267,864.00</b>



# Sam Houston State University

**Table G 1  
Restricted Funds  
Revenues and Transfers**

	FY 2021		FY 2022		Variance		Note
	APPROVED BUDGET		ADJUSTED BUDGET		DOLLAR	PERCENT	
Pell Grant	\$	45,000,000	\$	43,000,000	\$	(2,000,000)	(4.44)%
Other Federal Grant	\$	1,819,000	\$	1,819,641	\$	641	0.04 %
TEXAS Grant	\$	15,149,102	\$	15,930,000	\$	780,898	5.15 %
Endowment Income Distributions	\$	4,000,000	\$	4,404,000	\$	404,000	10.10 %
Charter School	\$	3,506,054	\$	3,817,304	\$	311,250	8.88 %
Osteopathic Medicine	\$	-	\$	-	\$	-	- %
Other Grants/Research	\$	10,452,000	\$	17,497,423	\$	7,045,423	67.41 %
Discounts & Allowances	\$	(58,400,000)	\$	(59,000,000)	\$	(600,000)	1.03 %
<b>Total Revenues</b>	<b>\$</b>	<b>21,526,156</b>	<b>\$</b>	<b>27,468,368</b>	<b>\$</b>	<b>5,942,212</b>	<b>27.60 %</b>
Transfers In							
Other	\$	-	\$	-	\$	-	- %
<b>Total Transfers In</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>- %</b>
Budgeted Use of Fund Balances							
	\$	18,342,582	\$	-	\$	(18,342,582)	(100.00)%
<b>Total Budgeted Funds</b>	<b>\$</b>	<b>39,868,738</b>	<b>\$</b>	<b>27,468,368</b>	<b>\$</b>	<b>(12,400,370)</b>	<b>(31.10)%</b>

# Sam Houston State University

**Table G 1  
Restricted Funds  
Revenues and Transfers**

<b>NOTE</b>	<b>ITEM DESCRIPTION</b>	<b>AMOUNT CHANGED</b>	<b>EXPLANATION</b>
1	TEXAS Grant	\$ 780,898	Increased income based on the grant award
2	Endowment Income Distributions	\$ 404,000	Increased income based on the market
3	Charter School	\$ 311,250	Increased income based on the estimate enrollment.
4	Other Grants/Research	\$ 7,045,423	Increased income based on the estimate of grant for the fiscal year which includes CAREs.
5	Budgeted Use of Fund Balances	\$ (18,342,582)	Decrease is driven by reclassification of College of Medicine institutional start-up to Designated Funds

# Sam Houston State University

**Table G 2**  
**Restricted Funds**  
**Budgeted Expenditures**

	FY 2021		FY 2022		Variance		Note
	APPROVED BUDGET		ADJUSTED BUDGET		DOLLAR	PERCENT	
Instruction Support	\$	11,078,515	\$	463,328	\$	(10,615,187)	(95.82)%
Research / Organized Research	\$	5,441,672	\$	9,006,215	\$	3,564,543	65.50 %
Public Service	\$	14,054,718	\$	12,222,750	\$	(1,831,968)	(13.03)%
Academic Support	\$	2,123,844	\$	609,726	\$	(1,514,118)	(71.29)%
Student Support	\$	119,442	\$	9,069	\$	(110,373)	(92.41)%
Institutional Support	\$	403,876	\$	300,000	\$	(103,876)	(25.72)%
Plant Support	\$	415,580	\$	-	\$	(415,580)	(100.00)%
Scholarships & Fellowships	\$	64,417,031	\$	63,857,280	\$	(559,751)	(0.87)%
Discounts & Allowances	\$	(58,400,000)	\$	(59,000,000)	\$	(600,000)	1.03 %
<b>Total Expenditures</b>	<b>\$</b>	<b>39,654,678</b>	<b>\$</b>	<b>27,468,368</b>	<b>\$</b>	<b>(12,186,310)</b>	<b>(30.73)%</b>
<b>Transfers Out</b>							
Other	\$	214,060	\$	-	\$	(214,060)	(100.00)%
<b>Total Transfers Out</b>	<b>\$</b>	<b>214,060</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>(214,060)</b>	<b>(100.00)%</b>
<b>Total Budgeted Expenditures &amp; Transfers Out</b>							
	<b>\$</b>	<b>39,868,738</b>	<b>\$</b>	<b>27,468,368</b>	<b>\$</b>	<b>(12,400,370)</b>	<b>(31.10)%</b>

# Sam Houston State University

**Table G 2  
Restricted Funds  
Budgeted Expenditures**

<b>NOTE</b>	<b>ITEM DESCRIPTION</b>	<b>AMOUNT CHANGED</b>	<b>EXPLANATION</b>
1	Instruction Support	\$ (10,615,187)	Expenditure decreased due to the reallocation of expenditures
2	Research / Organized Research	\$ 3,564,543	Expenditure increased due to the additional grants and CAREs grant
3	Public Service	\$ (1,831,968)	Expenditure decreased due to the reallocation of expenditures
4	Academic Support	\$ (1,514,118)	Expenditure decreased due to the reallocation of expenditures
5	Plant Support	\$ (415,580)	Expenditure decreased due to the reallocation of expenditures
6	Other	\$ (214,060)	Expenditure decreased due to the reallocation of expenditures

# Sam Houston State University

## Recapitulation of Budgeted Revenues, Expenditures, Transfers, and Use of Reserves For Fiscal Year Ending 2022

	Estimated Revenues	Transfers In	Budgeted Use of Reserves	Total Budgeted Sources	Budgeted Expenditures	Transfers Out	Total Budgeted Uses	Net Transfers *
Educational & General	\$ 141,244,887.00	\$ -	\$ -	\$ 141,244,887.00	\$ (127,227,369.00)	\$ (14,017,518.00)	\$ (141,244,887.00)	\$ (14,017,518.00)
Designated	\$ 184,487,883.00	\$ 4,255,067.00	\$ 15,690,919.00	\$ 204,433,869.00	\$ (191,599,898.00)	\$ (12,833,971.00)	\$ (204,433,869.00)	\$ (8,578,904.00)
Auxiliary Enterprises	\$ 75,209,270.00	\$ -	\$ 1,348,480.00	\$ 76,557,750.00	\$ (62,440,597.00)	\$ (14,117,153.00)	\$ (76,557,750.00)	\$ (14,117,153.00)
<b>Total</b>	<b>\$ 400,942,040.00</b>	<b>\$ 4,255,067.00</b>	<b>\$ 17,039,399.00</b>	<b>\$ 422,236,506.00</b>	<b>\$ (381,267,864.00)</b>	<b>\$ (40,968,642.00)</b>	<b>\$ (422,236,506.00)</b>	<b>\$ (36,713,575.00)</b>



# SUL ROSS STATE UNIVERSITY OFFICE OF THE PRESIDENT

Pete P. Gallego, President

July 19, 2021

Board of Regents  
Texas State University System  
Austin, Texas

The Honorable Regents:

The following initiatives and highlights are included in the proposed fiscal year 2022 Operating Budget for Sul Ross State University – Alpine and Sul Ross State University – Rio Grande College.

### **Educational and General Funds**

Sul Ross State University was provided a 3.2% increase in General Revenue funding for Alpine and a 1.55% increase for Rio Grande College (RGC). These funds represent formula, debt service, research and non-formula support. Statutory tuition and fees for Alpine increased by .31% and RGC by 2.11%. This increase is despite the 5% reduction estimate in enrollment for Alpine and 2% reduction for RGC budgeted for Fiscal Year 2022. Prior year estimations were based on a 10% reduction in enrollment and this did not occur. These funds are used to support faculty, staff and administrators' salaries. Appropriations increased 4.48% for Alpine and 3.35% for RGC to fund benefits for employees. The Higher Education Fund (HEF) remains at \$2,624,613 in total for both campuses to support the library, information technology and campus renovations.

Sul Ross State University has realized cost savings with utilizing current faculty and staff and not hiring vacated positions from retirements or resignations. The University is using the increased state support and cost savings to fund lower level staff salary increases, fund increases in Police Officers' pay, fund faculty promotions, fund additional support for graduate and resident assistants and fund limited merit increases for staff. After monitoring enrollment for the fall semester, Sul Ross is also looking at a 2% across the board salary increase to employees in January.

Sul Ross is using the \$500,000 institutional enhancement additional support to fund salaries for student success staff positions and initiatives to support retention. We are promoting with all faculty and staff, a student-centered university.

### **Designated Funds**

Designated tuition and fees decreased for an estimated reduction in enrollment of 5% for Alpine and 2% for RGC. This resulted in a .09% increase in designated tuition for Alpine and a 23.42% increase in RGC from actual revenue. Prior year budget decreases in tuition and fee revenue based on a 10% reduction in enrollment but was not realized. Fee revenue for Alpine decreased for technology use/computer service fee of -4.23%, library fee of -

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# SUL ROSS STATE UNIVERSITY OFFICE OF THE PRESIDENT

Pete P. Gallego, President

4.23%, international education fee of -1.63% but distance learning fee increased 65.70%. Fee revenue for RGC increased for technology use fee of 14.99%, library fee of 17.82%, international education fee of 17.25% and the distance learning fee of 68.53%. Reserves are budgeted to help fund support provided by outsourced vendors to cover key unoccupied positions and improve on streamlining processes and improve technology infrastructure within the university.

## **Auxiliary Funds**

Auxiliary fees were decreased by 5% for Alpine based on enrollment decline predictions. These include athletic fee, medical service fee, student service fee, recreational sport fee, student center fee and the fee budget decreased from 4.13% to .36%. Housing estimates only decreased by .43% but dining decreased by 35.82% to show a more reasonable allocation. Other sales and services remain the same. These fees are collected to support the specific area of student involvement or need.

Auxiliary fees for RGC include student services fees and an increase of 17.43% was budgeted based on a 2% reduction estimated but with a realized growth in enrollment from the previous year. These funds are used for student organizations, student government and student services.

## **Conclusion**

President Gallego organized an Academic Planning Committee which looked at university policies, demand for programs, faculty allocation, the need for reorganization in departments and other topics important to the commitment of the university to realign Sul Ross to meet the needs of students today. The committee made recommendations to the President that included policy revisions and budget reductions. Some recommendations are now being implemented and others will be implemented over several years. The recommendations will remove inefficiencies from the university and better align the university with student focus initiatives.

Respectfully,

Pete P Gallego  
President

Jim Goodman  
Vice President for Finance and Operations

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# Sul Ross State University

## Budget Summary

	FY 2021		FY 2022		Variance	
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT
<b>Revenues</b>						
Tuition and Fees	\$ 10,454,467		\$ 10,685,753		\$ 231,286	2.21 %
State Appropriations	\$ 16,860,076		\$ 17,384,766		\$ 524,690	3.11 %
Sales and Services	\$ 3,650,125		\$ 3,104,263		\$ (545,862)	(14.95)%
Other	\$ 513,900		\$ 513,900		\$ -	- %
Operating Revenues	\$ 31,478,568		\$ 31,688,682		\$ 210,114	0.67 %
Transfers In	\$ 317,663		\$ 1,500,617		\$ 1,182,954	372.39 %
Budgeted Use of Fund Balance	\$ 174,230		\$ 1,500,000		\$ 1,325,770	760.93 %
<b>Total Revenues</b>	<b>\$ 31,970,461</b>		<b>\$ 34,689,299</b>		<b>\$ 2,718,838</b>	<b>8.50 %</b>
<b>Expenditures</b>						
Instruction Support	\$ 8,258,612		\$ 8,082,279		\$ (176,333)	(2.14)%
Research / Organized Research	\$ 544,939		\$ 571,876		\$ 26,937	4.94 %
Public Service	\$ 235,503		\$ 340,945		\$ 105,442	44.77 %
Academic Support	\$ 2,041,875		\$ 2,739,841		\$ 697,966	34.18 %
Student Support	\$ 1,872,351		\$ 2,424,364		\$ 552,013	29.48 %
Institutional Support	\$ 7,667,214		\$ 9,033,642		\$ 1,366,428	17.82 %
Plant Support	\$ 3,045,584		\$ 4,136,015		\$ 1,090,431	35.80 %
Scholarships & Fellowships	\$ 959,800		\$ 959,800		\$ -	- %
Auxiliary Enterprises	\$ 3,602,754		\$ 2,776,239		\$ (826,515)	(22.94)%
Operating Expenditures	\$ 28,228,632		\$ 31,065,001		\$ 2,836,369	10.05 %
Transfers Out	\$ 3,741,829		\$ 3,624,298		\$ (117,531)	(3.14)%
<b>Total Expenditures</b>	<b>\$ 31,970,461</b>		<b>\$ 34,689,299</b>		<b>\$ 2,718,838</b>	<b>8.50 %</b>

## Operating Expenditures by Natural Classification

	FY 2021		FY 2022		Variance	
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT
Salary & Wages	\$ 17,667,064		\$ 16,407,302		\$ (1,259,762)	(7.13)%
Payroll Related Costs	\$ 5,468,482		\$ 5,108,345		\$ (360,137)	(6.59)%
Travel	\$ 635,217		\$ 540,093		\$ (95,124)	(14.98)%
Operations & Maintenance	\$ 2,641,272		\$ 6,115,718		\$ 3,474,446	131.54 %
Utilities	\$ 1,763,597		\$ 1,933,743		\$ 170,146	9.65 %
Capital	\$ 53,000		\$ -		\$ (53,000)	(100.00)%
Other	\$ -		\$ 959,800		\$ 959,800	100.00 %
<b>Total Operating Expenditures</b>	<b>\$ 28,228,632</b>		<b>\$ 31,065,001</b>		<b>\$ 2,836,369</b>	<b>10.05 %</b>



# Sul Ross State University

**Table A 1**  
**Educational and General Funds**  
**Revenues and Transfers**

	FY 2021		FY 2022		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Total Statutory Tuition and Fees	\$	1,726,682	\$	1,731,979	\$	5,297	0.31 %
State Appropriation							
Bill Pattern General Revenue	\$	10,488,559	\$	10,824,397	\$	335,838	3.20 %
Benefits	\$	4,211,848	\$	4,400,700	\$	188,852	4.48 %
Higher Education Fund	\$	2,151,723	\$	2,151,723	\$	-	- %
Hazlewood Reimbursement	\$	-	\$	-	\$	-	- %
Other	\$	7,946	\$	7,946	\$	-	- %
Total State Appropriations	\$	16,860,076	\$	17,384,766	\$	524,690	3.11 %
Other Revenue	\$	114,400	\$	114,400	\$	-	- %
Total Revenues	\$	18,701,158	\$	19,231,145	\$	529,987	2.83 %
Transfers In							
Designated Tuition	\$	-	\$	-	\$	-	- %
Technology Service Fee	\$	-	\$	-	\$	-	- %
Other	\$	-	\$	1,249,145	\$	1,249,145	100.00 %
Total Transfers In	\$	-	\$	1,249,145	\$	1,249,145	100.00 %
Budgeted Fund Balances	\$	-	\$	-	\$	-	- %
Total Budgeted Funds	\$	18,701,158	\$	20,480,290	\$	1,779,132	9.51 %

1

# Sul Ross State University

**Table A 1**  
**Educational and General Funds**  
**Revenues and Transfers**

<b>NOTE</b>	<b>ITEM DESCRIPTION</b>	<b>AMOUNT CHANGED</b>	<b>EXPLANATION</b>
1	Transfers In - Other	\$ 1,249,145	Transfer from RGC for Administration costs not put on schedule last year.

# Sul Ross State University

**Table A 2**  
**Educational and General Funds**  
**Budgeted Expenditures**

	FY 2021		FY 2022		Variance		Note	
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT		
Instruction Support	\$	7,297,524	\$	7,446,279	\$	148,755	2.04 %	
Research / Organized Research	\$	344,249	\$	359,650	\$	15,401	4.47 %	
Public Service	\$	222,592	\$	329,445	\$	106,853	48.00 %	
Academic Support	\$	1,598,308	\$	2,412,453	\$	814,145	50.94 %	2
Student Service Support	\$	1,482,132	\$	1,798,886	\$	316,754	21.37 %	3
Institutional Support	\$	4,311,612	\$	4,630,265	\$	318,653	7.39 %	4
Plant Support	\$	1,633,591	\$	1,822,090	\$	188,499	11.54 %	
Scholarships & Fellowships	\$	-	\$	-	\$	-	- %	
<b>Total Expenditures</b>	<b>\$</b>	<b>16,890,008</b>	<b>\$</b>	<b>18,799,068</b>	<b>\$</b>	<b>1,909,060</b>	<b>11.30 %</b>	
<b>Transfers Out</b>								
TPEG	\$	317,663	\$	251,472	\$	(66,191)	(20.84)%	
TRB Debt Service	\$	1,493,487	\$	1,429,750	\$	(63,737)	(4.27)%	
HEF - Debt Service	\$	-	\$	-	\$	-	- %	
HEF - Plant	\$	-	\$	-	\$	-	- %	
Other	\$	-	\$	-	\$	-	- %	
<b>Total Transfers Out</b>	<b>\$</b>	<b>1,811,150</b>	<b>\$</b>	<b>1,681,222</b>	<b>\$</b>	<b>(129,928)</b>	<b>(7.17)%</b>	
<b>Total Budgeted Expenditures &amp; Transfers Out</b>	<b>\$</b>	<b>18,701,158</b>	<b>\$</b>	<b>20,480,290</b>	<b>\$</b>	<b>1,779,132</b>	<b>9.51 %</b>	

# Sul Ross State University

**Table A 2**  
**Educational and General Funds**  
**Budgeted Expenditures**

<b>NOTE</b>	<b>ITEM DESCRIPTION</b>	<b>AMOUNT CHANGED</b>	<b>EXPLANATION</b>
2	Academic Support	\$ 814,145	Realign academic support expenditures.
3	Student Service Support	\$ 316,754	Realign student service support expenditures.
4	Institutional Support	\$ 318,653	Additional support in Information Technology.

# Sul Ross State University

**Table B 1  
Designated Funds  
Revenues and Transfers**

	FY 2021		FY 2022		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
<b>Tuition and Fees</b>							
Designated Tuition	\$	5,333,054	\$	5,338,018	\$	4,964	0.09 %
Institutional Services Fee	\$	-	\$	-	-	-	-%
Advising Fee	\$	-	\$	-	-	-	-%
Technology Use / Computer Service Fee	\$	808,670	\$	774,496	\$	(34,174)	(4.23)%
Environmental Service Fee	\$	-	\$	-	-	-	-%
ID / One-Card Fee	\$	-	\$	-	-	-	-%
Library Fee	\$	248,822	\$	238,307	\$	(10,515)	(4.23)%
International Education Fee	\$	3,307	\$	3,253	\$	(54)	(1.63)%
Student Publication Fee	\$	-	\$	-	-	-	-%
Academic Program Fees	\$	-	\$	-	-	-	-%
Distance Learning Fee	\$	469,355	\$	777,718	\$	308,363	65.70 %
Records Fee	\$	-	\$	-	-	-	-%
Recreation Fee	\$	-	\$	-	-	-	-%
University Center Fee	\$	-	\$	-	-	-	-%
International Study Fee	\$	-	\$	-	-	-	-%
Repeat Fee	\$	-	\$	-	-	-	-%
Other	\$	454,999	\$	454,999	\$	-	-%
<b>Total Tuition and Fees</b>	<b>\$</b>	<b>7,318,207</b>	<b>\$</b>	<b>7,586,791</b>	<b>\$</b>	<b>268,584</b>	<b>3.67 %</b>
Investment Income	\$	150,000	\$	150,000	\$	-	-%
Other Revenue	\$	225,000	\$	225,000	\$	-	-%
<b>Total Revenues</b>	<b>\$</b>	<b>7,693,207</b>	<b>\$</b>	<b>7,961,791</b>	<b>\$</b>	<b>268,584</b>	<b>3.49 %</b>
<b>Transfers In</b>							
TPEG	\$	317,663	\$	251,472	\$	(66,191)	(20.84)%
Auxiliary Funds	\$	-	\$	-	-	-	-%
Other	\$	-	\$	-	-	-	-%
<b>Total Transfers In</b>	<b>\$</b>	<b>317,663</b>	<b>\$</b>	<b>251,472</b>	<b>\$</b>	<b>(66,191)</b>	<b>(20.84)%</b>
Budgeted Fund Balances	\$	-	\$	1,500,000	\$	1,500,000	100.00 %
<b>Total Budgeted Funds</b>	<b>\$</b>	<b>8,010,870</b>	<b>\$</b>	<b>9,713,263</b>	<b>\$</b>	<b>1,702,393</b>	<b>21.25 %</b>

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# Sul Ross State University

## Table B 1 Designated Funds Revenues and Transfers

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
5	Tuition and Fees - Distance Learning Fee	\$ 308,363	Increase in online instruction.
6	Fund Balance	\$ 1,500,000	Use of reserves to help support additional university initiatives.

# Sul Ross State University

**Table B 2  
Designated Funds  
Budgeted Expenditures**

	FY 2021		FY 2022		Variance		Note	
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT		
Instruction Support	\$	961,088	\$	636,000	\$	(325,088)	(33.82)%	7
Research / Organized Research	\$	200,690	\$	212,226	\$	11,536	5.75 %	
Public Service	\$	12,911	\$	11,500	\$	(1,411)	(10.93)%	
Academic Support	\$	443,567	\$	327,388	\$	(116,179)	(26.19)%	
Student Support	\$	390,219	\$	625,478	\$	235,259	60.29 %	8
Institutional Support	\$	3,355,602	\$	4,403,377	\$	1,047,775	31.22 %	9
Plant Support	\$	1,411,993	\$	2,313,925	\$	901,932	63.88 %	10
Scholarships & Fellowships	\$	959,800	\$	959,800	\$	-	- %	
<b>Total Expenditures</b>	<b>\$</b>	<b>7,735,870</b>	<b>\$</b>	<b>9,489,694</b>	<b>\$</b>	<b>1,753,824</b>	<b>22.67 %</b>	
<b>Transfers Out</b>								
System Assessment	\$	275,000	\$	223,569	\$	(51,431)	(18.70)%	
Debt Service	\$	-	\$	-	\$	-	- %	
E&G	\$	-	\$	-	\$	-	- %	
Auxiliary	\$	-	\$	-	\$	-	- %	
Other	\$	-	\$	-	\$	-	- %	
<b>Total Transfers Out</b>	<b>\$</b>	<b>275,000</b>	<b>\$</b>	<b>223,569</b>	<b>\$</b>	<b>(51,431)</b>	<b>(18.70)%</b>	
<b>Total Budgeted Expenditures &amp; Transfers Out</b>	<b>\$</b>	<b>8,010,870</b>	<b>\$</b>	<b>9,713,263</b>	<b>\$</b>	<b>1,702,393</b>	<b>21.25 %</b>	

# Sul Ross State University

## Table B 2 Designated Funds Budgeted Expenditures

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
7	Instruction Support	\$ (325,088)	Realign instruction support expenditures.
8	Student Support	\$ 235,259	Realign student support expenditures.
9	Institutional Support	\$ 1,047,775	Additional support in Information Technology.
10	Plant Support	\$ 901,932	Realign operations and maintenance expenditures.



# Sul Ross State University

**Table C 1  
Auxiliary Funds  
Revenues and Transfers**

	FY 2021		FY 2022		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
<b>Fees</b>							
Athletic Fee	\$	370,765	\$	355,436	\$ (15,329)	(4.13)%	
Medical Service Fee	\$	81,232	\$	80,876	\$ (356)	(0.44)%	
Student Service Fee	\$	564,770	\$	543,142	\$ (21,628)	(3.83)%	
Recreational Sport Fee	\$	231,364	\$	230,541	\$ (823)	(0.36)%	
Student Center Fee	\$	126,447	\$	121,988	\$ (4,459)	(3.53)%	
Student Bus Fee	\$	-	\$	-	-	-	
ID Card Fee	\$	-	\$	-	-	-	
Other	\$	35,000	\$	35,000	-	-	
<b>Total Fees</b>	<b>\$</b>	<b>1,409,578</b>	<b>\$</b>	<b>1,366,983</b>	<b>\$ (42,595)</b>	<b>(3.02)%</b>	
<b>Sales and Services</b>							
Housing	\$	2,000,000	\$	1,991,482	\$ (8,518)	(0.43)%	
Dining	\$	1,500,000	\$	962,656	\$ (537,344)	(35.82)%	11
Parking	\$	55,000	\$	55,000	-	-	
Athletics	\$	15,125	\$	15,125	-	-	
Bookstore	\$	20,000	\$	20,000	-	-	
Other	\$	60,000	\$	60,000	-	-	
<b>Total Sales and Services</b>	<b>\$</b>	<b>3,650,125</b>	<b>\$</b>	<b>3,104,263</b>	<b>\$ (545,862)</b>	<b>(14.95)%</b>	
Investment Income	\$	20,000	\$	20,000	-	-	
Other Income	\$	4,500	\$	4,500	-	-	
<b>Total Revenues</b>	<b>\$</b>	<b>5,084,203</b>	<b>\$</b>	<b>4,495,746</b>	<b>\$ (588,457)</b>	<b>(11.57)%</b>	
<b>Transfers In</b>							
Designated Tuition	\$	-	\$	-	-	-	
Other	\$	-	\$	-	-	-	
<b>Total Transfers In</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>-</b>	<b>-</b>	
Budgeted Fund Balances	\$	174,230	\$	-	\$ (174,230)	(100.00)%	
<b>Total Budgeted Funds</b>	<b>\$</b>	<b>5,258,433</b>	<b>\$</b>	<b>4,495,746</b>	<b>\$ (762,687)</b>	<b>(14.50)%</b>	

# Sul Ross State University

## Table C 1 Auxiliary Funds Revenues and Transfers

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
11	Sales and Services - Dining	\$ (537,344)	Forecasted revenue for dining adjusted.

# Sul Ross State University

**Table C 2  
Auxiliary Funds  
Budgeted Expenditures**

	FY 2021		FY 2022		Variance		Note	
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT		
Athletic Fee	\$	140,005	\$	89,456	\$	(50,549)	(36.11)%	
Medical Service Fee	\$	81,232	\$	80,876	\$	(356)	(0.44)%	
Student Service Fee	\$	739,000	\$	543,142	\$	(195,858)	(26.50)%	
Recreational Sport Fee	\$	231,364	\$	155,521	\$	(75,843)	(32.78)%	
Student Center Fee	\$	126,447	\$	121,988	\$	(4,459)	(3.53)%	
Student Bus Fee	\$	-	\$	-	\$	-	-	
ID Card Fee	\$	-	\$	-	\$	-	-	
<b>Total Fee Based Expenditures</b>	<b>\$</b>	<b>1,318,048</b>	<b>\$</b>	<b>990,983</b>	<b>\$</b>	<b>(327,065)</b>	<b>(24.81)%</b>	
Housing	\$	628,321	\$	612,975	\$	(15,346)	(2.44)%	
Dining	\$	1,500,000	\$	962,656	\$	(537,344)	(35.82)%	12
Parking	\$	55,000	\$	55,000	\$	-	-	
Athletics	\$	15,125	\$	15,125	\$	-	-	
Bookstore	\$	20,000	\$	20,000	\$	-	-	
Other	\$	66,260	\$	119,500	\$	53,240	80.35 %	
<b>Total Sales &amp; Services Based Expenditures</b>	<b>\$</b>	<b>2,284,706</b>	<b>\$</b>	<b>1,785,256</b>	<b>\$</b>	<b>(499,450)</b>	<b>(21.86)%</b>	
<b>Transfers Out</b>								
<b>Debt Service</b>								
Medical Service	\$	-	\$	-	\$	-	-	
Athletics	\$	220,760	\$	265,980	\$	45,220	20.48 %	
Student Center	\$	-	\$	-	\$	-	-	
Student Service	\$	-	\$	-	\$	-	-	
Housing	\$	1,371,679	\$	1,378,507	\$	6,828	0.50 %	
Dining	\$	-	\$	-	\$	-	-	
Parking and Public Safety	\$	-	\$	-	\$	-	-	
Recreational Sports	\$	63,240	\$	75,020	\$	11,780	18.63 %	
Other	\$	-	\$	-	\$	-	-	
Real Estate Rental	\$	-	\$	-	\$	-	-	
Vending	\$	-	\$	-	\$	-	-	
Designated Funds	\$	-	\$	-	\$	-	-	
Other	\$	-	\$	-	\$	-	-	
<b>Total Transfers Out</b>	<b>\$</b>	<b>1,655,679</b>	<b>\$</b>	<b>1,719,507</b>	<b>\$</b>	<b>63,828</b>	<b>3.86 %</b>	
<b>Total Budgeted Expenditures &amp; Transfers Out</b>	<b>\$</b>	<b>5,258,433</b>	<b>\$</b>	<b>4,495,746</b>	<b>\$</b>	<b>(762,687)</b>	<b>(14.50)%</b>	

# Sul Ross State University

## Table C 2 Auxiliary Funds Budgeted Expenditures

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
12 Dining		\$ (537,344)	Realign actual expenditures for dining.

# Sul Ross State University

**Table D**  
**Intercollegiate Athletics**  
**Estimated Revenue and Budgeted Expenditures**  
**Fiscal Year 2022**

	MEN					WOMEN				
	FOOTBALL	BASKETBALL	BASEBALL	TRACK	OTHER	BASKETBALL	VOLLEYBALL	SOFTBALL	TRACK	OTHER
Revenues										
Sales and Service										
Gate Receipts/Parking	\$ 625	\$ 250	\$ 250	\$ -	\$ -	\$ 250	\$ 250	\$ -	\$ -	\$ -
Game Guarantees	\$ -	\$ 10,500	\$ -	\$ -	\$ -	\$ 3,000	\$ -	\$ -	\$ -	\$ -
Concessions	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other										
Advertising	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licensing Fees	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Camps	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NCAA Revenue Sharing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Stadium Operations	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Sales and Services</b>	<b>\$ 625</b>	<b>\$ 10,750</b>	<b>\$ 250</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,250</b>	<b>\$ 250</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Designated Tuition	\$ 431,213	\$ 113,500	\$ 131,200	\$ -	\$ 227,799	\$ 120,544	\$ 83,250	\$ 83,700	\$ -	\$ 196,633
Athletic Fee	\$ 45,000	\$ 30,000	\$ 30,000	\$ -	\$ 39,750	\$ 27,500	\$ 20,000	\$ 26,000	\$ -	\$ 39,750
<b>Total Tuition and Fees</b>	<b>\$ 476,213</b>	<b>\$ 143,500</b>	<b>\$ 161,200</b>	<b>\$ -</b>	<b>\$ 267,549</b>	<b>\$ 148,044</b>	<b>\$ 103,250</b>	<b>\$ 109,700</b>	<b>\$ -</b>	<b>\$ 236,383</b>
Budgeted Fund Balances	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Budgeted Funds</b>	<b>\$ 476,838</b>	<b>\$ 154,250</b>	<b>\$ 161,450</b>	<b>\$ -</b>	<b>\$ 267,549</b>	<b>\$ 151,294</b>	<b>\$ 103,500</b>	<b>\$ 109,700</b>	<b>\$ -</b>	<b>\$ 236,383</b>
Expenditures										
Salaries	\$ 281,180	\$ 72,500	\$ 87,500	\$ -	\$ 123,550	\$ 79,500	\$ 54,000	\$ 54,000	\$ -	\$ 106,520
Benefits	\$ 102,063	\$ 23,000	\$ 25,700	\$ -	\$ 50,834	\$ 26,644	\$ 18,000	\$ 18,000	\$ -	\$ 41,948
Travel	\$ 45,000	\$ 30,000	\$ 30,000	\$ -	\$ 39,750	\$ 27,500	\$ 20,000	\$ 26,000	\$ -	\$ 39,750
Scholarships	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Maintenance & Operating	\$ 48,595	\$ 28,750	\$ 18,250	\$ -	\$ 53,415	\$ 17,650	\$ 11,500	\$ 11,700	\$ -	\$ 48,165
Capital	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Budgeted Expenditures</b>	<b>\$ 476,838</b>	<b>\$ 154,250</b>	<b>\$ 161,450</b>	<b>\$ -</b>	<b>\$ 267,549</b>	<b>\$ 151,294</b>	<b>\$ 103,500</b>	<b>\$ 109,700</b>	<b>\$ -</b>	<b>\$ 236,383</b>

	TOTAL MEN	TOTAL WOMEN	OTHER ACTIVITIES	ADMIN	GRAND TOTAL
<b>Revenues</b>					
<b>Sales &amp; Services</b>					
Gate Receipts	\$ 1,125	\$ 500	\$ -	\$ -	\$ 1,625
Games Guarantees	\$ 10,500	\$ 3,000	\$ -	\$ -	\$ 13,500
Concessions	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Other</b>					
Advertising	\$ -	\$ -	\$ -	\$ -	\$ -
Licensing Fee	\$ -	\$ -	\$ -	\$ -	\$ -
NCAA Revenue Sharing	\$ -	\$ -	\$ -	\$ -	\$ -
Camps	\$ -	\$ -	\$ -	\$ -	\$ -
Stadium Operations	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Sales and Services</b>	<b>\$ 11,625</b>	<b>\$ 3,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 15,125</b>
Designated Tuition	\$ 903,712	\$ 484,127	\$ 174,154	\$ 275,082	\$ 1,837,075
Athletic Fee	\$ 144,750	\$ 113,250	\$ 14,000	\$ 98,765	\$ 370,765
<b>Total Tuition and Fees</b>	<b>\$ 1,048,462</b>	<b>\$ 597,377</b>	<b>\$ 188,154</b>	<b>\$ 373,847</b>	<b>\$ 2,207,840</b>
Budgeted Fund Balances	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Budgeted Funds</b>	<b>\$ 1,060,087</b>	<b>\$ 600,877</b>	<b>\$ 188,154</b>	<b>\$ 373,847</b>	<b>\$ 2,222,965</b>
<b>Expenditures</b>					
Salaries	\$ 564,730	\$ 294,020	\$ 36,153	\$ 267,765	\$ 1,162,668
Fringe Benefits	\$ 201,597	\$ 104,592	\$ 13,001	\$ 47,132	\$ 366,322
Travel	\$ 144,750	\$ 113,250	\$ 14,000	\$ 27,000	\$ 299,000
Scholarships	\$ -	\$ -	\$ -	\$ -	\$ -
O&M	\$ 149,010	\$ 89,015	\$ 125,000	\$ 31,950	\$ 394,975
Capital	\$ -	\$ -	\$ -	\$ -	\$ -
Debt Service	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Budgeted Expenditures</b>	<b>\$ 1,060,087</b>	<b>\$ 600,877</b>	<b>\$ 188,154</b>	<b>\$ 373,847</b>	<b>\$ 2,222,965</b>

# Sul Ross State University

**TABLE E**  
**Student Services and Activities Financed by Student Services Fees**  
**Estimated Revenue, Fund Balances and Budgeted Expenditures**

	FY 2021		FY 2022		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Student Services Fee per Semester Credit Hour	\$ 22.00		\$ 22.00		\$ -	- %	
Student Services Fee Fund Balance at Beginning of Year (Net of Encumbrances)	\$ 600,000		\$ 877,138		\$ 277,138	46.19 %	
Forecasted Revenue:							
SSF Revenue	\$ 564,770		\$ 543,142		\$ (21,628)	(3.83)%	
Revenue Earned from Activities	\$ 5,000		\$ -		\$ (5,000)	(100.00)%	
Interest Revenue	\$ 2,000		\$ -		\$ (2,000)	(100.00)%	
Transfer In	\$ -		\$ -		\$ -	- %	
Total Forecasted Revenue:	<u>\$ 571,770</u>		<u>\$ 543,142</u>		<u>\$ (28,628)</u>	<u>(5.01)%</u>	
Budgeted Student Service Fee Expenditures:							
1. Textbook Rentals	\$ -		\$ -		\$ -	- %	
2. Recreational Activities	\$ 23,606		\$ 47,751		\$ 24,145	102.28 %	
3. Health and Hospital Services	\$ -		\$ -		\$ -	- %	
4. Medical Services	\$ -		\$ -		\$ -	- %	
5. Intramural and Intercollegiate Athletics	\$ -		\$ -		\$ -	- %	
6. Artists and Lecture Series	\$ -		\$ -		\$ -	- %	
7. Cultural Entertainment Series	\$ 25,582		\$ 4,000		\$ (21,582)	(84.36)%	
8. Debating and Oratorical Activities	\$ -		\$ -		\$ -	- %	
9. Student Publications	\$ 47,450		\$ 24,042		\$ (23,408)	(49.33)%	
10. Student Government	\$ 12,450		\$ 8,725		\$ (3,725)	(29.92)%	
11. Student Fee Advisory Committee	\$ -		\$ 4,000		\$ 4,000	100.00 %	
12. Student Transportation Services Other Than Those in TEC 54.504, 511, 512, 513	\$ -		\$ -		\$ -	- %	
13. Other (See Detail Below)	\$ 636,912		\$ 454,624		\$ (182,288)	(28.62)%	
Total Budgeted Expenditures	<u>\$ 746,000</u>		<u>\$ 543,142</u>		<u>\$ (202,858)</u>	<u>(27.19)%</u>	
Estimated Student Services Fee Fund Balance at End of Year	<u>\$ 425,770</u>		<u>\$ 877,138</u>		<u>\$ 451,368</u>	<u>106.01 %</u>	

Detail of Other:

Advising and Orientation	\$	150,097	\$	141,443	\$	(8,654)	(5.77)%
Ambassadors	\$	20,000	\$	7,500	\$	(12,500)	(62.50)%
Bank Service Charges	\$	10,500	\$	-	\$	(10,500)	(100.00)%
Counseling Center	\$	170,191	\$	111,275	\$	(58,916)	(34.62)%
Excet Review Course	\$	23,500	\$	-	\$	(23,500)	(100.00)%
Freshman Leadership	\$	28,000	\$	15,000	\$	(13,000)	(46.43)%
Homecoming	\$	5,000	\$	2,500	\$	(2,500)	(50.00)%
Lobo Comic Con	\$	2,010	\$	500	\$	(1,510)	(75.12)%
Intercollegiate Rodeo	\$	95,266	\$	77,236	\$	(18,030)	(18.93)%
Intercollegiate Rodeo NIRA Event	\$	34,000	\$	18,000	\$	(16,000)	(47.06)%
Student Advisory Board	\$	6,000	\$	-	\$	(6,000)	(100.00)%
Student Development	\$	67,450	\$	75,670	\$	8,220	12.19 %
Student Support Services	\$	2,000	\$	500	\$	(1,500)	(75.00)%
Student Service Fee Contingency	\$	13,898	\$	-	\$	(13,898)	(100.00)%
Undergraduate Travel and Funds for Organizations	\$	9,000	\$	5,000	\$	(4,000)	(44.44)%
<b>Total Other</b>	<b>\$</b>	<b>636,912</b>	<b>\$</b>	<b>454,624</b>	<b>\$</b>	<b>(182,288)</b>	<b>(28.62)%</b>



# Sul Ross State University

**Table F**  
**Matrix of Budgeted Operating Expenses**

	Instruction	Research	Public Service	Academic Support	Student Services	Institutional Support	Operation & Plant	Scholarships/ Fellowships	Auxiliary	Total Expenses
Salary	\$ 6,313,959.00	\$ 308,251.00	\$ 247,906.00	\$ 1,586,675.00	\$ 1,410,909.00	\$ 2,691,578.00	\$ 3,026,961.00	\$ -	\$ 821,063.00	\$ 16,407,302.00
Benefits	\$ 1,470,505.00	\$ 81,805.00	\$ 74,039.00	\$ 554,773.00	\$ 369,169.00	\$ 942,052.00	\$ 1,366,604.00	\$ -	\$ 249,398.00	\$ 5,108,345.00
Travel	\$ 71,750.00	\$ 500.00	\$ 1,500.00	\$ 62,887.00	\$ 27,250.00	\$ 316,323.00	\$ 20,308.00	\$ -	\$ 39,575.00	\$ 540,093.00
O&M	\$ 226,065.00	\$ 181,320.00	\$ 17,500.00	\$ 535,506.00	\$ 617,228.00	\$ 1,123,803.00	\$ 2,299,941.00	\$ -	\$ 1,114,355.00	\$ 6,115,718.00
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 374,016.00	\$ 1,007,879.00	\$ -	\$ 551,848.00	\$ 1,933,743.00
Capital	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 959,800.00	\$ -	\$ 959,800.00
<b>Total Budget</b>	<b>\$ 8,082,279.00</b>	<b>\$ 571,876.00</b>	<b>\$ 340,945.00</b>	<b>\$ 2,739,841.00</b>	<b>\$ 2,424,556.00</b>	<b>\$ 5,447,772.00</b>	<b>\$ 7,721,693.00</b>	<b>\$ 959,800.00</b>	<b>\$ 2,776,239.00</b>	<b>\$ 31,065,001.00</b>

# Sul Ross State University

## Recapitulation of Budgeted Revenues, Expenditures, Transfers, and Use of Reserves For Fiscal Year Ending 2022

	<b>Estimated Revenues</b>	<b>Transfers In</b>	<b>Budgeted Use of Reserves</b>	<b>Total Budgeted Sources</b>	<b>Budgeted Expenditures</b>	<b>Transfers Out</b>	<b>Total Budgeted Uses</b>	<b>Net Transfers *</b>
Educational & General	\$ 19,231,145.00	\$ 1,249,145.00	\$ -	\$ 20,480,290.00	\$ (18,799,068.00)	\$ (1,681,222.00)	\$ (20,480,290.00)	\$ (432,077.00)
Designated	\$ 7,961,791.00	\$ 251,472.00	\$ 1,500,000.00	\$ 9,713,263.00	\$ (9,489,694.00)	\$ (223,569.00)	\$ (9,713,263.00)	\$ 27,903.00
Auxiliary Enterprises	\$ 4,495,746.00	\$ -	\$ -	\$ 4,495,746.00	\$ (2,776,239.00)	\$ (1,719,507.00)	\$ (4,495,746.00)	\$ (1,719,507.00)
<b>Total</b>	<b>\$ 31,688,682.00</b>	<b>\$ 1,500,617.00</b>	<b>\$ 1,500,000.00</b>	<b>\$ 34,689,299.00</b>	<b>\$ (31,065,001.00)</b>	<b>\$ (3,624,298.00)</b>	<b>\$ (34,689,299.00)</b>	<b>\$ (2,123,681.00)</b>

# Sul Ross State University - Rio Grande College

## Budget Summary

	FY 2021		FY 2022		Variance	
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT
<b>Revenues</b>						
Tuition and Fees	\$ 3,102,738		\$ 3,766,127		\$ 663,389	21.38 %
State Appropriations	\$ 5,915,326		\$ 6,011,273		\$ 95,947	1.62 %
Sales and Services	\$ -		\$ -		-	- %
Other	\$ 61,500		\$ 61,500		-	- %
Operating Revenues	\$ 9,079,564		\$ 9,838,900		\$ 759,336	8.36 %
Transfers In	\$ 123,820		\$ 119,568		\$ (4,252)	(3.43)%
Budgeted Use of Fund Balance	\$ 355,165		\$ 326,970		\$ (28,195)	(7.94)%
<b>Total Revenues</b>	<b>\$ 9,558,549</b>		<b>\$ 10,285,438</b>		<b>\$ 726,889</b>	<b>7.60 %</b>
<b>Expenditures</b>						
Instruction Support	\$ 2,433,795		\$ 3,341,950		\$ 908,155	37.31 %
Research / Organized Research	\$ -		\$ -		-	- %
Public Service	\$ 121,434		\$ 272,207		\$ 150,773	124.16 %
Academic Support	\$ 605,403		\$ 713,426		\$ 108,023	17.84 %
Student Support	\$ 887,251		\$ 666,146		\$ (221,105)	(24.92)%
Institutional Support	\$ 3,579,918		\$ 2,425,575		\$ (1,154,343)	(32.24)%
Plant Support	\$ 1,096,245		\$ 736,767		\$ (359,478)	(32.79)%
Scholarships & Fellowships	\$ 123,820		\$ 119,468		\$ (4,352)	(3.51)%
Auxiliary Enterprises	\$ 517,914		\$ 517,914		-	- %
Operating Expenditures	\$ 9,365,780		\$ 8,793,453		\$ (572,327)	(6.11)%
Transfers Out	\$ 192,769		\$ 1,491,985		\$ 1,299,216	673.98 %
<b>Total Expenditures</b>	<b>\$ 9,558,549</b>		<b>\$ 10,285,438</b>		<b>\$ 726,889</b>	<b>7.60 %</b>

## Operating Expenditures by Natural Classification

	FY 2021		FY 2022		Variance	
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT
Salary & Wages	\$ 4,407,860		\$ 3,399,381		\$ (1,008,479)	(22.88)%
Payroll Related Costs	\$ 1,153,733		\$ 733,635		\$ (420,098)	(36.41)%
Travel	\$ 258,250		\$ 135,350		\$ (122,900)	(47.59)%
Operations & Maintenance	\$ 3,545,937		\$ 4,318,619		\$ 772,682	21.79 %
Utilities	\$ -		\$ -		-	- %
Capital	\$ -		\$ -		-	- %
Other	\$ -		\$ 206,468		\$ 206,468	100.00 %
<b>Total Operating Expenditures</b>	<b>\$ 9,365,780</b>		<b>\$ 8,793,453</b>		<b>\$ (572,327)</b>	<b>(6.11)%</b>

# Sul Ross State University - Rio Grande College

**Table A 1**  
**Educational and General Funds**  
**Revenues and Transfers**

	FY 2021		FY 2022		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Total Statutory Tuition and Fees	\$	772,150	\$	788,476	\$	16,326	2.11 %
State Appropriation							
Bill Pattern General Revenue	\$	4,783,998	\$	4,857,914	\$	73,916	1.55 %
Benefits	\$	658,438	\$	680,469	\$	22,031	3.35 %
Higher Education Fund	\$	472,890	\$	472,890	\$	-	- %
Hazlewood Reimbursement	\$	-	\$	-	\$	-	- %
Other	\$	-	\$	-	\$	-	- %
Total State Appropriations	\$	5,915,326	\$	6,011,273	\$	95,947	1.62 %
Other Revenue	\$	60,500	\$	60,500	\$	-	- %
Total Revenues	\$	6,747,976	\$	6,860,249	\$	112,273	1.66 %
Transfers In							
Designated Tuition	\$	-	\$	-	\$	-	- %
Technology Service Fee	\$	-	\$	-	\$	-	- %
Other	\$	-	\$	-	\$	-	- %
Total Transfers In	\$	-	\$	-	\$	-	- %
Budgeted Fund Balances	\$	-	\$	-	\$	-	- %
Total Budgeted Funds	\$	6,747,976	\$	6,860,249	\$	112,273	1.66 %

# Sul Ross State University - Rio Grande College

**Table A 2**  
**Educational and General Funds**  
**Budgeted Expenditures**

	FY 2021		FY 2022		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Instruction Support	\$ 2,209,895	\$	3,075,207	\$	\$ 865,312	39.16 %	1
Research / Organized Research	\$ -	\$	-	\$	-	-	
Public Service	\$ 121,434	\$	272,207	\$	\$ 150,773	124.16 %	
Academic Support	\$ 405,203	\$	294,002	\$	\$ (111,201)	(27.44)%	
Student Service Support	\$ 411,173	\$	249,107	\$	\$ (162,066)	(39.42)%	
Institutional Support	\$ 2,380,206	\$	864,346	\$	\$ (1,515,860)	(63.69)%	2
Plant Support	\$ 1,096,245	\$	736,767	\$	\$ (359,478)	(32.79)%	3
Scholarships & Fellowships	\$ -	\$	-	\$	-	-	
<b>Total Expenditures</b>	<b>\$ 6,624,156</b>	<b>\$</b>	<b>5,491,636</b>	<b>\$</b>	<b>(1,132,520)</b>	<b>(17.10)%</b>	
Transfers Out							
TPEG	\$ 123,820	\$	119,468	\$	\$ (4,352)	(3.51)%	
TRB Debt Service	\$ -	\$	-	\$	-	-	
HEF - Debt Service	\$ -	\$	-	\$	-	-	
HEF - Plant	\$ -	\$	-	\$	-	-	
Other	\$ -	\$	1,249,145	\$	\$ 1,249,145	100.00 %	4
<b>Total Transfers Out</b>	<b>\$ 123,820</b>	<b>\$</b>	<b>1,368,613</b>	<b>\$</b>	<b>1,244,793</b>	<b>1005.32 %</b>	
<b>Total Budgeted Expenditures &amp; Transfers Out</b>	<b>\$ 6,747,976</b>	<b>\$</b>	<b>6,860,249</b>	<b>\$</b>	<b>112,273</b>	<b>1.66 %</b>	

# Sul Ross State University - Rio Grande College

**Table A 2**  
**Educational and General Funds**  
**Budgeted Expenditures**

<b>NOTE</b>	<b>ITEM DESCRIPTION</b>	<b>AMOUNT CHANGED</b>	<b>EXPLANATION</b>
1	Instruction Support	\$ 856,312	Realign faculty expenditures.
2	Institutional Support	\$ (1,515,860)	Transfer to Alpine for Administration costs not put on schedule last year.
3	Plant Support	\$ (359,478)	Realign maintenance and operations expenditures.
4	Transfer Out - Other	\$ (1,249,145)	Transfer to Alpine for Administration costs not put on schedule last year.

# Sul Ross State University - Rio Grande College

**Table B 1  
Designated Funds  
Revenues and Transfers**

	FY 2021		FY 2022		Variance		Note	
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT		
<b>Tuition and Fees</b>								
Designated Tuition	\$	1,390,895	\$	1,716,626	\$	325,731	23.42 %	5
Institutional Services Fee	\$	-	\$	-	-	-	-	
Advising Fee	\$	-	\$	-	-	-	-	
Technology Use / Computer Service Fee	\$	346,313	\$	398,230	\$	51,917	14.99 %	
Environmental Service Fee	\$	-	\$	-	-	-	-	
ID / One-Card Fee	\$	-	\$	-	-	-	-	
Library Fee	\$	26,296	\$	30,982	\$	4,686	17.82 %	
International Education Fee	\$	1,577	\$	1,849	\$	272	17.25 %	
Student Publication Fee	\$	-	\$	-	-	-	-	
Academic Program Fees	\$	-	\$	-	-	-	-	
Distance Learning Fee	\$	344,758	\$	581,020	\$	236,262	68.53 %	6
Records Fee	\$	-	\$	-	-	-	-	
Recreation Fee	\$	-	\$	-	-	-	-	
University Center Fee	\$	-	\$	-	-	-	-	
International Study Fee	\$	-	\$	-	-	-	-	
Repeat Fee	\$	-	\$	-	-	-	-	
Other	\$	59,000	\$	59,000	\$	-	-	
<b>Total Tuition and Fees</b>	<b>\$</b>	<b>2,168,839</b>	<b>\$</b>	<b>2,787,707</b>	<b>\$</b>	<b>618,868</b>	<b>28.53 %</b>	
Investment Income	\$	-	\$	-	-	-	-	
Other Revenue	\$	-	\$	-	-	-	-	
<b>Total Revenues</b>	<b>\$</b>	<b>2,168,839</b>	<b>\$</b>	<b>2,787,707</b>	<b>\$</b>	<b>618,868</b>	<b>28.53 %</b>	
<b>Transfers In</b>								
TPEG	\$	123,820	\$	119,568	\$	(4,252)	(3.43)%	
Auxiliary Funds	\$	-	\$	-	-	-	-	
Other	\$	-	\$	-	-	-	-	
<b>Total Transfers In</b>	<b>\$</b>	<b>123,820</b>	<b>\$</b>	<b>119,568</b>	<b>\$</b>	<b>(4,252)</b>	<b>(3.43)%</b>	
Budgeted Fund Balances	\$	-	\$	-	-	-	-	
<b>Total Budgeted Funds</b>	<b>\$</b>	<b>2,292,659</b>	<b>\$</b>	<b>2,907,275</b>	<b>\$</b>	<b>614,616</b>	<b>26.81 %</b>	

# Sul Ross State University - Rio Grande College

**Table B 1  
Designated Funds  
Revenues and Transfers**

<b>NOTE</b>	<b>ITEM DESCRIPTION</b>	<b>AMOUNT CHANGED</b>	<b>EXPLANATION</b>
5	Designated Tuition	\$ 325,731	FY21 was budgeted for a 10% reduction in enrollment but that was not realized.
6	Distance Learning Fee	\$ 236,262	Increase in online instruction.



# Sul Ross State University - Rio Grande College

**Table B 2  
Designated Funds  
Budgeted Expenditures**

	FY 2021		FY 2022		Variance		Note	
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT		
Instruction Support	\$	223,900	\$	266,743	\$	42,843	19.13 %	
Research / Organized Research	\$	-	\$	-	\$	-	-	
Public Service	\$	-	\$	-	\$	-	-	
Academic Support	\$	200,200	\$	419,424	\$	219,224	109.50 %	7
Student Support	\$	476,078	\$	417,039	\$	(59,039)	(12.40)%	
Institutional Support	\$	1,199,712	\$	1,561,229	\$	361,517	30.13 %	8
Plant Support	\$	-	\$	-	\$	-	-	
Scholarships & Fellowships	\$	123,820	\$	119,468	\$	(4,352)	(3.51)%	
<b>Total Expenditures</b>	<b>\$</b>	<b>2,223,710</b>	<b>\$</b>	<b>2,783,903</b>	<b>\$</b>	<b>560,193</b>	<b>25.19 %</b>	
<b>Transfers Out</b>								
System Assessment	\$	68,949	\$	123,372	\$	54,423	78.93 %	
Debt Service	\$	-	\$	-	\$	-	-	
E&G	\$	-	\$	-	\$	-	-	
Auxiliary	\$	-	\$	-	\$	-	-	
Other	\$	-	\$	-	\$	-	-	
<b>Total Transfers Out</b>	<b>\$</b>	<b>68,949</b>	<b>\$</b>	<b>123,372</b>	<b>\$</b>	<b>54,423</b>	<b>78.93 %</b>	
<b>Total Budgeted Expenditures &amp; Transfers Out</b>	<b>\$</b>	<b>2,292,659</b>	<b>\$</b>	<b>2,907,275</b>	<b>\$</b>	<b>614,616</b>	<b>26.81 %</b>	

# Sul Ross State University - Rio Grande College

**Table B 2  
Designated Funds  
Budgeted Expenditures**

<b>NOTE</b>	<b>ITEM DESCRIPTION</b>	<b>AMOUNT CHANGED</b>	<b>EXPLANATION</b>
7	Academic Support	\$ 219,224	Realign academic support expenditures.
8	Institutional Support	\$ 361,517	Realign institutional support expenditures.

# Sul Ross State University - Rio Grande College

**Table C 1  
Auxiliary Funds  
Revenues and Transfers**

		FY 2021	FY 2022	Variance		Note
		APPROVED BUDGET	PROPOSED BUDGET	DOLLAR	PERCENT	
Fees						
Athletic Fee	\$	-	\$ -	-	-	-%
Medical Service Fee	\$	-	\$ -	-	-	-%
Student Service Fee	\$	161,749	\$ 189,944	\$ 28,195	17.43	%
Recreational Sport Fee	\$	-	\$ -	-	-	-%
Student Center Fee	\$	-	\$ -	-	-	-%
Student Bus Fee	\$	-	\$ -	-	-	-%
ID Card Fee	\$	-	\$ -	-	-	-%
Other	\$	-	\$ -	-	-	-%
<b>Total Fees</b>	<b>\$</b>	<b>161,749</b>	<b>\$ 189,944</b>	<b>\$ 28,195</b>	<b>17.43</b>	<b>%</b>
Sales and Services						
Housing	\$	-	\$ -	-	-	-%
Dining	\$	-	\$ -	-	-	-%
Parking	\$	-	\$ -	-	-	-%
Athletics	\$	-	\$ -	-	-	-%
Bookstore	\$	-	\$ -	-	-	-%
Other	\$	-	\$ -	-	-	-%
<b>Total Sales and Services</b>	<b>\$</b>	<b>-</b>	<b>\$ -</b>	<b>-</b>	<b>-</b>	<b>-%</b>
Investment Income	\$	1,000	\$ 1,000	-	-	-%
Other Income	\$	-	\$ -	-	-	-%
<b>Total Revenues</b>	<b>\$</b>	<b>162,749</b>	<b>\$ 190,944</b>	<b>\$ 28,195</b>	<b>17.32</b>	<b>%</b>
Transfers In						
Designated Tuition	\$	-	\$ -	-	-	-%
Other	\$	-	\$ -	-	-	-%
<b>Total Transfers In</b>	<b>\$</b>	<b>-</b>	<b>\$ -</b>	<b>-</b>	<b>-</b>	<b>-%</b>
Budgeted Fund Balances	\$	355,165	\$ 326,970	(28,195)	(7.94)	%
<b>Total Budgeted Funds</b>	<b>\$</b>	<b>517,914</b>	<b>\$ 517,914</b>	<b>-</b>	<b>-</b>	<b>-%</b>

# Sul Ross State University - Rio Grande College

**Table C 2  
Auxiliary Funds  
Budgeted Expenditures**

	FY 2021		FY 2022		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Athletic Fee	\$	-	\$	-	-	-	-%
Medical Service Fee	\$	-	\$	-	-	-	-%
Student Service Fee	\$	517,914	\$	517,914	\$	-	-%
Recreational Sport Fee	\$	-	\$	-	-	-	-%
Student Center Fee	\$	-	\$	-	-	-	-%
Student Bus Fee	\$	-	\$	-	-	-	-%
ID Card Fee	\$	-	\$	-	-	-	-%
<b>Total Fee Based Expenditures</b>	<b>\$</b>	<b>517,914</b>	<b>\$</b>	<b>517,914</b>	<b>\$</b>	<b>-</b>	<b>-%</b>
Housing	\$	-	\$	-	-	-	-%
Dining	\$	-	\$	-	-	-	-%
Parking	\$	-	\$	-	-	-	-%
Athletics	\$	-	\$	-	-	-	-%
Bookstore	\$	-	\$	-	-	-	-%
Other	\$	-	\$	-	-	-	-%
<b>Total Sales &amp; Services Based Expenditures</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>-%</b>
<b>Transfers Out</b>							
Debt Service							
Medical Service	\$	-	\$	-	-	-	-%
Athletics	\$	-	\$	-	-	-	-%
Student Center	\$	-	\$	-	-	-	-%
Student Service	\$	-	\$	-	-	-	-%
Housing	\$	-	\$	-	-	-	-%
Dining	\$	-	\$	-	-	-	-%
Parking and Public Safety	\$	-	\$	-	-	-	-%
Recreational Sports	\$	-	\$	-	-	-	-%
Other	\$	-	\$	-	-	-	-%
Real Estate Rental	\$	-	\$	-	-	-	-%
Vending	\$	-	\$	-	-	-	-%
Designated Funds	\$	-	\$	-	-	-	-%
Other	\$	-	\$	-	-	-	-%
<b>Total Transfers Out</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>-%</b>
<b>Total Budgeted Expenditures &amp; Transfers Out</b>	<b>\$</b>	<b>517,914</b>	<b>\$</b>	<b>517,914</b>	<b>\$</b>	<b>-</b>	<b>-%</b>

# Sul Ross State University - Rio Grande College

**TABLE E**

**Student Services and Activities Financed by Student Services Fees  
Estimated Revenue, Fund Balances and Budgeted Expenditures**

	FY 2021		FY 2022		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Student Services Fee per Semester Credit Hour	\$ 15.00		\$ 15.00		\$ -	- %	
Student Services Fee Fund Balance at Beginning of Year (Net of Encumbrances)	\$ 700,000		\$ 991,517		\$ 291,517	41.65 %	
Forecasted Revenue:							
SSF Revenue	\$ 161,749		\$ 189,944		\$ 28,195	17.43 %	
Revenue Earned from Activities	\$ -		\$ -		\$ -	- %	
Interest Revenue	\$ 1,000		\$ 1,000		\$ -	- %	
Transfer In	\$ -		\$ -		\$ -	- %	
<b>Total Forecasted Revenue:</b>	<b>\$ 162,749</b>		<b>\$ 190,944</b>		<b>\$ 28,195</b>	<b>17.32 %</b>	
Budgeted Student Service Fee Expenditures:							
1. Textbook Rentals	\$ -		\$ -		\$ -	- %	
2. Recreational Activities	\$ -		\$ -		\$ -	- %	
3. Health and Hospital Services	\$ -		\$ -		\$ -	- %	
4. Medical Services	\$ -		\$ -		\$ -	- %	
5. Intramural and Intercollegiate Athletics	\$ -		\$ -		\$ -	- %	
6. Artists and Lecture Series	\$ -		\$ -		\$ -	- %	
7. Cultural Entertainment Series	\$ -		\$ -		\$ -	- %	
8. Debating and Oratorical Activities	\$ -		\$ -		\$ -	- %	
9. Student Publications	\$ -		\$ -		\$ -	- %	
10. Student Government	\$ -		\$ -		\$ -	- %	
11. Student Fee Advisory Committee	\$ -		\$ -		\$ -	- %	
12. Student Transportation Services Other Than Those in TEC 54.504, 511, 512, 513	\$ -		\$ -		\$ -	- %	
13. Other (See Detail Below)	\$ 517,914		\$ 517,914		\$ -	- %	
<b>Total Budgeted Expenditures</b>	<b>\$ 517,914</b>		<b>\$ 517,914</b>		<b>\$ -</b>	<b>- %</b>	
Estimated Student Services Fee Fund Balance at End of Year	\$ 344,835		\$ 664,547		\$ 319,712	92.71 %	

Detail of Other:

Bank Service Charges	\$	500	\$	500	\$	-	- %
Leadership Retreat	\$	-	\$	-	\$	-	- %
Advertising	\$	6,400	\$	6,400	\$	-	- %
Student Academic Tools	\$	35,000	\$	35,000	\$	-	- %
Student Development	\$	17,800	\$	17,800	\$	-	- %
Student Mentors	\$	-	\$	-	\$	-	- %
Student Organization Travel	\$	-	\$	-	\$	-	- %
Student Services	\$	380,039	\$	380,039	\$	-	- %
Student Copy Service	\$	10,000	\$	10,000	\$	-	- %
Student Service Fee Contingency	\$	-	\$	-	\$	-	- %
University Funds for Organizations	\$	12,000	\$	12,000	\$	-	- %
Program Development	\$	24,800	\$	24,800	\$	-	- %
Student Growth	\$	11,140	\$	11,140	\$	-	- %
Student Government	\$	20,235	\$	20,235	\$	-	- %
Provide Description	\$	-	\$	-	\$	-	- %
<b>Total Other</b>	<b>\$</b>	<b>517,914</b>	<b>\$</b>	<b>517,914</b>	<b>\$</b>	<b>-</b>	<b>- %</b>

# Sul Ross State University - Rio Grande College

**Table F**  
**Matrix of Budgeted Operating Expenses**

	Instruction	Research	Public Service	Academic Support	Student Services	Institutional Support	Operation & Plant	Scholarships/ Fellowships	Auxiliary	Total Expenses
Salary	\$ 1,800,882.00	\$ -	\$ 121,434.00	\$ 342,182.00	\$ 423,107.00	\$ 397,468.00	\$ -	\$ -	\$ 314,308.00	\$ 3,399,381.00
Benefits	\$ -	\$ -	\$ -	\$ 6,000.00	\$ -	\$ 687,669.00	\$ -	\$ -	\$ 39,966.00	\$ 733,635.00
Travel	\$ 52,500.00	\$ -	\$ -	\$ 26,000.00	\$ 18,700.00	\$ 10,150.00	\$ -	\$ -	\$ 28,000.00	\$ 135,350.00
O&M	\$ 1,488,568.00	\$ -	\$ 150,773.00	\$ 339,244.00	\$ 172,339.00	\$ 1,330,288.00	\$ 736,767.00	\$ -	\$ 100,640.00	\$ 4,318,619.00
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ -	\$ -	\$ -	\$ -	\$ 52,000.00	\$ -	\$ -	\$ 119,468.00	\$ 35,000.00	\$ 206,468.00
<b>Total Budget</b>	<b>\$ 3,341,950.00</b>	<b>\$ -</b>	<b>\$ 272,207.00</b>	<b>\$ 713,426.00</b>	<b>\$ 666,146.00</b>	<b>\$ 2,425,575.00</b>	<b>\$ 736,767.00</b>	<b>\$ 119,468.00</b>	<b>\$ 517,914.00</b>	<b>\$ 8,793,453.00</b>

## Sul Ross State University - Rio Grande College

Recapitulation of Budgeted Revenues, Expenditures, Transfers, and Use of Reserves  
For Fiscal Year Ending 2022

	Estimated Revenues	Transfers In	Budgeted Use of Reserves	Total Budgeted Sources	Budgeted Expenditures	Transfers Out	Total Budgeted Uses	Net Transfers *
Educational & General	\$ 6,860,249.00	\$ -	\$ -	\$ 6,860,249.00	\$ (5,491,636.00)	\$ (1,368,613.00)	\$ (6,860,249.00)	\$ (1,368,613.00)
Designated	\$ 2,787,707.00	\$ 119,568.00	\$ -	\$ 2,907,275.00	\$ (2,783,903.00)	\$ (123,372.00)	\$ (2,907,275.00)	\$ (3,804.00)
Auxiliary Enterprises	\$ 190,944.00	\$ -	\$ 326,970.00	\$ 517,914.00	\$ (517,914.00)	\$ -	\$ (517,914.00)	\$ -
<b>Total</b>	<b>\$ 9,838,900.00</b>	<b>\$ 119,568.00</b>	<b>\$ 326,970.00</b>	<b>\$ 10,285,438.00</b>	<b>\$ (8,793,453.00)</b>	<b>\$ (1,491,985.00)</b>	<b>\$ (10,285,438.00)</b>	<b>\$ (1,372,417.00)</b>





DENISE M. TRAUTH  
PRESIDENT

OFFICE OF THE PRESIDENT

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July 20, 2021

Members of the Board of Regents  
The Texas State University System

Dear Members of the Board of Regents:

The fiscal year 2022 Texas State University budget reflects an all-funds increase of nearly \$38.6 million, or approximately seven percent, after experiencing a \$38.5 million decline in fiscal year 2021. This increase is mainly attributable to restored formula funding, new non-formula support funding, a rebound in projected semester credit hours, and expected increases to other income-generating activities like housing, the university bookstore, and on-campus dining. We are grateful to The Texas State University System for supporting the university as we have navigated the uncharted waters of the past year.

The proposed budget for 2022 has been prepared recognizing that the planned eight percent decline in billable semester credit hours projected for 2021 did not come to fruition and instead recognizing only a slight decline in overall enrollment. The budget reflects tuition and fee rates previously approved by the Board of Regents, which included a 2.6 percent tuition and fee increase and increases to the undergraduate differential tuition in the College of Science and Engineering and the McCoy College of Business Administration.

We continue to invest in our future, even during tight budget times. This budget includes additional funding for the implementation of new academic programs. These include a Ph.D. in Applied Anthropology, a Ph.D. in Computer Science, a Bachelor of Science in Civil Engineering, a Bachelor of Science in Mechanical Engineering, and several others at a combined cost of over \$1.5 million.

Consistent with prior years, Texas State is third in the state in terms of the number of applications for admission that we receive from high school students. This continued popularity with soon-to-be freshmen, in conjunction with new enrollment initiatives, makes us optimistic that we will be back to overall enrollment growth in the near future. Part of our plans for enrollment growth include increasing our merit scholarship funding for freshmen by almost 300 percent to continue to position Texas State as an affordable and accessible option during these unprecedented times.

As a university with thousands of veterans and their family members currently enrolled, we fully support the spirit of the Hazlewood Act. In fact, Texas State has the highest number of Hazlewood program participants of any university in Texas. However, this largely unfunded mandate continues to place a significant burden on the university. Since the Hazlewood program was opened to legacy participants in 2010, Texas State has waived almost \$181.6 million in tuition and fees, and received less than \$15.5 million to help offset these waived revenues. This continues to place a significant and increasing drain on our resources.

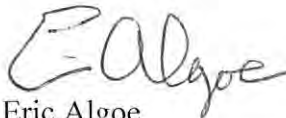
Flexibility has and will continue to be critical as we plan and adjust university operations in the face of the COVID-19 pandemic. Texas State remains committed to making decisions regarding university operations that reflect our commitment to health and safety while serving our students and delivering on our mission.

These are uncertain times, but even now, Texas State has a bright future. With all the challenges over the past year and those that will inevitably arise in the future, we are particularly thankful to you, our Board members, for your ongoing support. Your leadership has been instrumental in allowing us to make tremendous progress in moving the university forward, progressing toward National Research University status, and ensuring a world-class education for our students.

Sincerely,



Denise M. Trauth  
President



Eric Algoe  
Vice President for Finance and Support Services

Enclosure

xc: Chancellor Brian McCall

# Texas State University

## Budget Summary

	FY 2021		FY 2022		Variance	
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT
<b>Revenues</b>						
Tuition and Fees	\$ 353,931,137		\$ 382,488,384		\$ 28,557,247	8.07 %
State Appropriations	\$ 180,751,928		\$ 189,432,176		\$ 8,680,248	4.80 %
Sales and Services	\$ 82,535,570		\$ 83,318,524		\$ 782,954	0.95 %
Other	\$ 21,017,153		\$ 22,074,676		\$ 1,057,523	5.03 %
Operating Revenues	\$ 638,235,788		\$ 677,313,760		\$ 39,077,972	6.12 %
Transfers In	\$ 67,284,363		\$ 64,608,133		\$ (2,676,230)	(3.98)%
Budgeted Use of Fund Balance	\$ 2,570,959		\$ 1,258,102		\$ (1,312,857)	(51.06)%
<b>Total Revenues</b>	<b>\$ 708,091,110</b>		<b>\$ 743,179,995</b>		<b>\$ 35,088,885</b>	<b>4.96 %</b>
<b>Expenditures</b>						
Instruction Support	\$ 199,988,381		\$ 210,911,582		\$ 10,923,201	5.46 %
Research / Organized Research	\$ 27,100,267		\$ 29,973,383		\$ 2,873,116	10.60 %
Public Service	\$ 938,098		\$ 1,002,560		\$ 64,461	6.87 %
Academic Support	\$ 51,084,035		\$ 47,980,850		\$ (3,103,185)	(6.07)%
Student Support	\$ 16,474,591		\$ 16,691,112		\$ 216,521	1.31 %
Institutional Support	\$ 56,591,976		\$ 68,146,402		\$ 11,554,426	20.42 %
Plant Support	\$ 45,609,542		\$ 47,031,367		\$ 1,421,825	3.12 %
Scholarships & Fellowships	\$ 43,040,765		\$ 55,428,130		\$ 12,387,364	28.78 %
Auxiliary Enterprises	\$ 107,144,482		\$ 109,380,340		\$ 2,235,858	2.09 %
Operating Expenditures	\$ 547,972,137		\$ 586,545,725		\$ 38,573,588	7.04 %
Transfers Out	\$ 160,118,973		\$ 156,634,270		\$ (3,484,703)	(2.18)%
<b>Total Expenditures</b>	<b>\$ 708,091,110</b>		<b>\$ 743,179,995</b>		<b>\$ 35,088,885</b>	<b>4.96 %</b>

### Operating Expenditures by Natural Classification

	FY 2021		FY 2022		Variance	
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT
Salary & Wages	\$ 266,101,125		\$ 281,892,612		\$ 15,791,487	5.93 %
Payroll Related Costs	\$ 82,803,453		\$ 85,659,160		\$ 2,855,707	3.45 %
Travel	\$ 5,362,935		\$ 5,744,176		\$ 381,241	7.11 %
Operations & Maintenance	\$ 153,281,131		\$ 172,187,892		\$ 18,906,761	12.33 %
Utilities	\$ 31,899,005		\$ 32,357,068		\$ 458,063	1.44 %
Capital	\$ 8,524,488		\$ 8,704,816		\$ 180,328	2.12 %
Other	\$ -		\$ -		\$ -	- %
<b>Total Operating Expenditures</b>	<b>\$ 547,972,137</b>		<b>\$ 586,545,725</b>		<b>\$ 38,573,588</b>	<b>7.04 %</b>

# Texas State University

**Table A 1**  
**Educational and General Funds**  
**Revenues and Transfers**

	FY 2021		FY 2022		Variance		Note	
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT		
Total Statutory Tuition and Fees	\$	50,798,095	\$	53,727,045	\$	2,928,950	5.77 %	(1)
State Appropriation								
Bill Pattern General Revenue	\$	115,433,608	\$	122,882,938	\$	7,449,330	6.45 %	(2)
Benefits	\$	26,711,842	\$	27,942,760	\$	1,230,918	4.61 %	
Higher Education Fund	\$	37,606,478	\$	37,606,478	\$	-	- %	
Hazlewood Reimbursement	\$	1,000,000	\$	1,000,000	\$	-	- %	
Other	\$	-	\$	-	\$	-	- %	
Total State Appropriations	\$	180,751,928	\$	189,432,176	\$	8,680,248	4.80 %	
Other Revenue	\$	1,064,500	\$	1,316,869	\$	252,369	23.71 %	(3)
Total Revenues	\$	232,614,523	\$	244,476,090	\$	11,861,567	5.10 %	
Transfers In								
Designated Tuition	\$	53,638,044	\$	50,429,175	\$	(3,208,869)	(5.98)%	(4)
Technology Service Fee	\$	-	\$	-	\$	-	- %	
Other	\$	-	\$	-	\$	-	- %	
Total Transfers In	\$	53,638,044	\$	50,429,175	\$	(3,208,869)	(5.98)%	
Budgeted Fund Balances	\$	-	\$	-	\$	-	- %	
Total Budgeted Funds	\$	286,252,567	\$	294,905,265	\$	8,652,698	3.02 %	

# Texas State University

**Table A 1**  
**Educational and General Funds**  
**Revenues and Transfers**

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
(1)	Total Statutory Tuition and Fees	\$ 2,928,950	Increase in Tuition, Excess Hours & Graduate tuition revenue since planned 8% enrollment decline was not realized.
(2)	Bill Pattern General Revenue	\$ 7,449,330	\$2.55M Community Resilience; \$3.6M increase in Op Support; \$900K increase in Space Support; \$585K increase in TRB Debt Service
(3)	Other Revenue	\$ 252,369	Polysom Sleep Lab reinstatement
(4)	Designated Tuition-Transfers In	\$ (3,208,869)	\$3.2M decrease in anticipated transfer to offset PFG needs due to increased revenue capacity in E&G

# Texas State University

**Table A 2**  
**Educational and General Funds**  
**Budgeted Expenditures**

	FY 2021		FY 2022		Variance		Note	
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT		
Instruction Support	\$	173,291,275	\$	177,660,232	\$	4,368,957	2.52 %	
Research / Organized Research	\$	19,172,849	\$	21,592,191	\$	2,419,341	12.62 %	(1)
Public Service	\$	170,222	\$	168,683	\$	(1,539)	(0.90)%	
Academic Support	\$	11,775,026	\$	11,794,689	\$	19,663	0.17 %	
Student Service Support	\$	7,437,432	\$	7,394,610	\$	(42,822)	(0.58)%	
Institutional Support	\$	2,640,276	\$	3,765,556	\$	1,125,280	42.62 %	(2)
Plant Support	\$	12,800,945	\$	12,716,841	\$	(84,104)	(0.66)%	
Scholarships & Fellowships	\$	454,261	\$	454,261	\$	0	0.00 %	
<b>Total Expenditures</b>	<b>\$</b>	<b>227,742,286</b>	<b>\$</b>	<b>235,547,063</b>	<b>\$</b>	<b>7,804,777</b>	<b>3.43 %</b>	
Transfers Out								
TPEG	\$	6,307,400	\$	6,607,104	\$	299,704	4.75 %	
TRB Debt Service	\$	16,777,480	\$	17,363,463	\$	585,983	3.49 %	
HEF - Debt Service	\$	5,566,310	\$	5,696,320	\$	130,010	2.34 %	
HEF - Plant	\$	29,859,091	\$	29,691,315	\$	(167,776)	(0.56)%	
Other	\$	-	\$	-	\$	-	- %	
<b>Total Transfers Out</b>	<b>\$</b>	<b>58,510,281</b>	<b>\$</b>	<b>59,358,202</b>	<b>\$</b>	<b>847,921</b>	<b>1.45 %</b>	
<b>Total Budgeted Expenditures &amp; Transfers Out</b>	<b>\$</b>	<b>286,252,567</b>	<b>\$</b>	<b>294,905,265</b>	<b>\$</b>	<b>8,652,698</b>	<b>3.02 %</b>	

# Texas State University

**Table A 2**  
**Educational and General Funds**  
**Budgeted Expenditures**

<b>NOTE</b>	<b>ITEM DESCRIPTION</b>	<b>AMOUNT CHANGED</b>	<b>EXPLANATION</b>
(1)	Research / Organized Research	\$ 2,419,341	\$2.55M New Center for Excellence for Community Health and Economic Resilience Research
(2)	Institutional Support	\$ 1,125,280	\$1.1M salary review and fringe funding

# Texas State University

**Table B 1  
Designated Funds  
Revenues and Transfers**

	FY 2021		FY 2022		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
<b>Tuition and Fees</b>							
Designated Tuition	\$	207,721,176	\$	227,659,689	\$	19,938,513	9.60 % (1)
Institutional Services Fee	\$	-	\$	-	-	-	- %
Advising Fee	\$	7,006,482	\$	7,366,500	\$	360,018	5.14 % (2)
Technology Use / Computer Service Fee	\$	13,345,285	\$	13,937,290	\$	592,005	4.44 %
Environmental Service Fee	\$	75,110	\$	79,600	\$	4,490	5.98 %
ID / One-Card Fee	\$	-	\$	-	-	-	- %
Library Fee	\$	10,626,303	\$	11,097,800	\$	471,497	4.44 %
International Education Fee	\$	225,328	\$	238,800	\$	13,472	5.98 %
Student Publication Fee	\$	600,900	\$	636,700	\$	35,800	5.96 %
Academic Program Fees	\$	-	\$	-	-	-	- %
Distance Learning Fee	\$	5,169,600	\$	7,333,650	\$	2,164,050	41.86 % (3)
Records Fee	\$	-	\$	-	-	-	- %
Recreation Fee	\$	-	\$	-	-	-	- %
University Center Fee	\$	-	\$	-	-	-	- %
International Study Fee	\$	3,977,800	\$	3,819,000	\$	(158,800)	(3.99)%
Repeat Fee	\$	1,556,000	\$	1,690,460	\$	134,460	8.64 %
Other	\$	4,769,990	\$	4,981,000	\$	211,010	4.42 %
<b>Total Tuition and Fees</b>	<b>\$</b>	<b>255,073,974</b>	<b>\$</b>	<b>278,840,489</b>	<b>\$</b>	<b>23,766,515</b>	<b>9.32 %</b>
Investment Income	\$	400,000	\$	400,000	\$	-	- %
Other Revenue	\$	19,385,653	\$	20,063,377	\$	677,724	3.50 %
<b>Total Revenues</b>	<b>\$</b>	<b>274,859,627</b>	<b>\$</b>	<b>299,303,866</b>	<b>\$</b>	<b>24,444,239</b>	<b>8.89 %</b>
<b>Transfers In</b>							
TPEG	\$	6,307,400	\$	6,607,104	\$	299,704	4.75 %
Auxiliary Funds	\$	-	\$	-	-	-	- %
Other	\$	369,495	\$	475,000	\$	105,505	28.55 %
<b>Total Transfers In</b>	<b>\$</b>	<b>6,676,895</b>	<b>\$</b>	<b>7,082,104</b>	<b>\$</b>	<b>405,209</b>	<b>6.07 %</b>
Budgeted Fund Balances	\$	320,711	\$	630,340	\$	309,629	96.54 % (4)
<b>Total Budgeted Funds</b>	<b>\$</b>	<b>281,857,233</b>	<b>\$</b>	<b>307,016,310</b>	<b>\$</b>	<b>25,159,077</b>	<b>8.93 %</b>



# Texas State University

**Table B 1  
Designated Funds  
Revenues and Transfers**

<b>NOTE</b>	<b>ITEM DESCRIPTION</b>	<b>AMOUNT CHANGED</b>	<b>EXPLANATION</b>
(1)	Designated Tuition	\$ 19,938,513	Increase in Designated Tuition from not realizing a planned 8% enrollment decline and a previously approved rate increase.
(2)	Advising Fee	\$ 360,018	Increase in Advising Fee from not realizing a planned 8% enrollment decline
(3)	Distance Learning Fee	\$ 2,164,050	Increase in Electronic Course Fee
(4)	Budgeted Fund Balance	\$ 309,629	Increase in Student Success Fee budgeted fund balance to accomplish student retention issues

# Texas State University

**Table B 2  
Designated Funds  
Budgeted Expenditures**

	FY 2021		FY 2022		Variance		Note	
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT		
Instruction Support	\$	26,697,106	\$	33,251,350	\$	6,554,244	24.55 %	(1)
Research / Organized Research	\$	7,927,417	\$	8,381,192	\$	453,775	5.72 %	(2)
Public Service	\$	767,877	\$	833,877	\$	66,000	8.60 %	
Academic Support	\$	39,309,009	\$	36,186,161	\$	(3,122,849)	(7.94)%	(3)
Student Support	\$	9,037,159	\$	9,296,502	\$	259,343	2.87 %	
Institutional Support	\$	53,951,700	\$	64,380,846	\$	10,429,146	19.33 %	(4)
Plant Support	\$	32,808,597	\$	34,314,526	\$	1,505,929	4.59 %	
Scholarships & Fellowships	\$	42,586,504	\$	54,973,869	\$	12,387,364	29.09 %	(5)
<b>Total Expenditures</b>	<b>\$</b>	<b>213,085,369</b>	<b>\$</b>	<b>241,618,321</b>	<b>\$</b>	<b>28,532,952</b>	<b>13.39 %</b>	
<b>Transfers Out</b>								
System Assessment	\$	5,450,094	\$	5,065,872	\$	(384,222)	(7.05)%	(6)
Debt Service	\$	3,069,807	\$	3,183,517	\$	113,710	3.70 %	
E&G	\$	53,638,044	\$	50,429,175	\$	(3,208,869)	(5.98)%	(7)
Auxiliary	\$	6,244,424	\$	6,244,424	\$	-	- %	
Other	\$	369,495	\$	475,000	\$	105,505	28.55 %	
<b>Total Transfers Out</b>	<b>\$</b>	<b>68,771,864</b>	<b>\$</b>	<b>65,397,989</b>	<b>\$</b>	<b>(3,373,876)</b>	<b>(4.91)%</b>	
<b>Total Budgeted Expenditures &amp; Transfers Out</b>	<b>\$</b>	<b>281,857,233</b>	<b>\$</b>	<b>307,016,310</b>	<b>\$</b>	<b>25,159,077</b>	<b>8.93 %</b>	

# Texas State University

## Table B 2 Designated Funds Budgeted Expenditures

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
(1)	Instruction Support	\$ 6,554,244	Increase in Electronic Course Fee revenue of \$2M plus a transition of \$3M from Academic Support for Electronic Course Fee; \$750K increase in summer faculty funding
(2)	Research / Organized Research	\$ 453,775	\$400K funding for IDEA Center
(3)	Academic Support	\$ (3,122,849)	Transition of \$3M from Academic Support to Instruction for Electronic Course Fee
(4)	Institutional Support	\$ 10,429,146	\$2.7M increase in salary related costs; \$1.8M increase in fringe; \$2.8M in reserves for planning; \$742K increase in retiree insurance costs; \$1.6M increase in Computer Service Fee; \$500K in IT costs (hardware/software)
(5)	Scholarships & Fellowships	\$ 12,387,364	\$9.7M increase in Merit Scholarships; \$2.4M increase in Financial Aid Set Asides
(6)	Transfers Out-System Assessment	\$ (384,222)	Decrease in budget for TSUS Billing to align with actuals
(7)	Transfers Out-E&G	\$ (3,208,869)	Decrease in transfer from DM to E&G due to increased E&G revenues to cover expenses

# Texas State University

**Table C 1**  
**Auxiliary Funds**  
**Revenues and Transfers**

	FY 2021		FY 2022		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
<b>Fees</b>							
Athletic Fee	\$	18,348,236	\$	19,161,400	\$	813,164	4.43 %
Medical Service Fee	\$	3,657,290	\$	3,726,730	\$	69,440	1.90 %
Student Service Fee	\$	6,358,692	\$	6,750,200	\$	391,508	6.16 % (1)
Recreational Sport Fee	\$	6,389,110	\$	6,504,950	\$	115,840	1.81 %
Student Center Fee	\$	6,557,460	\$	6,916,990	\$	359,530	5.48 % (2)
Student Bus Fee	\$	6,372,730	\$	6,462,630	\$	89,900	1.41 %
ID Card Fee	\$	375,550	\$	397,950	\$	22,400	5.96 %
Other	\$	-	\$	-	\$	-	- %
<b>Total Fees</b>	<b>\$</b>	<b>48,059,068</b>	<b>\$</b>	<b>49,920,850</b>	<b>\$</b>	<b>1,861,782</b>	<b>3.87 %</b>
<b>Sales and Services</b>							
Housing	\$	49,099,000	\$	44,331,706	\$	(4,767,294)	(9.71)% (3)
Dining	\$	14,720,000	\$	16,720,000	\$	2,000,000	13.59 % (4)
Parking	\$	6,942,600	\$	6,942,600	\$	-	- %
Athletics	\$	5,630,712	\$	6,989,430	\$	1,358,718	24.13 % (5)
Bookstore	\$	899,700	\$	3,000,000	\$	2,100,300	233.44 % (6)
Other	\$	5,243,558	\$	5,334,788	\$	91,230	1.74 %
<b>Total Sales and Services</b>	<b>\$</b>	<b>82,535,570</b>	<b>\$</b>	<b>83,318,524</b>	<b>\$</b>	<b>782,954</b>	<b>0.95 %</b>
Investment Income	\$	167,000	\$	294,430	\$	127,430	76.31 %
Other Income	\$	-	\$	-	\$	-	- %
<b>Total Revenues</b>	<b>\$</b>	<b>130,761,638</b>	<b>\$</b>	<b>133,533,804</b>	<b>\$</b>	<b>2,772,166</b>	<b>2.12 %</b>
<b>Transfers In</b>							
Designated Tuition	\$	6,244,424	\$	6,244,424	\$	-	- %
Other	\$	725,000	\$	852,430	\$	127,430	17.58 %
<b>Total Transfers In</b>	<b>\$</b>	<b>6,969,424</b>	<b>\$</b>	<b>7,096,854</b>	<b>\$</b>	<b>127,430</b>	<b>1.83 %</b>
Budgeted Fund Balances	\$	2,250,248	\$	627,762	\$	(1,622,486)	(72.10)% (7)
<b>Total Budgeted Funds</b>	<b>\$</b>	<b>139,981,310</b>	<b>\$</b>	<b>141,258,420</b>	<b>\$</b>	<b>1,277,110</b>	<b>0.91 %</b>

# Texas State University

**Table C 1  
Auxiliary Funds  
Revenues and Transfers**

<b>NOTE</b>	<b>ITEM DESCRIPTION</b>	<b>AMOUNT CHANGED</b>	<b>EXPLANATION</b>
(1)	Student Service Fee	\$ 391,508	Increase in revenue from not realizing a planned 8% enrollment decline
(2)	Student Center Fee	\$ 359,530	Increase in revenue from not realizing a planned 8% enrollment decline
(3)	Housing	\$ (4,767,294)	Decrease in revenue projection to reflect reduced revenue generating capacity
(4)	Dining	\$ 2,000,000	Increase in revenue from not realizing a planned 8% enrollment decline
(5)	Athletics	\$ 1,358,718	Increase in revenue from not realizing a planned 8% enrollment decline
(6)	Bookstore	\$ 2,100,300	Increase in M&O budget for Bookstore due to growth of Direct Digital Access Program
(7)	Budgeted Fund Balances	\$ (1,622,486)	Elimination of the Athletics budgeted use of reserves

# Texas State University

**Table C 2  
Auxiliary Funds  
Budgeted Expenditures**

	FY 2021		FY 2022		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Athletic Fee	\$ 18,348,236	\$	19,161,400	\$	813,164	4.43 %	
Medical Service Fee	\$ 3,698,235	\$	3,582,689	\$	(115,546)	(3.12)%	
Student Service Fee	\$ 6,358,692	\$	6,750,200	\$	391,508	6.16 %	(1)
Recreational Sport Fee	\$ 3,983,560	\$	4,245,845	\$	262,285	6.58 %	(2)
Student Center Fee	\$ 4,317,100	\$	4,675,180	\$	358,080	8.29 %	(3)
Student Bus Fee	\$ 6,372,730	\$	6,462,630	\$	89,900	1.41 %	
ID Card Fee	\$ 375,550	\$	397,950	\$	22,400	5.96 %	
<b>Total Fee Based Expenditures</b>	<b>\$ 43,454,103</b>	<b>\$</b>	<b>45,275,893</b>	<b>\$</b>	<b>1,821,791</b>	<b>4.19 %</b>	
Housing	\$ 33,246,386	\$	28,954,821	\$	(4,291,565)	(12.91)%	(4)
Dining	\$ 13,577,142	\$	15,578,938	\$	2,001,796	14.74 %	(5)
Parking	\$ 2,712,038	\$	2,997,857	\$	285,819	10.54 %	(6)
Athletics	\$ 8,704,698	\$	8,536,372	\$	(168,326)	(1.93)%	
Bookstore	\$ 668,386	\$	2,768,754	\$	2,100,368	314.24 %	(7)
Other	\$ 4,781,730	\$	5,267,705	\$	485,975	10.16 %	(8)
<b>Total Sales &amp; Services Based Expenditures</b>	<b>\$ 63,690,380</b>	<b>\$</b>	<b>64,104,447</b>	<b>\$</b>	<b>414,067</b>	<b>0.65 %</b>	
<b>Transfers Out</b>							
<b>Debt Service</b>							
Medical Service	\$ 376,964	\$	144,041	\$	(232,923)	(61.79)%	(9)
Athletics	\$ 5,631,605	\$	5,549,912	\$	(81,693)	(1.45)%	
Student Center	\$ 2,240,360	\$	2,241,810	\$	1,450	0.06 %	
Student Service	\$ -	\$	-	\$	-	- %	
Housing	\$ 15,852,614	\$	15,376,885	\$	(475,729)	(3.00)%	
Dining	\$ 1,142,858	\$	1,141,062	\$	(1,796)	(0.16)%	
Parking and Public Safety	\$ 4,230,562	\$	3,944,743	\$	(285,819)	(6.76)%	(10)
Recreational Sports	\$ 2,405,550	\$	2,395,950	\$	(9,600)	(0.40)%	
Other	\$ 231,314	\$	231,246	\$	(68)	(0.03)%	
Real Estate Rental	\$ -	\$	-	\$	-	- %	
Vending	\$ -	\$	-	\$	-	- %	
Designated Funds	\$ -	\$	-	\$	-	- %	
Other	\$ 725,000	\$	852,430	\$	127,430	17.58 %	
<b>Total Transfers Out</b>	<b>\$ 32,836,828</b>	<b>\$</b>	<b>31,878,079</b>	<b>\$</b>	<b>(958,748)</b>	<b>(2.92)%</b>	
<b>Total Budgeted Expenditures &amp; Transfers Out</b>	<b>\$ 139,981,310</b>	<b>\$</b>	<b>141,258,420</b>	<b>\$</b>	<b>1,277,110</b>	<b>0.91 %</b>	

# Texas State University

**Table C 2  
Auxiliary Funds  
Budgeted Expenditures**

<b>NOTE</b>	<b>ITEM DESCRIPTION</b>	<b>AMOUNT CHANGED</b>	<b>EXPLANATION</b>
(1)	Student Service Fee	\$ 391,508	Increase to cover increasing salary related costs
(2)	Recreational Sport Fee	\$ 262,285	Increase to cover increasing salary related costs
(3)	Student Center Fee	\$ 358,080	Increase to cover increasing salary related costs
(4)	Housing	\$ (4,291,565)	\$2.6M decrease in DHRL Capital Improvement; \$1.4M decrease in overall Housing M&O
(5)	Dining	\$ 2,001,796	Increase in M&O budget for Dining
(6)	Parking	\$ 285,819	Increase in M&O due to decrease in Debt Service
(7)	Bookstore	\$ 2,100,368	Increase in M&O budget for Bookstore
(8)	Other-Sales & Service	\$ 485,975	Increase in Health Center Clinic and Campus Rec due to increased revenue
(9)	Medical Service-Debt Service	\$ (232,923)	Decrease in debt service obligation
(10)	Parking & Public Safety-Debt Service	\$ (285,819)	Decrease in debt service obligation

# Texas State University

**Table D**  
**Intercollegiate Athletics**  
**Estimated Revenue and Budgeted Expenditures**  
**Fiscal Year 2022**

	MEN					WOMEN				
	FOOTBALL	BASKETBALL	BASEBALL	TRACK	OTHER	BASKETBALL	VOLLEYBALL	SOFTBALL	TRACK	OTHER
Revenues										
Sales and Service										
Gate Receipts/Parking	\$ 725,000	\$ 87,500	\$ 85,000	\$ -	\$ -	\$ 10,000	\$ 17,500	\$ 22,000	\$ -	\$ -
Game Guarantees	\$ 350,000	\$ 230,000	\$ -	\$ -	\$ -	\$ 56,000	\$ -	\$ -	\$ -	\$ -
Concessions	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other										
Advertising	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licensing Fees	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Camps	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NCAA Revenue Sharing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Stadium Operations	\$ 562,500	\$ -	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ 7,000	\$ -	\$ -
Other	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Sales and Services</b>	<b>\$ 1,637,500</b>	<b>\$ 317,500</b>	<b>\$ 145,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 66,000</b>	<b>\$ 17,500</b>	<b>\$ 29,000</b>	<b>\$ -</b>	<b>\$ -</b>
Designated Tuition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Athletic Fee	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Tuition and Fees</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Budgeted Fund Balances	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Budgeted Funds</b>	<b>\$ 1,637,500</b>	<b>\$ 317,500</b>	<b>\$ 145,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 66,000</b>	<b>\$ 17,500</b>	<b>\$ 29,000</b>	<b>\$ -</b>	<b>\$ -</b>
Expenditures										
Salaries	\$ 2,421,424	\$ 673,468	\$ 243,438	\$ 140,237	\$ 83,930	\$ 404,060	\$ 200,244	\$ 193,381	\$ 140,237	\$ 303,565
Benefits	\$ 786,963	\$ 218,877	\$ 79,117	\$ 45,577	\$ 27,277	\$ 131,320	\$ 65,079	\$ 62,849	\$ 45,577	\$ 98,659
Travel	\$ 920,580	\$ 221,875	\$ 201,681	\$ 92,113	\$ 51,132	\$ 217,599	\$ 77,053	\$ 153,360	\$ 108,000	\$ 167,602
Scholarships	\$ 2,858,300	\$ 508,600	\$ 469,360	\$ 482,800	\$ 190,620	\$ 581,900	\$ 463,220	\$ 496,460	\$ 602,500	\$ 1,006,300
Other Maintenance & Operating	\$ 772,294	\$ 92,297	\$ 70,000	\$ 45,700	\$ 18,635	\$ 74,000	\$ 41,399	\$ 75,179	\$ 45,700	\$ 73,878
Capital	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Budgeted Expenditures</b>	<b>\$ 7,759,561</b>	<b>\$ 1,715,117</b>	<b>\$ 1,063,596</b>	<b>\$ 806,427</b>	<b>\$ 371,594</b>	<b>\$ 1,408,879</b>	<b>\$ 846,995</b>	<b>\$ 981,229</b>	<b>\$ 942,014</b>	<b>\$ 1,650,004</b>



	TOTAL MEN	TOTAL WOMEN	OTHER ACTIVITIES	ADMIN	GRAND TOTAL
<b>Revenues</b>					
<b>Sales &amp; Services</b>					
Gate Receipts	\$ 897,500	\$ 49,500	\$ -	\$ -	\$ 947,000
Games Guarantees	\$ 580,000	\$ 56,000	\$ -	\$ -	\$ 636,000
Concessions	\$ -	\$ -	\$ -	\$ 195,848	\$ 195,848
<b>Other</b>					
Advertising	\$ -	\$ -	\$ -	\$ 1,135,865	\$ 1,135,865
Licensing Fee	\$ -	\$ -	\$ -	\$ 650,000	\$ 650,000
NCAA Revenue Sharing	\$ -	\$ -	\$ -	\$ 375,000	\$ 375,000
Camps	\$ -	\$ -	\$ -	\$ 2,152,000	\$ 2,152,000
Stadium Operations	\$ 622,500	\$ 7,000	\$ -	\$ 50,000	\$ 679,500
Other	\$ -	\$ -	\$ -	\$ 218,217	\$ 218,217
<b>Total Sales and Services</b>	<b>\$ 2,100,000</b>	<b>\$ 112,500</b>	<b>\$ -</b>	<b>\$ 4,776,930</b>	<b>\$ 6,989,430</b>
Designated Tuition	\$ -	\$ -	\$ -	\$ 6,244,424	\$ 6,244,424
Auxiliary Transfer	\$ -	\$ -	\$ -	\$ 852,430	\$ 852,430
Athletic Fee	\$ -	\$ -	\$ -	\$ 19,161,400	\$ 19,161,400
<b>Total Tuition and Fees</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 26,258,254</b>	<b>\$ 26,258,254</b>
Budgeted Fund Balances	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Budgeted Funds</b>	<b>\$ 2,100,000</b>	<b>\$ 112,500</b>	<b>\$ -</b>	<b>\$ 31,035,184</b>	<b>\$ 33,247,684</b>
<b>Expenditures</b>					
Salaries	\$ 3,562,496	\$ 1,241,488	\$ -	\$ 3,486,363	\$ 8,290,347
Fringe Benefits	\$ 1,157,811	\$ 403,483	\$ -	\$ 1,133,068	\$ 2,694,363
Travel	\$ 1,487,381	\$ 723,614	\$ -	\$ 428,500	\$ 2,639,494
Scholarships	\$ 4,509,680	\$ 3,150,380	\$ -	\$ 130,489	\$ 7,790,549
O&M	\$ 998,926	\$ 310,156	\$ -	\$ 4,953,937	\$ 6,263,019
Capital	\$ -	\$ -	\$ -	\$ 20,000	\$ 20,000
Debt Service	\$ -	\$ -	\$ -	\$ 5,549,912	\$ 5,549,912
Other	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Budgeted Expenditures</b>	<b>\$ 11,716,295</b>	<b>\$ 5,829,121</b>	<b>\$ -</b>	<b>\$ 15,702,269</b>	<b>\$ 33,247,684</b>

# Texas State University

**TABLE E**  
**Student Services and Activities Financed by Student Services Fees**  
**Estimated Revenue, Fund Balances and Budgeted Expenditures**

	FY 2021		FY 2022		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Student Services Fee per Semester Credit Hour	\$ 10.00		\$ 10.00		\$ -	- %	
Student Services Fee Fund Balance at Beginning of Year (Net of Encumbrances)	\$ 2,640,867		\$ 2,640,867		\$ -	- %	
Forecasted Revenue:							
SSF Revenue	\$ 6,358,692		\$ 6,750,200		\$ 391,508	6.16 %	(1)
Revenue Earned from Activities	\$ -		\$ -		\$ -	- %	
Interest Revenue	\$ -		\$ -		\$ -	- %	
Transfer In	\$ -		\$ -		\$ -	- %	
<b>Total Forecasted Revenue:</b>	<b>\$ 6,358,692</b>		<b>\$ 6,750,200</b>		<b>\$ 391,508</b>	<b>6.16 %</b>	
Budgeted Student Service Fee Expenditures:							
1. Textbook Rentals	\$ -		\$ -		\$ -	- %	
2. Recreational Activities	\$ 556,170		\$ 350,191		\$ (205,980)	(37.04)%	(2)
3. Health and Hospital Services	\$ -		\$ -		\$ -	- %	
4. Medical Services	\$ -		\$ -		\$ -	- %	
5. Intramural and Intercollegiate Athletics	\$ -		\$ -		\$ -	- %	
6. Artists and Lecture Series	\$ 33,930		\$ 33,930		\$ -	- %	
7. Cultural Entertainment Series	\$ 124,727		\$ 124,727		\$ -	- %	
8. Debating and Oratorical Activities	\$ 39,333		\$ 39,333		\$ -	- %	
9. Student Publications	\$ 249,251		\$ 212,284		\$ (36,967)	(14.83)%	
10. Student Government	\$ 54,921		\$ -		\$ (54,921)	(100.00)%	
11. Student Fee Advisory Committee	\$ 1,000		\$ 1,000		\$ -	- %	
12. Student Transportation Services Other Than Those in TEC 54.504, 511, 512, 513	\$ 37,347		\$ -		\$ (37,347)	(100.00)%	
13. Other (See Detail Below)	\$ 5,262,012		\$ 5,988,735		\$ 726,723	13.81 %	(3)
<b>Total Budgeted Expenditures</b>	<b>\$ 6,358,692</b>		<b>\$ 6,750,200</b>		<b>\$ 391,508</b>	<b>6.16 %</b>	
<b>Estimated Student Services Fee Fund Balance at End of Year</b>	<b>\$ 2,640,867</b>		<b>\$ 2,640,867</b>		<b>\$ (0)</b>	<b>(0.00)%</b>	



# Texas State University

**TABLE E**  
**Student Services and Activities Financed by Student Services Fees**  
**Estimated Revenue, Fund Balances and Budgeted Expenditures**

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
(1)	Revenue Earned from Activities	\$ 391,508	Increase in revenue forecast
(2)	Recreational Activities	\$ (205,980)	Reclassification on expenses to student programming and services
(3)	Budgeted Student Service Fee Expenditures- Student Programming & Services	\$ 726,723	Increase in student programming and services
(4)	Student Programming & Services	\$ 787,047	Reclassification of expenses from recreational activities and increase to student activities.

# Texas State University

**Table F**  
**Matrix of Budgeted Operating Expenses**

	Instruction	Research	Public Service	Academic Support	Student Services	Institutional Support	Operation & Plant	Scholarships/ Fellowships	Auxiliary	Total Expenses
Salary	\$ 154,888,664.57	\$ 12,908,322.59	\$ 249,376.07	\$ 24,676,862.00	\$ 19,498,851.79	\$ 32,569,633.33	\$ 15,254,642.68	\$ 523,478.00	\$ 21,322,781.28	\$ 281,892,612.31
Benefits	\$ 44,274,173.25	\$ 3,755,863.29	\$ 78,678.96	\$ 7,367,202.35	\$ 5,478,797.37	\$ 14,967,232.89	\$ 3,369,255.07	\$ -	\$ 6,367,957.24	\$ 85,659,160.42
Travel	\$ 1,585,894.93	\$ 642,756.78	\$ 23,000.00	\$ 261,035.52	\$ 198,865.34	\$ 231,109.53	\$ 25,952.83	\$ -	\$ 2,775,561.11	\$ 5,744,176.04
O&M	\$ 10,162,849.04	\$ 12,054,440.03	\$ 651,504.52	\$ 8,385,934.01	\$ 7,302,502.27	\$ 20,365,915.04	\$ 9,726,811.68	\$ 54,904,651.53	\$ 48,633,284.13	\$ 172,187,892.25
Utilities	\$ -	\$ 227,000.00	\$ -	\$ -	\$ 6,000.00	\$ -	\$ 20,539,437.81	\$ -	\$ 11,584,630.00	\$ 32,357,067.81
Capital	\$ -	\$ 385,000.00	\$ -	\$ 7,289,816.00	\$ 15,000.00	\$ -	\$ 65,000.00	\$ -	\$ 950,000.00	\$ 8,704,816.00
Other	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Budget</b>	<b>\$ 210,911,581.79</b>	<b>\$ 29,973,382.69</b>	<b>\$ 1,002,559.55</b>	<b>\$ 47,980,849.88</b>	<b>\$ 32,500,016.77</b>	<b>\$ 68,133,890.79</b>	<b>\$ 48,981,100.07</b>	<b>\$ 55,428,129.53</b>	<b>\$ 91,634,213.76</b>	<b>\$ 586,545,724.83</b>

# Texas State University

## Recapitulation of Budgeted Revenues, Expenditures, Transfers, and Use of Reserves For Fiscal Year Ending 2022

	<b>Estimated Revenues</b>	<b>Transfers In</b>	<b>Budgeted Use of Reserves</b>	<b>Total Budgeted Sources</b>	<b>Budgeted Expenditures</b>	<b>Transfers Out</b>	<b>Total Budgeted Uses</b>	<b>Net Transfers *</b>
Educational & General	\$ 244,476,090.00	\$ 50,429,175.20	\$ -	\$ 294,905,265.20	\$ (235,547,063.20)	\$ (59,358,202.00)	\$ (294,905,265.20)	\$ (8,929,026.80)
Designated	\$ 299,303,866.00	\$ 7,082,104.00	\$ 630,339.82	\$ 307,016,309.82	\$ (241,618,321.29)	\$ (65,397,988.53)	\$ (307,016,309.82)	\$ (58,315,884.53)
Auxiliary Enterprises	\$ 133,533,804.00	\$ 7,096,854.00	\$ 627,761.77	\$ 141,258,419.77	\$ (109,380,340.33)	\$ (31,878,079.44)	\$ (141,258,419.77)	\$ (24,781,225.44)
<b>Total</b>	<b>\$ 677,313,760.00</b>	<b>\$ 64,608,133.20</b>	<b>\$ 1,258,101.59</b>	<b>\$ 743,179,994.79</b>	<b>\$ (586,545,724.82)</b>	<b>\$ (156,634,269.97)</b>	<b>\$ (743,179,994.79)</b>	<b>\$ (92,026,136.77)</b>



LAMAR INSTITUTE  
OF TECHNOLOGY

July 13, 2021

Members of the Board of Regents  
The Texas State University System

Reference: Budget Letter

Dear Regents,

This letter provides recommendations for Lamar Institute of Technology's (LIT) annual budget for the new fiscal year beginning September 1, 2021. It is fiscally conservative and considers an increase in total operating expenditures of 6.12% compare to 2020 due to an increase in enrollment. The proposed budget includes all educational and general, designated, and auxiliary enterprise activities.

### **Education and General Funds**

Thanks to Governor Greg Abbott, Texas Speaker of the House Dade Phelan the TSUS Regents, Chancellor Brian McCall and the system staff for making it possible. LIT's General Revenue Appropriation increased \$4,787,001 (33.52%) from FY2020. Statutory Tuition and Fees increased as a reflection of the FY 21 enrollment increase of 10%. Bill Pattern General Revenue increased due to Parity and increased formula funding. Other Revenue is interest income earned. Higher Education Funds (HEF) remained at \$2,553,130. These funds will be used for needed renovations of facilities. Institutional Support increased due to projected LU payment for parity. Our Debt Service was funded at \$1,294,750.

### **Designated Funds**

Designated funds are allocated to provide academic programs with equipment and supplies. Designated tuition decreases are due to decrease in tuition rate. The LU Library fee (\$6 per SCH/\$60 Max) is no longer being charged to students. Institutional Support decreased due to library fees being paid with parity funds and not local funds.

### **Auxiliary Funds**

Auxiliary revenue for Student Service Fee and Student Center Fee of \$466,935 are collected from LIT students and transferred to Lamar University for use of their facilities. LIT will no longer charge our students for Medical Service Fee, and Recreational Center Fee.



LAMAR INSTITUTE  
OF TECHNOLOGY

## Conclusion

Parity has given LIT a tremendous opportunity to serve the community with lower tuition and fees to attain an education to improve their standard of living. Our institution will remain fiscally responsible in its spending and will continue to look at cost savings in all areas. LIT remains committed to provide an excellent education to our students, and be a quality place to work for our faculty and staff.

Respectfully,

A handwritten signature in blue ink that reads "Lonnie L. Howard". The signature is written in a cursive style and is enclosed within a blue circular scribble.

Dr. Lonnie L. Howard  
President

A handwritten signature in black ink that reads "Rudy V. Gonzales". The signature is written in a cursive style.

Rudy V. Gonzales  
Vice President for Finance and Operations

Cc:

Dr. Brian McCall  
Chancellor

Daniel Harper  
Vice Chancellor and Chief Financial Officer



# Lamar Institute of Technology

## Budget Summary

	FY 2021		FY 2022		Variance	
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT
<b>Revenues</b>						
Tuition and Fees	\$ 10,180,403	\$	8,970,383	\$	(1,210,020)	(11.89)%
State Appropriations	\$ 19,848,553	\$	24,754,421	\$	4,905,868	24.72 %
Sales and Services	\$ 100,404	\$	64,671	\$	(35,733)	(35.59)%
Other	\$ 173,146	\$	130,673	\$	(42,473)	(24.53)%
Operating Revenues	\$ 30,302,506	\$	33,920,148	\$	3,617,642	11.94 %
Transfers In	\$ 405,970	\$	400,000	\$	(5,970)	(1.47)%
Budgeted Use of Fund Balance	\$ -	\$	-	\$	-	- %
<b>Total Revenues</b>	<b>\$ 30,708,476</b>	<b>\$</b>	<b>34,320,148</b>	<b>\$</b>	<b>3,611,672</b>	<b>11.76 %</b>
<b>Expenditures</b>						
Instruction Support	\$ 13,898,932	\$	15,029,916	\$	1,130,984	8.14 %
Research / Organized Research	\$ -	\$	-	\$	-	- %
Public Service	\$ 100,263	\$	180,808	\$	80,545	80.33 %
Academic Support	\$ 1,107,134	\$	1,136,056	\$	28,922	2.61 %
Student Support	\$ 1,363,171	\$	2,162,713	\$	799,542	58.65 %
Institutional Support	\$ 7,316,680	\$	7,413,694	\$	97,014	1.33 %
Plant Support	\$ 1,717,782	\$	1,805,689	\$	87,907	5.12 %
Scholarships & Fellowships	\$ -	\$	-	\$	-	- %
Auxiliary Enterprises	\$ 1,127,619	\$	531,606	\$	(596,013)	(52.86)%
Operating Expenditures	\$ 26,631,581	\$	28,260,482	\$	1,628,901	6.12 %
Transfers Out	\$ 4,076,894	\$	6,059,666	\$	1,982,772	48.63 %
<b>Total Expenditures</b>	<b>\$ 30,708,475</b>	<b>\$</b>	<b>34,320,148</b>	<b>\$</b>	<b>3,611,673</b>	<b>11.76 %</b>

## Operating Expenditures by Natural Classification

	FY 2021		FY 2022		Variance	
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT
Salary & Wages	\$ 13,116,028	\$	13,670,216	\$	554,188	4.23 %
Payroll Related Costs	\$ 3,481,824	\$	4,133,570	\$	651,746	18.72 %
Travel	\$ 272,000	\$	272,000	\$	-	- %
Operations & Maintenance	\$ 8,743,730	\$	9,054,695	\$	310,965	3.56 %
Utilities	\$ 368,000	\$	380,000	\$	12,000	3.26 %
Capital	\$ 650,000	\$	750,000	\$	100,000	15.38 %
Other	\$ -	\$	-	\$	-	- %
<b>Total Operating Expenditures</b>	<b>\$ 26,631,582</b>	<b>\$</b>	<b>28,260,481</b>	<b>\$</b>	<b>1,628,899</b>	<b>6.12 %</b>

# Lamar Institute of Technology

**Table A 1**  
**Educational and General Funds**  
**Revenues and Transfers**

	FY 2021		FY 2022		Variance		Note	
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT		
Total Statutory Tuition and Fees	\$	3,472,924	\$	3,879,013	\$	406,089	11.69 %	1
State Appropriation								
Bill Pattern General Revenue	\$	14,282,770	\$	19,069,771	\$	4,787,001	33.52 %	2
Benefits	\$	2,973,289	\$	3,107,954	\$	134,665	4.53 %	
Higher Education Fund	\$	2,553,130	\$	2,553,130	\$	-	- %	
Hazlewood Reimbursement	\$	39,364	\$	23,566	\$	(15,798)	(40.13)%	
Other	\$	-	\$	-	\$	-	- %	
Total State Appropriations	\$	19,848,553	\$	24,754,421	\$	4,905,868	24.72 %	
Other Revenue	\$	32,238	\$	9,845	\$	(22,393)	(69.46)%	
Total Revenues	\$	23,353,715	\$	28,643,279	\$	5,289,564	22.65 %	
Transfers In								
Designated Tuition	\$	-	\$	-	\$	-	- %	
Technology Service Fee	\$	-	\$	-	\$	-	- %	
Other	\$	-	\$	-	\$	-	- %	
Total Transfers In	\$	-	\$	-	\$	-	- %	
Budgeted Fund Balances	\$	-	\$	-	\$	-	- %	
Total Budgeted Funds	\$	23,353,715	\$	28,643,279	\$	5,289,564	22.65 %	

# Lamar Institute of Technology

**Table A 1**  
**Educational and General Funds**  
**Revenues and Transfers**

<b>NOTE</b>	<b>ITEM DESCRIPTION</b>	<b>AMOUNT CHANGED</b>	<b>EXPLANATION</b>
1	Total Statutory Tuition and Fees	\$ 406,089	Increase is due to increase in enrollment
2	Bill Pattern General Revenue	\$ 4,787,001	Increase is due to formula funding increase and parity

# Lamar Institute of Technology

**Table A 2**  
**Educational and General Funds**  
**Budgeted Expenditures**

	FY 2021		FY 2022		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Instruction Support	\$ 13,062,903	\$	14,146,685	\$	1,083,782	8.30 %	1
Research / Organized Research	\$ -	\$	-	\$	-	- %	
Public Service	\$ 39,263	\$	119,808	\$	80,545	205.14 %	
Academic Support	\$ 865,239	\$	878,113	\$	12,874	1.49 %	
Student Service Support	\$ 1,265,021	\$	2,064,563	\$	799,542	63.20 %	2
Institutional Support	\$ 3,573,634	\$	4,799,337	\$	1,225,703	34.30 %	3
Plant Support	\$ 912,782	\$	1,000,689	\$	87,907	9.63 %	
Scholarships & Fellowships	\$ -	\$	-	\$	-	- %	
<b>Total Expenditures</b>	<b>\$ 19,718,842</b>	<b>\$</b>	<b>23,009,195</b>	<b>\$</b>	<b>3,290,353</b>	<b>16.69 %</b>	
<b>Transfers Out</b>							
TPEG	\$ 405,970	\$	400,000	\$	(5,970)	(1.47)%	
TRB Debt Service	\$ 1,319,086	\$	1,294,750	\$	(24,336)	(1.84)%	
HEF - Debt Service	\$ -	\$	-	\$	-	- %	
HEF - Plant	\$ 1,909,817	\$	3,939,334	\$	2,029,517	106.27 %	4
Other	\$ -	\$	-	\$	-	- %	
<b>Total Transfers Out</b>	<b>\$ 3,634,873</b>	<b>\$</b>	<b>5,634,084</b>	<b>\$</b>	<b>1,999,211</b>	<b>55.00 %</b>	
<b>Total Budgeted Expenditures &amp; Transfers Out</b>	<b>\$ 23,353,715</b>	<b>\$</b>	<b>28,643,279</b>	<b>\$</b>	<b>5,289,564</b>	<b>22.65 %</b>	

# Lamar Institute of Technology

**Table A 2**  
**Educational and General Funds**  
**Budgeted Expenditures**

<b>NOTE</b>	<b>ITEM DESCRIPTION</b>	<b>AMOUNT CHANGED</b>	<b>EXPLANATION</b>
1	Instruction Support	\$ 1,083,781	Increase is due to tp parity expense (Library/Tuition & Fees)
2	Student Service Support	\$ 799,542	Increase is due to parity expense (Health Center & Recreation Center paid to LU)
3	Institutional Support	\$ 1,225,703	Increase is due to parity expense & moving IT expenses from des. to E&G
4	HEF - Plant	\$ 2,029,517	Increase is due to Truck Driving Center project

# Lamar Institute of Technology

**Table B 1  
Designated Funds  
Revenues and Transfers**

	FY 2021		FY 2022		Variance		Note	
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT		
<b>Tuition and Fees</b>								
Designated Tuition	\$	2,695,996	\$	1,847,945	\$	(848,051)	(31.46)%	1
Institutional Services Fee	\$	2,043,006	\$	1,952,580	\$	(90,426)	(4.43)%	
Advising Fee	\$	-	\$	-	\$	-	- %	
Technology Use / Computer Service Fee	\$	-	\$	-	\$	-	- %	
Environmental Service Fee	\$	-	\$	-	\$	-	- %	
ID / One-Card Fee	\$	-	\$	-	\$	-	- %	
Library Fee	\$	325,113	\$	-	\$	(325,113)	(100.00)%	2
International Education Fee	\$	-	\$	-	\$	-	- %	
Student Publication Fee	\$	-	\$	-	\$	-	- %	
Academic Program Fees	\$	224,554	\$	254,994	\$	30,440	13.56 %	
Distance Learning Fee	\$	391,595	\$	568,916	\$	177,321	45.28 %	
Records Fee	\$	-	\$	-	\$	-	- %	
Recreation Fee	\$	-	\$	-	\$	-	- %	
University Center Fee	\$	-	\$	-	\$	-	- %	
International Study Fee	\$	-	\$	-	\$	-	- %	
Repeat Fee	\$	-	\$	-	\$	-	- %	
Other	\$	-	\$	-	\$	-	- %	
<b>Total Tuition and Fees</b>	<b>\$</b>	<b>5,680,264</b>	<b>\$</b>	<b>4,624,435</b>	<b>\$</b>	<b>(1,055,829)</b>	<b>(18.59)%</b>	
Investment Income	\$	28,517	\$	1,623	\$	(26,894)	(94.31)%	
Other Revenue	\$	112,391	\$	119,205	\$	6,814	6.06 %	
<b>Total Revenues</b>	<b>\$</b>	<b>5,821,172</b>	<b>\$</b>	<b>4,745,263</b>	<b>\$</b>	<b>(1,075,909)</b>	<b>(18.48)%</b>	
<b>Transfers In</b>								
TPEG	\$	405,970	\$	400,000	\$	(5,970)	(1.47)%	
Auxiliary Funds	\$	-	\$	-	\$	-	- %	
Other	\$	-	\$	-	\$	-	- %	
<b>Total Transfers In</b>	<b>\$</b>	<b>405,970</b>	<b>\$</b>	<b>400,000</b>	<b>\$</b>	<b>(5,970)</b>	<b>(1.47)%</b>	
Budgeted Fund Balances	\$	-	\$	-	\$	-	- %	
<b>Total Budgeted Funds</b>	<b>\$</b>	<b>6,227,142</b>	<b>\$</b>	<b>5,145,263</b>	<b>\$</b>	<b>(1,081,879)</b>	<b>(17.37)%</b>	

# Lamar Institute of Technology

**Table B 1**  
**Designated Funds**  
**Revenues and Transfers**

<b>NOTE</b>	<b>ITEM DESCRIPTION</b>	<b>AMOUNT CHANGED</b>	<b>EXPLANATION</b>
1	Designated Tuition	\$ (848,051)	Decrease is due to reducing designated to \$30 per SCH
2	Library Fee	\$ (325,113)	Decrease is due to no longer collecting this fee from students (parity)

# Lamar Institute of Technology

**Table B 2  
Designated Funds  
Budgeted Expenditures**

	FY 2021		FY 2022		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Instruction Support	\$	836,029	\$	883,231	\$	47,202	5.65 %
Research / Organized Research	\$	-	\$	-	\$	-	- %
Public Service	\$	61,000	\$	61,000	\$	-	- %
Academic Support	\$	241,895	\$	257,943	\$	16,048	6.63 %
Student Support	\$	98,150	\$	98,150	\$	-	- %
Institutional Support	\$	3,743,046	\$	2,614,357	\$	(1,128,689)	(30.15)%
Plant Support	\$	805,000	\$	805,000	\$	-	- %
Scholarships & Fellowships	\$	-	\$	-	\$	-	- %
<b>Total Expenditures</b>	<b>\$</b>	<b>5,785,120</b>	<b>\$</b>	<b>4,719,681</b>	<b>\$</b>	<b>(1,065,439)</b>	<b>(18.42)%</b>
<b>Transfers Out</b>							
System Assessment	\$	234,907	\$	218,468	\$	(16,439)	(7.00)%
Debt Service	\$	-	\$	-	\$	-	- %
E&G	\$	-	\$	-	\$	-	- %
Auxiliary	\$	-	\$	-	\$	-	- %
Other	\$	207,114	\$	207,114	\$	-	- %
<b>Total Transfers Out</b>	<b>\$</b>	<b>442,021</b>	<b>\$</b>	<b>425,582</b>	<b>\$</b>	<b>(16,439)</b>	<b>(3.72)%</b>
<b>Total Budgeted Expenditures &amp; Transfers Out</b>	<b>\$</b>	<b>6,227,141</b>	<b>\$</b>	<b>5,145,263</b>	<b>\$</b>	<b>(1,081,878)</b>	<b>(17.37)%</b>



# Lamar Institute of Technology

## Table B 2 Designated Funds Budgeted Expenditures

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
1 Institutional Support		\$ (1,128,689)	Decreased due to moving library expense and IT expense to E&G

# Lamar Institute of Technology

**Table C 1  
Auxiliary Funds  
Revenues and Transfers**

	FY 2021 APPROVED BUDGET	FY 2022 PROPOSED BUDGET	Variance		Note
			DOLLAR	PERCENT	
Fees					
Athletic Fee	\$ -	\$ -	\$ -	- %	
Medical Service Fee	\$ 195,259	\$ -	\$ (195,259)	(100.00)%	
Student Service Fee	\$ 267,768	\$ 281,280	\$ 13,512	5.05 %	
Recreational Sport Fee	\$ 392,423	\$ -	\$ (392,423)	(100.00)%	1
Student Center Fee	\$ 171,765	\$ 185,655	\$ 13,890	8.09 %	
Student Bus Fee	\$ -	\$ -	\$ -	- %	
ID Card Fee	\$ -	\$ -	\$ -	- %	
Other	\$ -	\$ -	\$ -	- %	
<b>Total Fees</b>	<b>\$ 1,027,215</b>	<b>\$ 466,935</b>	<b>\$ (560,280)</b>	<b>(54.54)%</b>	
Sales and Services					
Housing	\$ -	\$ -	\$ -	- %	
Dining	\$ -	\$ -	\$ -	- %	
Parking	\$ 91,982	\$ 62,927	\$ (29,055)	(31.59)%	
Athletics	\$ -	\$ -	\$ -	- %	
Bookstore	\$ -	\$ -	\$ -	- %	
Other	\$ 8,422	\$ 1,744	\$ (6,678)	(79.29)%	
<b>Total Sales and Services</b>	<b>\$ 100,404</b>	<b>\$ 64,671</b>	<b>\$ (35,733)</b>	<b>(35.59)%</b>	
Investment Income	\$ -	\$ -	\$ -	- %	
Other Income	\$ -	\$ -	\$ -	- %	
<b>Total Revenues</b>	<b>\$ 1,127,619</b>	<b>\$ 531,606</b>	<b>\$ (596,013)</b>	<b>(52.86)%</b>	
Transfers In					
Designated Tuition	\$ -	\$ -	\$ -	- %	
Other	\$ -	\$ -	\$ -	- %	
<b>Total Transfers In</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>- %</b>	
Budgeted Fund Balances	\$ -	\$ -	\$ -	- %	
<b>Total Budgeted Funds</b>	<b>\$ 1,127,619</b>	<b>\$ 531,606</b>	<b>\$ (596,013)</b>	<b>(52.86)%</b>	

# Lamar Institute of Technology

## Table C 1 Auxiliary Funds Revenues and Transfers

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
1	Recreational Sport Fee	\$ (392,423)	Decreased due to no longer collecting from student (Parity)

# Lamar Institute of Technology

**Table C 2  
Auxiliary Funds  
Budgeted Expenditures**

	FY 2021		FY 2022		Variance		Note	
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT		
Athletic Fee	\$	-	\$	-	\$	-	- %	
Medical Service Fee	\$	195,259	\$	-	\$	(195,259)	(100.00)%	
Student Service Fee	\$	267,768	\$	281,280	\$	13,512	5.05 %	
Recreational Sport Fee	\$	392,423	\$	-	\$	(392,423)	(100.00)%	1
Student Center Fee	\$	171,765	\$	185,655	\$	13,890	8.09 %	
Student Bus Fee	\$	-	\$	-	\$	-	- %	
ID Card Fee	\$	-	\$	-	\$	-	- %	
<b>Total Fee Based Expenditures</b>	<b>\$</b>	<b>1,027,215</b>	<b>\$</b>	<b>466,935</b>	<b>\$</b>	<b>(560,280)</b>	<b>(54.54)%</b>	
Housing	\$	-	\$	-	\$	-	- %	
Dining	\$	-	\$	-	\$	-	- %	
Parking	\$	91,982	\$	62,927	\$	(29,055)	(31.59)%	
Athletics	\$	-	\$	-	\$	-	- %	
Bookstore	\$	-	\$	-	\$	-	- %	
Other	\$	8,422	\$	1,744	\$	(6,678)	(79.29)%	
<b>Total Sales &amp; Services Based Expenditures</b>	<b>\$</b>	<b>100,404</b>	<b>\$</b>	<b>64,671</b>	<b>\$</b>	<b>(35,733)</b>	<b>(35.59)%</b>	
<b>Transfers Out</b>								
<b>Debt Service</b>								
Medical Service	\$	-	\$	-	\$	-	- %	
Athletics	\$	-	\$	-	\$	-	- %	
Student Center	\$	-	\$	-	\$	-	- %	
Student Service	\$	-	\$	-	\$	-	- %	
Housing	\$	-	\$	-	\$	-	- %	
Dining	\$	-	\$	-	\$	-	- %	
Parking and Public Safety	\$	-	\$	-	\$	-	- %	
Recreational Sports	\$	-	\$	-	\$	-	- %	
Other	\$	-	\$	-	\$	-	- %	
Real Estate Rental	\$	-	\$	-	\$	-	- %	
Vending	\$	-	\$	-	\$	-	- %	
Designated Funds	\$	-	\$	-	\$	-	- %	
Other	\$	-	\$	-	\$	-	- %	
<b>Total Transfers Out</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>- %</b>	
<b>Total Budgeted Expenditures &amp; Transfers Out</b>	<b>\$</b>	<b>1,127,619</b>	<b>\$</b>	<b>531,606</b>	<b>\$</b>	<b>(596,013)</b>	<b>(52.86)%</b>	

# Lamar Institute of Technology

## Table C 2 Auxiliary Funds Budgeted Expenditures

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
1	Recreational Sport Fee	\$ (392,423)	Decrease due to no longer paying this fee from Des (Parity)

# Lamar Institute of Technology

**TABLE E**  
**Student Services and Activities Financed by Student Services Fees**  
**Estimated Revenue, Fund Balances and Budgeted Expenditures**

	FY 2021		FY 2022		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Student Services Fee per Semester Credit Hour	\$	5.00	\$	5.00	\$	-	- %
Student Services Fee Fund Balance at Beginning of Year (Net of Encumbrances)	\$	2,579,302	\$	2,642,893	\$	63,591	2.47 %
Forecasted Revenue:							
SSF Revenue	\$	267,768	\$	281,280	\$	13,512	5.05 %
Revenue Earned from Activities	\$	-	\$	-	\$	-	- %
Interest Revenue	\$	2,309	\$	2,761	\$	452	19.58 %
Transfer In	\$	-	\$	-	\$	-	- %
Total Forecasted Revenue:	\$	270,077	\$	284,041	\$	13,964	5.17 %
Budgeted Student Service Fee Expenditures:							
1. Textbook Rentals	\$	-	\$	-	\$	-	- %
2. Recreational Activities	\$	237,200	\$	237,200	\$	-	- %
3. Health and Hospital Services	\$	-	\$	-	\$	-	- %
4. Medical Services	\$	-	\$	-	\$	-	- %
5. Intramural and Intercollegiate Athletics	\$	-	\$	-	\$	-	- %
6. Artists and Lecture Series	\$	10,000	\$	10,000	\$	-	- %
7. Cultural Entertainment Series	\$	29,800	\$	29,800	\$	-	- %
8. Debating and Oratorical Activities	\$	-	\$	-	\$	-	- %
9. Student Publications	\$	-	\$	-	\$	-	- %
10. Student Government	\$	109,000	\$	109,000	\$	-	- %
11. Student Fee Advisory Committee	\$	-	\$	-	\$	-	- %
12. Student Transportation Services Other Than Those in TEC 54.504, 511, 512, 513	\$	-	\$	-	\$	-	- %
13. Other (See Detail Below)	\$	237,850	\$	258,881	\$	21,031	8.84 %
Total Budgeted Expenditures	\$	623,850	\$	644,881	\$	21,031	3.37 %
Estimated Student Services Fee Fund Balance at End of Year	\$	2,225,529	\$	2,282,053	\$	56,524	2.54 %

Student Services Advisory Committee Meeting:

Detail of Other:

Media Lab	\$	3,600	\$	3,600	\$	-	- %
Online Tutoring - Distance Education	\$	17,150	\$	20,090	\$	2,940	17.14 %
Public Information	\$	-	\$	-	\$	-	- %
Contingency	\$	50,000	\$	50,000	\$	-	- %
Equipment/Furniture Student Success	\$	-	\$	-	\$	-	- %
Megabytes Food Service	\$	-	\$	-	\$	-	- %
Skills USA	\$	74,000	\$	74,000	\$	-	- %
Professional Tutors - Learning Lab	\$	-	\$	-	\$	-	- %
Salaries	\$	-	\$	-	\$	-	- %
Diagnostic Sonography Organization	\$	2,000	\$	-	\$	(2,000)	(100.00)%
Software	\$	21,500	\$	8,500	\$	(13,000)	(60.47)%
Software	\$	30,600	\$	30,600	\$	-	- %
Software	\$	39,000	\$	47,000	\$	8,000	20.51 %
Software	\$	-	\$	25,091	\$	25,091	100.00 %
Provide Description	\$	-	\$	-	\$	-	- %
<b>Total Other</b>	<b>\$</b>	<b>237,850</b>	<b>\$</b>	<b>258,881</b>	<b>\$</b>	<b>21,031</b>	<b>8.84 %</b>

# Lamar Institute of Technology

**Table F**  
**Matrix of Budgeted Operating Expenses**

	Instruction	Research	Public Service	Academic Support	Student Services	Institutional Support	Operation & Plant	Scholarships/ Fellowships	Auxiliary	Total Expenses
Salary	\$ 9,031,917.00	\$ -	\$ 90,081.00	\$ 606,898.00	\$ 969,592.00	\$ 2,676,754.00	\$ 294,974.00	\$ -	\$ -	\$ 13,670,216.00
Benefits	\$ 2,731,052.00	\$ -	\$ 27,238.00	\$ 183,512.00	\$ 293,183.00	\$ 809,391.00	\$ 89,194.00	\$ -	\$ -	\$ 4,133,570.00
Travel	\$ -	\$ -	\$ -	\$ 80,000.00	\$ 20,000.00	\$ 100,000.00	\$ -	\$ -	\$ 72,000.00	\$ 272,000.00
O&M	\$ 2,516,946.00	\$ -	\$ 63,489.00	\$ 265,646.00	\$ 879,938.00	\$ 3,827,549.00	\$ 1,041,521.00	\$ -	\$ 459,606.00	\$ 9,054,695.00
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 380,000.00	\$ -	\$ -	\$ 380,000.00
Capital	\$ 750,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 750,000.00
Other	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Budget</b>	<b>\$ 15,029,915.00</b>	<b>\$ -</b>	<b>\$ 180,808.00</b>	<b>\$ 1,136,056.00</b>	<b>\$ 2,162,713.00</b>	<b>\$ 7,413,694.00</b>	<b>\$ 1,805,689.00</b>	<b>\$ -</b>	<b>\$ 531,606.00</b>	<b>\$ 28,260,481.00</b>



# Lamar Institute of Technology

## Recapitulation of Budgeted Revenues, Expenditures, Transfers, and Use of Reserves For Fiscal Year Ending

	Estimated Revenues	Transfers In	Budgeted Use of Reserves	Total Budgeted Sources	Budgeted Expenditures	Transfers Out	Total Budgeted Uses	Net Transfers *
Educational & General	\$ 28,643,279.00	\$ -	\$ -	\$ 28,643,279.00	\$ (23,009,195.00)	\$ (5,634,084.00)	\$ (28,643,279.00)	\$ (5,634,084.00)
Designated	\$ 4,745,263.00	\$ 400,000.00	\$ -	\$ 5,145,263.00	\$ (4,719,681.00)	\$ (425,582.00)	\$ (5,145,263.00)	\$ (25,582.00)
Auxiliary Enterprises	\$ 531,606.00	\$ -	\$ -	\$ 531,606.00	\$ (531,606.00)	\$ -	\$ (531,606.00)	\$ -
<b>Total</b>	<b>\$ 33,920,148.00</b>	<b>\$ 400,000.00</b>	<b>\$ -</b>	<b>\$ 34,320,148.00</b>	<b>\$ (28,260,482.00)</b>	<b>\$ (6,059,666.00)</b>	<b>\$ (34,320,148.00)</b>	<b>\$ (5,659,666.00)</b>



## Office of the President

July 9, 2021

The Honorable Regents:

We make the following declarations in conjunction with the submission of the Lamar State College Orange budget and supporting Regents' Budget Summary for the fiscal year beginning September 1, 2021. The proposed budget encompasses the educational and general (E&G), designated, and auxiliary funds of the college.

### Assumptions

Enrollment for FY 21 had a slight decrease in comparison to FY 20. Accordingly, we used the FY21 enrollment figures as the basis for predicting the revenue we expect to earn in FY22. The projections incorporated a decrease in designated tuition, a decrease in dual credit tuition plus a waiver of \$5 per semester credit hour, and a new Gator Book Pack Fee for Barnes and Noble First Day Complete plus a scholarship for the fee of \$10 per semester credit hour.

### New Budget Initiatives

The Texas Legislature and the Governor increased state formula funding to help alleviate disparity between Community Colleges and the State Colleges. This additional increase in state formula funding allowed for an additional 33% decrease in designated tuition to \$30 per semester credit hour and a 10% reduction in dual credit tuition to \$45 per semester credit hour. With this reduction in tuition and fees, an increase in enrollment is expected. We have increased our advertising efforts in both Texas and Louisiana to reach as many potential students as possible. For Fall 2021, we are offering buy-one get-one free courses or buy-two get-two free courses to students. Beginning in Fall 2021, we will begin offering the Gator Book Pack from Barnes and Noble First Day Complete that will consist of a charge of \$25 per semester credit hour with a \$10 scholarship applied towards the \$25 per semester credit hour. The students who take advantage of the Gator Book Pack will pay \$15 per semester credit hour for books. The budget provides for a general salary increase for faculty and staff of 3% or \$1,000, whichever is greater.

The college is looking to purchase additional property located adjacent to the campus to expand our programs and to begin new programs. The construction of our new student plaza continues and should be completed in August. Directly behind the plaza, the campus has hopes of constructing our new Academic Center when tuition revenue bonds become available. Over the course of the last year, the campus purchased two separate lots both containing buildings that were later demolished. The plans for the two vacant lots in the future are to construct a new Workforce Academy and a new Logistics Building.





## Office of the President

### Budget Increases

In FY21, budgets had been reduced by 10% for operating funds and 50% for travel due to COVID-19 and the uncertainties we had with enrollment. In FY22, the 10% that had been removed from operating budgets has been added back and the travel has been increased by the 50% removed last fiscal year. All travel funds remain in holding locations until travel is allowed in FY22. These funds will be released when the directive is given to allow travel again. The FY22 budget puts emphasis on developing new programs, constructing new facilities, and boosting enrollment with our new lower tuition and fee rates.

### E&G Funds

For the FY22 to FY23 Biennium, State Formula Funding for the college increased to help alleviate disparity between Community Colleges and the State Colleges. This additional parity funding amounted to a \$3.8 million biennial increase. The additional parity funding allowed the college to reduce tuition and fees by 19% which includes an instructional material scholarship of \$10 per semester credit hour and payment of an additional \$250 per course stipend to high school instructors for teaching dual credit courses. The parity allowed the campus to establish several new full-time faculty and staff positions and additional adjunct positions that are needed to grow existing programs and implement new programs. Our HEF allocation is budgeted for debt service (\$339,900) and capital equipment (\$372,338). The balance of our HEF appropriation is reserved for future capital projects. The budget is reflective of the additional appropriation of \$525,881 for non-formula support for new Allied Health programs and the Maritime Training program.

### Designated Funds

In the FY22 and FY23 biennium, we received an additional parity appropriation and were able to reduce Designated Tuition by an additional 33%, while keeping all other designated fees at the same rate. With this parity, we were able to reduce our hourly tuition and fee rate to \$118 per semester credit hour. With the increase in state formula funding and the additional parity funds, some operating expenses were moved from Designated Tuition and Computer Use Fee to E&G funds. The budget consists of a Designated Tuition fund balance increase of \$40,802. Budgeted transfers remain to transfer fund balances from Institutional Service Fee to the other fees that were eliminated or reduced with the parity.





## Office of the President

### Auxiliary Funds

The Student Service Fee Hearing was held in May and the student organizations were able to request what they truly needed for FY22. Several groups had new ideas and plan to participate in new endeavors. Each club received what they requested, for the most part. The budget uses \$42,222 in Student Service Fee fund balance to cover the additional requests by student organizations. Most other budgets within Auxiliary fund type remains flat. The budget in auxiliary consists of a transfer from Institutional Service Fee of \$244,292. The Gator Café has been remodeled to better suit the needs of the students for study areas and to make it more pleasing to the eye. The Café has been offering daily specials that have boosted their revenue and will soon be announced to the public in the surrounding area of the campus.

### Conclusion

With the new changes in funding, tuition rates, and buy-one get-one free offers, the college is hopeful enrollment will grow and programs will flourish. Lamar State College Orange remains in sound fiscal condition and we have adequate resources to maintain our commitment to quality instruction and support services. We continue to have adequate financial reserves to handle any unanticipated contingencies.

Sincerely,

A handwritten signature in blue ink, appearing to read "Thomas Johnson", is written over a horizontal line.

Dr. Thomas Johnson  
President

A handwritten signature in blue ink, appearing to read "Mary Wickland", is written over a horizontal line.

Mary Wickland, CPA  
Vice President for Finance and Operations

# Lamar State College-Orange

## Budget Summary

	FY 2021		FY 2022		Variance	
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT
<b>Revenues</b>						
Tuition and Fees	\$ 5,571,588		\$ 5,300,278		\$ (271,310)	(4.87)%
State Appropriations	\$ 14,089,330		\$ 16,698,089		\$ 2,608,759	18.52 %
Sales and Services	\$ 180,750		\$ 183,473		\$ 2,723	1.51 %
Other	\$ 780,450		\$ 797,162		\$ 16,712	2.14 %
Operating Revenues	\$ 20,622,118		\$ 22,979,002		\$ 2,356,884	11.43 %
Transfers In	\$ 608,086		\$ 592,315		\$ (15,771)	(2.59)%
Budgeted Use of Fund Balance	\$ (284,990)		\$ (286,906)		\$ (1,916)	0.67 %
<b>Total Revenues</b>	<b>\$ 20,945,214</b>		<b>\$ 23,284,411</b>		<b>\$ 2,339,197</b>	<b>11.17 %</b>
<b>Expenditures</b>						
Instruction Support	\$ 6,790,233		\$ 7,350,287		\$ 560,054	8.25 %
Research / Organized Research	\$ -		\$ -		\$ -	- %
Public Service	\$ 464,450		\$ 829,326		\$ 364,876	78.56 %
Academic Support	\$ 2,504,409		\$ 2,700,308		\$ 195,899	7.82 %
Student Support	\$ 1,407,714		\$ 1,427,903		\$ 20,188	1.43 %
Institutional Support	\$ 3,984,483		\$ 4,786,529		\$ 802,046	20.13 %
Plant Support	\$ 1,493,220		\$ 1,873,525		\$ 380,304	25.47 %
Scholarships & Fellowships	\$ 409,847		\$ 493,023		\$ 83,176	20.29 %
Auxiliary Enterprises	\$ 710,834		\$ 665,969		\$ (44,865)	(6.31)%
Operating Expenditures	\$ 17,765,191		\$ 20,126,869		\$ 2,361,678	13.29 %
Transfers Out	\$ 3,180,024		\$ 3,157,542		\$ (22,482)	(0.71)%
<b>Total Expenditures</b>	<b>\$ 20,945,215</b>		<b>\$ 23,284,411</b>		<b>\$ 2,339,197</b>	<b>11.17 %</b>

### Operating Expenditures by Natural Classification

	FY 2021		FY 2022		Variance	
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT
Salary & Wages	\$ 9,044,222		\$ 10,176,206		\$ 1,131,984	12.52 %
Payroll Related Costs	\$ 3,122,680		\$ 3,552,352		\$ 429,673	13.76 %
Travel	\$ 98,939		\$ 185,552		\$ 86,614	87.54 %
Operations & Maintenance	\$ 4,361,101		\$ 6,109,683		\$ 1,748,582	40.09 %
Utilities	\$ 538,000		\$ 538,500		\$ 500	0.09 %
Capital	\$ 138,000		\$ 293,202		\$ 155,202	112.47 %
Other	\$ 462,249		\$ 985,743		\$ 523,494	113.25 %
<b>Total Operating Expenditures</b>	<b>\$ 17,765,190</b>		<b>\$ 21,841,238</b>		<b>\$ 4,076,048</b>	<b>22.94 %</b>

# Lamar State College-Orange

**Table A 1**  
**Educational and General Funds**  
**Revenues and Transfers**

	FY 2021		FY 2022		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Total Statutory Tuition and Fees	\$	1,954,678	\$	1,831,290	\$	(123,388)	(6.31)%
State Appropriation							
Bill Pattern General Revenue	\$	10,443,155	\$	13,019,393	\$	2,576,238	24.67 %
Benefits	\$	2,157,779	\$	2,190,300	\$	32,521	1.51 %
Higher Education Fund	\$	1,488,396	\$	1,488,396	\$	-	- %
Hazlewood Reimbursement	\$	-	\$	-	\$	-	- %
Other	\$	-	\$	-	\$	-	- %
Total State Appropriations	\$	14,089,330	\$	16,698,089	\$	2,608,759	18.52 %
Other Revenue	\$	20,000	\$	10,000	\$	(10,000)	(50.00)%
Total Revenues	\$	16,064,008	\$	18,539,379	\$	2,475,371	15.41 %
Transfers In							
Designated Tuition	\$	-	\$	-	\$	-	- %
Technology Service Fee	\$	-	\$	-	\$	-	- %
Other	\$	-	\$	-	\$	-	- %
Total Transfers In	\$	-	\$	-	\$	-	- %
Budgeted Fund Balances	\$	-	\$	-	\$	-	- %
Total Budgeted Funds	\$	16,064,008	\$	18,539,379	\$	2,475,371	15.41 %

# Lamar State College-Orange

**Table A 1**  
**Educational and General Funds**  
**Revenues and Transfers**

<b>NOTE</b>	<b>ITEM DESCRIPTION</b>	<b>AMOUNT CHANGED</b>	<b>EXPLANATION</b>
1	Bill Pattern General Revenue	\$ 2,576,238	Due to parity, GR appropriation increased 24.67%

# Lamar State College-Orange

**Table A 2**  
**Educational and General Funds**  
**Budgeted Expenditures**

	FY 2021		FY 2022		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Instruction Support	\$	5,964,093	\$	6,693,111	\$	729,018	12.22 %
Research / Organized Research	\$	-	\$	-	\$	-	- %
Public Service	\$	162,810	\$	522,951	\$	360,141	221.20 %
Academic Support	\$	1,798,289	\$	2,163,600	\$	365,311	20.31 %
Student Service Support	\$	1,304,518	\$	1,318,569	\$	14,051	1.08 %
Institutional Support	\$	2,668,293	\$	3,339,372	\$	671,079	25.15 %
Plant Support	\$	1,493,220	\$	1,873,525	\$	380,304	25.47 %
Scholarships & Fellowships	\$	-	\$	-	\$	-	- %
<b>Total Expenditures</b>	<b>\$</b>	<b>13,391,223</b>	<b>\$</b>	<b>15,911,128</b>	<b>\$</b>	<b>2,519,905</b>	<b>18.82 %</b>
<b>Transfers Out</b>							
TPEG	\$	372,052	\$	386,692	\$	14,640	3.93 %
TRB Debt Service	\$	912,337	\$	1,125,500	\$	213,163	23.36 %
HEF - Debt Service	\$	339,900	\$	339,900	\$	-	- %
HEF - Plant	\$	1,048,496	\$	776,158	\$	(272,338)	(25.97)%
Other	\$	-	\$	-	\$	-	- %
<b>Total Transfers Out</b>	<b>\$</b>	<b>2,672,785</b>	<b>\$</b>	<b>2,628,250</b>	<b>\$</b>	<b>(44,535)</b>	<b>(1.67)%</b>
<b>Total Budgeted Expenditures &amp; Transfers Out</b>	<b>\$</b>	<b>16,064,008</b>	<b>\$</b>	<b>18,539,379</b>	<b>\$</b>	<b>2,475,370</b>	<b>15.41 %</b>



# Lamar State College-Orange

**Table A 2  
Educational and General Funds  
Budgeted Expenditures**

<b>NOTE</b>	<b>ITEM DESCRIPTION</b>	<b>AMOUNT CHANGED</b>	<b>EXPLANATION</b>
1	Instruction Support	\$ 729,018	Due to legislative funding changes and a decrease in designated tuition, operating expenses were moved from designated fund type to E&G. 3% raise has been budgeted for FY22.
2	Public Service	\$ 360,141	Due to legislative funding changes and a decrease in designated tuition, operating expenses were moved from designated fund type to E&G. 3% raise has been budgeted for FY22.
3	Academic Support	\$ 365,311	Due to legislative funding changes and a decrease in designated tuition, operating expenses were moved from designated fund type to E&G. 3% raise has been budgeted for FY22.
4	Institutional Support	\$ 671,079	Due to legislative funding changes and a decrease in designated tuition, operating expenses were moved from designated fund type to E&G. 3% raise has been budgeted for FY22.
5	Plant Support	\$ 380,304	Due to legislative funding changes and a decrease in designated tuition, operating expenses were moved from designated fund type to E&G. 3% raise has been budgeted for FY22.
6	TRB Debt Service	213163	Due to increased debt issuance, debt repayment budget has increased.
7	HEF - Plant	\$(272,338)	In FY21, due to Covid, budgeting of HEF was conservative. In FY22, we've increased approvals of usage of HEF funds for capital expenditures.

# Lamar State College-Orange

**Table B 1  
Designated Funds  
Revenues and Transfers**

	FY 2021		FY 2022		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Tuition and Fees							
Designated Tuition	\$	1,669,885	\$	1,165,230	\$	(504,655)	(30.22)%
Institutional Services Fee	\$	1,092,955	\$	1,244,371	\$	151,416	13.85 %
Advising Fee	\$	-	\$	-	\$	-	- %
Technology Use / Computer Service Fee	\$	-	\$	-	\$	-	- %
Environmental Service Fee	\$	-	\$	-	\$	-	- %
ID / One-Card Fee	\$	-	\$	-	\$	-	- %
Library Fee	\$	1,000	\$	1,200	\$	200	20.00 %
International Education Fee	\$	-	\$	-	\$	-	- %
Student Publication Fee	\$	-	\$	-	\$	-	- %
Academic Program Fees	\$	-	\$	-	\$	-	- %
Distance Learning Fee	\$	226,640	\$	451,000	\$	224,360	98.99 %
Records Fee	\$	-	\$	-	\$	-	- %
Recreation Fee	\$	-	\$	-	\$	-	- %
University Center Fee	\$	-	\$	-	\$	-	- %
International Study Fee	\$	-	\$	-	\$	-	- %
Repeat Fee	\$	-	\$	-	\$	-	- %
Other	\$	382,334	\$	328,350	\$	(53,984)	(14.12)%
<b>Total Tuition and Fees</b>	<b>\$</b>	<b>3,372,814</b>	<b>\$</b>	<b>3,190,151</b>	<b>\$</b>	<b>(182,663)</b>	<b>(5.42)%</b>
Investment Income	\$	271,100	\$	204,500	\$	(66,600)	(24.57)%
Other Revenue	\$	432,250	\$	582,662	\$	150,412	34.80 %
<b>Total Revenues</b>	<b>\$</b>	<b>4,076,164</b>	<b>\$</b>	<b>3,977,313</b>	<b>\$</b>	<b>(98,851)</b>	<b>(2.43)%</b>
Transfers In							
TPEG	\$	334,847	\$	348,023	\$	13,176	3.93 %
Auxiliary Funds	\$	-	\$	-	\$	-	- %
Other	\$	-	\$	-	\$	-	- %
<b>Total Transfers In</b>	<b>\$</b>	<b>334,847</b>	<b>\$</b>	<b>348,023</b>	<b>\$</b>	<b>13,176</b>	<b>3.93 %</b>
Budgeted Fund Balances	\$	(240,639)	\$	(246,273)	\$	(5,634)	2.34 %
<b>Total Budgeted Funds</b>	<b>\$</b>	<b>4,170,372</b>	<b>\$</b>	<b>4,079,063</b>	<b>\$</b>	<b>(91,309)</b>	<b>(2.19)%</b>

# Lamar State College-Orange

**Table B 1**  
**Designated Funds**  
**Revenues and Transfers**

<b>NOTE</b>	<b>ITEM DESCRIPTION</b>	<b>AMOUNT CHANGED</b>	<b>EXPLANATION</b>
1	Designated Tuition	\$ (504,655)	Tuition was reduced from \$45-\$30 per hour
2	Distance Learning Fee	\$ 224,360	Due to Covid, online courses increased dramatically

# Lamar State College-Orange

**Table B 2  
Designated Funds  
Budgeted Expenditures**

	FY 2021		FY 2022		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Instruction Support	\$	826,140	\$	657,176	\$	(168,964)	(20.45)%
Research / Organized Research	\$	-	\$	-	\$	-	- %
Public Service	\$	301,640	\$	306,375	\$	4,735	1.57 %
Academic Support	\$	706,121	\$	536,708	\$	(169,413)	(23.99)%
Student Support	\$	103,196	\$	109,334	\$	6,138	5.95 %
Institutional Support	\$	1,316,190	\$	1,447,156	\$	130,967	9.95 %
Plant Support			\$	-	\$	-	- %
Scholarships & Fellowships	\$	409,847	\$	493,023	\$	83,176	20.29 %
<b>Total Expenditures</b>	<b>\$</b>	<b>3,663,133</b>	<b>\$</b>	<b>3,549,771</b>	<b>\$</b>	<b>(113,362)</b>	<b>(3.09)%</b>
<b>Transfers Out</b>							
System Assessment	\$	180,000	\$	180,000	\$	-	- %
Debt Service	\$	54,000	\$	105,000	\$	51,000	94.44 %
E&G	\$	-	\$	-	\$	-	- %
Auxiliary	\$	273,239	\$	244,292	\$	(28,947)	(10.59)%
Other	\$	-	\$	-	\$	-	- %
<b>Total Transfers Out</b>	<b>\$</b>	<b>507,239</b>	<b>\$</b>	<b>529,292</b>	<b>\$</b>	<b>22,053</b>	<b>4.35 %</b>
<b>Total Budgeted Expenditures &amp; Transfers Out</b>	<b>\$</b>	<b>4,170,372</b>	<b>\$</b>	<b>4,079,063</b>	<b>\$</b>	<b>(91,309)</b>	<b>(2.19)%</b>

# Lamar State College-Orange

**Table C 1  
Auxiliary Funds  
Revenues and Transfers**

	FY 2021 APPROVED BUDGET	FY 2022 PROPOSED BUDGET	Variance		Note
			DOLLAR	PERCENT	
<b>Fees</b>					
Athletic Fee	\$ -	\$ -	\$ -	- %	
Medical Service Fee	\$ -	\$ -	\$ -	- %	
Student Service Fee	\$ 174,683	\$ 199,205	\$ 24,522	14.04 %	
Recreational Sport Fee	\$ -	\$ -	\$ -	- %	
Student Center Fee	\$ 68,213	\$ 78,382	\$ 10,169	14.91 %	
Student Bus Fee	\$ -	\$ -	\$ -	- %	
ID Card Fee	\$ -	\$ 1,250	\$ 1,250	100.00 %	
Other	\$ 1,200	\$ -	\$ (1,200)	(100.00)%	
<b>Total Fees</b>	<b>\$ 244,096</b>	<b>\$ 278,837</b>	<b>\$ 34,741</b>	<b>14.23 %</b>	
<b>Sales and Services</b>					
Housing	\$ -	\$ -	\$ -	- %	
Dining	\$ 110,000	\$ 170,373	\$ 60,373	54.88 %	
Parking	\$ -	\$ -	\$ -	- %	
Athletics	\$ -	\$ -	\$ -	- %	
Bookstore	\$ 65,000	\$ 10,000	\$ (55,000)	(84.62)%	
Other	\$ 5,750	\$ 3,100	\$ (2,650)	(46.09)%	
<b>Total Sales and Services</b>	<b>\$ 180,750</b>	<b>\$ 183,473</b>	<b>\$ 2,723</b>	<b>1.51 %</b>	
Investment Income	\$ 57,100	\$ -	\$ (57,100)	(100.00)%	
Other Income	\$ -	\$ -	\$ -	- %	
<b>Total Revenues</b>	<b>\$ 481,946</b>	<b>\$ 462,310</b>	<b>\$ (19,636)</b>	<b>(4.07)%</b>	
<b>Transfers In</b>					
Designated Tuition	\$ -	\$ -	\$ -	- %	
Other	\$ 273,239	\$ 244,292	\$ (28,947)	(10.59)%	
<b>Total Transfers In</b>	<b>\$ 273,239</b>	<b>\$ 244,292</b>	<b>\$ (28,947)</b>	<b>(10.59)%</b>	
Budgeted Fund Balances	\$ (44,351)	\$ (40,633)	\$ 3,719	(8.38)%	
<b>Total Budgeted Funds</b>	<b>\$ 710,834</b>	<b>\$ 665,969</b>	<b>\$ (44,865)</b>	<b>(6.31)%</b>	

# Lamar State College-Orange

**Table C 2  
Auxiliary Funds  
Budgeted Expenditures**

	FY 2021		FY 2022		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Athletic Fee	\$	-	\$	-	-	-	-%
Medical Service Fee	\$	-	\$	-	-	-	-%
Student Service Fee	\$	325,597	\$	368,459	\$	42,863	13.16 %
Recreational Sport Fee	\$	-	\$	-	-	-	-%
Student Center Fee	\$	265,388	\$	123,388	\$	(142,000)	(53.51)%
Student Bus Fee	\$	-	\$	-	-	-	-%
ID Card Fee	\$	4,850	\$	1,250	\$	(3,600)	(74.23)%
<b>Total Fee Based Expenditures</b>	<b>\$</b>	<b>595,834</b>	<b>\$</b>	<b>493,097</b>	<b>\$</b>	<b>(102,738)</b>	<b>(17.24)%</b>
Housing	\$	-	\$	-	-	-	-%
Dining	\$	110,000	\$	170,373	\$	60,373	54.88 %
Parking	\$	-	\$	-	-	-	-%
Athletics	\$	-	\$	-	-	-	-%
Bookstore	\$	-	\$	-	-	-	-%
Other	\$	5,000	\$	2,500	\$	(2,500)	(50.00)%
<b>Total Sales &amp; Services Based Expenditures</b>	<b>\$</b>	<b>115,000</b>	<b>\$</b>	<b>172,873</b>	<b>\$</b>	<b>57,873</b>	<b>50.32 %</b>
<b>Transfers Out</b>							
<b>Debt Service</b>							
Medical Service	\$	-	\$	-	-	-	-%
Athletics	\$	-	\$	-	-	-	-%
Student Center	\$	-	\$	-	-	-	-%
Student Service	\$	-	\$	-	-	-	-%
Housing	\$	-	\$	-	-	-	-%
Dining	\$	-	\$	-	-	-	-%
Parking and Public Safety	\$	-	\$	-	-	-	-%
Recreational Sports	\$	-	\$	-	-	-	-%
Other	\$	-	\$	-	-	-	-%
Real Estate Rental	\$	-	\$	-	-	-	-%
Vending	\$	-	\$	-	-	-	-%
Designated Funds	\$	-	\$	-	-	-	-%
Other	\$	-	\$	-	-	-	-%
<b>Total Transfers Out</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>-%</b>
<b>Total Budgeted Expenditures &amp; Transfers Out</b>	<b>\$</b>	<b>710,834</b>	<b>\$</b>	<b>665,969</b>	<b>\$</b>	<b>(44,865)</b>	<b>(6.31)%</b>

# Lamar State College-Orange

**TABLE E**  
**Student Services and Activities Financed by Student Services Fees**  
**Estimated Revenue, Fund Balances and Budgeted Expenditures**

	FY 2021		FY 2022		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Student Services Fee per Semester Credit Hour	\$	5.00	\$	5.00	\$	-	- %
Student Services Fee Fund Balance at Beginning of Year (Net of Encumbrances)	\$	3,257,947	\$	3,426,988	\$	169,041	5.19 %
Forecasted Revenue:							
SSF Revenue	\$	174,683	\$	199,205	\$	24,522	14.04 %
Revenue Earned from Activities	\$	-	\$	-	\$	-	- %
Interest Revenue	\$	45,000	\$	-	\$	(45,000)	(100.00)%
Transfer In	\$	105,914	\$	169,254	\$	63,341	59.80 %
Total Forecasted Revenue:	\$	325,597	\$	368,459	\$	42,863	13.16 %
Budgeted Student Service Fee Expenditures:							
1. Textbook Rentals	\$	-	\$	-	\$	-	- %
2. Recreational Activities	\$	44,681	\$	44,681	\$	-	- %
3. Health and Hospital Services	\$	-	\$	-	\$	-	- %
4. Medical Services	\$	-	\$	-	\$	-	- %
5. Intramural and Intercollegiate Athletics	\$	2,800	\$	2,800	\$	-	- %
6. Artists and Lecture Series	\$	21,500	\$	16,500	\$	(5,000)	(23.26)%
7. Cultural Entertainment Series	\$	-	\$	-	\$	-	- %
8. Debating and Oratorical Activities	\$	8,700	\$	21,100	\$	12,400	142.53 %
9. Student Publications	\$	2,500	\$	2,500	\$	-	- %
10. Student Government	\$	20,675	\$	23,745	\$	3,070	14.85 %
11. Student Fee Advisory Committee	\$	-	\$	-	\$	-	- %
12. Student Transportation Services Other Than Those in TEC 54.504, 511, 512, 513	\$	-	\$	-	\$	-	- %
13. Other (See Detail Below)	\$	224,741	\$	257,133	\$	32,393	14.41 %
Total Budgeted Expenditures	\$	325,597	\$	368,459	\$	42,863	13.16 %
Estimated Student Services Fee Fund Balance at End of Year	\$	3,257,947	\$	3,426,988	\$	169,041	5.19 %

Detail of Other:					
Student Assistants Counseling/Student Activities	\$	16,148	\$	6,750	\$ (9,398) (58.20)%
Special Populations	\$	16,794	\$	16,794	\$ - - %
Study Skills Assistance	\$	1,700	\$	1,200	\$ (500) (29.41)%
Retention Counseling and Advising	\$	19,025	\$	19,025	\$ - - %
Scholarships	\$	52,100	\$	54,100	\$ 2,000 3.84 %
Contingency	\$	21,324	\$	24,724	\$ 3,400 15.94 %
Title IX Awareness	\$	20,700	\$	20,700	\$ - - %
Student Organizations	\$	39,200	\$	69,090	\$ 29,890 76.25 %
Bad Debt Expense for Student Service Fee	\$	1,500	\$	5,500	\$ 4,000 266.67 %
Student Technology	\$	36,250	\$	39,250	\$ 3,000 8.28 %
<b>Total Other</b>	<b>\$</b>	<b>224,741</b>	<b>\$</b>	<b>257,133</b>	<b>\$ 32,393 14.41 %</b>



# Lamar State College-Orange

**Table F**  
**Matrix of Budgeted Operating Expenses**

	Instruction	Research	Public Service	Academic Support	Student Services	Institutional Support	Operation & Plant	Scholarships/ Fellowships	Auxiliary	Total Expenses
Salary	\$ 4,939,379.54	\$ -	\$ 484,443.48	\$ 1,120,132.97	\$ 997,355.21	\$ 2,126,508.97	\$ 400,931.98	\$ -	\$ 107,454.00	\$ 10,176,206.15
Benefits	\$ 1,726,883.90	\$ -	\$ 169,408.40	\$ 391,458.55	\$ 341,213.25	\$ 745,939.05	\$ 139,840.05	\$ -	\$ 37,608.90	\$ 3,552,352.10
Travel	\$ 34,695.00	\$ -	\$ 12,500.00	\$ 6,500.00	\$ 19,275.00	\$ 101,757.00	\$ -	\$ -	\$ 10,825.00	\$ 185,552.00
O&M	\$ 616,272.27	\$ -	\$ 125,844.14	\$ 1,047,941.60	\$ 1,278,399.30	\$ 1,721,710.90	\$ 879,935.27	\$ -	\$ 439,579.50	\$ 6,109,682.98
Utilities	\$ -	\$ -	\$ 30,000.00	\$ -	\$ -	\$ -	\$ 489,500.00	\$ -	\$ 19,000.00	\$ 538,500.00
Capital	\$ -	\$ -	\$ 6,000.00	\$ 131,500.00	\$ -	\$ 104,200.00	\$ -	\$ -	\$ 51,502.00	\$ 293,202.00
Other	\$ 33,055.90	\$ -	\$ 1,130.00	\$ 2,775.00	\$ 506,029.20	\$ (50,270.10)	\$ -	\$ 493,023.00	\$ -	\$ 985,743.00
<b>Total Budget</b>	<b>\$ 7,350,286.61</b>	<b>\$ -</b>	<b>\$ 829,326.02</b>	<b>\$ 2,700,308.12</b>	<b>\$ 3,142,271.96</b>	<b>\$ 4,749,845.82</b>	<b>\$ 1,910,207.30</b>	<b>\$ 493,023.00</b>	<b>\$ 665,969.40</b>	<b>\$ 21,841,238.23</b>

## Lamar State College-Orange

Recapitulation of Budgeted Revenues, Expenditures, Transfers, and Use of Reserves  
For Fiscal Year Ending 2022

	Estimated Revenues	Transfers In	Budgeted Use of Reserves	Total Budgeted Sources	Budgeted Expenditures	Transfers Out	Total Budgeted Uses	Net Transfers *
Educational & General	\$ 18,539,379.00	\$ -	\$ -	\$ 18,539,379.00	\$ (15,911,128.34)	\$ (2,628,250.35)	\$ (18,539,378.69)	\$ (2,628,250.35)
Designated	\$ 3,977,313.16	\$ 348,023.00	\$ (246,273.16)	\$ 4,079,063.00	\$ (3,549,770.99)	\$ (529,292.00)	\$ (4,079,062.99)	\$ (181,269.00)
Auxiliary Enterprises	\$ 462,309.90	\$ 244,292.00	\$ (40,632.50)	\$ 665,969.40	\$ (665,969.40)	\$ -	\$ (665,969.40)	\$ 244,292.00
<b>Total</b>	<b>\$ 22,979,002.06</b>	<b>\$ 592,315.00</b>	<b>\$ (286,905.66)</b>	<b>\$ 23,284,411.40</b>	<b>\$ (20,126,868.73)</b>	<b>\$ (3,157,542.35)</b>	<b>\$ (23,284,411.08)</b>	<b>\$ (2,565,227.35)</b>



Lamar State College-Port Arthur  
Member of The Texas State University System™

July 8, 2021

Members of the Board of Regents,  
The Texas State University System

The Honorable Regents,

The following pages are the recommendations for the annual budget of Lamar State College-Port Arthur for the fiscal year beginning September 1, 2021.

With the implementation of the original parity funding provided by the Texas Legislature, Lamar State College-Port Arthur was experiencing a positive trend in enrollment through the Spring 2020 semester. However, that trend was negatively affected by COVID-19 and the corresponding disruption of services to our students. Although swift adjustments were made to delivery methods to continue to provide quality services to our students, the magnitude of the impact of COVID-19 on every student was sizable. A mandated shutdown that occurred in 2020 substantially impacted our prison and workforce programs. Consequently, our contact hour funding took a sizable reduction of \$4 million for FY 2022-23. However, the Legislature funded additional parity in the amount of \$4 million for FY 2022-23 for the benefit of our students. Despite the adversity, our staff, faculty and students remain resilient.

### **Education and General Funds**

The total revenues related to education and general funds, which consist mainly of state appropriations for bill pattern revenue and benefits, reflected an 8% increase from FY 2021 to FY 2022 from \$19,810,736 to \$21,415,955. The 8% increase is attributed to the additional funding from parity which benefits our students in the amount of \$2 million from the Legislature for FY 2022. Due to the parity funding, we were able to reduce our students' costs with a 33% decrease in designated tuition and a dual credit tuition waiver of \$5. We also factored in a \$10 semester credit hour scholarship towards the cost of a \$25 per semester credit hour book bundle fee. These factors combined attributed to the decline of approximately \$348,000 in total statutory tuition and fees. Parity also allowed us to pay a \$250 per course stipend to high school instructors for teaching dual credit courses.

Additionally, the state appropriation revenue for FY 2022 includes \$1 million for the purchase of a generator. The generator will be installed at the Carl Parker Center to aid our campus and the community in the event of storm-related power outages and other related weather events.

Due to the continued strategic efforts to maneuver through the pandemic with cost-cutting measures, we have funded a three percent merit pool for faculty and staff salary increases. Cost savings strategic efforts allowed us to meet the education and general requirements necessary for campus operations.

Our HEF allocation is budgeted for capital equipment in the amount of \$962,002. The balance of \$1,255,100 is reserved for possible maintenance and emergency expenditures of our aging campus facilities as well as campus construction projects in progress.

### **Designated Funds**

The total designated funds budgeted revenues remain flat overall since designated tuition was further reduced by \$15 per semester credit hour due to parity. As a result, designated tuition declined by approximately \$351,000. Due to the increase in students in distance learning courses, an increase of \$200,000 is projected over FY 2021.

We have budgeted an increase of \$1.7 million in the fund balance transfer account for FY 2022. This increase allowed us to balance the 33% reduction in costs to our students while maintaining operations. The source of this funding is from our lost revenue reimbursement from the HEERF institutional funds and reserves built up from fiscal constraint measures implemented in FY 2020 and FY 2021.

### **Auxiliary Funds**

The total auxiliary revenues decreased from \$875,050 to \$589,200 from FY 2021 to FY 2022. Most of the decrease is attributed to the elimination of the athletic fee due to parity restructuring.

### **Current Fiscal Condition**

Lamar State College-Port Arthur is financially sound. The fiscal condition of the College continues to remain constant despite the COVID-19 impact. The budget does provide for all the needs of the campus and is balanced for FY 2022.

Sincerely,

  
Betty Reynard, President

  
Mary Wickland, Executive Vice  
President for Finance and Operations

# Lamar State College-Port Arthur

## Budget Summary

	FY 2021		FY 2022		Variance	
	APPROVED BUDGET	PROPOSED BUDGET	DOLLAR	PERCENT		
<b>Revenues</b>						
Tuition and Fees	\$ 5,335,800	\$ 4,553,150	\$ (782,650)		(14.67)%	
State Appropriations	\$ 17,703,436	\$ 19,678,250	\$ 1,974,814		11.15 %	
Sales and Services	\$ 252,000	\$ 265,200	\$ 13,200		5.24 %	
Other	\$ 539,350	\$ 669,350	\$ 130,000		24.10 %	
Operating Revenues	\$ 23,830,586	\$ 25,165,950	\$ 1,335,364		5.60 %	
Transfers In	\$ 421,756	\$ 1,074,600	\$ 652,844		154.79 %	
Budgeted Use of Fund Balance	\$ 112,500	\$ 1,764,736	\$ 1,652,236		1468.65 %	
<b>Total Revenues</b>	<b>\$ 24,364,842</b>	<b>\$ 28,005,286</b>	<b>\$ 3,640,444</b>		<b>14.94 %</b>	
<b>Expenditures</b>						
Instruction Support	\$ 7,734,288	\$ 8,043,406	\$ 309,118		4.00 %	
Research / Organized Research	\$ -	\$ -	\$ -		- %	
Public Service	\$ 196,784	\$ 204,388	\$ 7,604		3.86 %	
Academic Support	\$ 2,762,075	\$ 3,561,968	\$ 799,893		28.96 %	
Student Support	\$ 1,431,364	\$ 1,517,451	\$ 86,087		6.01 %	
Institutional Support	\$ 4,604,563	\$ 5,189,740	\$ 585,177		12.71 %	
Plant Support	\$ 3,081,836	\$ 4,152,027	\$ 1,070,191		34.73 %	
Scholarships & Fellowships	\$ 330,537	\$ 349,437	\$ 18,900		5.72 %	
Auxiliary Enterprises	\$ 1,037,956	\$ 1,319,202	\$ 281,246		27.10 %	
Operating Expenditures	\$ 21,179,403	\$ 24,337,619	\$ 3,158,216		14.91 %	
Transfers Out	\$ 3,185,439	\$ 3,667,667	\$ 482,228		15.14 %	
<b>Total Expenditures</b>	<b>\$ 24,364,842</b>	<b>\$ 28,005,286</b>	<b>\$ 3,640,444</b>		<b>14.94 %</b>	

## Operating Expenditures by Natural Classification

	FY 2021		FY 2022		Variance	
	APPROVED BUDGET	PROPOSED BUDGET	DOLLAR	PERCENT		
Salary & Wages	\$ 11,159,752	\$ 11,719,060	\$ 559,308		5.01 %	
Payroll Related Costs	\$ 3,555,859	\$ 3,804,851	\$ 248,992		7.00 %	
Travel	\$ 173,702	\$ 100,000	\$ (73,702)		(42.43)%	
Operations & Maintenance	\$ 1,079,989	\$ 2,131,000	\$ 1,051,011		97.32 %	
Utilities	\$ 643,000	\$ 643,000	\$ -		- %	
Capital	\$ 1,112,815	\$ 1,255,100	\$ 142,285		12.79 %	
Other	\$ 3,454,286	\$ 4,684,608	\$ 1,230,322		35.62 %	
<b>Total Operating Expenditures</b>	<b>\$ 21,179,403</b>	<b>\$ 24,337,619</b>	<b>\$ 3,158,216</b>		<b>14.91 %</b>	

# Lamar State College-Port Arthur

**Table A 1**  
**Educational and General Funds**  
**Revenues and Transfers**

	FY 2021		FY 2022		Variance		Note	
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT		
Total Statutory Tuition and Fees	\$	2,060,000	\$	1,711,705	\$	(348,295)	(16.91)%	1
State Appropriation								
Bill Pattern General Revenue	\$	12,914,280	\$	14,841,368	\$	1,927,088	14.92 %	2
Benefits	\$	2,564,742	\$	2,612,468	\$	47,726	1.86 %	
Higher Education Fund	\$	2,217,102	\$	2,217,102	\$	-	- %	
Hazlewood Reimbursement	\$	-	\$	-	\$	-	- %	
Other	\$	7,312	\$	7,312	\$	-	- %	
Total State Appropriations	\$	17,703,436	\$	19,678,250	\$	1,974,814	11.15 %	
Other Revenue	\$	47,300	\$	26,000	\$	(21,300)	(45.03)%	
Total Revenues	\$	19,810,736	\$	21,415,955	\$	1,605,219	8.10 %	
Transfers In								
Designated Tuition	\$	-	\$	79,975	\$	79,975	100.00 %	
Technology Service Fee	\$	-	\$	-	\$	-	- %	
Other	\$	-	\$	-	\$	-	- %	
Total Transfers In	\$	-	\$	79,975	\$	79,975	100.00 %	
Budgeted Fund Balances	\$	-	\$	-	\$	-	- %	
Total Budgeted Funds	\$	19,810,736	\$	21,495,930	\$	1,685,194	8.51 %	

# Lamar State College-Port Arthur

**Table A 1  
Educational and General Funds  
Revenues and Transfers**

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
1	Statutory Tuition and Fees	\$ (348,295)	The decrease in statutory tuition and fees was the result of the increase in parity provided by the Legislature. As a result, \$5 per SCH was lowered for statutory tuition for dual enrolled students, the designated tuition rate was lowered by \$15 per SCH, and \$10 per SCH was provided towards the Seahawk book bundle costs. Overall, state appropriations increased; statutory tuition and fees decreased; designated fees decreased; and, the athletic fee was reduced to zero.
2	Bill Pattern General Revenue	\$ 1,927,088	The increase in appropriated funds was the result of parity provided by the Legislature. As a result, \$5 per SCH was lowered for statutory tuition for dual enrolled students, the designated tuition rate was lowered by \$15 per SCH, and \$10 per SCH was provided towards the Seahawk book bundle costs. Overall, state appropriations increased; statutory tuition and fees decreased; designated fees decreased; and, the athletic fee was reduced to zero.

# Lamar State College-Port Arthur

**Table A 2**  
**Educational and General Funds**  
**Budgeted Expenditures**

	FY 2021		FY 2022		Variance		Note	
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT		
Instruction Support	\$	7,329,780	\$	7,500,173	\$	170,393	2.32 %	
Research / Organized Research	\$	-	\$	-	\$	-	- %	
Public Service	\$	196,784	\$	204,388	\$	7,604	3.86 %	
Academic Support	\$	1,912,023	\$	2,328,471	\$	416,448	21.78 %	1
Student Service Support	\$	1,306,282	\$	1,375,034	\$	68,752	5.26 %	
Institutional Support	\$	3,403,501	\$	3,644,085	\$	240,584	7.07 %	2
Plant Support	\$	2,907,336	\$	3,934,027	\$	1,026,691	35.31 %	3
Scholarships & Fellowships	\$	-	\$	-	\$	-	- %	
<b>Total Expenditures</b>	<b>\$</b>	<b>17,055,706</b>	<b>\$</b>	<b>18,986,178</b>	<b>\$</b>	<b>1,930,472</b>	<b>11.32 %</b>	
<b>Transfers Out</b>								
TPEG	\$	309,000	\$	330,000	\$	21,000	6.80 %	
TRB Debt Service	\$	1,252,493	\$	1,217,750	\$	(34,743)	(2.77)%	
HEF - Debt Service	\$	89,250	\$	-	\$	(89,250)	(100.00)%	
HEF - Plant	\$	1,104,287	\$	962,002	\$	(142,285)	(12.88)%	
Other	\$	-	\$	-	\$	-	- %	
<b>Total Transfers Out</b>	<b>\$</b>	<b>2,755,030</b>	<b>\$</b>	<b>2,509,752</b>	<b>\$</b>	<b>(245,278)</b>	<b>(8.90)%</b>	
<b>Total Budgeted Expenditures &amp; Transfers Out</b>	<b>\$</b>	<b>19,810,736</b>	<b>\$</b>	<b>21,495,930</b>	<b>\$</b>	<b>1,685,194</b>	<b>8.51 %</b>	



# Lamar State College-Port Arthur

**Table A 2**  
**Educational and General Funds**  
**Budgeted Expenditures**

<b>NOTE</b>	<b>ITEM DESCRIPTION</b>	<b>AMOUNT CHANGED</b>	<b>EXPLANATION</b>
1	Academic Support	\$ 416,448	Increase attributed to expansion of workforce program in the amount of \$263,600 for planned capital expenses and the remainder mainly attributed to salary increases for faculty and staff.
2	Institutional Support	\$ 240,584	Increase attributed to rise in property insurance costs, benefits and salary increases for staff.
3	Plant Support	\$ 1,026,691	Increase attributed to the planned purchase of a generator for potential weather threats funded by the Legislature.

# Lamar State College-Port Arthur

**Table B 1  
Designated Funds  
Revenues and Transfers**

	FY 2021		FY 2022		Variance		Note	
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT		
<b>Tuition and Fees</b>								
Designated Tuition	\$	1,475,000	\$	1,123,695	\$	(351,305)	(23.82)%	1
Institutional Services Fee	\$	955,000	\$	985,000	\$	30,000	3.14 %	
Advising Fee	\$	-	\$	-	-	-	-	
Technology Use / Computer Service Fee	\$	-	\$	-	-	-	-	
Environmental Service Fee	\$	-	\$	-	-	-	-	
ID / One-Card Fee	\$	-	\$	-	-	-	-	
Library Fee	\$	-	\$	-	-	-	-	
International Education Fee	\$	-	\$	-	-	-	-	
Student Publication Fee	\$	-	\$	-	-	-	-	
Academic Program Fees	\$	-	\$	-	-	-	-	
Distance Learning Fee	\$	150,000	\$	350,000	\$	200,000	133.33 %	2
Records Fee	\$	-	\$	-	-	-	-	
Recreation Fee	\$	-	\$	-	-	-	-	
University Center Fee	\$	-	\$	-	-	-	-	
International Study Fee	\$	-	\$	-	-	-	-	
Repeat Fee	\$	-	\$	-	-	-	-	
Other	\$	72,750	\$	58,750	\$	(14,000)	(19.24)%	
<b>Total Tuition and Fees</b>	<b>\$</b>	<b>2,652,750</b>	<b>\$</b>	<b>2,517,445</b>	<b>\$</b>	<b>(135,305)</b>	<b>(5.10)%</b>	
Investment Income	\$	50,000	\$	9,000	\$	(41,000)	(82.00)%	
Other Revenue	\$	442,050	\$	634,350	\$	192,300	43.50 %	
<b>Total Revenues</b>	<b>\$</b>	<b>3,144,800</b>	<b>\$</b>	<b>3,160,795</b>	<b>\$</b>	<b>15,995</b>	<b>0.51 %</b>	
 <b>Transfers In</b>								
TPEG	\$	278,100	\$	297,000	\$	18,900	6.80 %	
Auxiliary Funds	\$	-	\$	-	-	-	-	
Other	\$	-	\$	-	-	-	-	
<b>Total Transfers In</b>	<b>\$</b>	<b>278,100</b>	<b>\$</b>	<b>297,000</b>	<b>\$</b>	<b>18,900</b>	<b>6.80 %</b>	
Budgeted Fund Balances	\$	50,000	\$	1,695,359	\$	1,645,359	3290.72 %	3
<b>Total Budgeted Funds</b>	<b>\$</b>	<b>3,472,900</b>	<b>\$</b>	<b>5,153,154</b>	<b>\$</b>	<b>1,680,254</b>	<b>48.38 %</b>	

# Lamar State College-Port Arthur

**Table B 1  
Designated Funds  
Revenues and Transfers**

<b>NOTE</b>	<b>ITEM DESCRIPTION</b>	<b>AMOUNT CHANGED</b>	<b>EXPLANATION</b>
1	Designated Tuition	\$ (351,305)	The decrease in designated tuition was the result of the increase in parity provided by the Legislature. As a result, \$5 per SCH was lowered for statutory tuition for dual enrolled students, the designated tuition rate was lowered by \$15 per SCH, and \$10 per SCH was provided towards the Seahawk book bundle costs. Overall, state appropriations increased; statutory tuition and fees decreased; designated fees decreased; and, the athletic fee was reduced to zero.
2	Distance Learning Fee	\$ 200,000	Increase is a result of COVID-19 impact to the on-line learning environment; thereby causing an increase in related enrollment and the applicable fee.
3	Budgeted Fund Balances	\$ 1,645,359	Increase related to CRSAA and ARF funding related to lost revenue reimbursement.

# Lamar State College-Port Arthur

**Table B 2  
Designated Funds  
Budgeted Expenditures**

	FY 2021		FY 2022		Variance		Note	
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT		
Instruction Support	\$	404,508	\$	543,233	\$	138,725	34.29 %	
Research / Organized Research	\$	-	\$	-	\$	-	- %	
Public Service	\$	-	\$	-	\$	-	- %	
Academic Support	\$	850,052	\$	1,233,497	\$	383,445	45.11 %	1
Student Support	\$	125,082	\$	142,417	\$	17,335	13.86 %	
Institutional Support	\$	1,201,062	\$	1,545,655	\$	344,593	28.69 %	2
Plant Support	\$	174,500	\$	218,000	\$	43,500	24.93 %	
Scholarships & Fellowships	\$	330,537	\$	349,437	\$	18,900	5.72 %	
<b>Total Expenditures</b>	<b>\$</b>	<b>3,085,741</b>	<b>\$</b>	<b>4,032,239</b>	<b>\$</b>	<b>946,498</b>	<b>30.67 %</b>	
<b>Transfers Out</b>								
System Assessment	\$	213,000	\$	213,000	\$	-	- %	
Debt Service	\$	30,503	\$	130,315	\$	99,812	327.22 %	
E&G	\$	-	\$	79,975	\$	79,975	100.00 %	
Auxiliary	\$	143,656	\$	697,625	\$	553,969	385.62 %	3
Other	\$	-	\$	-	\$	-	- %	
<b>Total Transfers Out</b>	<b>\$</b>	<b>387,159</b>	<b>\$</b>	<b>1,120,915</b>	<b>\$</b>	<b>733,756</b>	<b>189.52 %</b>	
<b>Total Budgeted Expenditures &amp; Transfers Out</b>	<b>\$</b>	<b>3,472,900</b>	<b>\$</b>	<b>5,153,154</b>	<b>\$</b>	<b>1,680,254</b>	<b>48.38 %</b>	

# Lamar State College-Port Arthur

**Table B 2  
Designated Funds  
Budgeted Expenditures**

<b>NOTE</b>	<b>ITEM DESCRIPTION</b>	<b>AMOUNT CHANGED</b>	<b>EXPLANATION</b>
1	Academic Support	\$ 383,445	The increase is mainly due to costs associated with cloud services.
2	Institutional Support	\$ 344,593	The increase is mainly due to SACS re-certification expenses, vacant position advertising expenses, a salary reclassification and travel.
3	Transfer Out - Auxiliary	\$ 553,969	Due to the impact of parity, the athletic fee was reduced to zero. As a result, it required a transfer from designated to balance out the auxiliary budget requirements.

# Lamar State College-Port Arthur

**Table C 1**  
**Auxiliary Funds**  
**Revenues and Transfers**

	FY 2021 APPROVED BUDGET	FY 2022 PROPOSED BUDGET	Variance		Note
			DOLLAR	PERCENT	
<b>Fees</b>					
Athletic Fee	\$ 338,000	\$ -	\$ (338,000)	(100.00)%	1
Medical Service Fee	\$ -	\$ -	-	- %	
Student Service Fee	\$ 159,000	\$ 190,000	\$ 31,000	19.50 %	
Recreational Sport Fee	\$ 64,000	\$ 67,000	\$ 3,000	4.69 %	
Student Center Fee	\$ 62,050	\$ 67,000	\$ 4,950	7.98 %	
Student Bus Fee	\$ -	\$ -	-	- %	
ID Card Fee	\$ -	\$ -	-	- %	
Other	\$ -	\$ -	-	- %	
<b>Total Fees</b>	<b>\$ 623,050</b>	<b>\$ 324,000</b>	<b>\$ (299,050)</b>	<b>(48.00)%</b>	
<b>Sales and Services</b>					
Housing	\$ -	\$ -	-	- %	
Dining	\$ -	\$ 49,200	\$ 49,200	100.00 %	
Parking	\$ 40,000	\$ 21,000	\$ (19,000)	(47.50)%	
Athletics	\$ 193,000	\$ 195,000	\$ 2,000	1.04 %	
Bookstore	\$ 19,000	\$ -	\$ (19,000)	(100.00)%	
Other	\$ -	\$ -	-	- %	
<b>Total Sales and Services</b>	<b>\$ 252,000</b>	<b>\$ 265,200</b>	<b>\$ 13,200</b>	<b>5.24 %</b>	
Investment Income	\$ -	\$ -	-	- %	
Other Income	\$ -	\$ -	-	- %	
<b>Total Revenues</b>	<b>\$ 875,050</b>	<b>\$ 589,200</b>	<b>\$ (285,850)</b>	<b>(32.67)%</b>	
<b>Transfers In</b>					
Designated Tuition	\$ -	\$ 697,625	\$ 697,625	100.00 %	2
Other	\$ 143,656	\$ -	\$ (143,656)	(100.00)%	
<b>Total Transfers In</b>	<b>\$ 143,656</b>	<b>\$ 697,625</b>	<b>\$ 553,969</b>	<b>385.62 %</b>	
Budgeted Fund Balances	\$ 62,500	\$ 69,377	\$ 6,877	11.00 %	
<b>Total Budgeted Funds</b>	<b>\$ 1,081,206</b>	<b>\$ 1,356,202</b>	<b>\$ 274,996</b>	<b>25.43 %</b>	

# Lamar State College-Port Arthur

**Table C 1  
Auxiliary Funds  
Revenues and Transfers**

<b>NOTE</b>	<b>ITEM DESCRIPTION</b>	<b>AMOUNT CHANGED</b>	<b>EXPLANATION</b>
1	Athletic Fee	\$ (338,000)	Due to the impact of parity, the athletic fee was reduced to zero.
2	Transfer In - Designated Tuition	\$ 697,625	Due to the impact of parity, the athletic fee was reduced to zero. As a result, it required a transfer from designated to balance out the auxiliary budget requirements.

# Lamar State College-Port Arthur

**Table C 2  
Auxiliary Funds  
Budgeted Expenditures**

	FY 2021		FY 2022		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Athletic Fee	\$ 606,194	\$	642,035	\$	35,841	5.91 %	
Medical Service Fee	\$ -	\$	-	\$	-	- %	
Student Service Fee	\$ 216,400	\$	262,512	\$	46,112	21.31 %	
Recreational Sport Fee	\$ 88,101	\$	95,408	\$	7,307	8.29 %	
Student Center Fee	\$ 47,000	\$	30,000	\$	(17,000)	(36.17)%	
Student Bus Fee	\$ -	\$	-	\$	-	- %	
ID Card Fee	\$ 5,100	\$	14,500	\$	9,400	184.31 %	
<b>Total Fee Based Expenditures</b>	<b>\$ 962,795</b>	<b>\$</b>	<b>1,044,455</b>	<b>\$</b>	<b>81,660</b>	<b>8.48 %</b>	
Housing	\$ -	\$	-	\$	-	- %	
Dining	\$ -	\$	253,647	\$	253,647	100.00 %	1
Parking	\$ 11,800	\$	21,100	\$	9,300	78.81 %	
Athletics	\$ -	\$	-	\$	-	- %	
Bookstore	\$ 63,361	\$	-	\$	(63,361)	(100.00)%	
Other	\$ -	\$	-	\$	-	- %	
<b>Total Sales &amp; Services Based Expenditures</b>	<b>\$ 75,161</b>	<b>\$</b>	<b>274,747</b>	<b>\$</b>	<b>199,586</b>	<b>265.54 %</b>	
<b>Transfers Out</b>							
<b>Debt Service</b>							
Medical Service	\$ -	\$	-	\$	-	- %	
Athletics	\$ -	\$	-	\$	-	- %	
Student Center	\$ -	\$	-	\$	-	- %	
Student Service	\$ -	\$	-	\$	-	- %	
Housing	\$ -	\$	-	\$	-	- %	
Dining	\$ -	\$	-	\$	-	- %	
Parking and Public Safety	\$ -	\$	-	\$	-	- %	
Recreational Sports	\$ -	\$	-	\$	-	- %	
Other	\$ -	\$	-	\$	-	- %	
Real Estate Rental	\$ -	\$	-	\$	-	- %	
Vending	\$ -	\$	-	\$	-	- %	
Designated Funds	\$ -	\$	-	\$	-	- %	
Other	\$ 43,250	\$	37,000	\$	(6,250)	(14.45)%	
<b>Total Transfers Out</b>	<b>\$ 43,250</b>	<b>\$</b>	<b>37,000</b>	<b>\$</b>	<b>(6,250)</b>	<b>(14.45)%</b>	
<b>Total Budgeted Expenditures &amp; Transfers Out</b>	<b>\$ 1,081,206</b>	<b>\$</b>	<b>1,356,202</b>	<b>\$</b>	<b>274,996</b>	<b>25.43 %</b>	



# Lamar State College-Port Arthur

## Table C 2 Auxiliary Funds Budgeted Expenditures

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
1 Dining		\$ 253,647	Increase due to the remodel of the Seahawk café with the operations being conducted in-house starting in FY 2021.

# Lamar State College-Port Arthur

**Table D**  
**Intercollegiate Athletics**  
**Estimated Revenue and Budgeted Expenditures**  
**Fiscal Year 2022**

	MEN					WOMEN				
	FOOTBALL	BASKETBALL	BASEBALL	TRACK	OTHER	BASKETBALL	VOLLEYBALL	SOFTBALL	TRACK	OTHER
Revenues										
Sales and Service										
Gate Receipts/Parking	\$	-	\$	-	\$	-	\$	-	\$	-
Game Guarantees	\$	-	\$	-	\$	-	\$	-	\$	-
Concessions	\$	-	\$	-	\$	-	\$	-	\$	-
Other										
Advertising	\$	-	\$	-	\$	-	\$	-	\$	-
Licensing Fees	\$	-	\$	-	\$	-	\$	-	\$	-
Camps	\$	-	\$	-	\$	-	\$	-	\$	-
NCAA Revenue Sharing	\$	-	\$	-	\$	-	\$	-	\$	-
Stadium Operations	\$	-	\$	-	\$	-	\$	-	\$	-
Other	\$	-	76,000	\$	-	\$	-	\$	104,000	\$
<b>Total Sales and Services</b>	<b>\$</b>	<b>-</b>	<b>76,000</b>	<b>\$</b>	<b>-</b>	<b>76,000</b>	<b>\$</b>	<b>-</b>	<b>104,000</b>	<b>\$</b>
Designated Tuition	\$	-	\$	-	\$	-	\$	-	\$	-
Athletic Fee	\$	-	\$	-	\$	-	\$	-	\$	-
<b>Total Tuition and Fees</b>	<b>\$</b>	<b>-</b>	<b>76,000</b>	<b>\$</b>	<b>-</b>	<b>76,000</b>	<b>\$</b>	<b>-</b>	<b>104,000</b>	<b>\$</b>
Budgeted Fund Balances	\$	-	\$	-	\$	-	\$	-	\$	-
<b>Total Budgeted Funds</b>	<b>\$</b>	<b>-</b>	<b>76,000</b>	<b>\$</b>	<b>-</b>	<b>76,000</b>	<b>\$</b>	<b>-</b>	<b>104,000</b>	<b>\$</b>
Expenditures										
Salaries	\$	-	75,292	\$	-	77,065	\$	-	83,550	\$
Benefits	\$	-	20,585	\$	-	20,592	\$	-	28,101	\$
Travel	\$	-	10,000	\$	-	15,000	\$	-	10,000	\$
Scholarships	\$	-	76,000	\$	-	-	\$	-	104,000	\$
Other Maintenance & Operating	\$	-	29,500	\$	-	37,300	\$	-	30,550	\$
Capital	\$	-	-	\$	-	-	\$	-	-	\$
<b>Total Budgeted Expenditures</b>	<b>\$</b>	<b>-</b>	<b>211,377</b>	<b>\$</b>	<b>-</b>	<b>149,957</b>	<b>\$</b>	<b>-</b>	<b>256,201</b>	<b>\$</b>

	TOTAL MEN	TOTAL WOMEN	OTHER ACTIVITIES	ADMIN	GRAND TOTAL	
<b>Revenues</b>						
<b>Sales &amp; Services</b>						
Gate Receipts	\$ -	\$ -	\$ -	\$ -	\$ -	-
Games Guarantees	\$ -	\$ -	\$ -	\$ -	\$ -	-
Concessions	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>Other</b>						
Advertising	\$ -	\$ -	\$ -	\$ -	\$ -	-
Licensing Fee	\$ -	\$ -	\$ -	\$ -	\$ -	-
NCAA Revenue Sharing	\$ -	\$ -	\$ -	\$ -	\$ -	-
Camps	\$ -	\$ -	\$ -	\$ -	\$ -	-
Stadium Operations	\$ -	\$ -	\$ -	\$ -	\$ -	-
Other	\$ 76,000	\$ 104,000	\$ -	\$ -	\$ 15,000	\$ 195,000
<b>Total Sales and Services</b>	<b>\$ 76,000</b>	<b>\$ 104,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 15,000</b>	<b>\$ 195,000</b>
Designated Tuition	\$ -	\$ -	\$ -	\$ -	\$ -	-
Athletic Fee	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>Total Tuition and Fees</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
Budgeted Fund Balances	\$ -	\$ -	\$ -	\$ -	422,535	\$ 422,535
<b>Total Budgeted Funds</b>	<b>\$ 76,000</b>	<b>\$ 104,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>437,535</b>	<b>\$ 617,535</b>
<b>Expenditures</b>						
Salaries	\$ 152,357	\$ 83,550	\$ -	\$ -	\$ -	235,907
Fringe Benefits	\$ 41,177	\$ 28,101	\$ -	\$ -	\$ -	69,278
Travel	\$ 25,000	\$ 10,000	\$ -	\$ -	\$ -	35,000
Scholarships	\$ 76,000	\$ 104,000	\$ -	\$ -	\$ -	180,000
O&M	\$ 66,800	\$ 30,550	\$ -	\$ -	\$ -	97,350
Capital	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt Service	\$ -	\$ -	\$ -	\$ -	\$ -	-
Other	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>Total Budgeted Expenditures</b>	<b>\$ 361,334</b>	<b>\$ 256,201</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>617,535</b>

# Lamar State College-Port Arthur

**TABLE E**  
**Student Services and Activities Financed by Student Services Fees**  
**Estimated Revenue, Fund Balances and Budgeted Expenditures**

	FY 2021		FY 2022		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Student Services Fee per Semester Credit Hour	\$ 5.00		\$ 5.00		\$ -	- %	
Student Services Fee Fund Balance at Beginning of Year (Net of Encumbrances)	\$ 83,200		\$ 95,000		\$ 11,800	14.18 %	
Forecasted Revenue:							
SSF Revenue	\$ 179,000		\$ 215,000		\$ 36,000	20.11 %	
Revenue Earned from Activities	\$ -		\$ -		\$ -	- %	
Interest Revenue	\$ -		\$ -		\$ -	- %	
Transfer In	\$ -		\$ -		\$ -	- %	
Total Forecasted Revenue:	<u>\$ 179,000</u>		<u>\$ 215,000</u>		<u>\$ 36,000</u>	<u>20.11 %</u>	
Budgeted Student Service Fee Expenditures:							
1. Textbook Rentals	\$ -		\$ -		\$ -	- %	
2. Recreational Activities	\$ 31,600		\$ 31,700		\$ 100	0.32 %	
3. Health and Hospital Services	\$ -		\$ -		\$ -	- %	
4. Medical Services	\$ -		\$ -		\$ -	- %	
5. Intramural and Intercollegiate Athletics	\$ -		\$ -		\$ -	- %	
6. Artists and Lecture Series	\$ -		\$ -		\$ -	- %	
7. Cultural Entertainment Series	\$ 31,500		\$ 31,500		\$ -	- %	
8. Debating and Oratorical Activities	\$ -		\$ -		\$ -	- %	
9. Student Publications	\$ -		\$ -		\$ -	- %	
10. Student Government	\$ 31,900		\$ 32,450		\$ 550	1.72 %	
11. Student Fee Advisory Committee	\$ -		\$ -		\$ -	- %	
12. Student Transportation Services Other Than Those in TEC 54.504, 511, 512, 513	\$ -		\$ -		\$ -	- %	
13. Other (See Detail Below)	\$ 142,400		\$ 191,862		\$ 49,462	34.73 %	
Total Budgeted Expenditures	<u>\$ 237,400</u>		<u>\$ 287,512</u>		<u>\$ 50,112</u>	<u>21.11 %</u>	
Estimated Student Services Fee Fund Balance at End of Year	<u>\$ 24,800</u>		<u>\$ 22,488</u>		<u>\$ (2,312)</u>	<u>(9.32)%</u>	

Detail of Other:

Exemptions	\$	21,000	\$	25,000	\$	4,000	19.05 %
Campus safety and security operations	\$	-	\$	17,635	\$	17,635	100.00 %
Student-related operations	\$	24,300	\$	24,800	\$	500	2.06 %
Student ambassadors - stipends, training and uniforms	\$	-	\$	30,000	\$	30,000	100.00 %
Student-support salaries	\$	8,000	\$	6,600	\$	(1,400)	(17.50)%
Scholarships	\$	36,700	\$	36,700	\$	-	- %
Student awards	\$	-	\$	-	\$	-	- %
Student incentives	\$	-	\$	-	\$	-	- %
Student organizations	\$	-	\$	-	\$	-	- %
Student travel	\$	17,400	\$	16,127	\$	(1,273)	(7.32)%
Theater productions	\$	-	\$	-	\$	-	- %
Training	\$	-	\$	-	\$	-	- %
Reserve to update student activity area	\$	-	\$	-	\$	-	- %
Reserve for requests	\$	35,000	\$	35,000	\$	-	- %
Parity change - reduction of SSF Revenue - after Committee Meeting	\$	-	\$	-	\$	-	- %
Parity change - reduction of exemptions - after Committee Meeting	\$	-	\$	-	\$	-	- %
Parity change - reclassification of salaries to E&G - after Committee Meeting	\$	-	\$	-	\$	-	- %
<b>Total Other</b>	<b>\$</b>	<b>142,400</b>	<b>\$</b>	<b>191,862</b>	<b>\$</b>	<b>49,462</b>	<b>34.73 %</b>

# Lamar State College-Port Arthur

**Table F**  
**Matrix of Budgeted Operating Expenses**

	Instruction	Research	Public Service	Academic Support	Student Services	Institutional Support	Operation & Plant	Scholarships/ Fellowships	Auxiliary	Total Expenses
Salary	\$ 5,779,149.00	\$ -	\$ 120,826.00	\$ 1,573,025.00	\$ 1,038,128.00	\$ 2,116,248.00	\$ 630,107.00	\$ 52,437.00	\$ 409,140.00	\$ 11,719,060.00
Benefits	\$ 1,495,812.00	\$ -	\$ 55,088.00	\$ 441,146.00	\$ 316,783.00	\$ 1,190,492.00	\$ 178,020.00	\$ -	\$ 127,510.00	\$ 3,804,851.00
Travel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000.00	\$ -	\$ -	\$ -	\$ 100,000.00
O&M	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,131,000.00	\$ -	\$ -	\$ 2,131,000.00
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 643,000.00	\$ -	\$ -	\$ 643,000.00
Capital	\$ 259,700.00	\$ -	\$ -	\$ 330,600.00	\$ 33,400.00	\$ 61,500.00	\$ 569,900.00	\$ -	\$ -	\$ 1,255,100.00
Other	\$ 508,745.00	\$ -	\$ 28,474.00	\$ 1,217,197.00	\$ 129,140.00	\$ 1,721,500.00	\$ -	\$ 297,000.00	\$ 782,552.00	\$ 4,684,608.00
<b>Total Budget</b>	<b>\$ 8,043,406.00</b>	<b>\$ -</b>	<b>\$ 204,388.00</b>	<b>\$ 3,561,968.00</b>	<b>\$ 1,517,451.00</b>	<b>\$ 5,189,740.00</b>	<b>\$ 4,152,027.00</b>	<b>\$ 349,437.00</b>	<b>\$ 1,319,202.00</b>	<b>\$ 24,337,619.00</b>

# Lamar State College-Port Arthur

## Recapitulation of Budgeted Revenues, Expenditures, Transfers, and Use of Reserves For Fiscal Year Ending 2022

	<b>Estimated Revenues</b>	<b>Transfers In</b>	<b>Budgeted Use of Reserves</b>	<b>Total Budgeted Sources</b>	<b>Budgeted Expenditures</b>	<b>Transfers Out</b>	<b>Total Budgeted Uses</b>	<b>Net Transfers *</b>
Educational & General	\$ 21,415,955.00	\$ 79,975.00	\$ -	\$ 21,495,930.00	\$ (18,986,178.00)	\$ (2,509,752.00)	\$ (21,495,930.00)	\$ (2,429,777.00)
Designated	\$ 3,160,795.00	\$ 297,000.00	\$ 1,695,359.00	\$ 5,153,154.00	\$ (4,032,239.00)	\$ (1,120,915.00)	\$ (5,153,154.00)	\$ (823,915.00)
Auxiliary Enterprises	\$ 589,200.00	\$ 697,625.00	\$ 69,377.00	\$ 1,356,202.00	\$ (1,319,202.00)	\$ (37,000.00)	\$ (1,356,202.00)	\$ 660,625.00
<b>Total</b>	<b>\$ 25,165,950.00</b>	<b>\$ 1,074,600.00</b>	<b>\$ 1,764,736.00</b>	<b>\$ 28,005,286.00</b>	<b>\$ (24,337,619.00)</b>	<b>\$ (3,667,667.00)</b>	<b>\$ (28,005,286.00)</b>	<b>\$ (2,593,067.00)</b>



July 20, 2021

Board of Regents  
The Texas State University System  
601 Colorado Street  
Austin, Texas 78701

Dear Regents:

The Texas State University System Administration respectfully submits the Fiscal Year 2022 Operating Budget for your consideration. Fiscal Year 2022 total budgeted expenditures and transfer are \$12.7 million, down ~\$25,000 (-0.2%).

The proposed budget funds strategic efforts that preserve and increase the efficiency and effectiveness of the System Administration as well as the Component Institutions, as we strive together to meet the goals set forth in the TSUS 2020 Vision. These efforts include:

- Academic and Health Program Support & Data Analytics within the Office of Academic & Health Affairs;
- Component-based Legal Assistance, Ethics Training and Title IX Training within the Office of General Counsel;
- Consolidated Debt, Investment and Risk Management Services and Capital Project Management within the Office of Finance;
- Coordinated Support of State and Federal Relations within the Office of Governmental Relations;
- Public Relations and Marketing Services within the Office of Marketing and Communications; and
- Independent Review of Institutional Operations within the Office of Internal Audit.

The proposed budget includes the 5% reduction in state appropriations and no change in System Assessment.

Since FY 2019, TSUS Admin has decreased its Operating Budget by \$1 million (-7%) and decreased the System Assessment by 12.5%.

The financial condition of the System Administration is sound. We continue to support the Board and Component Institutions at a staffing level and cost significantly below that of all other public university systems in Texas. I recommend your support of this proposed budget.

Sincerely,

Brian McCall, Ph.D.  
Chancellor



# System Administration

## Budget Summary

	FY 2021		FY 2022		Variance	
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT
<b>Revenues</b>						
Tuition and Fees	\$	-	\$	-	-	-%
State Appropriations	\$	1,770,327	\$	1,736,078	\$ (34,249)	(1.93)%
Sales and Services	\$	-	\$	-	-	-%
Other	\$	345,000	\$	345,000	-	-%
Operating Revenues	\$	2,115,327	\$	2,081,078	\$ (34,249)	(1.62)%
Transfers In	\$	10,585,087	\$	10,599,954	\$ 14,867	0.14 %
Budgeted Use of Fund Balance	\$	-	\$	(5,672)	\$ (5,672)	100.00 %
<b>Total Revenues</b>	<b>\$</b>	<b>12,700,414</b>	<b>\$</b>	<b>12,675,360</b>	<b>\$ (25,054)</b>	<b>(0.20)%</b>
<b>Expenditures</b>						
Instruction Support	\$	-	\$	-	-	-%
Research / Organized Research	\$	-	\$	-	-	-%
Public Service	\$	-	\$	-	-	-%
Academic Support	\$	-	\$	-	-	-%
Student Support	\$	-	\$	-	-	-%
Institutional Support	\$	12,118,414	\$	12,363,360	\$ 244,946	2.02 %
Plant Support	\$	-	\$	-	-	-%
Scholarships & Fellowships	\$	-	\$	-	-	-%
Auxiliary Enterprises	\$	-	\$	-	-	-%
Operating Expenditures	\$	12,118,414	\$	12,363,360	\$ 244,946	2.02 %
Transfers Out	\$	582,000	\$	312,000	\$ (270,000)	(46.39)%
<b>Total Expenditures</b>	<b>\$</b>	<b>12,700,414</b>	<b>\$</b>	<b>12,675,360</b>	<b>\$ (25,054)</b>	<b>(0.20)%</b>

## Operating Expenditures by Natural Classification

	FY 2021		FY 2022		Variance	
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT
Salary & Wages	\$	7,624,886	\$	7,651,424	\$ 26,538	0.35 %
Payroll Related Costs	\$	1,385,215	\$	1,368,748	\$ (16,467)	(1.19)%
Travel	\$	344,372	\$	345,234	\$ 862	0.25 %
Operations & Maintenance	\$	1,428,414	\$	1,447,997	\$ 19,583	1.37 %
Utilities	\$	91,320	\$	72,240	\$ (19,080)	(20.89)%
Capital	\$	-	\$	-	-	-%
Other	\$	1,244,207	\$	1,477,717	\$ 233,510	18.77 %
<b>Total Operating Expenditures</b>	<b>\$</b>	<b>12,118,414</b>	<b>\$</b>	<b>12,363,360</b>	<b>\$ 244,946</b>	<b>2.02 %</b>

# System Administration

**Table A 1**  
**Educational and General Funds**  
**Revenues and Transfers**

	FY 2021		FY 2022		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Total Statutory Tuition and Fees	\$	-	\$	-	\$	-	- %
State Appropriation							
Bill Pattern General Revenue	\$	1,299,600	\$	1,299,600	\$	-	- %
Benefits	\$	470,727	\$	436,478	\$	(34,249)	(7.28)%
Higher Education Fund	\$	-	\$	-	\$	-	- %
Hazlewood Reimbursement	\$	-	\$	-	\$	-	- %
Other	\$	-	\$	-	\$	-	- %
Total State Appropriations	\$	1,770,327	\$	1,736,078	\$	(34,249)	(1.93)%
Other Revenue	\$	345,000	\$	345,000	\$	-	- %
Total Revenues	\$	2,115,327	\$	2,081,078	\$	(34,249)	(1.62)%
Transfers In							
Designated Tuition	\$	-	\$	-	\$	-	- %
Technology Service Fee	\$	-	\$	-	\$	-	- %
Other	\$	10,585,087	\$	10,599,954	\$	14,867	0.14 %
Total Transfers In	\$	10,585,087	\$	10,599,954	\$	14,867	0.14 %
Budgeted Fund Balances	\$	-	\$	(5,672)	\$	(5,672)	100.00 %
Total Budgeted Funds	\$	12,700,414	\$	12,675,360	\$	(25,054)	(0.20)%

# System Administration

**Table A 2**  
**Educational and General Funds**  
**Budgeted Expenditures**

	FY 2021		FY 2022		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Instruction Support	\$	-	\$	-	\$	-	- %
Research / Organized Research	\$	-	\$	-	\$	-	- %
Public Service	\$	-	\$	-	\$	-	- %
Academic Support	\$	-	\$	-	\$	-	- %
Student Service Support	\$	-	\$	-	\$	-	- %
Institutional Support	\$	12,118,414	\$	12,363,360	\$	244,946	2.02 %
Plant Support	\$	-	\$	-	\$	-	- %
Scholarships & Fellowships	\$	-	\$	-	\$	-	- %
<b>Total Expenditures</b>	<b>\$</b>	<b>12,118,414</b>	<b>\$</b>	<b>12,363,360</b>	<b>\$</b>	<b>244,946</b>	<b>2.02 %</b>
Transfers Out							
TPEG	\$	-	\$	-	\$	-	- %
TRB Debt Service	\$	-	\$	-	\$	-	- %
HEF - Debt Service	\$	-	\$	-	\$	-	- %
HEF - Plant	\$	-	\$	-	\$	-	- %
Other	\$	582,000	\$	312,000	\$	(270,000)	(46.39)%
<b>Total Transfers Out</b>	<b>\$</b>	<b>582,000</b>	<b>\$</b>	<b>312,000</b>	<b>\$</b>	<b>(270,000)</b>	<b>(46.39)%</b>
<b>Total Budgeted Expenditures &amp; Transfers Out</b>	<b>\$</b>	<b>12,700,414</b>	<b>\$</b>	<b>12,675,360</b>	<b>\$</b>	<b>(25,054)</b>	<b>(0.20)%</b>

1

# System Administration

**Table A 2**  
**Educational and General Funds**  
**Budgeted Expenditures**

<b>NOTE</b>	<b>ITEM DESCRIPTION</b>	<b>AMOUNT CHANGED</b>	<b>EXPLANATION</b>
1 Other		\$ (270,000)	Christmas Mountain Field Station

# System Administration

**Table F**  
**Matrix of Budgeted Operating Expenses**

	Instruction	Research	Public Service	Academic Support	Student Services	Institutional Support	Operation & Plant	Scholarships/ Fellowships	Auxiliary	Total Expenses
Salary	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,651,424.00	\$ -	\$ -	\$ -	\$ 7,651,424.00
Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,368,748.00	\$ -	\$ -	\$ -	\$ 1,368,748.00
Travel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 345,234.00	\$ -	\$ -	\$ -	\$ 345,234.00
O&M	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,447,997.00	\$ -	\$ -	\$ -	\$ 1,447,997.00
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 72,240.00	\$ -	\$ -	\$ -	\$ 72,240.00
Capital	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,477,717.00	\$ -	\$ -	\$ -	\$ 1,477,717.00
<b>Total Budget</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 12,363,360.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 12,363,360.00</b>

## System Administration

Recapitulation of Budgeted Revenues, Expenditures, Transfers, and Use of Reserves  
For Fiscal Year Ending 2022

	Estimated Revenues	Transfers In	Budgeted Use of Reserves	Total Budgeted Sources	Budgeted Expenditures	Transfers Out	Total Budgeted Uses	Net Transfers *
Educational & General	\$ 2,081,078.00	\$ 10,599,954.00	\$ (5,672.00)	\$ 12,675,360.00	\$ (12,363,360.00)	\$ (312,000.00)	\$ (12,675,360.00)	\$ 10,287,954.00
Designated	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Auxiliary Enterprises	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ 2,081,078.00</b>	<b>\$ 10,599,954.00</b>	<b>\$ (5,672.00)</b>	<b>\$ 12,675,360.00</b>	<b>\$ (12,363,360.00)</b>	<b>\$ (312,000.00)</b>	<b>\$ (12,675,360.00)</b>	<b>\$ 10,287,954.00</b>

## Budget Standards Fiscal Year 2022

Components of the Texas State University System submit Annual Operating Budget summaries, *Budget Summary for the Fiscal Year 2022*. Each component's budget tables provided herein and the consolidated Budget Summary are subject to the following budgetary standards for Fiscal Year 2022:

1. Each component is responsible for the accuracy and appropriateness of its operating budget and budget summary.
2. Each component's Annual Operating Budget has been prepared in accordance with the Board of Regents' *Rules and Regulations* Chapter III Sec. 6.71.
3. All material budgetary plans or budgetary intentions are reflected in each component's Operating Budget. Budgetary adjustments occurring subsequent to initial Board of Regents' approval will be reported to the Board.
4. All General Revenue Fund appropriations have been budgeted to the extent they are known and available per the General Appropriations Act for the FY 2022, including anticipated interim budget reductions.
5. All Institutional Funds (unrestricted current funds held outside the State Treasury) estimated income accruing to Education and General Funds, Designated Funds, and Auxiliary Funds have been budgeted to the extent they are available for operational purposes.
6. The budgeted revenues for local funds are based on conservative, reasonable, and supportable estimates of funds to be generated by each institutional component.
7. Higher Education Funds have been budgeted to the extent they will be expended or reserved to support Education and General Activities.
8. All budgeted appropriations and receipts are allocated to functions for which they may be utilized as authorized by State of Texas statute or Comptroller of Public Accounts rules and regulations.
9. Student Service Fees have been budgeted in accordance with the allocation schedule recommended by the respective component's Student Service Fee Advisory Committee.
10. Budgetary controls are in place at each institutional component preventing payment of vendor invoices, inter-departmental transfers, and payroll if sufficient funds do not exist in an account. Guidelines have been established for a formal process to temporarily bypass the controls allowing payment, with budget transfers being made within a timely manner to cover any resulting deficit.

## **GLOSSARY OF TERMS**

### Current Funds

These funds are available for use in the day-to-day operations of the institution. These include Unrestricted Current Funds (Educational and General Funds, Designated Funds and Auxiliary Funds) and Restricted Current Funds. Normally these funds would be expended within the operating cycle (fiscal year). Institutions may be required to fund costs associated with unanticipated events from reserves.

### Unrestricted Funds

These are funds over which outside parties have no direct or implied control.

### Restricted Funds

Restricted Funds are subject to some degree of direct control by outside parties. Limitations may include the purpose or timing of expenditures, among others.

### Educational and General Funds

Unrestricted Current funds are funds appropriated by the Texas Legislature. These funds consist primarily of General Revenue, Statutory Tuition and certain statutory fees.

### General Revenue Funds

This is the State's primary operating fund from which institutions and agencies receive appropriation authority to spend in a fiscal year. Appropriations not expended or committed to expenditure by the end of the fiscal year for which they were provided are returned or "lapsed" to the State. Interest earned on the General Revenue remains with the fund and does not accrue to institutions.

### Institutional Funds

Certain revenue streams generated by the institution as required by the Texas Education Code must be accounted for as Educational and General Funds. State statutes require some of these funds (statutory tuition and laboratory fees) to be deposited in the State Treasury. These funds on deposit with the State Treasury earn depository interest. They are categorized as appropriated and appear in the General Appropriations Act. Other types of Institutional Funds (indirect cost recoveries and sales and services related to academic functions) may be deposited in institutional local bank accounts.

### Current Unrestricted Funds

Current unrestricted funds are resources received that have no limitations or stipulations placed on them by external agencies or donors.

### Designated Funds

Unrestricted Current Funds that originated from Higher Education Fund (HEF) allocations, Designated Tuition, Incidental Fees, unrestricted gifts from outside parties, earnings from Endowments on which no restrictions exist and earnings on balances held in local bank accounts. HEF funds are retained in the General Revenue Fund in the State



Treasury. All other Designated Funds are retained in local bank accounts outside the State Treasury.

### Auxiliary Enterprise Funds

Also categorized as Unrestricted Current Funds, most differ from Designated Funds in that they relate to activities auxiliary to or in support of the primary purpose of the institution – the education of students. Auxiliary Enterprise Funds can be characterized as enterprises comparable to “for profit” businesses. Examples are bookstores, food-service, snack-bar and vending operations, dormitories, apartments and related residence dwellings, special event centers, stadiums and student centers, athletics and sports programs and parking facilities. These operations are similar to “for profit” businesses; however, since they provide benefit and/or convenience to the institution’s students, faculty and staff, profits may not be the primary motivation for their existence. It is not uncommon for auxiliary enterprise funds to receive support from sources outside the auxiliary-enterprise fund group.

A second category of auxiliary enterprise operations relates to certain student fee supported activities. The Student Services Fee, Student Center Fee, Recreational Sports Fee and Medical Services Fee are assessed to support in whole or in part the non-classroom activities provided for students. These activities are not necessarily enterprises, but collections of the fees provide funds to support some or all of the enterprises’ activities.

### Current Restricted Funds

Current restricted funds are resources provided to an institution that have externally established limitations or stipulations placed on their use. At the direction of the external funding source, restrictions can be broad (scholarships) or quite specific (analysis of the chemical composition of DNA). Sponsored research is a type of current restricted fund received by many institutions. Expected to be consumed in the near term, sponsored research funding includes explicit external instructions as to its use. This funding may lack flexibility, but it is essential to institutions actively engaged in research.

Internal designations placed on resources by the governing board or institutional management (assuming delegation from the governing board) constitute an allocation of current unrestricted funds. These designations can change at any time.

Any unrestricted resources designated to specific fund groups (plant, loan, or endowment) are included in such fund groups via a transfer. Transfers can be either mandatory or non-mandatory, depending on the circumstances. Mandatory transfers from one fund to another are those transfers arising, for example, from

- binding legal agreements related to the financing of educational plant and equipment, and
- grant agreements with agencies of the federal government, donors, and other organizations to match gifts and grants.

Non-mandatory transfers from one fund to another are made at the discretion of the governing board.

The recipient of a fund transfer accounts for the transaction as a transfer in. The provider of a fund transfer accounts for the transaction as a transfer out.

Expenditures of funds from contracts, grants and gifts provided by external parties (federal, state and local governmental units and the private sector) are normally subject to conditions and/or controls issued by contracting and granting agencies (contracts and grants) or by donors (gifts). Expenditures of Endowment earnings may occur on a current basis but may be restricted as to purpose. Federal financial aid, endowed scholarships and research grants are the major categories of Restricted Current Funds.

#### Higher Education Funds (HEF)

Allocations of Higher Education Funds are provided to those higher educational institutions not receiving revenues from the Permanent University Fund. These Constitutional Funds (Article VII, Section 17) remain in the State Treasury as General Revenue. HEF funds primarily support capital costs related to Educational and General activities. Institutions are allowed to expend up to 50% of their annual HEF allocation to support the cost of debt service on eligible projects.

#### Texas Public Education Grant (TPEG) Funds

The Texas Legislature has provided this measure of financial assistance to students. Pursuant to Education Code 56.033, Institutions must set aside a portion of funds from statutory tuition revenues to provide need-based scholarships and loans.

## Office of Internal Audit

### Audit and Compliance Plan Fiscal Year 2022



**Carole M. Fox, CPA**  
Chief Audit Executive, Texas State University System

**Charles Gregory, CISA, CGEIT**  
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**Ramona Stricklan, CIA, CFE**  
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**Kelly Blissett, CPA, MBA**  
Director, Sam Houston State University

**Scott Cupp, CIA, CCA**  
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**Steven R. McGee, CPA, CIA**  
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AUDIT AND COMPLIANCE PLAN.....	3
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## INTRODUCTION AND PURPOSE

The *Fiscal Year 2022 Audit and Compliance Plan* (“Plan”) documents functional areas the Office of Internal Audit intends to devote resources to during fiscal year 2022. The Plan satisfies statutory responsibilities outlined in Section 2102.008 of the Texas Government Code, the Texas State University System *Rules and Regulations*, and applicable auditing standards. The number of hours budgeted to perform all activities in the Plan totals 22,957.

### Plan Categories

The Plan is divided into three different categories:

- **Statutory Audits and Activities:** Projects required by law for all institutions and System Administration.
- **Risk-Based Functional Areas:** Projects allocated amongst the institutions based on risks identified during the annual risk assessment process and subsequently categorized by functional area. The presentation of these projects is different than in prior years: rather than listing the specific projects to be performed at each institution and System Administration, the Plan identifies the functional areas where projects will be performed. See the section entitled “Risk Assessment Process” below for more information.
- **Other Activities:** Projects required by grant agreements or third parties; consulting and advisory services; special projects such as time-sensitive management-requested reviews or investigations; identification and communication of emerging compliance requirements; liaising with external auditors; and other functions designed to assist management in mitigating risks.

### Risk Assessment Process

Because of the increase in the number of statutorily-required projects and activities, audit resources available for risk-based projects have diminished. Therefore, it is critical that such projects focus on areas where independent reviews will provide the most value to the Texas State University System as a whole. In order to identify such projects, the Office of Internal Audit uses a two-phase risk assessment process.

The first phase is the annual risk assessment, used to build this Plan. (Texas Government Code 2102.005 requires audit plans to be developed “*utilizing risk assessment techniques.*”) The collective risk assessments performed at the institutions and System Administration included, but were not limited to, the following:

- Soliciting input from the Board of Regents, the Chancellor, Vice-Chancellors, and Component Presidents and management;
- Consulting with oversight entities regarding emerging concerns;
- Considering national trends within higher education;
- Evaluating materiality;
- Assessing the potential impact of negative public scrutiny; and
- Utilizing professional judgment and knowledge gained from prior projects regarding areas of risk.

The risk assessments considered a myriad of risks, including those associated with the impact of COVID-19, fraud, contract management, benefits proportionality, and information technology (including those associated with Title 1, Texas Administrative Code, Chapter 202, *Information Security Standards*). The risk assessments also considered work performed by external auditors, institutional risk appetites, and activities for which assurance or consulting engagements would be most helpful to management.

Upon completion of the annual risk assessment, identified risks were categorized into various functional areas, such as Financial Management, Academics and Instruction, and Outsourced Services. In creating the functional areas, we considered the various organizational structures within the Texas State University System, the Risk Dictionary classifications created by the *Association of College and University Auditors*, and the functional expense classifications promulgated by the *National Association of College and University Business Officers* for financial statement reporting purposes.

Each functional area contains numerous activities, processes, and operations that could be the subject of an audit. (See Appendix A.) Except for compliance reviews (which are typically conducted on a system-wide basis), the various functional areas and the specific projects selected for review in those functional areas vary amongst the institutions and System Administration depending on the level of risk. For example, a project in the Financial Management functional area at Lamar University could involve an audit of accounts payable, while a project in the Financial Management functional area at Sul Ross State University could involve an audit of accounts receivable. There could be no projects (or multiple projects) in the Financial Management functional area at Sam Houston State University.

The second phase (of risk assessment) occurs when audit resources become available to commence a project in a designated functional area. Although the first phase of the risk assessment provides clear indicators of auditable units that would benefit from review, some units are of higher risk than others, and sometimes, risks identified during the annual risk assessment become mitigated as time passes. Therefore, as project planning begins, we conduct additional assessments to pinpoint the activities best suited for review. This approach affords us the flexibility to ensure emerging risks are timely reviewed.

As in prior years, there may be circumstances that require us to devote resources to activities not outlined in the Plan. Per the *Rules and Regulations*, significant changes to the Plan require approval by the Chair of the Finance and Audit Committee. Also, consistent with prior years, the risk assessment identified high risk areas that were not included in the Plan due to finite resources.

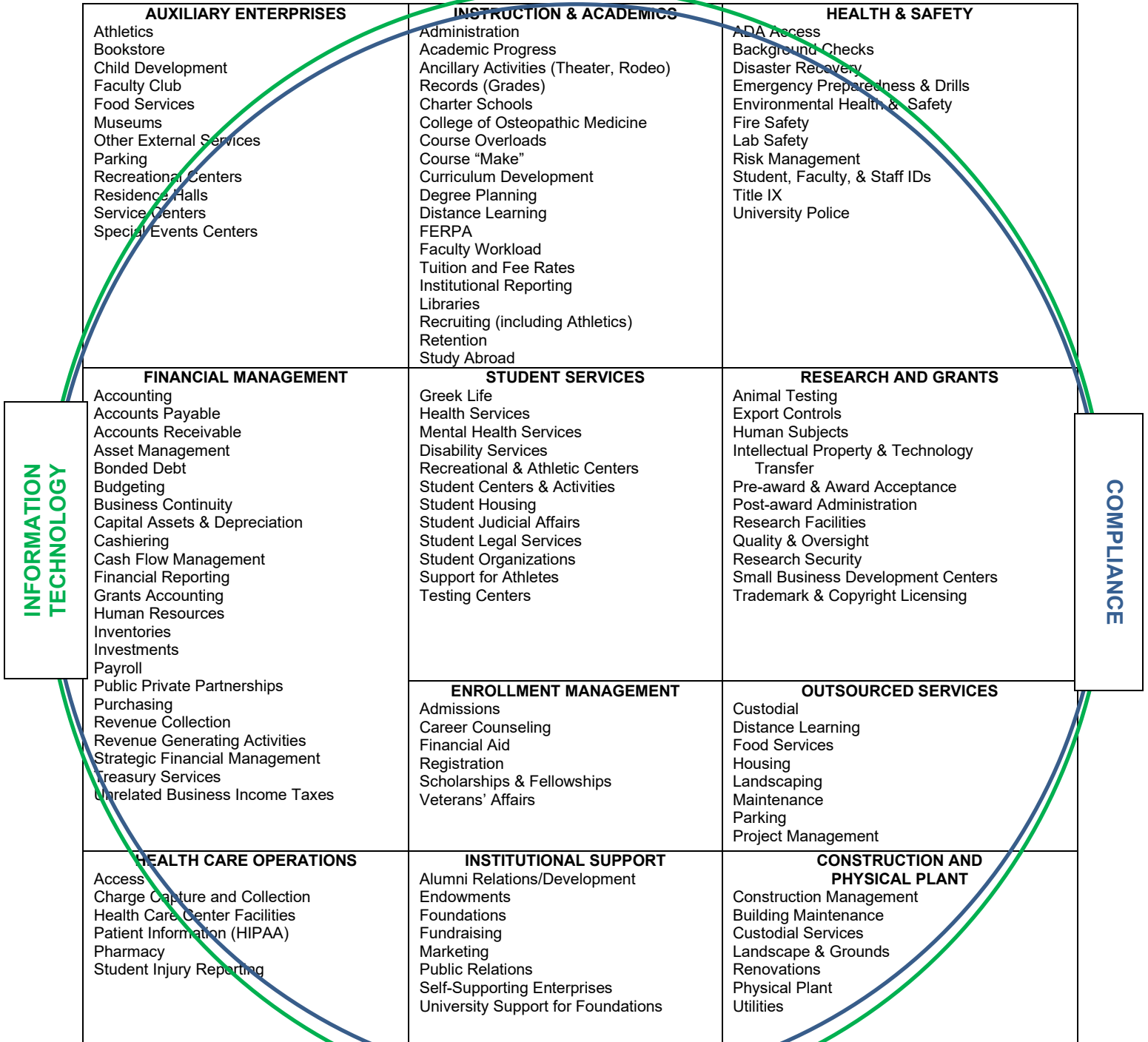
The Plan appears on the following page. Checkmarks, which can represent one or more planned projects, are used to identify the functional areas at individual institutions and System Administration where the Office of Internal Audit plans to devote resources throughout the year.

**TEXAS STATE UNIVERSITY SYSTEM  
AUDIT AND COMPLIANCE PLAN  
FISCAL YEAR 2022**

<b>STATUTORY AUDITS AND ACTIVITIES</b>								
	<b>LU</b>	<b>SHSU</b>	<b>SRSU</b>	<b>TXST</b>	<b>LIT</b>	<b>LSCO</b>	<b>LSCPA</b>	<b>System Administration</b>
SB 20 – Annual Review	✓	✓	✓	✓	✓	✓	✓	✓
SB 20 – Contract Administration	✓	✓	✓	✓	✓	✓	✓	✓
Benefits Proportionality	✓	✓	✓	✓	✓	✓	✓	✓
THECB Facilities Audit				✓				
Follow-Up Reviews	✓	✓	✓	✓	✓	✓	✓	✓
Risk Assessment and Audit & Compliance Plan	✓	✓	✓	✓	✓	✓	✓	✓
Annual Internal Audit Report	✓	✓	✓	✓	✓	✓	✓	✓
Title IX Quarterly Reporting	✓	✓	✓	✓	✓	✓	✓	✓
Continuing Education	✓	✓	✓	✓	✓	✓	✓	✓
<b>RISK-BASED FUNCTIONAL AREAS (See Appendix A)</b>								
CARES (COVID-19) - Institutions	✓	✓	✓	✓	✓	✓	✓	
CARES (COVID-19) - Minority Serving Institutions	✓	✓	✓	✓			✓	
Auxiliary Enterprises		✓		✓				
Instruction and Academic Support		✓	✓	✓	✓			✓
Health & Safety	✓	✓	✓	✓	✓	✓	✓	
Financial Management	✓	✓		✓	✓			
Student Services	✓	✓	✓	✓	✓	✓	✓	
Enrollment Management		✓		✓				
Research and Grants		✓	✓	✓				
Outsourced Services				✓				
Health Care Operations	✓	✓	✓	✓	✓	✓	✓	
Institutional Support				✓				
Construction and Physical Plant	✓	✓	✓	✓			✓	
Information Technology	✓	✓	✓	✓	✓	✓	✓	✓
<b>OTHER ACTIVITIES</b>								
Special Projects	✓	✓	✓	✓	✓	✓	✓	✓
Third-Party Required Projects		✓	✓	✓				
SACSCOC Assistance							✓	
Audit Liaison Activities	✓	✓	✓	✓	✓	✓	✓	✓
Compliance Newsletter	✓	✓	✓	✓	✓	✓	✓	✓

## APPENDIX A RISK-BASED FUNCTIONAL AREAS

This chart depicts examples of (but not all) subprocesses/activities within each functional area, many of which overlap. These activities represent potential auditable units; however, some activities inherently have higher risks than others. Finite resources preclude audits of every activity listed, including those known to have higher risks. Therefore, the absence of check-marks in the Plan for risk-based audits means that no work is planned in the corresponding functional area(s). Information technology and compliance risks surround all of the functional areas and exist within all operations.





(\*) Status Categories: Implemented; Verification of Implementation in Progress; In Progress; Planned; Factors Delay Implementation; Management Does Not Plan to Implement Recommendation  
**ITEMS PRESENTED IN RED ARE FROM AUDIT REPORTS ISSUED PRIOR TO JUNE 30, 2020**  
 This report fulfills the statutory reporting requirements of Texas Government Code 2102.015 (d) and (e).

Report	Recommendations	Management's Most Current Response	Status (*)
<b>LAMAR UNIVERSITY</b>			
<b>Counseling and Special Populations, September 2018</b>	University management should review any current relationships that may be in violation of nepotism rules and take corrective actions.	Human Resources will review any current relationships that may be in violation of the institution's Nepotism policy/state law and take corrective actions to ensure compliance with the Nepotism policy/state law.  Persons Responsible: Dr. Brenda Nichols, Interim Provost and Vice President for Academic Affairs and Jeremy Alltop, Vice President for Finance and Operations <b>Revised</b> Timetable for Completion: May 31, 2021 (was February 28, 2021)	Implemented
<b>Server Management &amp; Active Directory, July 2019</b>	Issues, recommendations, and management action plans for this audit are actively being addressed. The details are not presented here due to exemptions allowed for information that relates to computer network security or to the design, operation, or defense of a computer network (Texas Government Code 552.139).  There are two audit recommendations outstanding from this audit. The status for these items is: <ul style="list-style-type: none"> <li>➤ One recommendation: Implemented</li> <li>➤ One recommendation: In Progress</li> </ul>		
<b>TSUS TAC 202 &amp; Cybersecurity, January 2021</b>	Issues, recommendations, and management action plans for this audit are actively being addressed. The details are not presented here due to exemptions allowed for information that relates to computer network security or to the design, operation, or defense of a computer network (Texas Government Code 552.139).  There are eight audit recommendations outstanding from this audit. The status for these items is as follows: <ul style="list-style-type: none"> <li>➤ Four recommendations: Implemented</li> <li>➤ Four recommendations: In Progress</li> </ul>		
<b>External Audits</b>			
<b>THECB Compliance Monitoring Desk Review of the Texas Grant, May 2021</b>	The THECB conducted a review of the Towards EXcellence, Access, and Success (TEXAS) Grant Program at Lamar University to assess whether students who received awards met all eligibility criteria, including satisfactory academic progress, demonstrated financial need, residency requirements, and registration with selective service. The total TEXAS Grant funds for the review period were \$7,040,527. The THECB concluded Lamar University complied with relevant Coordinating Board rules and regulations and Texas Administrative Code requirements. There were no findings resulting from the review.		

Report	Recommendations	Management's Most Current Response	Status (*)
<b>SAM HOUSTON STATE UNIVERSITY</b>			
<b>Data Center Environment and Physical Security, December 2017</b>	<p>Issues, recommendations, and management action plans for this audit are actively being addressed. The details are not presented here due to exemptions allowed for information that relates to computer network security or to the design, operation, or defense of a computer network (Texas Government Code 552.139).</p> <p>There are two audit recommendations outstanding from this audit. The status for these items is as follows:</p> <ul style="list-style-type: none"> <li>➤ One Recommendation: <b>Verification of Implementation in Progress</b></li> <li>➤ One Recommendation: <b>In Progress</b>. The <b>Revised</b> Timetable for Completion date changed to March 31, 2022.</li> </ul>		
<b>Banner Change Management, January 2019</b>	<p>Issues, recommendations, and management action plans for this audit are actively being addressed. The details are not presented here due to exemptions allowed for information that relates to computer network security or to the design, operation, or defense of a computer network (Texas Government Code 552.139).</p> <p>There is one audit recommendation outstanding from this audit. The status for this item is: <b>In Progress</b></p>		
<b>Banner Data Classification and Segregation of Duties, July 2020</b>	<p>Issues, recommendations, and management action plans for this audit are actively being addressed. The details are not presented here due to exemptions allowed for information that relates to computer network security or to the design, operation, or defense of a computer network (Texas Government Code 552.139).</p> <p>There are four audit recommendations outstanding from this audit. The status for these items is: <b>In Progress</b></p>		
<b>TSUS TAC 202 &amp; Cybersecurity, January 2021</b>	<p>Issues, recommendations, and management action plans for this audit are actively being addressed. The details are not presented here due to exemptions allowed for information that relates to computer network security or to the design, operation, or defense of a computer network (Texas Government Code 552.139).</p> <p>There are four audit recommendations outstanding from this audit. The status for these items is as follows:</p> <ul style="list-style-type: none"> <li>➤ One recommendation: <b>Implemented</b></li> <li>➤ Three recommendations: <b>In Progress</b></li> </ul>		
<b>Multi-Hazard (Compliance Review), May 2021</b>	<p>Sam Houston State University should conduct the mandatory drills prescribed by the Multi-Hazard Emergency Operations Plan to prepare faculty and staff for responding to an emergency.</p>	<p>The Office of Emergency Management will develop actionable plans to include mandatory drills for faculty and staff as prescribed by the Multi-Hazard Emergency Operations Plan.</p> <p>Persons Responsible: Dr. Lonnie Booker, Associate Director, Emergency Preparedness and Safety &amp; Kevin Morris, Director of Public Safety Services Timetable for Completion: June 1, 2022</p>	<b>In Progress</b>

Report	Recommendations	Management's Most Current Response	Status (*)
	The Active Attack Response and Training Plan for Sam Houston University should include prevention components that address mental health, threat assessment and training.	The Multi-Hazard Plan will be updated to include the components of mental health, threat assessment and training for personnel on campus.  Persons Responsible: Dr. Lonnie Booker, Associate Director, Emergency Preparedness and Safety & Kevin Morris, Director of Public Safety Services Timetable for Completion: June 1, 2022	In Progress

SUL ROSS STATE UNIVERSITY			
TSUS TAC 202 & Cybersecurity, January 2021	<p>Issues, recommendations, and management action plans for this audit are actively being addressed. The details are not presented here due to exemptions allowed for information that relates to computer network security or to the design, operation, or defense of a computer network (Texas Government Code 552.139).</p> <p>There are sixteen audit recommendations outstanding from this audit. The status for these items is as follows:</p> <ul style="list-style-type: none"> <li>➤ Eight recommendations: Implemented</li> <li>➤ Eight recommendations: In Progress</li> </ul>		
Multi-Hazard (Compliance Review), May 2021	Sul Ross State University should fully address infrastructure in the Active Attack Response and Training Plan.	Sul Ross staff will evaluate and continue to implement best practices.  Persons Responsible: Jessie Lara, Executive Director, Physical Plant; Bob Jacob, Director, Facilities, Planning and Operations; Matt Moore, Executive Vice President for Strategic Engagement; Dave Gibson, Chief Information Officer; Kent Dunegan, Director University Department of Public Safety; Omar Madrid, Sergeant, University Department of Public Safety Timetable for Completion: March 31, 2022	In Progress
	The Active Attack Response and Training Plan for Sul Ross State University should include prevention components that address mental health, threat assessment and training.	Mental health awareness and resources will have a prominent role in freshman, new student, and new employee orientation. Mental health awareness will also be included in professional development opportunities for employees. SRSU will include mental health contact information on the back of institution identification cards.  Persons Responsible: Brandy Snyder, Dean of Students; John Hughes, Health Services Coordinator; Rebecca Wren, Counselor, Counseling & Accessibility Services; April Aultman-Becker, QEP Coordinator, Institutional Effectiveness	In Progress

Report	Recommendations	Management's Most Current Response	Status (*)
		Timetable for Completion: August 31, 2021	
<b>TEXAS STATE UNIVERSITY</b>			
<b>Physical Entry Access Controls Audit, December 2016</b>	<p>Issues, recommendations, and action plans for this audit are being addressed. The details are not presented here due to exemptions allowed for information that relates to risk or vulnerability of persons or property, including critical infrastructure, to an act of terrorism or related criminal activity (Texas Government Code 418.177(2)).</p> <p>There are six audit recommendations outstanding from this audit. The status for these items is as follows:</p> <ul style="list-style-type: none"> <li>➤ Six recommendations: <b>In Progress</b>. The <b>Revised</b> Timetable for Completion dates changed to October 1, 2021, for the six recommendations.</li> </ul>		
<b>Environmental Health, Safety, and Risk Management (EHSRM) Key Safety Positions, May 2019</b>	EHSRM management should coordinate with responsible parties to ensure a Laboratory Safety Committee is established and functioning as required by policy.	<p>The updated charter for the University Lab Safety Committee (ULSC) was reviewed and approved at a meeting held on May 7, 2021.</p> <p>Persons Responsible: Wendy McCoy, Director of EHSREM, and Joel Bergh, Chair ULSC</p> <p><b>Revised</b> Timetable for Completion: May 30, 2021 (was December 31, 2019)</p>	<b>Implemented</b>
	EHSRM management should coordinate with the University Planning and Assessment Director to convert the EHSRM Policies and Procedures Statements (PPS) into University Policy and Procedure Statements (UPPS) and ensure that the policies are prepared, reviewed, and published in accordance with <i>UPPS 01.01.01 – Policy and Procedure Statement System</i> .	<p>Updated policies and procedures continue through the approval process. UPPS 04.05.03 Fire Safety Policy, UPPS 04.05.10 Animals on University Property Policy, and UPPS 04.05.18 Food Safety for Temporary Food Establishments on Campus Policy at FSS review.</p> <p>UPPS for Fire Alarms, Fire Drills, and Facilities Evacuations Policy pending FSS review.</p> <p>UPPSs for Hazard Communication Policy, Radiation Safety Policy, and Laser Safety Policy under review by new set of reviewers to reflect new committee structure and responsibilities.</p> <p>Person Responsible: Wendy McCoy, Director of EHSREM</p> <p><b>Revised</b> Timetable for Completion: September 1, 2021 (was June 1, 2020)</p>	<b>In Progress</b>
	EHSRM management should develop and implement procedures that ensure compliance with departmental PPSs for designation of Hazardous Materials	Updated policies and procedures continue through the approval process. UPPS 04.05.06 Hazardous Materials and Hazardous Waste Management has been approved and published. The HMC is no longer a part of this policy.	<b>In Progress</b>

Report	Recommendations	Management's Most Current Response	Status (*)
	Coordinator (HMC) and Hazard Communication Act (HCA) contacts.	<p>UPPS for Hazard Communication Policy under review by new set of reviewers to reflect new committee structure and responsibilities. The HCA is no longer a part of this policy.</p> <p>Person Responsible: Wendy McCoy, Director of EHSREM  <b>Revised</b> Timetable for Completion: September 1, 2021 (was December 31, 2019)</p>	
	Management should develop and implement procedures that ensure compliance with departmental PPS for appointment and training of Safety Coordinators.	<p>The Additional Duty Safety Officers are a defunct Worker's Compensation Program title which are no longer used in our program and have been changed to Building Emergency Coordinators. The Emergency Management Coordinator and UPD Chief have both recently left TXST. The Emergency Management function has been moved to Environmental Health Safety Risk and Emergency Management (EHSREM). A new Emergency Manager position has been created and was filled as of July 1, 2021. Review of program status for Building Emergency Coordinators assignment and training along with all aspects of Emergency Management programs is underway.</p> <p>Person Responsible: Wendy McCoy, Director of EHSREM  <b>Revised</b> Timetable for Completion: November 30, 2021 (was June 1, 2020)</p>	In Progress
<b>Travel Expenditures, May 2019</b>	Management should ensure that business roles in the production SAP environment are adequately controlled so that a user's access is restricted to only those functions that are described in their job responsibilities.	<p>The implementation of changes to the production developer roles in SAP is in progress and on schedule to be completed by August 31, 2021.</p> <p>Person Responsible: Darryl Borgonah, Associate Vice President for Financial Services  <b>Revised</b> Timetable for Completion: August 31, 2021 (was June 1, 2019)</p>	In Progress
<b>Student Affairs IT General Controls Audit, July 2020</b>	<p>Issues, recommendations, and action plans for this audit are being addressed. The details are not presented here due to exemptions allowed for information that relates to risk or vulnerability of persons or property, including critical infrastructure, to an act of terrorism or related criminal activity (Texas Government Code 552.139)</p> <p>There are four audit recommendations outstanding from this audit. The status for these items is as follows:</p> <ul style="list-style-type: none"> <li>➤ Four recommendations: <b>In Progress</b>. The <b>Revised</b> Timetable for Completion dates changed to September 1, 2021 (was January 1, 2021) for three recommendations and to October 1, 2021 (was August 1, 2021) for one recommendation.</li> </ul>		

Report	Recommendations	Management's Most Current Response	Status (*)
<b>Restricted General Operating Funds Audit, December 2020</b>	Management in the division of Finance and Support Services should establish monitoring controls to identify inactive RGOF accounts and coordinate efforts with the assigned account managers to determine appropriate use of funds within the area or the University.	<p>Since March 2021, the revised UPPS 03.01.09 Fiscal Responsibilities of Account Managers was submitted and approved by the Cabinet on June 21, 2021. As previously reported, this will be followed by a Financial Services campus communication to Account Managers in October 2021 for the previous fiscal year addressing the procedural elements of the account review. Also, since March, Budget, Financial Planning &amp; Analysis has updated their web page to include instructions for how to identify assigned accounts and run pertinent reports.</p> <p>Person Responsible: Darryl Borgonah, Associate Vice President for Financial Services  Timetable for Completion: October 31, 2021</p>	In Progress
<b>Missing, Stolen, and Off-site Computer Equipment Audit, January 2021</b>	Materials Management and Logistics (MM&L) should educate department heads and account managers on the requirements and processes for reporting missing or stolen assets to MM&L and the Chief Information Security Officer (CISO).	<p>Estimated Pen and Ink changes of UPPS 05.01.01 are on track to be completed by August 31, 2021 as originally proposed. Training materials and education of departments are also on schedule.</p> <p>Person Responsible: Frank Gonzalez, Director of MM&amp;L  Timetable for Completion:  1) UPPS 05.01.01 update completed by August 31, 2021.  2) MM&amp;L personnel will begin to provide education to Department Heads and Account Managers by February 28, 2022.</p>	In Progress
	<p>MM&amp;L should coordinate with the CISO to design and implement effective and efficient processes to improve notifications to the CISO from departments and MM&amp;L when missing/damaged or stolen assets are identified. Specifically,</p> <p>1) A process to improve submission and timeliness of notification reports by department heads and account managers to the CISO. An option is designing and implementing an automated version of the stolen and missing/damaged property notification forms similar to other automated forms on the University "Report It" webpage. Automation of the forms would help ensure collection of required information and proper routing of information to responsible departments for required action (i.e., MM&amp;L, UPD, and CISO).  2) A process to ensure MM&amp;L immediately communicates to the CISO any assets that were</p>	<p>Estimated Pen and Ink changes of UPPS 05.01.01 are on track to be completed by August 31, 2021 as originally proposed.</p> <p>Person Responsible: Frank Gonzalez, Director of MM&amp;L  Timetable for Completion: August 31, 2021</p>	In Progress

Report	Recommendations	Management's Most Current Response	Status (*)
	<p>determined to be stolen or missing/damaged during the annual inventories or when MM&amp;L is informed outside of the annual inventories.</p> <p>Management should revise UPPS 05.01.01 section 04.02 Stolen or Damaged Property to ensure consistency with established requirements, defining assets for reporting, and proper identification of departments for notification; and the approved revisions should be communicated to all departments. These revisions should address terms and clarifications for areas including, but not limited to:  "missing" property,  "information resources" in place of "any fixed or portable storage device or media", and  "Chief Information Security Officer" in place of "IT Security."</p> <p>MM&amp;L should review the current requirements for tracking portable assets in the off-site asset log and determine whether departments need to comply with UPPS 05.01.01 section 05.01 or document an acceptable alternative. MM&amp;L should then educate departments on the requirements and implement procedures to ensure off-site use of assets is being appropriately documented.</p>	<p>Estimated Pen and Ink changes of UPPS 05.01.01 are on track to be completed by August 31, 2021 as originally proposed.</p> <p>Person Responsible: Frank Gonzalez, Director of MM&amp;L  Timetable for Completion: UPPS 05.01.01 update completed by August 31, 2021 and changes communicated to departments by November 30, 2021.</p> <p>Estimated Pen and Ink changes of UPPS 05.01.01 are on track to be completed by August 31, 2021 as originally proposed. Training materials and education of departments are also on schedule.</p> <p>Person Responsible: Frank Gonzalez, Director of MM&amp;L.  Timetable for Completion:  1) UPPS 05.01.01 update completed by August 31, 2021, if required.  2) The education and verification on the requirements of the existing or new procedures being appropriately documented by all departments timetable for completion is no later than March 31, 2022.</p>	<p></p> <p>In Progress</p> <p>In Progress</p>
<p><b>Business Continuity Program Audit, April 2021</b></p>	<p>Management should review the University's current Business Continuity Plan needs and either revise the 2014 Continuity of Operations Plan (COOP) or develop and implement a new COOP.</p>	<p>The Emergency Management function has been moved to EHSREM. A new Emergency Manager was hired as of July 1, 2021. Despite this change of personnel, the COOP system review timetable for completion remains November 30, 2021.</p> <p>Person Responsible: Wendy McCoy, Director of EHSREM  Timetable for Completion: November 30, 2021</p>	<p>In Progress</p>

Report	Recommendations	Management's Most Current Response	Status (*)
	<p>Management should ensure a revised or new COOP has adequate accompanying business processes put in place and sufficient resources assigned to support the University's expectations that continuity of operations planning is implemented in a manner that enables the University to restore critical business functions efficiently and effectively, either in place or in a new location, due to a business disruption. Specifically,</p> <p>1) Policies and procedures to communicate the importance/requirement of business continuity planning and to ensure Plans contain quality content aligned with divisional Plans and the University's COOP; and</p> <p>2) Resources in the form of funding and personnel to ensure communication, training, testing, and review of business continuity planning occurs, as necessary.</p>	<p>Under review by new Emergency Manager. On target for completion.</p> <p>Person Responsible: Wendy McCoy, Director of EHSREM Timetable for Completion: May 31, 2022</p>	<p>In Progress</p>
	<p>Management should ensure periodic reviews of Quali Ready user accounts are conducted at least annually, documented, and have documented management approval. The documented reviews should be maintained in accordance with the University's record retention schedule.</p>	<p>Under review by new Emergency Manager. On target for completion.</p> <p>Person Responsible: Wendy McCoy, Director of EHSREM Timetable for Completion: May 31, 2022</p>	<p>In Progress</p>

LAMAR INSTITUTE OF TECHNOLOGY			
<p><b>Limited Review of Information Technology Logical Access, May 2019</b></p>	<p>Issues, recommendations, and management action plans for this audit are actively being addressed. The details are not presented here due to exemptions allowed for information that relates to computer network security or to the design, operation, or defense of a computer network (Texas Government Code 552.139).</p> <p>There are four audit recommendations outstanding from this audit. The status for these items is: <b>Implemented</b></p>		
<p><b>TSUS TAC 202 &amp; Cybersecurity, January 2021</b></p>	<p>Issues, recommendations, and management action plans for this audit are actively being addressed. The details are not presented here due to exemptions allowed for information that relates to computer network security or to the design, operation, or defense of a computer network (Texas Government Code 552.139).</p> <p>There are nine audit recommendations outstanding from this audit. The status for these items is as follows:</p> <ul style="list-style-type: none"> <li>➤ One recommendation: <b>Implemented</b></li> <li>➤ Eight recommendations: <b>In Progress</b></li> </ul>		



Report	Recommendations	Management's Most Current Response	Status (*)
<b>AHI Facility Services, Inc. Vendor Compliance and Performance, June 2021</b>	<p>LIT should require AHI to notify LIT management if an AHI employee assigned to LIT receives a positive COVID-19 test. This notification should include the date of the positive COVID-19 test, the shift(s) worked, and areas cleaned by the employee, how many other AHI employees came in contact with the employee testing positive, and how the area was sanitized.</p>	<p>Management will meet with AHI and will require that AHI notify LIT management whenever an AHI employee assigned to LIT receives a positive COVID-19 test. The notification will include the date of the positive COVID-19 test, the shift(s) worked, and areas cleaned by the employee, how many other AHI employees came in contact with the employee testing positive, and how/when the area was sanitized.</p> <p>Persons Responsible: Jonathon Berittech, Director of Facilities and Rudy Gonzales, Vice President of Finance &amp; Operations  <b>Revised</b> Timetable for Completion: July 26, 2021 (was June 28, 2021)</p>	<p>In Progress</p>
	<p>LIT management should follow the contract terms and not allow any AHI employee with other than minor traffic violations to be assigned duties under this contract. LIT should put additional safeguards in place, such as periodic reviews of new AHI employee's background checks, to ensure AHI is in compliance.</p>	<p>Management will not allow any AHI employee with other than minor traffic violations to be assigned to duties under paragraphs 5.6.2 and 19.1.3 of Attachment A 789-190606FC Specifications. Management will request AHI to submit a police clearance record within twenty-four hours upon request.</p> <p>Persons Responsible: Jonathon Berittech, Director of Facilities and Rudy Gonzales, Vice President of Finance &amp; Operations  <b>Revised</b> Timetable for Completion: July 26, 2021 (was June 28, 2021)</p>	<p>In Progress</p>
	<ul style="list-style-type: none"> <li>LIT should consider exercising the option to request that AHI eliminate nepotism issues between supervisors and staff. Additionally, based on the assumption that the Project Manager/Night Shift Supervisor probably had knowledge of the theft conviction involving a son, LIT should consider requesting assignment of a new the Project Manager/Night Shift Supervisor.</li> <li>Additionally, LIT should consider requesting a change in the Area Manager to help eliminate concerns with issues and concerns being reported and addressed.</li> </ul>	<p>LIT management will exercise the option under paragraph 5.2.5.4. LIT reserves the right to interview and approve the selection of the Custodial Manager. LIT reserves the right to approve the newly proposed manager. AHI shall insure that situations involving nepotism among the supervisors, assistants, and technicians are strongly discouraged, and will take action to terminate such situations if LIT so requests.</p> <p>Persons Responsible: Jonathon Berittech, Director of Facilities and Rudy Gonzales, Vice President of Finance &amp; Operations  <b>Revised</b> Timetable for Completion: August 2, 2021 (was June 28, 2021)</p>	<p>In Progress</p>
	<p>LIT should request that AHI use the biometric time clock system specified in the Agreement. If AHI is unable to do so, then LIT should request that AHI have a mitigating control to support who is actually making time entries.</p>	<p>LIT management will require that AHI use the biometric time clock system as specified in the Agreement.</p>	<p>In Progress</p>

Report	Recommendations	Management's Most Current Response	Status (*)
	<ul style="list-style-type: none"> <li>LIT should seek confirmation and documentation from AHI that all AHI employees assigned to LIT are lawfully authorized to work in the United States and do not have expired work visas.</li> <li>As part of the quarterly KPI meetings, LIT should require AHI to provide information regarding upcoming visa expirations and their final resolution.</li> </ul>	<p>Persons Responsible: Jonathon Berittech, Director of Facilities and Rudy Gonzales, Vice President of Finance &amp; Operations  <b>Revised</b> Timetable for Completion: July 26, (was July 12, 2021)</p> <p>LIT management will require AHI to provide information regarding upcoming visa expirations and their final resolution during the quarterly KPI meetings. LIT will also require confirmation and documentation on all AHI employees assigned to LIT are lawfully authorized to work in the United States and do not have expired work visas.</p> <p>Persons Responsible: Jonathon Berittech, Director of Facilities and Rudy Gonzales, Vice President of Finance &amp; Operations  Timetable for Completion: September 3, 2021</p>	<p>In Progress</p>
	<ul style="list-style-type: none"> <li>Since the contract between LIT and AHI requires E-Verification, LIT should require that AHI perform E-Verification on all current and future employees assigned to AHI.</li> <li>LIT should require proof that the E-Verification was performed for all current employees and for each new employee hired.</li> </ul>	<p>LIT management will require AHI to submit I-9 forms with the E-Verification number in the space provided on the I-9 form for every current and future employee.</p> <p>Persons Responsible: Jonathon Berittech, Director of Facilities and Rudy Gonzales, Vice President of Finance &amp; Operations  Timetable for Completion: September 3, 2021</p>	<p>In Progress</p>
	<ul style="list-style-type: none"> <li>LIT management should request AHI provide at least the minimum KPI reports indicated in the RFP and monitor the receipt of these reports.</li> <li>LIT management should consider the value of quarterly business review meetings with AHI leadership and request the meetings, if deemed necessary, to ensure AHI is adequately providing the contracted custodial services.</li> </ul>	<p>LIT management will request a quarterly business meeting with AHI. As an agenda item LIT management will request minimum KPI reports as indicated in the RFP.</p> <p>Persons Responsible: Jonathon Berittech, Director of Facilities and Rudy Gonzales, Vice President of Finance &amp; Operations  <b>Revised</b> Timetable for Completion: September 1, 2021 (was June 28, 2021)</p>	<p>In Progress</p>
	<p>LIT should gain a better understanding of the reason for AHI's use of Jani Staff to employ those employees assigned to LIT and determine if this poses any problems; additionally, LIT may want to consider consulting with the TSUS Office of General Counsel.</p>	<p>LIT management will meet with AHI and gain a better understanding of the reason for AHI using Jani Staff to employ the employees and then assign them to LIT. As part of AHI's response to the RFP, AHI mentioned that they do not subcontract in any of their accounts to ensure that their customers receive the best services.</p>	<p>In Progress</p>

Report	Recommendations	Management's Most Current Response	Status (*)
		Persons Responsible: Jonathon Berittech, Director of Facilities and Rudy Gonzales, Vice President of Finance & Operations <b>Revised</b> Timetable for Completion: July 26, 2021 (was June 28, 2021)	
<b>Multi-Hazard (Compliance Review), May 2021</b>	The Active Attack Response and Training Plan for Lamar Institute of Technology should include prevention components that address mental health, threat assessment and training.	Lamar Institute of Technology will incorporate a prevention component that addresses mental health, threat assessment and training into the Active Attack Response and Training Plan.  Person Responsible: Rudy Gonzales, Vice President for Finance and Operations Timetable for Completion: August 31, 2021	In Progress
<b>External Audits</b>			
<b>THECB Compliance Desk Review of Formula Funding, April 2021</b>	The THECB conducted tests of enrollment data reported and certified by LIT to assess the data's accuracy and completeness in accordance with Texas Administrative Code (TAC), Chapter 13. The THECB concluded that LIT complied with relevant THECB rules and regulations for enrollment data used for formula funding and TAC requirements in the areas of contact hour eligibility, tuition payments, and enrollments.		
<b>THECB A-133 Evaluation Management Letter, June 2021</b>	The THECB distributes ("passes through") certain state and federal funds to institutions of higher education in Texas. It also conducts desk reviews to ascertain the institutions' compliance with requirements associated with those funds. This letter summarizes the results of a desk review of pass-through grants at LIT (totaling \$402,682) to ensure LIT met the requirements of the Single Audit Act Amendments of 1996 for fiscal year 2020. No findings were noted.		

<b>LAMAR STATE COLLEGE-ORANGE</b>			
<b>TSUS TAC 202 &amp; Cybersecurity, January 2021</b>	Issues, recommendations, and management action plans for this audit are actively being addressed. The details are not presented here due to exemptions allowed for information that relates to computer network security or to the design, operation, or defense of a computer network (Texas Government Code 552.139).  There are seven audit recommendations outstanding from this audit. The status for these items is as follows: <ul style="list-style-type: none"> <li>➤ Three recommendations: <b>Implemented</b></li> <li>➤ Four recommendations: <b>In Progress</b></li> </ul>		
<b>External Audits</b>			
<b>A-133 Evaluation Management Letter, June 2021</b>	The THECB distributes ("passes through") certain state and federal funds to institutions of higher education in Texas. It also conducts desk reviews to ascertain the institutions' compliance with requirements associated with those funds. This letter summarizes the results of a desk review of pass-through grants at LSCO (totaling \$259,344) to ensure the College met the requirements of the Single Audit Act Amendments of 1996 for fiscal year 2020. No findings were noted.		

Report	Recommendations	Management's Most Current Response	Status (*)
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**LAMAR STATE COLLEGE-PORT ARTHUR**

<b>TSUS TAC 202 &amp; Cybersecurity, January 2021</b>	<p>Issues, recommendations, and management action plans for this audit are actively being addressed. The details are not presented here due to exemptions allowed for information that relates to computer network security or to the design, operation, or defense of a computer network (Texas Government Code 552.139).</p> <p>There are eight audit recommendations outstanding from this audit. The status for these items is as follows:</p> <ul style="list-style-type: none"> <li>➤ Three recommendations: <b>Implemented</b></li> <li>➤ Five recommendations: <b>In Progress</b></li> </ul>		
<b>Multi-Hazard (Compliance Review), May 2021</b>	<p>The Active Attack Response and Training Plan for Lamar State College Port Arthur should include prevention components that address mental health, threat assessment and training.</p>	<p>The revised Emergency Operation Plan includes prevention components that address mental health, threat assessment and training.</p> <p>Person Responsible: Reed Richard, Director of Physical Plant  Timetable for Completion: May 31, 2021</p>	<b>Implemented</b>
<b>External Audits</b>			
<b>A-133 Evaluation Management Letter, June 2021</b>	<p>The THECB distributes ("passes through") certain state and federal funds to institutions of higher education in Texas. It also conducts desk reviews to ascertain the institutions' compliance with requirements associated with those funds. This letter summarizes the results of a desk review of pass-through grants at LSCPA (totaling \$240,457) to ensure the College met the requirements of the Single Audit Act Amendments of 1996 for fiscal year 2020. No findings were noted.</p>		
<b>Carl D. Perkins Career and Technical Education Improvement, July 2021</b>	<p>The THECB conducted a desk review regarding LSCPA's compliance with grant requirements of the Carl D. Perkins Career and Technical Improvement Act of 2006. The total amount of the grant for fiscal year 2019 was \$241,909. No findings were noted.</p>		

**SYSTEM ADMINISTRATION**

No outstanding recommendations.

APPENDIX – PLANNING AND CONSTRUCTION

## EXECUTIVE SUMMARY

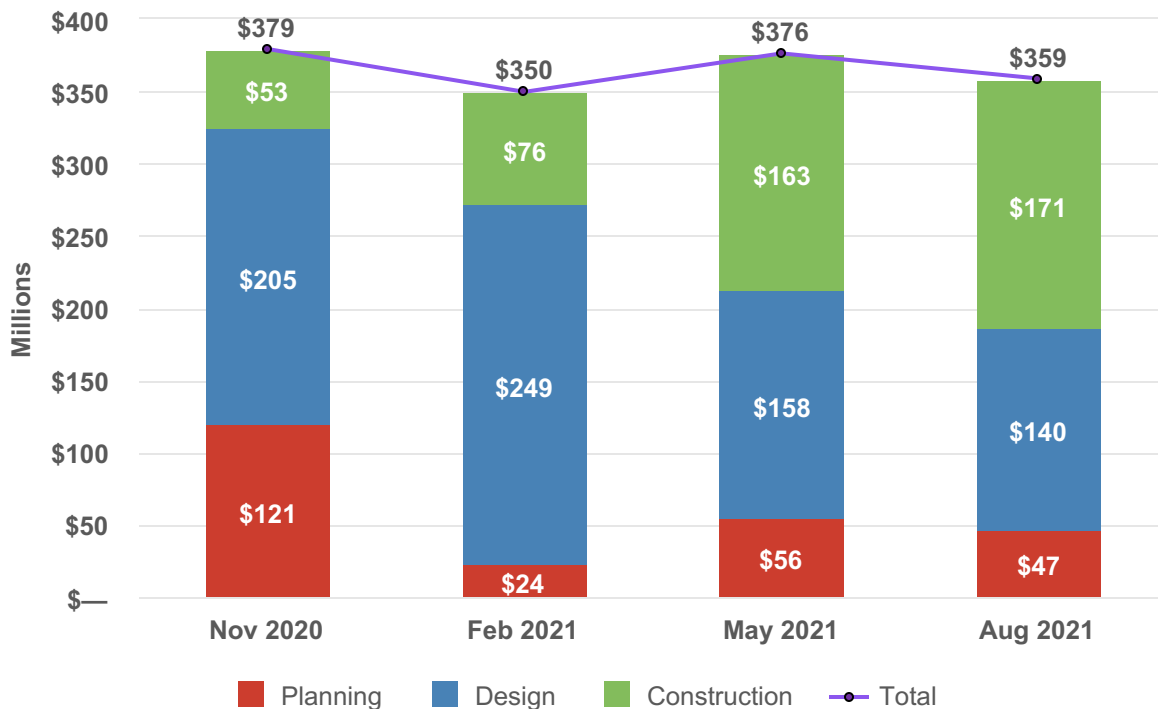
### Planning and Construction Report

#### August 2021

Capital Project values, including post substantial completion projects, decreased 8% in the current quarter from \$726 million to \$671 million. Active Capital Projects totaling \$359 million of project value in planning, design, or construction, decreased 5% from the previous quarter's value of \$376 million. The slight decrease in active Capital Project values is driven by the ongoing completion of projects.

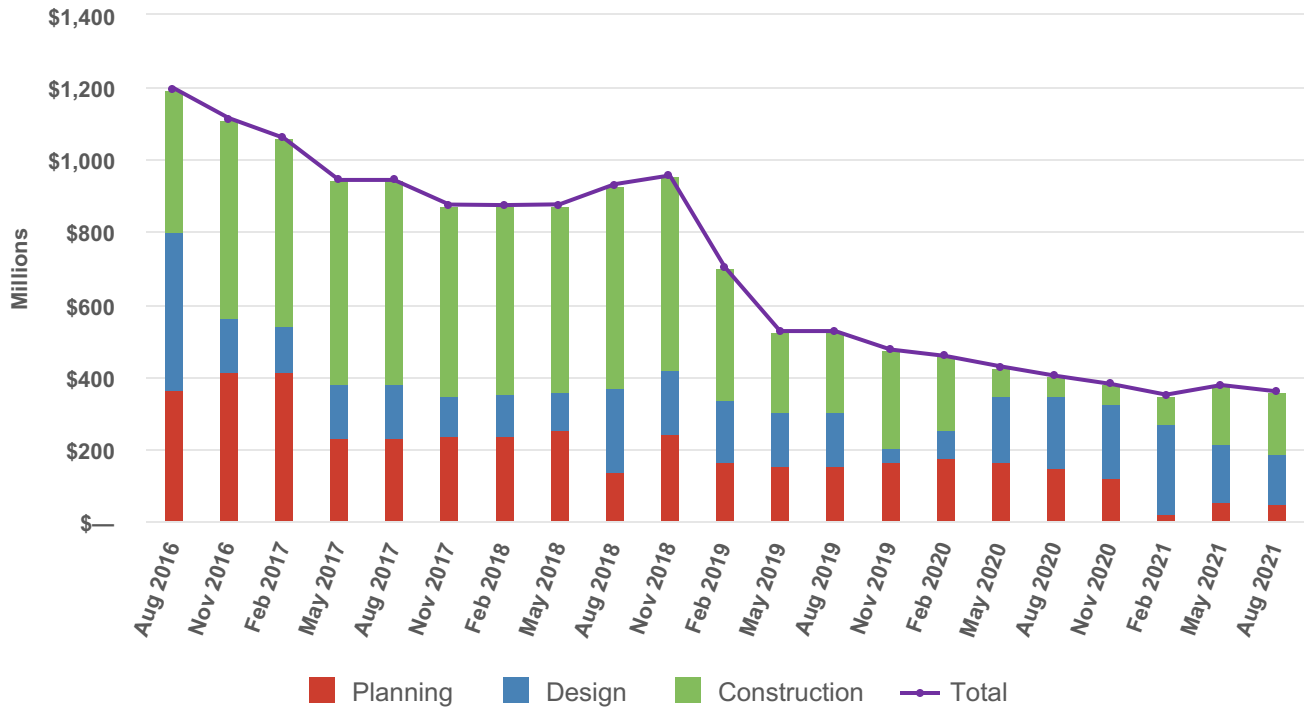
Summary of Active Capital Projects			
	Number of Projects	Project Value (millions)	Change from Previous Quarter
Planning	7	\$ 47	-15%
Design	7	\$ 140	-11%
Construction	21	\$ 171	5%
<b>Total:</b>	<b>35</b>	<b>\$ 359</b>	<b>-5%</b>

#### Planning, Design, and Construction Activity



A longer-term view shows an ongoing slight decline in Active Capital Project values, after a peak in fiscal year 2016.

### Planning, Design, and Construction Activity



OVERVIEW OF CAPITAL PROJECTS

July 6, 2021

Data is as of July 6, 2021

TSUS Capital Projects (funding identified)

Component	Project Name	Est. Cost	Phase	Authority	Construction Start	Construction Finish	Notes
LIT	Truck Driving Center	\$ 2,229,344	7-Construction	Delegated	June, 2021	September, 2021	5% complete with construction
LIT	TA Buildings 1,4,5 Renovations/Replacement (Student Success Building)	\$ 7,417,519	8-Close-out	BOR	June, 2018	October, 2019	Working on close-outs
LSC-O	Gatemouth Plaza (previously Capital One Building Renovations)	\$ 1,800,000	7-Construction	Delegated	November, 2020	September, 2021	85% complete with construction
LSC-PA	Commercial Driver Education and Examination Center	\$ 4,919,000	4-Schematic Design	BOR	TBD	TBD	
LSC-PA	Industrial Training Center Renovation	\$ 6,000,000	7-Construction	BOR	April, 2021	April, 2022	25% complete with construction
LSC-PA	Ruby Fuller Building Renovation	\$ 7,142,325	8-Close-out	BOR	August, 2020	June, 2021	100% complete with construction
LU	Biology Lab Renovation	\$ 2,000,000	1-Planning	President	TBD	TBD	
LU	Mechanical System Upgrades	\$ 2,000,500	1-Planning	President	TBD	TBD	
LU	SBS Building Envelope Repair	\$ 3,000,000	1-Planning	President	TBD	TBD	
LU	Geology Building Envelope Repair	\$ 2,300,000	7-Construction	President	October, 2020	July, 2021	99% complete with construction
LU	Mary & John Gray Library Sprinkler System	\$ 6,500,000	7-Construction	BOR	February, 2021	April, 2022	10% complete with construction
LU	Roof Replacements 2020	\$ 1,500,000	7-Construction	President	February, 2021	August, 2021	30% complete with construction
LU	Welcome Center and South Campus Entrance	\$ 4,200,000	8-Close-out	BOR	April, 2020	January, 2021	Working on close-outs
LU	New Science & Technology Building	\$ 56,224,067	8-Close-out	BOR	May, 2017	February, 2019	Revised Final Report at August 2021 Board meeting
SHSU	North Residence Hall	\$ 62,200,000	7-Construction	BOR	March, 2021	May, 2022	10% complete with construction
SHSU	New Parking Structure (Avenue I)	\$ 12,000,000	7-Construction	BOR	January, 2021	May, 2022	26% complete with construction
SHSU	Recreational Sports Renovation and Expansion	\$ 7,700,000	4-Schematic Design	BOR	May, 2022	July, 2023	
SHSU	Lee Drain Building Level 1 Renovation	\$ 5,500,000	8-Close-out	Delegated	December, 2020	June, 2021	Working on close-outs
SHSU	Holleman Field Artificial Turf	\$ 2,258,000	7-Construction	President	June, 2021	January, 2022	2% complete with construction
SHSU	Newton Gresham Library Renovation	\$ 15,791,000	7-Construction	BOR	April, 2020	October, 2021	Additional scope added post completion
SHSU	Ron Mafrige Field House Renovation	\$ 15,618,000	7-Construction	BOR	December, 2020	September, 2021	75% complete with construction
SHSU	East Central Plant Automation Upgrades	\$ 1,387,000	7-Construction	President	April, 2021	February, 2022	18% complete with construction
SHSU	East Plant Water Plant Reclamation	\$ 1,700,000	8-Close-out	Delegated	June, 2019	November, 2019	SHSU is pursuing a permit with TCEQ
SHSU	Tennis Complex - Phase 1	\$ 3,584,524	6-Construction Documents	President	TBD	April, 2022	Contractor procurement pending
SHSU	College of Osteopathic Medicine	\$ 65,000,000	8-Close-out	BOR	September, 2018	February, 2020	Working on close-outs
SHSU	Art Complex and Associated Infrastructure	\$ 37,000,000	8-Close-out	BOR	April, 2018	October, 2019	Working on close-outs
SHSU	Gibbs Ranch Equestrian Facility & Agriculture Labs (Phase 1)	\$ 15,000,000	3-Procurement	BOR	March, 2022	March, 2023	Architect/Engineer negotiations pending
SHSU	Gibbs Ranch Equestrian Facility & Agriculture Labs (Phase 2)	\$ 5,000,000	2-Programming	BOR	TBD	TBD	
SRSU	Roofing Repairs	\$ 1,748,445	8-Close-out	Delegated	January, 2021	May, 2021	Working on close-outs
SRSU	Museum of the Big Bend Annex	\$ 10,500,000	7-Construction	BOR	June, 2021	June, 2022	1% complete with construction
SRSU	Campus Access (Phase III)	\$ 2,500,000	7-Construction	Delegated	February, 2021	October, 2021	55% complete with construction
SRSU	Campus Access (Phase II)	\$ 2,101,000	7-Construction	Delegated	February, 2021	October, 2021	55% complete with construction
TxST	Kerby Lane Café Renovation (Old Mill Site)	\$ 1,620,467	7-Construction	President	September, 2021	November, 2021	80% complete with construction
TxST	Nueces Building Renovation (previously Testing Center Relocation)	\$ 3,900,000	3-Procurement	President	TBD	TBD	
TxST	Bobcat Stadium South End Zone Addition	\$ 16,500,000	1-Planning	BOR	TBD	TBD	
TxST	Film & Television Studios / Live Oak Studios (previously Aqua Sports Ctr. Renov.)	\$ 10,000,000	7-Construction	BOR	May, 2021	August, 2022	5% complete with construction
TxST	Evans Auditorium Renovation	\$ 3,000,000	4-Schematic Design	Delegated	TBD	TBD	
TxST	Infrastructure Research Laboratory	\$ 18,200,000	6-Construction Documents	BOR	August, 2021	September, 2022	
TxST	ALERT Center Office & Parking	\$ 1,900,000	7-Construction	Delegated	TBD	TBD	0% complete with construction
TxST	Anthropology Lab Office Building	\$ 1,900,000	7-Construction	Delegated	March, 2021	July, 2021	40% complete with construction



OVERVIEW OF CAPITAL PROJECTS

July 6, 2021

Data is as of July 6, 2021

TSUS Capital Projects (funding identified)

Component	Project Name	Est. Cost	Phase	Authority	Construction Start	Construction Finish	Notes	
TxST	Bobcat Stadium Seating Anchor Replacement	\$ 2,200,000	7-Construction	Delegated	November, 2021	May, 2022	1% complete with construction	
TxST	Campus Potable Water System Upgrades	\$ 6,000,000	6-Construction Documents	Delegated	TBD	TBD		
TxST	JC Kellam HVAC & Controls Replacement	\$ 4,200,000	8-Close-out	President	December, 2020	May, 2021	Working on close-outs	
TxST	Roy F. Mitte Space Reconfigurations	\$ 6,500,000	8-Close-out	BOR	December, 2019	July, 2020	Working on close-outs	
TxST	DHRL New Residence Hall (Hilltop) Complex - Utilities	\$ 5,000,000	8-Close-out	BOR	Summer, 2019	March, 2020	Working on close-outs	
TxST	DHRL New Residence Hall (Hilltop) Complex - Housing	\$ 96,700,000	6-Construction Documents	BOR	TBD	TBD	Construction is postponed indefinitely	
TxST	Family & Consumer Sciences Vivarium Research Facility	\$ 3,867,000	8-Close-out	BOR	March, 2019	August, 2019	Working on close-outs	
TxST	Campus Wide Lighting Modifications	\$ 1,470,000	8-Close-out	Delegated	April, 2019	March, 2021	Working on close-outs	
TxST	Centennial 4th Floor Office Renovations	\$ 1,900,000	8-Close-out	Delegated	August, 2019	June, 2020	Working on close-outs	
TxST	Round Rock Avery Building Improvements	\$ 3,100,000	8-Close-out	Delegated	December, 2019	May, 2021	Working on close-outs	
TxST	LBJ Student Center Expansion	\$ 31,200,000	8-Close-out	BOR	June, 2018	January, 2020	Working on close-outs	
TxST	University Event Center Expansion	\$ 62,500,000	8-Close-out	BOR	September, 2016	October, 2018	Working on close-outs	
TxST	Round Rock Campus Services Building	\$ 6,200,000	8-Close-out	BOR	September, 2020	May, 2021	Working on close-outs	
TxST	University Police Department	\$ 9,000,000	7-Construction	BOR	October, 2020	November, 2021	55% complete with construction	
		TOTAL: \$ 670,678,191						

July 6, 2021

TSUS Capital Projects (funding not secured)

Component	Project Name	Est. Cost	Phase	Authority	Construction Start	Construction Finish	Notes	
LIT	Workforce Training Center	\$ 50,000,000	1-Planning	BOR	TBD	TBD	TRB - 87th Legislative Session	
LSC-O	Academic Building	\$ 40,000,000	1-Planning	BOR	TBD	TBD	TRB - 87th Legislative Session	
LSC-PA	Allied Health and Sciences Building	\$ 55,000,000	1-Planning	BOR	TBD	TBD	TRB - 87th Legislative Session	
LU	Mary & John Gray Library Renovation/Digital Learning Center	\$ 75,000,000	1-Planning	BOR	TBD	TBD	TRB - 87th Legislative Session	
SHSU	Innovation Plaza - Hotel/Conference and Training Center	\$ 30,000,000	1-Planning	BOR	TBD	TBD	New P3 planning ongoing	
SHSU	Active Learning Center	\$ 60,000,000	1-Planning	BOR	TBD	TBD	TRB - 87th Legislative Session	
SHSU	College of Medicine Parking Structure	\$ 15,000,000	1-Planning	BOR	TBD	TBD	Project contingent on Allied Health Sciences Building funding	
SHSU	Allied Health Sciences Building	\$ 70,000,000	1-Planning	BOR	TBD	TBD	TRB - 87th Legislative Session	
SRSU	Fine Arts Facility Expansion	\$ 35,250,000	1-Planning	BOR	TBD	TBD	TRB - 87th Legislative Session	
SRSU	Academic Building	\$ 44,235,000	1-Planning	BOR	TBD	TBD	TRB - 87th Legislative Session	
TSUS	Field Research Station	\$ 15,000,000	1-Planning	BOR	TBD	TBD	TRB - 87th Legislative Session	
TxST	STEM Academic Building (Hilltop Academic Building)	\$ 157,000,000	1-Planning	BOR	TBD	TBD	TRB - 87th Legislative Session	
TxST	Music Building	\$ 90,000,000	1-Planning	BOR	TBD	TBD	Capital Campaign In Progress	
TxST	Esperanza Hall (formerly Round Rock Health Professions Bld. 2)	\$ 88,000,000	1-Planning	BOR	TBD	TBD	TRB - 87th Legislative Session	
		TOTAL: \$ 824,485,000						

## Detailed Breakdown\*

Project Phase	Number of Projects	Total Project Value	Percent of Total
Planning/Programming/Procurement	7	\$ 47,400,500	7.07%
Design	7	\$ 140,103,524	20.89%
Construction**	21	\$ 171,304,811	25.54%
Post-substantial completion***	19	\$ 311,869,356	46.50%
<b>TOTAL:</b>	<b>54</b>	<b>\$ 670,678,191</b>	<b>100%</b>

\* Includes projects approved for delegation to the Components by the Chancellor and Projects over \$1M under President's Authority

\*\* See chart below for detail

\*\*\* Includes projects in close-out

## Projects in Construction

Calendar Year	Number of Projects	Total Project Value	Percent of Total
Completion 2021	11	\$ 56,359,811	32.90%
Completion 2022	10	\$ 114,945,000	67.10%
<b>TOTAL:</b>	<b>21</b>	<b>\$ 171,304,811</b>	<b>100%</b>



#### **IV. Completed Projects**

3) TA Buildings, 1,4,5 Renovation/Replacement (Student Success Building)

Architect:	PBK Architects, Inc.	Cost:	\$7,417,519
Contractor:	SETEX Construction Corp.	Completion:	October 30, 2019
Percent Complete:	100%		

The Student Success Building (TA-1) provides space for a one-stop shop for student success including Admissions, Advising/Outreach, Recruiting, Student Government Association, Financial Aid, Student Activities and Career Services, Teaching and Learning Center, Testing Center, Online Learning, and an Adjunct Suite. Also included is a multipurpose room, computer lab, and student gathering spaces. The project included the demolition of the existing TA-1 Building. The Project is in the warranty phase. Project close-out is in progress and being hampered by the inability of the contractor to secure the manufacturer's roof warranty.

#### **V. Final Reports**

N/A

**Lamar State College-Orange  
Summary  
(as of July 6, 2021)**

**I. Project Planning, Programming and Procurement**

1) Academic Building

Programmer: Facility Programming and Consulting      Est. Cost:      \$40,000,000

Programming, completed in late July of 2020, established a cost estimate of \$40 million for a 58,019 square foot Academic Building. The building will replace the existing facility which consists of three repurposed buildings, one of which was a bowling alley. Due to the merging of three separate buildings to create one facility, there are multiple support columns located in the middle of many classrooms causing visual challenges. The new facility will give students access to modern classrooms, labs, and the latest innovations in teaching technology, and will house classrooms, laboratories, faculty offices, the Information Technology Department and Human Resources. The project is on the Capital Improvements Program and will be initiated in 2022 pending authorization of the issuance of Tuition Revenue Bonds.

**II. Design and Construction Document Phase**

N/A

**III. Construction Phase**

2) Gatemouth Plaza (previously Capital One Building Renovations) – Delegated Project

Architect: LaBiche Architectural Group, Inc.      Est. Cost:      \$1,800,000  
Contractor: H.B. Neild, Inc.      Est. Completion: Sept. 1, 2021  
Percent Complete: 85%

Work continues on the student plaza, with the pavers roughly 60% complete. Once pavers are installed, the benches, shades and lighting will be installed. The sign is in transit and will be onsite and installed in July.

**IV. Completed Projects**

N/A

**V. Final Reports**

N/A

**Lamar State College-Port Arthur  
Summary  
(as of July 6, 2021)**

**I. Project Planning, Programming and Procurement**

1) Allied Health and Sciences Building

Programmer: Facility Programming and Consulting      Est. Cost:      \$55,000,000

The new Allied Health and Science Building will contain right-sized, modern instructional skills labs and simulation spaces for the Allied Health Department, a suite of state-of-the-art science labs and classrooms spaces, and a Business Services suite for campus-wide services. The new building will be located adjacent to the existing Allied Health Building on Proctor Street. As currently programmed the building is proposed to be 47,000 assignable square feet which translates to approximately 76,000 gross square feet. Currently housed within two existing facilities three blocks apart, the Allied Health Building, Allied Health Annex, and the Allied Health Department lack high quality instructional skills labs. Notably underserved nursing skills spaces currently teach five times the student capacity suggested by the THECB guidelines. The project is on the Capital Improvements Program and will be initiated in 2022 pending authorization of the issuance of Tuition Revenue Bonds.

**II. Design and Construction Document Phase**

2) Commercial Driver Education and Examination Center

Architect: PDG Architects      Est. Cost:      \$4,919,000  
Contractor: TBD      Est. Completion:      TBD  
Phase: Schematic Design

Lamar State College-Port Arthur received a grant from the Economic Development Administration of the U.S. Department of Commerce to create a Commercial Driver Education and Examination Center on 26.69 acres donated by the Jefferson County Commissioners Court. Port Arthur is rapidly becoming the Liquid Natural Gas (NLG) export capital of the United States. Golden Pass LNG and Sempra Energy are adding liquefaction and export capabilities in the area with a combined construction cost of \$20 Billion. These projects require a projected workforce of over 13,000 craftsmen, and more than 1,600 CDL operators. The project includes a State Examination Center to support the timely flow of commercial drivers licensing as the Texas Department of Public Safety currently has a backlog for skills examination.

### III. Construction Phase

#### 3) Industrial Training Center Renovation

Architect: PDG Architects  
Contractor: H.B. Neild  
Percent Complete: 25%

Est. Cost: \$6,000,000  
Est. Completion: April 2022

The Industrial Training Center is designated to meet the growing needs for industrial craftsmen in Port Arthur, Texas. The training center will be located in the existing Armory Building built in 1928, which is currently inactive. The building was previously used for welding courses for the College. The Economic Development Administration of the United States Department of Commerce awarded \$4.8 million dollars to LSCPA for building renovation and addition. The project is 25% complete. Interior framing in the existing building is complete while the new addition's foundation is approximately 40% complete with grade beams installed and the slab soon to be poured.

### IV. Completed Projects

#### 4) Ruby Fuller Building Renovation

Architect: Sigma Engineers  
Contractor: O'Donnell/Snider Construction  
Percent Complete: 100%

Est. Cost: \$7,142,325  
Completion: June 30, 2021

The Ruby Fuller Building renovation project achieved substantial completion on June 30, 2021, with minor punch list items remaining. The project closeout is underway.

### V. Final Reports

N/A

**Lamar University  
Summary  
(as of July 6, 2021)**

**I. Project Planning, Programming and Procurement**

1) Biology Lab Renovation – Project performed under President’s Authority

Programmer: N/A Est. Cost: \$2,000,000

Lamar has begun the process of decommissioning the Hayes Biology Building, built in 1968. Most of the Biology lab classes have relocated to the new Science & Technology building. Planning efforts are underway to move Biology faculty to the Tom Maes Building for better proximity to their instructional labs. Several faculty continue to maintain lab space in Hayes for non-sponsored research. After initial evaluation, LU will convert existing underutilized space in the Chemistry Building to accommodate the Biology research needs. A very high-level assessment has been performed by an MEP engineer and includes several options that are currently being considered. Design fees are being negotiated and design is scheduled to start in July.

2) Mechanical System Upgrades – Project performed under President’s Authority

Programmer: N/A Est. Cost: \$2,000,500

Campus building mechanical equipment is aging, and in some cases failing due to deterioration. LU Facilities Management has identified priorities for equipment replacement. This project entails replacing 22 air handling units and related fan coils or heating coils in five buildings. The engineer will be onsite in late July to evaluate existing conditions and assess final scope of work.

3) Mary & John Gray Library Renovation/Digital Learning Center

Programmer: TBD Est. Cost: \$75,000,000

The proposed renovation focuses on replacing aged systems and upgrading the facility to meet current codes, including Texas Accessibility Standards, as well as renovation of all eight floors. An assessment of existing conditions is complete. Lamar University (LU) has evaluated the report’s findings and developed an initial budget. A programming firm will be engaged in 2021 to program space changes in the library, confirm the budget, and help LU develop an implementation plan to prioritize and phase the work to maintain business operations. Previously envisioned as a stand-alone building, the need for a new Digital Learning Center has not diminished. Further consideration resulted in a desire to co-locate a new Center in the library for functional efficiency and compatibility with existing programs. LU’s Center for Distance Education is currently housed in several buildings, none of which is functionally suited to the expanding needs of online course/program design, development, delivery, enrollment management, and marketing. Growth trajectories in online enrollment, faculty, staff, program development, public-private partnerships, and supportive technologies all point to



the need for the project. An appropriations request for a Tuition Revenue Bond for the combined project was submitted to the 87<sup>th</sup> legislature. Although a summary program for a new Digital Learning facility was completed in 2019, it will be revised along with complete programming for the Library renovation and will commence when the TRB is approved.

4) SBS Building Envelope Repair– Project performed under President’s Authority

Programmer: N/A Est. Cost: \$3,000,000

The Social and Behavioral Sciences (SBS) building was constructed in 1958. The building was envisioned in early LU Master Plans and is an exemplary example of mid-century modernism, along with its sister facility, the Geology Building. Over time, components of each building’s exterior materials have deteriorated significantly and will continue to do so unless addressed. Although most of the windows were replaced in the early 2000’s, both buildings continue to experience water infiltration after rain events. The problems were exacerbated by Hurricanes Harvey and Imelda. A building envelope specialist conducted an assessment in 2019 and their report concluded that the best option is to remove all face brick, create a cavity wall with new waterproofing, and replace all windows and flashing. Due to limited funding, Lamar chose to complete the Geology Building first and work is nearing conclusion on that project. The SBS project will be reviewed by the Texas Historical Commission. Scope will be very similar to the Geology project but will also include correction of drainage and grading issues around the SBS. Design is expected to begin in early August.

**II. Design and Construction Document Phase**

N/A

**III. Construction Phase**

5) Geology Building Envelope Repair – Project performed under President’s Authority

Architect: PGAL Est. Cost: \$2,300,000  
Contractor: Setex Est. Completion: July 2021  
Percent Complete: 99%

The Geology building was constructed in 1958. The building was envisioned in early LU Master Plans and is an exemplary example of mid-century modernism, along with its sister facility, the current Social & Behavioral Sciences Building. Over time, components of each building’s exterior materials have deteriorated significantly and will continue to do so unless addressed. Although most of the windows were replaced in the early 2000’s, both buildings continue to experience water infiltration after rain events. The problems were exacerbated by Hurricanes Harvey and Imelda. A building envelope specialist conducted an assessment in 2019 and their report concluded that the best option is to remove all face brick, create a cavity wall with new waterproofing, and replace all windows and flashing. The project has been reviewed by the Texas Historical Commission. Since the

Geology building is the worse of the two, LU proceeded with corrective action on this building first. The Substantial Completion inspection will occur on July 14.

6) Mary & John Gray Library Sprinkler System

Architect: PGAL Est. Cost: \$6,500,000  
Contractor: SETEX Construction Corp. Est. Completion: April 2022  
Percent Complete: 10%

The Mary and John Gray Library, built in 1976, retains most of its original major building systems that are past the end of their useful life. The building is eight stories, houses significant collections and student services, and does not have a fire sprinkler system. Due to the extended timeframe necessary to obtain funding for the larger project entailing full building upgrades and construction of a Digital Learning Center, LU is moving forward with installation of a sprinkler system in the Library. In addition to providing a sprinkler system throughout the Library, the project will entail upgrades to the primary electrical systems and some amount of ceiling replacement. A new generator will also be installed. Standpipe installation in two of the four stairways is about 80% complete. All new interior partition framing on the first floor is complete and drywall installation has begun. The service yard has been excavated but undocumented utilities were discovered, and some new utilities may need to be re-routed. The 8<sup>th</sup> floor overhead sprinkler line installation is scheduled to start in late July.

7) Roof Replacements 2020 – Project performed under President’s Authority

Architect: Wiss, Janney, Elstner Associates, Inc. Est. Cost: \$1,500,000  
Contractor: Gutier, LLC Est. Completion: August 2021  
Percent Complete: 30%

LU Facilities has identified Archer Physics, Otho Plummer and the Carl Parker buildings as the next highest priorities for roof replacements. The contract has been executed. The Archer roof is 90% complete. There are some material delays from the roofing manufacturer that will likely delay start on the other two buildings and overall completion of the work.

**IV. Completed Projects**

8) Welcome Center and South Campus Entrance

Architect: Huitt-Zollars Est. Cost: \$4,200,000  
Contractor: CMOST Completion: January 2021  
Percent Complete: 100%

The former Human Resources building at the corner of Rolfe Christopher Drive and Jim Gilligan Way was demolished to make way for the new campus Welcome Center. The Welcome Center is intended to be the first stop on campus for prospective students, family members, alumni, and other visitors. Along with providing information about the campus, LU history, academic programs, athletics

and student activities, the Center will be the starting point for campus tours and housing tours. The Grand Opening was held on March 25. The Center is occupied and receiving guests. Most of the punchlist items have been completed but a few remain incomplete, primarily due to delays in material production. The TDLR accessibility inspection has occurred, and all cited items have been corrected. Final testing & balancing of the HVAC system is complete. Final LEED certification is in process. The project remains in close-out until all issues are resolved.

## V. Final Reports

### 9) New Science & Technology Building (revised)

Architect: M. Arthur Gensler Jr. and Associates	Cost:	\$56,224,067
Contractor: J.T. Vaughn Construction, LLC	Completion:	February 2019
Percent Complete: 100%		

The final report was submitted to the Board at the May 2021 meeting, however it was subsequently discovered that there was a minor math error in the final total cost. The final report has been re-submitted for the August 2021 meeting.

**Sam Houston State University  
Summary  
(as of July 6, 2021)**

**I. Project Planning, Programming and Procurement**

1) Active Learning Center

Programmer: TBD

Est. Cost: \$60,000,000

Approval of this project will allow the University to construct and equip a new 80,000 gross square foot facility to more adequately support active learning, provide much needed multi-modal research space, as well as remodel an existing building to locate highly effective co-dependent student success activities. The project will provide modern activated teaching spaces, multi-mode research space for rapidly expanding programs and remodeled space for Sam Center, Career Services, Enrollment Management, and associated student success activities. This project was added to the Capital Improvements Program in August 2020 and the project will be initiated in FY 2022 pending authorization of the issuance of Tuition Revenue Bonds.

2) Allied Health Sciences Building

Programmer: Facilities Programming & Consulting

Est. Cost: \$70,000,000

Programmatic investment in allied health fields of study will continue to accelerate for the University. The Nursing and Health Promotions programs, which are already at capacity, will need to expand to meet growing demand for training in these fields. Additional programs include Master of Occupational Therapy, Sports Medicine, expansion of Kinesiology, Physician Assistant, and Master of Public Health. These and other health related programs will require additional teaching, laboratory, research, and professional office space. This project is on the Capital Improvements Program and will be initiated in FY 2022 pending authorization of the issuance of Tuition Revenue Bonds.

3) College of Medicine Parking Structure

Programmer: TBD

Est. Cost: \$15,000,000

Although it is not a Tuition Revenue Bond (TRB) request, this project is dependent on approval of the University's TRB request for the School of Allied Health, as construction of a parking structure is necessary to create space for that project within an existing surface parking lot at the University's Conroe campus. It is anticipated that this 180,000 gross square foot parking structure will provide approximately 550 parking spaces. This project was added to the Capital Improvements Program in August 2020 and the project will be initiated in FY 2022 pending approval of the Allied Health Sciences Building project.

4) Gibbs Ranch Equestrian Facility and Agriculture Labs (Phase 1)

Programmer: Priefert Complex Designs, LLC Est. Cost: \$15,000,000

The new equestrian facility and agriculture labs will be located at the University-owned Gibbs Ranch property. Phase 1 will consist of all sitework and site utilities to support both phases of the project, a Learning Center, the Plant Sciences facility with a head house and three greenhouses, a Multi-purpose Agricultural Center (arena) with attached Rodeo Team Stall Barn, parking areas, landscaping and support facilities. The estimated total project cost will be funded by TSUS Bonds and gifts. Qualifications for design services were received on June 16, 2021, and contract negotiations are underway with the selected design firm. Procurement of the Construction Manager-at-Risk will commence in July 2021, with the start of Schematic Design anticipated in August 2021.

5) Gibbs Ranch Equestrian Facility and Agriculture Labs (Phase 2)

Programmer: Priefert Complex Designs, LLC Est. Cost: \$5,000,000

Phase 2 of the New Equestrian Facility and Agriculture Labs will consist of a Meat Sciences and Food Technology building, an Equine Science facility and an equipment shed. The estimated total project cost will be funded with gifts. Design is anticipated to commence in Fiscal Year 2022.

6) Innovation Plaza – Hotel/Conference and Training Center

Programmer: N/A Est. Cost: \$30,000,000

SHSU terminated its negotiations with Tullis Development, LLC and is now working with a real estate development consultant to re-evaluate the Public Private Partnership (P3) concept in preparation of a possible future solicitation.

**II. Design and Construction Document Phase**

7) Recreational Sports Renovation and Expansion

Architect: Stantec Architecture, Inc. Est. Cost: \$7,700,000  
Contractor: TBD Est. Completion: July 14, 2023  
Design Stage: Schematic Design

This project will address the University's current shortage of indoor recreational sports facilities. It will repurpose a portion of the existing Health & Kinesiology Center and renovate the existing Recreational Sports building to improve current spaces and create new fitness, personal training and staff support areas. An addition will house a new basketball court for intramural competition. Schematic Design began in June 2021 and Design Development Documents will be submitted for approval at the November 2021 Board Meeting.

8) Tennis Complex, Phase 1 – Project performed under President’s Authority

Architect: PBK Sports  
Contractor: TBD  
Design Stage: Construction Documents

Est. Cost: \$3,584,524  
Est. Completion: April 30, 2022

The new Tennis Complex will be constructed on property adjacent to the main campus and host the University’s tennis program. Relocation of tennis facilities will free-up land closer to the center of main campus for academic use. In order to host future NCAA championship competitions, the project’s master plan calls for six outdoor and two indoor tennis courts, locker room facilities and paved parking areas to be constructed in three phases. This initial phase has been expanded to include the outdoor tennis courts, a locker room/restroom building, paved parking, and infrastructure to support future phases. 100% Construction Documents were issued on June 18, 2021, and the request for competitive sealed proposals will be issued on July 8, 2021.

**III. Construction Phase**

9) East Central Plant Automation Upgrades – Project performed under President’s Authority

Architect: Energy Engineering Assoc.  
Contractor: R.E.C. Industries  
Percent Complete: 18%

Est. Cost: \$1,387,000  
Est. Completion: February 25, 2022

Except for equipment installed as part of the East Plant Expansion project, the University’s East Central Plant is not under automatic control. Chillers, pumps, and valves must all be manually manipulated by technicians to compensate for variations in campus chilled water demand. This results in operational and energy use inefficiencies. This project will replace existing chilled water pumps and valves, install automatic digital controls, and reconfigure the plant’s chilled water header to allow for efficient, fully automated operation of the plant. The Notice to Proceed was issued and construction commenced on April 1, 2021.

10) Holleman Field Artificial Turf – Project performed under President’s Authority

Architect: Jose I. Guerra, Inc.  
Contractor: Crockett Construction  
Percent Complete: 2%

Est. Cost: \$2,258,000  
Est. Completion: January 28, 2022

The growth of the University’s intramural athletics programs has put pressure on existing recreational sports venues. Heavy use of Holleman Field has made it difficult to maintain the baseball/softball field’s natural turf. The project will replace the field’s existing turf with artificial turf and improve site drainage and perimeter fencing. Site drainage work commenced in June 2021 with completion scheduled for August 2021. Turf replacement will commence in September 2021 allowing use of the field during the Spring 2022 Semester.

11) New Parking Structure (Avenue I)

Design-Build Contractor: J.T. Vaughn Construction, LLC Est. Cost: \$12,000,000  
Percent Complete: 26% Est. Completion: May 6, 2022

This 547-car parking structure will be located between the existing Sam Houston Parking Garage and future North Residence Hall and will provide much needed parking for residence halls on the north side of the main campus. Demolition of existing dormitories is complete and foundation work is underway.

12) Newton Gresham Library Renovation

Architect: Shepley Bulfinch Est. Cost: \$15,791,000  
Contractor: Kitchell Contractors, Inc. Est. Completion: October 18, 2021  
Percent Complete: 100% (Base Scope)

The key programmatic goal for this project was the consolidation and integration of the University's Academic Success Center into the Newton Gresham Library building. Focused on the first and second levels of the building, this 70,000 gross square foot renovation also included new and upgraded library staff and patron spaces, an updated Starbucks store and improvements to the building's west façade and main entry sequence. Substantial completion of the original project scope was achieved on January 22, 2021. The University is leveraging significant savings within the project to accomplish three additional objectives: exterior façade improvements, ADA upgrades to restrooms on levels 3 and 4, and window coverings. This post-completion work is underway and will be completed in October 2021.

13) North Residence Hall

Design-Build Contractor: DPR Construction Est. Cost: \$62,200,000  
Percent Complete: 10% Est. Completion: May 31, 2022

The North Residence Hall project will provide a net increase of 354 beds needed on the north side of the main campus per the 2012 Master Plan Update. DPR Construction is the selected Design-Build Contractor with EYP, Inc., as the architect of record. The project is fast-tracked, and the Design Development Submittal was approved at the March 2021 Board Meeting. Site demolition and mass excavation are complete and foundation work is underway.

14) Ron Mafrige Field House Renovation

Architect: PBK Sports Est. Cost: \$15,618,000  
Contractor: White Construction Company Est. Completion: Sep. 10, 2021  
Percent Complete: 75%

The Ron Mafrige Field House houses many University athletics offices as well as locker rooms for various sports. The facility was completed and occupied in 1986 and serves as the main recruiting center for the University's athletics program. The building's infrastructure has exceeded its useful life and requires replacement.

Spatial repurposing for the growing athletics programs and the addition of a visitor's locker room will be addressed as part of this project. First floor locker areas and coaches' offices will be complete prior to the start of Bearkat Football practice in August, with the balance of the project substantially complete for the first home game.

#### IV. Completed Projects

15) Art Complex and Associated Infrastructure

Architect: Kirksey / Gund Partnership                      Est. Cost:                 \$37,000,000  
Contractor: Manhattan Construction Company      Completion:      October 4, 2019

Relocating the Arts Complex to the eastern side of the campus created a strong arts program and accommodates future growth. This 71,000 gross square foot building provides studios and instructional space, academic support through galleries, multipurpose rooms, and faculty offices. The project suffered some construction delays, and the building interior was completed on August 12, 2019, facilitating occupancy for the start of the Fall 2019 semester. Financial closeout of the project is pending the results of an audit of the Construction Manager-at-Risk's costs.

16) College of Osteopathic Medicine

Architect: Page Southerland Page                      Est. Cost:                 \$65,000,000  
Contractor: J.T. Vaughn Construction, LLC      Completion:      February 3, 2020

This 107,000 gross square foot building was constructed at a satellite campus in Conroe, Texas, on the former site of Camp Strake Boy Scout Camp. The facility houses academic, research and administration activities for the College as well as a Gross Anatomy Lab, learning communities and large teaching/gathering spaces. Substantial completion was achieved on February 3, 2020, over four months ahead of schedule. Public artwork installation, delayed due to COVID-19 restrictions, began on July 5, 2021, and the final report will be submitted at the November 2021 Board Meeting.

17) Lee Drain Building Level 1 Renovation – Delegated Project

Architect: PBK Architects                                      Est. Cost:                 \$5,500,000  
Contractor: DPR Construction                      Completion:      June 28, 2021

This project is related to the Recreational Sports Renovation and Expansion project. For recreational sports to expand, academic programs within the existing Health and Kinesiology Center must relocate. Vacated in the summer of 2018, the Lee Drain Building Level 1 is an ideal location for these academic programs and this project repurposed Level 1 for use by the University's Physical Education and Kinesiology programs. Buildout of lab space shared by the College of Health Sciences, the College of Science & Engineering Technology and Research and Sponsored Programs was also included in the project.



18) East Plant Water Reclamation – Delegated Project

Architect: Smith & Co. Architects  
Contractor: R.E.C. Industries

Est. Cost: \$1,700,000  
Completion: Nov. 8, 2019

Work is complete on this innovative water reclamation project. The project involved the installation and connection of a package wastewater treatment plant and associated equipment adjacent to the East Central Plant. Wastewater from a nearby City of Huntsville sanitary sewer manhole will be recovered and treated for use as makeup water in the plant's cooling towers. Once fully permitted and in operation, it is estimated this project will reduce the University's domestic water usage by over 10,000,000 gallons per year. The City did not approve the interlocal agreement for permitting and operation of the plant, so the University is pursuing permitting of the facility through the Texas Commission on Environmental Quality. KIT Professionals, an environmental consultant, has been engaged by the University to assist with permitting efforts. The final report for the project will be submitted after permit approval.

**V. Final Reports**

N/A

**Sul Ross State University  
Summary  
(as of July 6, 2021)**

**I. Project Planning, Programming and Procurement**

1) Academic Building

Programmer: TBD

Est. Cost: \$44,235,000

A proposed academic building will establish pre-engineering, pre-law, and nursing education to serve a nine-county area. The new state-of-the-art facility includes classrooms, laboratories, specialized equipment, and a replicated hospital setting. In conjunction with the ongoing Campus Master Plan effort, the Middle Rio Grande Campuses will be engaged to consider if one large building or two would better serve the needs of the University and identify viable locations for the building. This project will be initiated in 2021, pending authorization of the issuance of Tuition Revenue Bonds by the 87<sup>th</sup> Legislature.

2) Fine Arts Facility Expansion

Programmer: TBD

Est. Cost: \$35,250,000

The expansion of the Fine Arts Facility is part of the campus master plan and will address inadequate existing facilities. The current performance stage is too small and does not have dressing facilities, nor is a suitable venue for performances. Expansion will provide a more useable facility that will help to enhance theatre productions and performance, providing a setting that is up-to-date and more accessible to the public. New state-of-the-art facilities will help satisfy existing needs, enhance student recruitment, and provide economic and cultural development in the region. This project will be initiated in 2021, pending authorization of the issuance of Tuition Revenue Bonds by the 87<sup>th</sup> Legislature.

**II. Design and Construction Document Phase**

N/A

**III. Construction Phase**

3) Museum of the Big Bend Annex

Architect: Page, Southerland, Page

Est. Cost: \$10,500,000

Contractor: Spartan Construction of Texas, Inc.

Est Completion: June 2022

Percent Complete: 1%

The annex will be located on the main campus directly behind the current museum and includes space for three exhibit areas to feature the Yana and Marty Davis Map Collection, Tom Lea Regional Southwestern Art, and an Archaeology Gallery



#### **IV. Completed Projects**

6) Roofing Repairs – Delegated Project

Architect: Armko Industries, Inc.

Est. Cost: \$1,748,445

Contractor: J. T. Vaughn Construction, LLC

Completion: May 2021

Percent Complete: 100%

The project replaced five roofs on campus due to hail damage. The buildings included are Fletcher Hall, Academic and Computer Resource Building, Lawrence Hall, Francois Fine Arts Building and Morgan University Center. The closeout of the project is underway.

#### **V. Final Reports**

N/A

**Texas State University  
Summary  
(as of July 6, 2021)**

**I. Project Planning, Programming and Procurement**

1) Bobcat Stadium South End Zone Addition

Feasibility Study: Pfluger Architects, Inc.

Est. Cost: \$16,500,000

The feasibility study for the Bobcat Stadium South End Zone Addition has been completed. This project will remodel a large portion of the existing South End Zone Complex as well as creating additions for a weight room, sports medicine (training) area, and rehabilitation area. New locker rooms and meeting areas will also be provided in the existing building.

2) Esperanza Hall (formerly Round Rock Health Professions Building 2)

Programmer: Facility Programming and Consulting

Est. Cost: \$88,000,000

The program for Esperanza Hall is complete. This will be the fourth academic building on the Round Rock Campus and includes classrooms, labs, and offices to support four departments in the College of Health Professions, the Advising Center, and the Dean's Office. The program document guided Texas State University in preparing the Tuition Revenue Bond funding request from the 87<sup>th</sup> Texas Legislature. This project is on the Capital Improvements Program and will be initiated in 2022, pending funding.

3) Music Building

Programmer: Facility Programming and Consulting

Est. Cost: \$90,000,000

Programming has been completed for a new Music Building to be constructed near the Performing Arts Center and the Theater Center in order to address the pressing needs of the School of Music. The new building will include classrooms, offices, and rehearsal spaces. A draft program was prepared in 2010 which resulted in a project size of 110,128 gross square feet. The program and concept renderings will be used for fund raising purposes as the project is to be funded largely through philanthropic means as well as The Texas State University System Revenue Bonds.

4) STEM Academic Building

Programmer: Facility Programming and Consulting

Est. Cost: \$157,000,000

The College of Science and Engineering is the largest college at Texas State University, in terms of enrollment, and needs additional space to continue to grow. The proposed 200,000 gross square foot Science, Technology, Engineering, and Math (STEM) building will be located on the San Marcos Campus. It is currently proposed to house the departments of Mathematics, Computer Science, and

Criminal Justice, and will provide teaching space for several other academic disciplines. This project is on the Capital Improvement Program and will be initiated in 2022 pending Tuition Revenue Bond funding request from the 87<sup>th</sup> Texas Legislature.

5) Nueces Building Renovation (previously Testing Center Relocation) – Delegated Project

Architect: TBD Est. Cost: \$3,900,000

The Nueces Building Renovation project is on the Capital Improvements Program. This project will renovate the space vacated by the University Police Department when they move into their new building, and will convert the space into a new 13,800 square foot Testing Center that is currently housed in Commons Hall. Architect selection is complete, and contract negotiations are underway.

**II. Design and Construction Document Phase**

6) Campus Potable Water System Upgrades - Delegated Project

Engineer: Kimley-Horn Est. Cost: \$6,000,000  
Contractor: TBD Est. Completion: TBD  
Design Stage: Construction Documents

This project involves the cleaning of the interior and exterior of the existing elevated water tower at West Campus, making repairs as required, and re-painting the tower. Construction documents are complete, however, based on the results of a water modeling report, and the need to install larger pumps to meet the water demand, a new water line from Holland Street is required to meet water demands during construction.

7) Evans Auditorium Renovation - Delegated Project

Engineer: Chesney Morales Est. Cost: \$3,000,000  
Contractor: TBD Est. Completion: TBD  
Design Stage: Schematic Design

This project improves the seating, sightlines, acoustics, and accessibility in the existing auditorium, which will enhance the experience for performances, concerts and lectures in the space. The Architect selection is complete, and design is underway.

8) Hilltop Housing Complex

Architect: BGK Architects Est. Cost: \$96,700,000  
Contractor: Vaughn Construction, LLC Est. Completion: TBD  
Design Stage: Construction Documents

This project will include the construction of two, seven-story student housing structures, accommodating 1006 beds, comprising 241,000 gross square feet.



due to galvanic corrosion and wear. Vaughn Construction was awarded construction contract in May 2021. They are ordering long lead time materials. Work will not begin until the current football season is complete in November 2021.

13) Film and Television Studios / Live Oak Studios (previously Aqua Sports Center Renovation)

Architect: The Lawrence Group Architects      Est. Cost:      \$10,000,000  
Contractor: J.T. Vaughn Construction, LLC      Est. Completion      August 2022  
Percent Complete: 5%

This project will provide much needed space for students pursuing a minor in filmography and media studies and provides a net gain in teaching labs that achieve a higher degree of acoustical performance for their specialized course work. The contractor submitted a Guaranteed Maximum Price proposal in early April 2021. The contractor has mobilized and site demolition is underway.

14) Kerbey Lane Café Renovation Project – Project performed under President's Authority

Architect: Ensign Haynes Whaley      Est. Cost:      \$1,620,467  
Contractor: The Fence Lady, Inc.      Est. Completion: November 2021  
Percent Complete: 80%

This project provides much needed upgrades to the former Saltgrass Restaurant location, prior to the move in of Kerbey Lane Café. Improvements included upgrades to the HVAC system, flooring, masonry repairs, and gas line replacement.

15) University Police Department Building

Architect: Atkins North America      Est. Cost:      \$9,000,000  
Contractor: J.T. Vaughn Construction, LLC      Est. Completion: November 2021  
Percent Complete: 55%

This project consists of a new building of approximately 14,000 gross square feet and will re-locate the University Police Department from its current home to make room for the Academic Testing Center. This project received a Guaranteed Maximum Price proposal in September 2020. Interior drywall is being taped and floated, and exterior masonry/stucco is being installed.

**IV. Completed Projects**

16) Campus Wide Lighting Modifications - Delegated Project

Consultant: Hubbell      Cost:      \$1,470,000  
Contractor: Prism Electric      Completion:      March 2021  
Percent Complete: 100%

The Campus Wide Lighting Modifications project reached substantial completion



in March 2021. A delegated project close-out report is in process and will be submitted to System Administration.

17) Centennial 4th Floor Office Renovations - Delegated Project

Engineer: WJE, Inc.	Cost:	\$1,900,000
Contractor: LMC	Completion:	June 2020
Percent Complete: 100%		

Construction on the Centennial 4<sup>th</sup> Floor Office Renovations reached substantial completion in June 2020. A delegated project close-out report is in process and will be submitted to System Administration.

18) DHRL Hilltop Complex (Utilities)

Architect: BGK Architects	Cost:	\$5,000,000
Contractor: Vaughn Construction, LLC	Completion:	March 2020
Percent Complete: 100%		

The Hilltop Complex Utility upgrade project reached substantial completion in March 2020. This project is contractually tied to the Hilltop Housing Complex project and cannot be closed-out until the entire project is completed.

19) Family and Consumer Sciences Vivarium Research Facility

Architect: Perkins + Will	Cost:	\$3,867,000
Contractor: JT Vaughn Construction, LLC.	Completion:	August 2019
Percent Complete: 100%		

The Family and Consumer Sciences Vivarium Research Facility reached substantial completion in August 2019. The final report will be submitted to the November 2021 meeting of the BOR.

20) JC Kellam HVAC & Controls Replacement – Project performed under President’s Authority

Engineer: Energy Engineering Associates	Cost:	\$4,200,000
Contractor: Texas Air	Completion:	May 2021
Percent Complete: 100%		

The JC Kellam HVAC & Controls Replacement project reached substantial completion in May 2021.

21) LBJ Student Center Expansion

Architect: Atkins North America	Cost:	\$31,200,000
Contractor: J.T. Vaughn Construction, LLC	Completion:	January 2020
Percent Complete: 100%		

The LBJ Student Center Expansion reached Substantial Completion on December 18, 2019. The final report is being prepared, pending art installation, and is

- scheduled to be submitted to the November 2021 Board of Regents Meeting.  
22) Round Rock – Avery Building Improvements - Delegated Project

Architect: Chesney Morales Partners, Inc.	Cost:	\$3,100,000
Contractor: Noble General Contractors	Completion:	May 2021
Percent Complete: 100%		

The Round Rock Avery Building Improvements project reached substantial completion in May 2021. A delegated project close-out report is being prepared.

- 23) Round Rock Campus Services Building

Architect: McKinney York Architects	Cost:	\$6,200,000
Contractor: Kitchell Construction	Completion:	May 2021
Percent Complete: 100%		

The Round Rock Campus Services Building project reached substantial completion in May 2021. The final report is being prepared.

- 24) Roy F. Mitte Engineering Building Space Reconfigurations

Architect: Brown Reynolds Watford Architects	Cost:	\$6,500,000
Contractor (Ph I): Sullivan Contracting Services	Completion:	June 2020
Percent Complete: 100% (Ph I)		
Contractor (Ph II): Noble Construction	Completion:	July 2020
Percent Complete: 100% (Ph II)		

Construction on Phase I & Phase II is complete. The final report is being prepared and will be submitted to the November 2021 meeting of the BOR.

- 25) University Events Center Expansion

Architect: Sink Combs Dethlefs	Cost:	\$62,500,000
Contractor: Turner Construction Company	Completion:	October 2018
Percent Complete: 100%		

Substantial completion was reached in October 2018. The final report is in progress pending results of an audit of the contractor's invoicing.

## V. Final Reports

N/A

**The Texas State University System  
Summary  
(as of July 6, 2021)**

**I. Project Planning & Programming**

1) Field Research Station

Programmer: N/A

Est. Cost: \$15,000,000

The Texas State University System (TSUS) acquired Christmas Mountains, located in Brewster County, in 2010 from the Texas General Land Office. Christmas Mountains serves as a 9,600-acre field laboratory for students and faculty conducting research, educational outreach, and networking. Opportunities are limited on the magnificent location due to inadequate infrastructure. To further the use of this property, TSUS seeks to build an approximate 7,000 square foot Field Research Station that will include classroom and gathering space, research space, overnight accommodations, and storage. Additionally, the Christmas Mountains is home to Ament Lake Dam, constructed in 1911, and in need of extensive repair to prevent any breach. The project is on the Capital Improvements Program and will be initiated in 2021 pending authorization of the issuance of Tuition Revenue Bonds.

**II. Design and Construction Document Phase**

N/A

**III. Construction Phase**

N/A

**IV. Completed Projects**

N/A

**V. Final Reports**

N/A

**FINAL REPORT FOR**  
**New Science & Technology Building**  
**Lamar University, Beaumont, TX**

(Revised)

**PROJECT DESCRIPTION:**

The new Science & Technology building is the first academic building to be constructed on Lamar's campus in several decades. The new facility will allow Lamar University to better serve student and faculty across all science disciplines and form strategic partnerships for various research initiatives. The building is 85,453 gross square feet and includes multiple biology instructional labs, interdisciplinary flexible research labs, an innovation space to build and prototype special projects focused on energy, sustainability, medical devices and global health at the undergraduate level, a multipurpose space, faculty offices, a senior leadership suite with lab and building support spaces, and a stand-alone greenhouse. The project scope also entailed expansion of the South Central Plant to accommodate a new cooling tower and chiller to support the S&T building, as well as provide space for future growth. Additionally, all of the electrical gear in the South Plant was replaced with new code-compliant gear. The scope also included construction of a new all-permit parking lot to replace the spaces lost by construction.

**FINANCIAL INFORMATION:**

Project Line	Approved BOR Budget	Commitments	Adjustments	Change Orders	Final Amount
Construction Cost Limitation	\$ 48,700,000	\$ 48,700,000		\$ (1,448,753)	\$ 47,251,247
CCL - Parking Lot	\$ 1,000,000	\$ 705,000		\$ 82,419	\$ 787,419
Contingency	\$ 2,259,972	\$ 294,973			\$ 294,973
Architect/Engineering	\$ 4,236,478	\$ 4,236,478	\$ 43,871		\$ 4,280,349
Owner Services	\$ 944,550	\$ 1,018,694	\$ (45,888)		\$ 972,806
Other	\$ 2,859,000	\$ 2,647,549	\$ (10,276)		\$ 2,637,273
<b>Total</b>	<b>\$ 60,000,000</b>	<b>\$ 57,602,694</b>	<b>\$ (12,293)</b>	<b>\$ (1,366,334)</b>	<b>\$ 56,224,067</b>

**LIQUIDATED DAMAGES/SETTLEMENTS:**

None

**CHANGE ORDERS:**

No.	Description	Amount	Time Adjustment
1	CP 226 increased the contract substantial completion date to February 1, 2019.		63
2	CP 251 decreased the contract amount due to unspent CM contingency, buyout savings and proportionate CM fees	\$ (1,448,753.00)	0
<b>Total</b>		<b>\$ (1,448,753.00)</b>	<b>63</b>

**HUB PARTICIPATION:**

Percent: 10% Amount: \$4,673,186.00

**SCHEDULE INFORMATION:**

<b>Project Time Line</b>		<b>Comments/Notes for Project Time Line:</b>
Construction Commencement Date	3/8/2017	A design bulletin was issued late in the project to address a problem with building pressurization discovered during commissioning . The contract schedule was extended accordingly. The original Certificate of Substantial Completion, dated 2/1/19 excluded 16 incomplete items. The dates that each of these items were deemed substantially complete were identified on a 2nd Certificate.
Original Duration (days)	632	
Change Order Adjustments	63	
Liquidated Damage Adjustments (days)	0	
Contract Completion Date	2/1/2019	
Actual Completion Date	2/1/2019	
Difference Between Contract	0	

**BUILDING PERFORMANCE/SUSTAINABILITY EVALUATION OR GENERAL COMMENTS:**

The building was certified by the Engineer of Record for compliance with all State Energy Conservation Office requirements that were in place at the start of the design phase. The facility was fully commissioned by a 3rd party commissioning agent. There have been a few post-occupancy issues with faulty equipment but all were addressed during the warranty period. The building is currently performing as intended.

**ARCHITECT/ENGINEER EVALUATION:**

Gensler provided excellent services on this project. Both the project manager and the project architect were extremely diligent and did an exceptional job of advocating for the university's interests. The professionalism of the whole team was exceptional. As with all projects, there were some design issues that had to be dealt with, but each of the design consultants' performance was satisfactory and above average.

**CONTRACTOR EVALUATION:**

Vaughn's performance was average. Final commissioning was significantly delayed because the mechanical system was originally incomplete and completion of the building automated controls and lab controls was significantly delayed. The overall quality of the construction was generally very good.

**APPROVAL BY ALL AUTHORITIES HAVING JURISDICTION:**

The project was inspected for compliance with Texas Accessibility Standards by a Registered Accessibility Specialist. All violations cited on the inspection report were corrected and certified in August 2019. The City of Beaumont fire marshal's office witnessed life safety testing and performed a final inspection of the project with the LU office of Environmental Health & Safety/Risk Management prior to occupancy.

APPENDIX – PRESIDENTS’ REPORTS



**President's Briefing for  
The Texas State University System  
Board of Regents  
August 2021**

**RETENTION & RECRUITMENT**

Lamar University has many strategic initiatives underway to address recruitment and retention. Spring 2021 enrollment numbers reached an all-time high of about 16,500 students, over 5% increase over last Spring 2020 enrollment. For Fall 2021, LU continues broad outreach initiatives but has also focused efforts to serve our diverse population of students. For Fall 2020, LU total undergraduate Hispanic headcount reached 21%, increasing by 3% over the last two years. Spring 2021 Hispanic headcount increased another percentage point to 22% of total undergraduate headcount. The institutional goal is 25% Hispanic total undergraduate headcount by 2025. In order to meet this goal, LU is committed to supporting Hispanic prospective students through additional strategic planning in school districts where the Hispanic student application rate is high, and partnership with community-based organizations to yield more of these students. In addition, LU has begun delivering services from bilingual staff members. This includes a text message phone line, Spanish event-based programming such as monthly bi-lingual virtual information sessions and targeted messaging and communication in Spanish, such as an enrollment website translated to Spanish, and targeted communication to parents. Finally, our new AI Chatbot admissions team member, Chirp, is now bi-lingual and answering questions on the LU Español enrollment website.

LU is committed to serving every student with the best possible service and believe everyone deserves access to a quality college education. In order for LU to reach disadvantaged students, break down barriers, and provide college access, we made changes to some of our current enrollment and communication practices. These changes include providing money management counseling, increased financial aid outreach, test-optional admission, and reducing admission fees where possible.

Given Lamar University's ongoing efforts to aggressively recruit, retain, and graduate transfer students, LU has a goal of developing Transfer Planning Guides (TPG) to assist with seamless transfer opportunities. These will be a resource for choosing which courses to take at LU, regardless of which transferring institution. TPGs will allow LU to develop and cultivate relationships with transferring institutions, advise and support students before, during, and after transferring to LU.

Enrollment yield is a primary focus for Fall 2021 new first-time college freshman. In Fall 2020, LU had a 2% gain in freshman yield from 21% to 23%, a net of 238 new students. In order to keep the previous fall momentum going and promote agility across the university, a cross collaborative "flight team" has been formed. This team is comprised of representatives from academic units, admissions, student engagement and support services. The purpose is to operate with a problem-solving mindset, assist with outreach for new student engagement and resolving bottlenecks- all to meet enrollment goals. Activities have included assigning responsibility for the most important re-enrollment, yield and melt activities for each day, tracking progress, and holding each other accountable. LU has seen great work from the "flight teams" with accelerated collaboration between colleges, faculty and staff to re-enroll current students and yield an incoming class is the top priority.

LU has seen two semesters of record breaking graduating classes. Fall 2020 and Spring 2021 graduates were up almost 11% in comparison to Fall 2019 and Spring 2020. LU is projecting the trend to continue for Summer 2021 graduation totaling over 5400 graduates for the academic year. Despite the pandemic, LU's first time in college one-year retention rate increased 3% year over year from Fall 2019 to Fall 2020. As all courses were abruptly pushed online last Spring, all academic and student service units quickly adapted and became virtual. Additionally, this Fall after Beaumont area was affected by two hurricanes, our academic and student support services made proactive contact with and provided support to over 1,000 students who were directly impacted. Even after the pandemic and two hurricanes, LU's enrollment and retention numbers are remaining positive including an almost 3 percent increase in six-year graduation rate. An initiative in the Undergraduate Advising Center which promotes 4-year graduation by taking at least 30 hours during the freshmen year has proved to show gains in student credit hours of first time in college students. The percent of students completing 30 semester credit hours in their first year increased from 9.2% in Fall 2019, up to 47.8% in Fall 2021.

The university continues its work with real-time data and proactive outreach campaigns to support students' progression toward and completion of their degree. These efforts include coordination of success network teams of academic and student support services, success coaches in each academic college to assist students in finding appropriate support for their concerns, the continued use of EAB's Navigate predictive analytics and advising platform and continued review of risk factor data.

## **ACADEMIC AFFAIRS:**

### **Faculty Grants**

- \$100,000 for “Developing a Small Business Toolkit: SETRPC & LU Partnership” from the Economic Development Agency. Online MBA degree enrollment increased 200% to 751 in Spring 2021 from 250 in Spring 2020.
- Cagatay Tokgoz has received additional \$98,000 in external funding from the Air Force Research Laboratory on his project “Application of Asymptotic Methods to Faceted Convex Surfaces for Radiation Problems” until December 2021.
- Selahattin Sayil has received \$294,097 from NSF on his project “Promoting Engaged and Active Learning in Electrical Engineering through Collaborative Online Lab Experiences”. This project will be conducted in 2021 – 2024 in the collaboration between the EE department (Selahattin Sayil and Gleb Tcheslavski) and the Department of Teacher Education (Julia Yoo).
- Liv Haselbach and team received \$90,850 from the Texas General Land Office Coastal Management Program (subcontract to UT El Paso): Liv Haselbach PI, Xing Wu and Qin Qian CoPIs. High Frequency Radar Network for Texas Bays and Ports.
- Dr. Jamie Azios is the recipient of two grants for her research endeavors in aphasia:
  - Lear Ashmore Research Endowment (Texas Speech and Hearing Foundation), Awarded \$1,200.00, Title: *“Identifying Factors related to the Maintenance and Dissolution of Friendship after Aphasia: Perspectives from Key Stakeholders”*
  - Tavistock Trust for Aphasia, Awarded \$10,033.95, Title: *“Keeping your old friends: Client-centered recommendation for maintaining friendships after aphasia”*

### **Faculty Scholarly & Creative Activities**

- Book Chapter: Zheng, K. L., H. H. Lou, and Y. L. Huang, “Greenhouse Gas Emission Reduction using Advanced Heat Integration Techniques,” in Handbook for Mitigating Climate Change, 2nd edition, M. Lackner, B. Sajjadi and W. Y. Chen (eds.), Springer, New York, NY, 2021.
- Deep Learning-based Auditory Anomaly Detection and Classification for Natural Gas Compressors. PI - Zhang, J. (Computer Science), Co-PI - Hamidi, M. (Industrial and Systems Engineering), Jointly funded for \$70,000 by Well Checked Systems International, located in Tulsa, OK and LU's Center for Midstream Management and Science, Lamar University: <https://www.lamar.edu/news-and-events/news/2021/05/lu-computer-science-and-industrial-engineering-faculty-secure-funding-to-develop-a-real-time-preventative-maintenance-auditory-system-for-natural-gas-compressors.html>.
- Chapter in book: Xuejun Fan, "Die and Package Level Thermal and Thermal/Moisture Stresses in 3-D Packaging: Modeling and Characterization" in a book "3D Microelectronic Packaging: From Fundamentals to Applications" 2nd edition, Springer, 2020.
- Chapter in book: Xuejun Fan, "An introduction of the phosphor converted white LED packaging and its reliability" in a book "Nano-Bio-Electronic, Photonic and MEMS Packaging" 2nd Edition, Springer, 2020.
- Sharon Joffe's book, The Clairmont Family Journals: 1855-1885, was recently published by Routledge (Taylor & Francis).
- With two of his colleagues, Cole has published the article How CLAS12 and BGOOD are Exploring Nucleon Excitations in Innovation News Network <https://www.innovationnewsnetwork.com/how-clas12-and-bgood-are-exploring-nucleon-excitations/11733/>. Published online May 20, 2021.
- Dr. Derina Holtzhausen, Dean/Professor - book publication - Holtzhausen, D., Fullerton, J., Lewis, B.K. & Shipka, D. (2021). Principles of Strategic Communication. Routledge.
- Professor Kurt Dyrhaug, Department of Art & Design, has had his sculpture, Tonka 52, selected for the “34th September Competition” at the Alexandria Museum of Art in Alexandria, Louisiana. This exhibition was juried by Dr. Andrew James Wulf, Executive Director of the Albany Museum of Art in Albany, Georgia. The exhibition will be in view July 9th through October 23rd, 2021.



- Assistant Professor Claire Elestwani, Department of Art & Design, has had her garment/sculpture, Couch Packet, selected for inclusion in "The Big Show 2021" juried by Cecilia Fajardo-Hill, visiting research scholar and lecturer at Princeton University's Latin American Studies program. The exhibition will be on view at the Lawndale Art Center, Houston from June 19th through August 14th, 2021.
- B. Bahrim; H- ion fractions scattered from Ag (111) and polycrystalline Ag; Surface Science 706 (2021) 121781.
- B. Bahrim; Joint Spring 2021 Meeting of the Texas Sections of APS, AAPT and SPS Zone 13; Texas A&M University – Corpus Christi, April 8-11, 2021; H- Ion Fractions Scattered from Ag (111) surfaces
- O.U.R. grant (F2020 - Sp 2021)“ Forecasting geomagnetic storms generated by solar activity through studying the dynamics of interplanetary clouds. “, Talon Weaver (student) and Dr. Evgeny Romashets (co-mentor) \$1,500
- S.U.R.F. grant (summer 2021)“ Regenerative braking systems (RBS) for future electric vehicles.“, Alexander Bahrim (student) and Dr. Gleb Tcheslavski (co-mentor) \$6,500
- In spite of COVID-19 and restrictions related to distance and contact, the Department of Theatre & Dance held 3 live performances:
  - *Twelfth Night* By William Shakespeare; Directed by Guest Artist Alan Brincks - April 8, 9, 10, 11th in University Theatre
  - Dance Unleashed Dancers - April 23, 24, 25th in University Theatre
  - Dancers Among Us - May 23rd & 24th on the Lamar University Grounds
- Dr. Brian Shook published his article, “A Year In Crisis: Lessons in Communication Learned as a Department Chair” in Academic Impressions (2021).
- Dr. Vinaya Manchaiah, Jo Mayo Endowed Professor, and Eldre Beukes, post-doctoral researcher in the department, completed a research project related to the effects of the COVID-19 pandemic on people suffering from tinnitus. It was published in Frontiers in Public Health.
- Beukes, E. W., Onozuka, J., Brazell, T. P., & Manchaiah, V. (2021). Coping with tinnitus during the COVID-19 pandemic. American Journal of Audiology, 1-9. [Beukes, E., Baguley, D., Jacquemin, L., Lourenco, M., Allen, P., Onozuka, J., Stockdale, D. Kaldo, V., Andersson, G., Manchaiah, V. \(2021\). Changes in Tinnitus Experiences During the COVID-19 Pandemic. Frontiers in Public Health.](#)

#### **Academic Units**

- LU Mechanical Engineering student, Tyler Martin, picked for National Science Foundation Graduate Research Fellowship Program: <https://www.lamar.edu/news-and-events/news/2021/04/mechanical-engineering-student-picked-for-national-science-foundation-graduate-research-fellowship-program.html>.
- A ME Senior Design team was awarded at \$49,000 grant to design an electric excavator arm for lunar mining and construction. Our proposal was one of seven proposals selected nationwide by 2021 Moon to Mars eXploration Systems and Habitation Academic Innovation Challenge, sponsored by NASA's Advanced Exploration Systems division and in partnership with the National Space Grant Foundation. <https://www.nasa.gov/feature/nasa-selects-university-teams-to-develop-technologies-to-enhance-its-artemis-missions> and <https://www.lamar.edu/news-and-events/news/2020/06/lu-team-to-help-nasa-get-closer-to-building-a-habitat-on-the-moon.html>.

#### **Faculty & Student Undergraduate Research**

Iyan Ayres	Working as an Intern at Los Alamos National Lab on linear accelerator studies this summer.
Frederick Donahey	Beck Fellow for 2021, North Carolina State University (Summer 2021) DRUMS REU school May 24 <sup>th</sup> – August 1 <sup>st</sup>
Tyler Martin	Beck Fellow for 2020, Rice University (Summer 2021) starting June 1 <sup>st</sup> , accepted in the PhD program of Mechanical Engineering at Rice University starting Fall 2021, Received a National Science Foundation Scholarship for the next three years, picked for National Science Foundation Graduate Research Fellowship Program.
Daniel Quispe	Summer 2021 research experience in the Department of Physics & Astronomy at Northwestern University, Center for Interdisciplinary Exploration & Research in Astrophysics (CIERA) under Professor Melville Ulmer, accepted in the PhD program of Mechanical Engineering at Northwestern University starting Fall 2021.
Jared Richards	Accepted into the PhD program at the University of Connecticut beginning Summer 2021, was awarded a Research Assistantship, From December 14, 2020 – May 25, 2021, he worked full time as a data analyst on nuclear physics research supported through Dr. Cole's NSF grant. Dr. Cole will be the co-advisor for his PhD at UConn.

## **Faculty & Student Awards**

- LU Industrial and Systems Engineering Assistant Professor, Kelley Bradley, was accepted to the Visiting Faculty Program for Summer 2021 at the Department of Energy (DOE) Oak Ridge National Laboratory and will be working on “As-Produced Stereolithographic Nano- and Micro-scale Structures Observed and Actuated by Electron Beam”: <https://www.lamar.edu/news-and-events/news/2021/05/lu-industrial-engineering-professor-accepted-to-department-of-engineering-visiting-faculty-program-for-summer-2021.html>
- Don Phillips, LU Distinguished Research Professor and LU alumnus and Berna Eren Tokgoz, LU Associate Professor of Industrial and Systems Engineering published the textbook “Fundamentals of Lean Manufacturing”, Virtualbookworm.com Publishing, ISBN-10: 1951985710, ISBN-13: 978-1951985714.
- Article: “Oxygen magnetic polarization, nodes in spin density, and zigzag spin order in oxides”, Ling-Fang Lin, Nitin Kaushal, Cengiz Sen, Andrew D. Christianson, Adriana Moreo and Elbio Dagotto, Phys. Rev. B 103, 184414 (2021): <https://journals.aps.org/prb/pdf/10.1103/PhysRevB.103.184414>
- Dr. Chris Martin received the 2021 Honors Professor of the year award.
- Dr. Ozge Gunaydin-Sen received the 2021 Faculty Mentor Award: <https://www.lamar.edu/news-and-events/news/2021/04/o.u.r.-names-2021-faculty-mentor-of-the-year.html>
- Cole is the 2nd Gutachter (Reviewer) for a Master's Thesis at the University of Bonn (June 24, 2021). This is a high honor in that the Gutachter must be recognized as a Doktor Professor in the German system and is rarely accorded to foreigners, who have not graduated from a German institution. Cole has been the 2nd Gutachter on three Master's and one PhD already for the University of Bonn.
- With two of his colleagues, Cole has published the article How CLAS12 and BGOOD are Exploring Nucleon Excitations in Innovation News Network <https://www.innovationnewsnetwork.com/how-clas12-and-bgood-are-exploring-nucleon-excitations/11733/>. Published online May 20, 2021.
- A ME Senior Design team was awarded a \$49,000 grant to design an electric excavator arm for lunar mining and construction. Our proposal was one of seven proposals selected nationwide by 2021 Moon to Mars eXploration Systems and Habitation Academic Innovation Challenge, sponsored by NASA's Advanced Exploration Systems division and in partnership with the National Space Grant Foundation. <https://www.nasa.gov/feature/nasa-selects-university-teams-to-develop-technologies-to-enhance-its-artemis-missions> and <https://www.lamar.edu/news-and-events/news/2020/06/lu-team-to-help-nasa-get-closer-to-building-a-habitat-on-the-moon.html>.

## **UNIVERSITY ADVANCEMENT**

**Lamar University Foundation Leadership.** The Lamar University Foundation has selected new leadership for the September 1, 2021 – August 31, 2023 terms:

**Don Shaver, 1976**, Chairman of the Board - CFO, LD Services, Inc.

**Becky Mason, 1971**, Vice Chairman of the Board - Retired, HR and Safety Director, Mason Construction, Inc.

**Joe Vernon, 1971**, Treasurer - Managing Partner, Mazur & Vernon, CPA

**Gisela Houseman**, Secretary - CEO/Owner, The Houseman Companies

**J. Mark Smith, 1979**, Past Chairman of the Board - President of J. Mark Smith and Associates

**Sandra F. Clark, 1976**, Audit Committee Chair - Shareholder and Vice President, MehaffyWeber, P.C.

**Terry Garth**, Finance Committee Chair - President, Cheyenne Capital

**Larry Norwood, 1973**, Investment Committee Chair - Retired, VP of Global Operations, Lubrizol Corporation

**Michele Smith, 1988**, Trustee and Governance Committee Chair - Partner, MehaffyWeber, P.C.

**Lamar University Alumni Advisory Board.** The Lamar University Advisory Board has elected its Executive Committee for 2021-2022. Members of the Executive Committee are:

President, **Tea (Nguyen) Do, 2008** is an insurance agent specializing in personal lines and life insurance with Farmers Insurance. She was born and raised in Beaumont. She serves on the Alumni Board of the Gamma Phi Chapter of Alpha Chi Omega Sorority and is a member of the Junior League of Beaumont. Do becomes the first Asian American graduate of Lamar University to hold this leadership position.

President-elect, **Lila (Creamer) Stevens, 2001** as a student Stevens was involved with the Student Government Association, American Indian Students Association, Cheerleading Squad, and Alpha Delta Pi. As an alumna, she serves as chapter advisor to the Alpha Delta Pi Chapter of Lamar University and as a field instructor in the Lamar University Social Work Program. Professionally, she is a Patient Care Navigator at Baptist Hospital of Southeast Texas. Stevens is the first Native American to serve in this capacity at Lamar University.

Immediate Past President **Fred Vernon, 2012 and 2013** is CEO/Founder of KLV Ventures. Fred graduated Magna Cum Laude with a BBA in Accounting, and an MBA and MSA from Lamar University and is a native of Port Arthur. While attending LU, Fred was a member of the Lamar Ambassadors, SGA, Honors Student Association, and National Society of Black Accountants. He was also chosen as a Steinhagen Global Fellow and recipient of the Aaron Rose Award. Upon graduation, Fred worked as a valuation analyst at PricewaterhouseCoopers until he left to manage his transportation company, KLV Ventures, full-time.

## **CAPITAL IMPROVEMENTS**

### *Current projects*

With the completion of the new Welcome Center, current efforts have shifted to renovations, upgrades and infrastructure repair or replacement. Improvements to multiple academic buildings continue as needs arise and funding is available. Construction is underway to replace roofs at the Plummer, Archer Physics and Carl Parker buildings by end of summer. Replacement of residence halls roofs has been prioritized and Gentry Hall will have a new roof by September. Construction documents will begin in the fall for the replacement of two more residence hall roofs in summer 2022. Replacement of the Geology Building envelope is wrapping up and faculty will be moved back into the building in July. The improvements will result in a new insulated brick cavity wall that will provide greater energy efficiency. Renovation and modernization of the auditorium in the Dishman Art Museum continues and will be complete late summer 2021. Renovation at the new Advanced Technology Center in the CICE building is complete and equipment will be installed shortly. The lab will provide comprehensive automation training, simulation and research solutions suitable for use in major manufacturing facilities. Design has begun to relocate faculty offices out of Hayes Biology and design efforts are starting for the relocation of faculty research labs from Hayes Biology to unused space in the Chemistry Building.

Many of Lamar's athletic facilities underwent upgrades and improvements in the last two years and several more are in the planning stages. Marketing renderings for a revitalized baseball stadium complex are complete and improvements to the soccer/softball complex are envisioned pending donor contributions. Replacement of the artificial turf at Provost Umphrey Stadium is complete.

Facility condition assessments were conducted on the Mary and John Gray Library and the Plummer Building to determine renovation scope, budget, and phased renovation plans for life safety and building system upgrades. Construction continues on the new sprinkler system at the Library and is scheduled to be complete in spring 2022. Lamar submitted a TRB request to the 87<sup>th</sup> Legislature for a major capital project to completely renovate and modernize the Library and integrate a Digital Learning Center into the building. Plans for the Plummer Building renovation will be put on hold until a later date, however, due to escalated deterioration of the existing roof, it is being replaced this summer.

Critical infrastructure is continually assessed and evaluated for maintenance or renewal. The old boilers in the South Plant were recently replaced with new energy efficient models and design documents are complete for replacement of boilers and antiquated pumps in the North Plant. Construction has begun to replace boilers and pumps at the North Plant and will be complete by end of summer 2021. One of the existing high voltage feeders that serves several academic and student services buildings in the center of campus had reached the end of its useful life and was replaced earlier this year and another is under assessment for replacement. Additionally, priorities have been identified for replacement of other aged infrastructure and LU is adding a project to the current Capital Improvements Program to replace approximately 24 air handlers in five campus buildings.

Efforts to evaluate space utilization and efficiency throughout the campus are ongoing, with the intention of consolidating similar functions or departments to improve communication, productivity and efficiency of operations and to ensure that existing space is being utilized to its maximum potential. Several individuals or departments may ultimately relocate to other buildings and the effort will likely result in a need for select renovations and upgrades to legacy buildings.

Over 100 classrooms and alternative teaching spaces were prepared over the summer 2020 in accordance with CDC guidelines for face-to-face or hybrid instruction. Additionally, signage was installed, air-conditioning modifications and enhanced disinfecting procedures were implemented throughout campus and remained in place through the spring 2021 semester. With the exception of a handful of classrooms that are in use for the summer semester, nearly all of the classrooms have been returned to their original seating capacity and by end of summer all will be ready for full face-to-face instruction for the fall semester.

### **INFORMATION TECHNOLOGY:**

#### *Current Projects:*

- The Axiom Elite implementation is now complete and in use. All four phases of mapping have been tested and are completed. Handover of the production environment occurred earlier this spring and the product is now in use.
- The Cornerstone training module implementation is now complete and is in use.
- Lamar University is enabling multifactor authentication (MFA) for all employees, effective July 9<sup>th</sup> and for all students on September 20<sup>th</sup>. MFA is being provided through the DUO app, which provides authentication for secure login through a user's cell phone. As user passwords expire, the system is requesting that users download and set up the DUO app on their smartphones. One positive is that, once the app is enabled, users will no longer have to update their passwords on a periodic basis.
- The Lamar University Office of the Information Security Officer has completed authoring of all but one planned information security policy. Most have been approved with three policies and one program now awaiting approval. We are now up to date on all IT policies.
- Campus wide replacement of Symantec antivirus with Microsoft's antivirus product is expected to be complete by June 30, 2021.
- Transition from KACE in the management of Windows desktops to co-management using SCCM and Intune is complete and in use.
- The project to upgrade our Linux servers to RHEL 7 is continuing.
- Server upgrades from Microsoft Windows Server 2012 to 2016 or 2019 is under way. Completion is projected for June 2022.
- The web and Touchnet link portions of the Star Rez project are complete and in use. The portal portion of the project began on March 4<sup>th</sup> with a call to understand file requirements. Housing expects to use the portal by July of 2021 in support of Fall applications.
- Configuration of the Fixed Asset and Faculty Load and Compensation (FLAC) modules in Banner began on February 15, 2021. FLAC has been placed on hold as functional areas need to resolve several process conflicts before moving forward.
- The Banner Fixed Asset module is complete and in use.
- Implementation of the CAYUSE funds management software is complete and in use.
- Development of an activity plan in response to TSUS TAC 202 audit findings was received in December 2020 and is complete.

New

- Implementation of the CyberArk Privileged Access Management (PAM) system was started at the beginning of June and is expected to be completed by June 30. The system will provide enhanced control of access to systems by privileged users (system managers) and was required by our cyber insurer.



# SAM HOUSTON STATE UNIVERSITY

## President's Briefing for the TSUS Board of Regents August 2021

### RECRUITMENT AND RETENTION

Sam Houston State University College of Osteopathic Medicine received a favorable report for the Year 1 Pre-Accreditation site visit with no requirements to adjust any standard or element. This achievement was accomplished by remarkable faculty, the curriculum committee, and university leadership. The next accreditation site visit is scheduled for February 2024. With the completion of the virtual interviews and match process for Fall 2021, the second cohort of 112 osteopathic medical students is being finalized. Pipeline programming with system schools will also begin in the Fall 2021 semester to support prospective medical students and advisors for the health professions.

The effects of the pandemic have caused many students, both new and current, to be wary of enrolling in the Fall 2021 semester. One identified barrier to enrollment was the delay in incoming students taking the TSI assessment. Prior to test-optional admissions, many students were exempt from the TSIA due to qualifying scores on the ACT and SAT. Now, with test-optional admissions, more students require testing before registration, causing delays in registration. As such, current enrollment at SHSU is down comparatively, and nurturing campaigns are in place to address concerns, remove registration barriers and provide extra support for both new, continuing and returning students.

SHSU soon will be eligible for an official Hispanic Serving Institution designation based on Fall 2020 data. SHSU is committed to supporting this community by continuing to identify needs and areas to improve communication, programming and support for Hispanic students and their families. SHSU is expanding the “ELITE” and “evolve” minority-serving programs to promote services for the Hispanic population; many campus websites provide Spanish translations; and campus tours are now offered routinely in Spanish. SHSU will continue to provide a home where Hispanic students can arrive and thrive.

As a part of coordinated recruitment efforts, SHSU continues to improve its transfer foundation. Starting in the Fall of 2019, SHSU became a participating member of the Texas Transfer Alliance and was selected to work with the Transfer Partnership Strategy. The initial run ended in Spring 2021, and SHSU was invited to renew this partnership for another year, building on previous success with both the Lone Star College System and San Jacinto College System. New 90-day plans have been created with both partners for completion by the end of the Fall 2021 semester. Elements of these plans include the creation of program-specific transfer degree maps, creating bridge programs for underserved and underrepresented student populations and setting up in-person events for students to promote transfer awareness and promote continued academic pursuits.

During Fall 2020 and Spring 2021, the Academic Success Center and Department of Mathematics and Statistics created an online summer bridge course for non-college ready students whose GPA indicated success in college-level math with support. Summer bridge is



# SAM HOUSTON STATE UNIVERSITY

available online and at no cost to students. At the successful end of the bridge, students will be able to move to a zero-hour (no cost) support course in lieu of a course-based co-requisite. As of July 8, 2021, 131 students are enrolled in bridge, resulting in potential tuition savings of \$39,300.

## **INSTITUTIONAL DEVELOPMENT**

Through the month of June 2021, more than 8,500 donors made 19,500 gifts and pledges to the university for approximately \$6.5 million in outright contributions, commitments and planned gifts. This is nearly a 10 percent increase in donors with an increase of \$200,000 in overall giving over 2020. In outright (cash) gifts, fundraising is about \$800,000 behind last year. This is an aftereffect of the close of the successful \$149 million capital campaign on August 31, 2020, as well as 14 months of COVID-19 related restrictions on travel, meetings, events and contacts with major donors and prospects.

Alumni Association membership appears to be rebounding with the increased visibility and “school spirit” associated with the Bearkat football program winning the NCAA FCS National Championship. The alumni office mounted an email campaign to secure new members by offering a national championship flag for new memberships and flags for only \$20 for existing members. The campaign produced 450 new members with a grand total of more than 1,200 flags mailed to new and existing members. The Alumni Association is actively planning homecoming, major events and alumni club meetings for the coming year.

Advancement Services staff members have researched nearly 15,000 individuals to identify more than 200 major gift prospects for the development staff to work with. Advancement Services’ relatively small staff was hit hard during the past year due to COVID-19, but did an exceptional job of working through it.

Marketing and Communications will have completed 10,000 projects by the end of the fiscal year. The university won 10 awards from the Council for the Support and Advancement District IV and 19 awards at the 42<sup>nd</sup> Annual Telly Awards. Both were new records for SHSU. With regard to social media, the university’s Facebook page has more than 90,000 Likes with an average monthly reach of 700,000.

The Sam Houston Memorial Museum has opened back up to the public with meetings now being scheduled for Gibbs Hall in the Walker Education Center and exhibits being staged. School districts are beginning to plan visits to the museum for the coming year. It is expected that enthusiasm will be high, and the museum should once again welcome about 50,000 visitors to its facilities.

## **CAPITAL IMPROVEMENTS**

The Ron Mafrige Field House Renovation is 90 percent complete as of August 2021. The Field House houses a majority of university athletics offices as well as locker rooms for various sports.



# SAM HOUSTON STATE UNIVERSITY

As of August 2021, the new parking structure on Avenue I is 60 percent complete. This 547-car parking structure will be located between the existing Sam Houston Parking Garage and North Residence Hall.

The North Residence Hall construction is 21 percent complete, as of August 2021, and remains on schedule to open for the Fall 2022 semester. The project will provide an additional 354 beds needed on the north side of the main campus.

## INFORMATION TECHNOLOGY

IT@Sam moved almost 55,000 campus email and calendaring accounts from our on-premise exchange server to Office 365 to improve resiliency and availability. Faculty, staff and students will be able to send emails with a larger attachment limits and will have much larger quotas for mail storage.

The retired TSUS visitor wireless access was replaced with Eduroam's secure world-wide roaming wireless access service. This replacement enables SHSU faculty and staff to access wireless service at any Eduroam-supported university with their SHSU credentials.

This spring, IT@Sam completed the renovation of technology-enhanced spaces in the library. This included the move of the Academic Success Center; four new classrooms; a "one-button room" that enables anyone to record their presentations or lectures; study rooms throughout the first and second level for students; and the IT@Sam computer lab.

SHSU recently deployed a security service to block malicious domain names. When customers type in a domain name in a web browser, such as [www.tsus.edu](http://www.tsus.edu), a check is performed to verify that domain is not malicious. If it is a known malicious website, customers are alerted, and their computers are prevented from accessing the site. As part of this service, SHSU will be able to identify any computers on campus which may be infected.

## CAMPUS SPECIFIC ITEMS

SHSU was awarded a prestigious three-year, \$402,562 continuing grant from the National Science Foundation in support of undergraduate research experiences in Genome Science and Computational Biology. The Research Experiences for Undergraduates Site in Genome Science and Computational Biology program will provide funding and immersive, faculty-lead support to 10 students each summer as they continue their studies. Underrepresented students are the focus of this initiative, with the goal of advancing their career development towards higher education.

SHSU is officially a partner university of Raise Your Hand Texas. The Charles Butt Scholarship for Aspiring Teachers – one component of the Raising Texas Teachers initiative – is designed to encourage the best and brightest students to consider a future in the teaching profession. The scholarship provides \$8,000 in annual funding for up to four years, as well as ongoing professional development opportunities, mentorships from sitting public school educators and participation in a statewide aspiring teachers' network facilitated by the Raise Your Hand Texas Foundation.





# SAM HOUSTON STATE UNIVERSITY

Several SHSU researchers received grants totaling more than \$800,000 from the U.S. Department of Agriculture – Animal and Plant Health Inspection Service through its Plant Protection Act. This new cycle of 2021 awards represents continued federal grant funding success for the university, which has seen a steady increase in USDA awards in recent years. In 2019, USDA grants to SHSU totaled \$352,207. By 2020, that sum almost doubled to \$633,366.

Dr. Michael Stephenson was named provost and senior vice president for academic affairs. He assumed his position July 1, 2021. Stephenson most recently served as the vice provost for academic affairs and strategic initiatives at Texas A&M University. In this position, he had oversight for student success initiatives, strategic planning, accreditation and academic innovation.

On June 1, 2021, IT @ Sam moved to the division of Enrollment Management, which was renamed Strategic Enrollment and Innovation. Dr. Heather Thielemann was promoted to senior vice president for strategic enrollment and innovation.

Retired Maj. Gen. David Glaser was named chief strategy officer, and he will assume his position on August 23, 2021. General Glaser retired in June from the United States Army where he served as the deputy commanding general for the United States Army North (5<sup>th</sup> U.S. Army). In this position, he led crisis response efforts, oversaw operations and engaged in organizational effectiveness.

SHSU Bearkats claimed the 2021 NCAA Division II football national championship this spring – the first FCS title in school history. The victory also moved head coach K.C. Keeler into the all-time lead for NCAA playoff wins with 24. Members of the Bearkats football team were presented with the reading of a resolution on the floor of the Texas House and Senate and met with Governor Greg Abbott during a reception in Austin this May.

Governor Greg Abbott has reappointed Clinical Assistant Professor of Emergency Medicine at SHSU's College of Osteopathic Medicine, Victor Ho, M.D., to the Texas Physician Assistant Board. The board issues physician assistant licenses to qualified individuals to practice in the State of Texas. Ho was first appointed to serve on the board in 2015 and was reappointed this year for another six-year term, set to expire February 2027.

SHSU Men's Golf started their season on January 25 at the Rice Intercollegiate where they placed third. They earned their first team title of the year at the Bayou City Collegiate and followed that with a second-place finish at Walden. In April, the Bearkats won their third consecutive Southland title earning an automatic bid to the 2021 NCAA Championships. Following a ninth-place finish at the NCAA Championships, the first appearance in program history, the Bearkats were ranked sixteenth in the nation in the final GolfStat rankings.

SHSU received a \$300,000 grant from the Texas Higher Education Coordinating Board to support students who were forced to abandon their educational and career goals due to personal or economic hardships. The Texas Reskilling Support Fund Grant program supports those students in completing their postsecondary education at SHSU. Qualifying students will receive a one-time distribution of \$1,500 to assist with tuition and fees.



## SAM HOUSTON STATE UNIVERSITY

SHSU student Karla Moreno has been appointed as a member of the American College Health Association's CoVAC Initiative Student Engagement Committee. Serving as a student representative for the State of Texas Higher Education, Moreno's appointment makes SHSU the only university in the state with representation on the committee.

SHSU's division of Student Affairs has been recognized for demonstrating a strong commitment to diversity in the workplace. The June 10 issue of *Diverse: Issues in Higher Education* has named SHSU one of the "2021 Most Promising Places to Work in Student Affairs." Out of 30 institutions, SHSU is the only Texas university to be included on the national magazine's list. This is the second time the university has been named by the publication in this category.



**SUL ROSS STATE UNIVERSITY**  
**President's Briefing**  
**Texas State University System Board of Regents**  
**August 2021**

## **RETENTION AND RECRUITMENT**

Sul Ross State University plans to return to face to face classes for the 2021-2022 academic year. The University will also offer hybrid and online modalities in several disciplines. The President's Office took the lead in the COVID-19 response and will remain actively involved in overseeing the university response for the new academic year. The following information outlines some of the initiatives that Sul Ross is using to ensure better service to prospective students and enrolled students going forward:

### **CRM Implementation**

The University implemented a Content Relationship Management system (CRM) that provides increased communication via email blasts, personal portals, and assigned representatives from the university. The Admissions team continues to offer training to departments and coaching staff for the CRM in order to track prospective and current students. Metrics associated with the CRM are used daily by Enrollment Management to inform the continued communication strategies. Enrollment Specialists, Program Coordinators, and Coaches use the CRM for outreach, admissions intake, and data collection.

### **Enrollment Management and Student Affairs Business Operations**

Effective June 1, 2021, student affairs and enrollment management were joined together under one division to capitalize on the relationship between prospective students and current students. This cooperative model allows the university to address the college experience from the first introduction to the campus through the students' academic career. Additionally, this action puts student engagement under the direction of the academic and student affairs office to enhance communication and collaboration between the divisions.

In partnership with Campus Works, the University made significant progress to address operational processes that allow electronic submissions for financial aid, health records, and housing requirements. Additionally, the University successfully completed drops for non-payment over the summer term.

The Texas Higher Education Coordinating Board (THECB) issued an enrollment audit request in February 2021. The audit covers student registration and outstanding balances. The audit is in progress.

### **Enrollment and Retention Updates**

Summer enrollment showed a 5% increase in Semester Credit Hour production. While fall registration numbers are still preliminary, the university is showing moderate enrollment growth as compared to the same time last year. Traditionally, SRSU students register in late July and early August for the fall semester. Fall admissions show growth in graduate student applications in Alpine, Del Rio, Eagle Pass, and Uvalde campuses.

Over \$300,000 was set aside for graduate student assistantships beginning in the fall semester. CARES Act funding was provided to students in need over the spring and summer semesters, increasing student retention through financial assistance.

The Academic Affairs Office and the Deans' Council made significant progress in establishing timelines for course rotations and degree plans. Over the summer, the deans drafted a revised faculty workload policy addressing new standards that maximize student engagement and degree planning for future terms.

The University held the first ever Summer Sully's Showcase (College Preview Day) which included over 70 registrants. The event included information booths from academic and administrative departments and academic showcases. The admissions team held New Student Orientations each month over the summer and successfully registered new and current students for the fall semester.

## **INSTITUTIONAL EFFECTIVENESS**

The Office of Institutional Effectiveness promotes continuous improvement as detailed in the following sections.

### **La Vida Lobo Service Initiative**

On May 31, the committee received twenty-three different La Vida Lobo projects from faculty and staff on all campuses. In June, the committee reviewed all of the projects and selected the top ten for special notice. In August, during the university's opening convocation, everyone who submitted a project will be recognized, and the top ten will be presented the La Vida Lobo award.

### **Core Curriculum Assessments**

During the 2020-2021 academic year, Institutional Effectiveness introduced a Longitudinal Study for the core curriculum skills of teamwork and communication. The Longitudinal Study is designed to meet the SACSCOC requirements for a continual and ongoing assessment cycle (8.2). Faculty in the Animal Science and Natural Resource Management Departments evaluated a random sample of student artifacts for teamwork, and faculty in the fine Arts and Communication Department evaluated a random sample of student artifacts for communication. They used the results to set instructional targets for the coming year. Their goal is to promote increasing student proficiency in these core curriculum skills, and student artifacts again will be evaluated in spring 2022.

### **Quality Enhancement Plan Increased Impact**

Moving into the fourth year of implementation, the QEP has grown significantly with faculty and student participation. Today, there are 22 faculty volunteers. Working together, faculty have impacted almost 1000 students in the three years of operation. Faculty teach students communication skills for their written, oral and visual products. Each year, a special communication skill is selected, and professional development provided. This year, academic language was selected as the special skill, and students' performance on the end-of-year assessment for academic language increased 43 percentage points from 2020 to 2021.

### **Hispanic Mural Emerging on Campus**

Institutional Effectiveness joined with the Diversity, Equity, and Inclusion Office and faculty in the Fine Arts Program to design and create a cultural space for all stakeholders. The mural was started in 2020, and it is scheduled to be completed in August 2021. It depicts historical images from the local area and remarkable Texans of Hispanic descent. The mural is intended to inspire the community and students, many of whom are first generation, to believe in themselves and achieve their dreams.

## **CAPITAL IMPROVEMENTS**

Sul Ross continues to make progress as we enhance and renovate our facilities located in Alpine and the Middle Rio Grande Region. Sul Ross leases facilities from Southwest Texas Junior College for campuses in Del Rio, Eagle Pass, and Uvalde.

### **Campus Access Phase One**

The construction on the Zuzu Verk Memorial Amphitheater and been completed and closed out.

### **Campus Access Phases Two and Three**

This project is now at 45% complete. We had unforeseen delays due to underground impediments found. We discovered shallow main water line and gas lines that needed to be rerouted. The additional delays were due to sidewalk demolition, deteriorating waterline trench for irrigation, and in lieu of concrete pavement for fire lanes near buildings, the University had geo-grid. We had some change orders for lighting/light pole bases, tree pruning, additional irrigation and some fire hydrant repairs. We anticipate completion to be estimated on August 2021.

### **Museum of the Big Bend Expansion**

With the bid awarded to Spartan Construction, ground has been broken on this project. Work is underway with utility locates nearly complete. Fencing has been placed to secure the work area and additional potholing taking place to verify underground utilities. Soon the electricity will be rerouted as well as telecom and chill water lines that may be in the way of construction. The design for electrical underway and conduit is being ordered. Telecom will also be rerouted around this time.

### **Roofing Repairs in Alpine**

Repairs on Alpine campus are complete and we are pending the surety/warranty information with the application for final closeout by late July 2021.

### **Horse Stalls at the Range Animal Science Center Grounds**

As labor resources and volunteers are available, the other two barns will be completed. This project is now anticipated be completed by the summer of 2021.

### **Campus Master Plan**

Final preparations are being made to the Campus Master Plan and it has been presented to the Campus Master Plan Steering Committee previously. The presentation is expected to be prepared for Planning & Construction committee at the next Board of Regents Meeting in August 2021.

## **INFORMATION TECHNOLOGY**

Sul Ross continues to develop strategies to increase technology access for students, faculty, and staff.

### **Upgrade Banner 9 SSB for EPAFs, Registration, and Financial Aid Verifications**

The University is currently moving to Banner 9 SSB for our current implementation of Electronic Time and Leave, Registration, and Financial Aid Verification projects. These projects allow technology to supplant multiple paper processes, enabling us to reach DOE and EEOC compliance, and vastly improving constituent services (including access).

### **New University Website**

The University launched its new website on June 14, 2021. It is cloud-based, alleviating significant technical burdens from our current architectures. We are still working on merging Legacy pages over, but have a dedicated team tasked with full transition.

### **Distance Education Classroom Updates**

The Office of Information Technology has completed all updates to all Distance Education spaces. New architectures and state of the art facilities have been upgraded across all Sul Ross campuses.

### **Information Security**

We hired a full-time Information Security Officer for the institution. This individual will continue to work on our information security profile and remediate the findings from the audit performed by the TSUS Office of Internal Audit as well as audits from AT&T through the Department of Information Resources (DIR). Specifically, we are updating policies, improving our risk assessment capabilities, creating a formal incident response plan, improving asset management by instituting a more robust process for evaluating out-of-cycle computer and non-standard software requests to ensure these items are vetted before purchase.

### **Access Control**

We are expanding our access control system, Touchnet's One Card VIP solution, to five additional buildings on the Alpine campus. This takes electronic access control on exterior doors from 28% to 46% across the campus. Having electronic access control allows us to lessen our dependency on physical keys for access to exterior locations and gives us a better understanding of who is accessing the facilities on campus. The updates to these five new locations will be completed before fall 2021.

### **Wireless Improvements**

Wireless access in high traffic student locations is currently being improved to carry more bandwidth and for greater access. Locations include the University Mall, SALE Arena, the University Center, and the Gallego Center.

### **Internet Bandwidth**

Internet bandwidth speeds in Alpine have been updated to 10Gbs. We are finalizing similar upgrades for the RGC campuses. Also, an alternate internet path from Alpine through El Paso is being implemented.

## **UNIVERSITY DEVELOPMENT AND RESEARCH**

### **University and Foundation Endowment Growth**

Sul Ross State University's endowment had a market value of \$25,017,989.85 through May 2021. Additionally Sul Ross State University Foundation had a balance of \$1,748,890.67 between endowments and current use funds. Borderlands Research Foundation currently has \$5,358,420.07 of Sul Ross State University Foundation endowments under their control.

### **Advancement and Donor Relations**

Sul Ross and its foundations received 181 gifts from April 1<sup>st</sup> to June 30<sup>th</sup> 2021 totaling \$345,766.88.

### **Alumni Relations**

We held the annual Alumni and Athletics Golf Tournament in San Antonio on June 26<sup>th</sup> and had a record attendance with 51 attendees and raised a record \$20,160.00. Lifetime alumnus memberships are currently over 300 and our annual paid memberships are currently 259, up from less than 20 at the end of 2020.

### **Creative Design, Communications, and Marketing**

The Communications team continue to involve community in events that promote engagement and support that benefit each other. Such as: *I love Sul Ross*, *Why Sul Ross? You'll love Sul Ross*, *Sul Ross-Something Completely Different*, as well as projects outside of these campaigns provide a constant stream of marketing assets that represent the University. This has helped significantly ensure messaging and branding is consistent with the overall University mission and goal.

**Center for Big Bend Studies (CBBS) Fundraising:**

The CBBS continues to seek funding from various sources for operational expenses and past projects conducted as part of the Trans-Pecos Archaeological Program (TAP) while also focusing on new research and teaching initiatives. We will resubmit to the National Endowment for the Humanities (NEH) in September 2021. We have compiled a list of possible individual substantial donors which we will target within the next few months.

**Education:**

The Center is still looking for avenues to expand a Research Associate program envisioned as a two-year post-doctoral position. The goal is to bring new researchers to the Big Bend region in the coming year and increase teaching opportunities. Additionally, the CBBS seeks to expand its public outreach to establish more organizational stakeholders with varied programs as Covid-19 restrictions ease. The Center has also taught an archaeological field school this summer that took place at San Esteban Rockshelter.

**Ongoing Research:**

The Center remains actively engaged in archaeological research on several private ranches. Last summer with the aid of the University of Kansas we excavated the Genevieve Lykes Duncan site on the 02 Ranch. As a result, we found the first definitive evidence of a 13,000-year-old Clovis occupation representing the first Americans in North America; because of this, we will work at this site again this summer. We are also collaborating with the University of Kansas to dig a large rockshelter on the Marfa Plain that was occupied for at least 13,000 years. Staff has been working at Boot Ranch for the past two years and have written reports to the landowner; this project is partially funded by the landowner. Staff completed the project for the new Balmorhea school, performing archaeological records search, pedestrian surface survey, and subsurface testing; this project was funded by the Balmorhea Independent School District.

**Publications:**

We have completed the more than 1,200-page report on our multi-year archaeological survey of Big Bend National Park; it is now under review by the National Park Service. The *Journal of Big Bend Studies* Vol. 31 was distributed to members in June. The 2020 *Journal* is in editing and we expect to print and distribute it before the end of the year. Several other manuscripts are in various stages of completion.

**Outreach:**

We continue to produce an e-newsletter, enabling the Center to communicate to constituents more effectively. We have plans to offer our annual conference in November 2021 this year.

**Borderlands Research Institute (BRI) within the College of Agricultural and Natural Resource Sciences**

The BRI's mission is to help conserve the natural resources of the Chihuahuan Desert Borderlands through research, education, and outreach. To meet that mission the BRI plans and conducts research investigations on various aspects of the natural world and provides the results to the land managers so that they may more effectively manage the



resources with which they are entrusted. Here are highlights for January through March 2021:

**Grants:**

- BRI received a \$150,000 grant from U.S. Fish and Wildlife Service through the Partners for Habitat Program, allowing BRI to assist West Texas landowners with implementing positive conservation practices.

**Awards/Events/Activities:**

- BRI undergraduate students showcased their research at the seventh annual Borderlands Undergraduate Mentorship Program (BUMP) Symposium. BUMP is supported by Houston Livestock Show and Rodeo and various funders of BRI programs.
- BRI hosted a Respect Big Bend webinar that was open to the public: Finding Common Ground: A Conservation Vision for the Big Bend Region.
- BRI participated in the Texan by Nature Conservation Summit in Dallas, presenting on the Respect Big Bend initiative.
- BRI graduate student Matthew Hewitt presented on Kit Fox Distribution and Status in Texas for the TPWD Wildlife Diversity Webinar Series.
- BRI hosted a booth at the Alpine Earth Day event.
- BRI collaborated with Big Bend Conservation Alliance to locally promote the statewide Lights Out Texas initiative to protect birds during peak migration this spring.

**Museum of the Big Bend (MoBB)**

The Museum’s mission is telling the story of the Big Bend region. This includes the distinct counties of the Trans Pecos in Texas and the state of Chihuahua in Mexico. The MoBB is home to the Yana and Marty Davis Map Collection, recognized as one of the premier map collections in Texas.

In 2018, the MoBB launched a \$10.5 million capital campaign to construct a Museum Complex building connected to the historic Texas Centennial Museum. With the \$5 million gift from Miriam McCoy, the largest gift ever to Sul Ross State University, the Museum is planning for a 2021 groundbreaking event.

**Grants and Fundraising: Museum of the Big Bend Operations**

- Began charging an admission fee to the Museum on March 2, 2021. Rates are \$5 per person, children 12 and younger and SRSU faculty, staff and students (with current SRSU card) are FREE. As of June 1, 2021, the Museum has generated +\$12,000 from the entrance fees.
- Fundraised +\$43,000 from the Annual Appeal in the form of memberships and gifts.

**Events/Activities/Awards**

- Held a closing reception for the spring exhibit *A Century of Fine Art: SRSU Faculty and Students, 1920-2020*.
- Opened the summer photography exhibit *At Night* on Friday June 11 and held a series of presentations about photography on Saturday, June 12 in the Museum’s Education

Room. This exhibit was in partnership with the Texas Photographic Society. In addition to the works juried in by TPS, the exhibit includes nighttime photography by high school students from Marfa, Presidio and Terlingua. On exhibit through September 4.

- The Museum of the Big Bend hosted songwriter and storyteller Sue Young and partner Rusty Nelson for a family friendly free performance on Sunday, June 27, 3-4 pm in the Museum's Temporary Gallery. This performance is made possible by the Texas Commission of the Arts.

- The Museum of the Big Bend is now open Tuesday-Saturday, 10am-4 pm, due to the hiring of Hannah Newman, SRSU senior kinesiology major. Also the Museum has added more volunteers to the gift shop, giving much needed support to the Museum staff.

- Preparing for the exhibit and fundraiser, *Trappings of Texas*, which opens the weekend of September 16-18, 2021. *Trappings* is the Museum's major fundraiser and we expect excellent turn out and sales.

### **Rio Grande Research Center (RGRC)**

Dr. Urbanczyk has continued work on the spring restoration project at Kokernot lodge, but the project is currently on hold due to the recent upheaval at the City of Alpine and the loss of the City Manager and Utilities Director. They had been instrumental in the project. Hopefully this project will resume as it would be a benefit to the campus and the city.

Dr. Urbanczyk and graduate student Jake Roberson completed a 7 day river science trip in June in the Lower Canyons portion of the Rio Grande Wild and Scenic River. The purpose of the trip was to monitor the numerous springs in the area that emerge from the Edwards-Trinity Aquifer and provide fresh water to the river. During the trip, a team of 4 participants measured river flow and water quality in the river and the springs. This work is funded by the National Park Service and is an ongoing study to document these important water sources.

Dr. Urbanczyk has submitted two articles for publication. The first is with co-author Jeff Bennett and is a summary paper regarding the springs in the Lower Canyons. The second paper, submitted to the Journal of Remote Sensing, describes the riparian vegetation classification project that focused on the White River in Utah.

### **University Grant Proposals Awarded**

Funder: Humanities Texas

Project Title: WWII Heroes Photography Exhibit and Interactive Experience at Museum of the Big Bend

Summary: The Museum of the Big Bend received a grant from Humanities Texas to showcase an exhibit of a 4-year project by Zach Coco to interview and photograph the men and women who served in the military during WWII. This exhibit was available online as well as in person in the Museum.

Awarded: \$3,800

Funder: USDA – National Resource Conservation Service

Project Title: Regional Conservation Partnership Program – Greater Big Bend Conservation Initiative

**Summary:** The Greater Big Bend Conservation Initiative (GBBCI) will collaboratively and strategically address the natural resource challenges facing the TransPecos by unifying efforts among partners, leveraging expertise, expanding financial resources, addressing knowledge gaps, and improving the evaluation of conservation practices. Working in conjunction with the National Resource Conservation Service (NRCS), GBBCI will help deliver conservation strategies and enhance conservation practice standards.

**Awarded:** \$3,500,000

**Funder:** U.S, Department of Health and Human Services

**Project Title:** Mental Health Counseling in SW Texas

**Summary:** The Texas Public Health Region 9/10 Rural and Underserved Minority Communities Behavioral Health Workforce Education and Training Program, a partnership between Preventative Care Health Services, the University of Texas at El Paso, and Sul Ross State University, will develop and expand experiential training opportunities to enhance distribution and supply of behavioral health workforce in conjunction with multi-sectional community-based partners throughout Hudspeth, Culberson, Presidio, Brewster, and Jeff Davis Counties located on the U.S.-Mexico border in Texas Public Health Region 9/10. This project will provide internships for students in the Master's in counseling program. **Awarded:** \$912,097

## **CAMPUS SPECIFIC ITEMS**

The following informational items provide a brief description of the numerous activities across all campuses as well as accolades featuring students, faculty, and staff.

### **Agricultural and Natural Resource Sciences**

Coach C.J. Aragón and Dean Bonnie Warnock, have been instrumental in making Sul Ross Rodeo competitive at the national level. Sul Ross men are currently ranked 7th as a team.

Bull rider, Tristen Hutchings has won as national champion. Sul Ross had not had a round winner or a championship round qualifier since 1983. We had three of our students competing in the College National Finals Rodeo this year. Lane Cooper competed in team roping and Garrett Jacobs competed in both the team roping and the tie down roping. Lane won Round Two of the competition, placed and earned a ring for his efforts.

### **Education and Professional Studies**

Sul Ross State University is proud to announce the collaborative partnership with Andrews ISD, Odessa College and XTO Energy, an affiliate of Exxon Mobil Corporation, which is funding the new program in Andrews to help address the severe teacher shortage in the Permian Basin.

The new Teachers' Academy will allow Andrews ISD students to complete an associate degree through Odessa College while they are still attending high school. After obtaining the Associate degree, students will complete a Bachelor's degree through Sul Ross State

University. This no cost program allows students to obtain a degree leading to teaching certificate.

Sul Ross State University, in collaboration with the University of Texas El Paso, and the Preventative Care Health Services were awarded a \$480,000., HRSA, Behavioral Health Workforce Education and Training grant. This is a historic collaboration between SRSU, UTEP and PCHS.

Dr. Tucker in collaboration with Dr. Juan Pedro Martinez Ramon from the University of Murcia are conducting research titled "Interpersonal Variables that affect the process teaching-learning: A comparative study".

### **Education**

Dr. Jennifer Miller, Assistant Professor of Education, has spent over 2 years pursuing a National Science Foundation grant. Dr. Miller and her collaboration with an outstanding SRSU group of professionals were awarded a \$1.3 million-NSF HIS STEM grant.

Dr. Miller was awarded \$12, 500. HSI STEM Hub NSF Mini-Grant for HSI STEM Hub MiniGrant Semillas Grantmanship for NSF HSI Proposal.

Dr. Miller has several peer reviewed publications and presentations including "Supporting Early Literacy and English Learners in Makerspace Program, "Building Community Presence, Cognitive Presence, and Teaching Presence in Virtual Learning Spaces", and "Improving reading comprehension across disciplines through STREAM: a makerspace project-based literacy process.

Dr. Nate Smith, Assistant Professor of Education, presented at the Association for Counselor Education and Supervision in Atlanta, GA. and at the Texas Association for Counselor Education and Supervision virtual conference, on "Coming Out and Coming of Age: Bildungsroman and the Methodology of Narrative Inquiry in the stories of queer youth". Dr. Smith has presented at the Society for Affectional, Intersexed, and Gender Expansive (SAIGE) conference on "Internalized Homophobia and the Central Relational Paradox." He has presented at Three Rivers Counseling Association on "Social Justice and Diversity for Counselors using Pop Culture." He has published in the Journal of Creativity in Mental Health, titled "Lesbian, Gay, and Bisexual International Students Transitions from a Relational-Cultural Perspective".

Dr. Isela Pena, Assistant Professor of Education, has published her doctoral dissertation, titled "Impact of School Closures on Principal Leadership and Identity? She has published in the In Frontiers of Education, titled "A Call for Rethinking Schooling and Leadership in the Time of COVID-19."

### **Homeland Security and Criminal Justice Department**

Dr. Oguzhan Basibuyuk, Associate Professor, presented on "Public Cooperation with Police in Countering Terrorism at the Criminology Consortium Annual Meeting. He has submitted a paper for publication titled "Group-Motivated and Periodic Fire Settings for Terrorism in Urban Landscape: An Analysis in Time and Space.

Dr. Ismail Gunes, Assistant Professor, published an Op-Ed article in Modern Diplomacy titled, "From "Information" Society to "Self-Sufficient" Society". A second Op-Ed article published in The Defense Post, titled, "What Does Al-Qaeda Tell US About the Base?" A third Op-Ed article published in Modern Diplomacy titled, "Reversing the Rhetoric on Immigration Demonization". Dr. Gunes presented on "Managing Prison and Jail Population amid COVID-19: An International Comparison", at the Academy of Criminal Justice Sciences annual meeting.

#### **H. Joaquin Jackson Law Enforcement Academy**

Graduated 13 cadets all successfully passing the state exam. All are certified and all are currently employed as peace officers around the Big Bend area. H. Joaquin Jackson Law Enforcement Academy received a donated vehicle from Texas Tech University P.D.

#### **Kinesiology**

New Master of Science in Sports Administration was approved to start Fall 2021

Dr. Billy Jack Ray, Assistant Professor, presented "Social Media Recruiting: Improving the ROI on Recruiting." at the inaugural Texas Higher Education Kinesiology Summit. He presented "A Brave New World - The Science Behind Teaching Kinesiology Via On-line Format." at the *97th Annual TAHPERD Conference*.

Dr. Chris Herrera, Assistant Professor, presented "Sleep, Health & Performance" to UK military clients in collaboration with Mind Power Solutions. He presented "History of Ultra Stage Racing & Overview of Trans-Pecos Ultra" at the Summer Adult Speaker Series, Marathon Public Library. Dr. Herrera presented "Integration of Outdoor Education within Kinesiology Programs as a high impact practice" at the *1<sup>st</sup> Annual Texas Higher Education Kinesiology Summit*.

Dr. Shanna Moody, Assistant Professor, partnered with Blue Cross and Blue Shield (BCBS) to provide a 'College Culture and Wellness Assessment'. She presented, "Kinesiology Accreditation: Process or Status?" at the *1<sup>st</sup> Annual Texas Higher Education Kinesiology summit*. Dr. Moody attended the SACSCOC summer conference and Angelo Coaches Clinic.

#### **Rio Grande College**

Students They Cardenas and Victor Ortiz worked with the SRSU-RGC English Club to create a Little Library in Eagle Pass. They collected books for readers of all ages to take and return. They continue to accept donations and plan to install Little Libraries at the Del Rio and Uvalde campuses.

SRSU Rio Grande College spring 2021 graduates celebrated commencement at the International Center for Trade in Eagle Pass on May 8, the first in person ceremony since the pandemic began.

In April, four Sul Ross State Univ. Rio Grande College students were inducted into RGC's inaugural class of Sigma Delta Pi, a national Spanish honor society.

Paloma Villaseñor, the Mexican Consul in Del Rio and the first woman to serve in that position, presented \$4,000 towards scholarships.. The funds will benefit Sul Ross students in the Del Rio area who are Mexican nationals or those with close ties to Mexico. SRSU

and the Consul's office plan to cooperate to provide cultural events in the Del Rio community.

The Middle Rio Grande Work Force successfully held a career fair hosted by the RGC Uvalde campus that featured recruiters from local businesses, military branches, law enforcement, and health care agencies.

RGC personnel staffed a booth at the Uvalde Honey Festival the second weekend in June. The annual event celebrates Uvalde being named Honey Capital of the World at the 1905 World's Fair and draws visitors from around the region.



**TEXAS STATE UNIVERSITY  
President's Briefing  
for the Board of Regents  
August 12-13, 2021**

**PLANNING, ASSESSMENT, AND ACCREDITATION**

**SACSCOC Reaffirmation**

Texas State University successfully completed the requirements for reaffirmation of accreditation by the Southern Association of Colleges and Schools Commission on Colleges (SACSCOC). The final On-Site Reaffirmation Committee Report and corresponding transmittal letter were received. The findings indicated that Texas State fulfilled all obligations and was not asked to submit any follow up reports. The SACSCOC Committee on Compliance and Reports will review the On-Site Reaffirmation Committee Report prior to the SACSCOC Board of Trustees' review and decision. The final decision will be announced during the meeting of the SACSCOC College Delegate Assembly at the SACSCOC Annual Meeting in December 2021.

The administration of the Quality Enhancement Plan (QEP), which focuses on undergraduate student research, has been assigned to Texas State's University College. A search committee for the director of the QEP's Innovation, Discovery, Exploration, and Analysis (IDEA) Center has been appointed, and the search process has commenced. Once the director is hired, other positions reporting to the director will be filled.

The Texas State SACSCOC Technical Support Team, responsible for the successful preparation and oversight of the platform for the virtual On-Site Reaffirmation Review, was recognized for their outstanding work by receiving the Texas State Quarterly Team Award on June 17, 2021.

**2017-2023 University Plan**

The 2019-20 strategic plan progress reports for divisions, colleges, and the university were finalized and posted on the Texas State University Plan website. The website was revised to provide easier access to plans, progress reports, and information regarding the planning process. The revised website is now live and can be accessed at:  
<https://www.avpie.txstate.edu/planning.html>.

Preliminary steps are being taken to guide the development of the 2023-2029 University Plan. Key phases, responsibilities, and a timeline are being considered.

## RECRUITMENT AND RETENTION

### Signs of Post COVID-19 Recovery

Nationwide, the COVID-19 pandemic nearly decimated the traditional college experience and hit college-going students and their families hard financially. The sudden pivot to online learning and services, coupled with COVID-19 job/income losses and health concerns, caused an unprecedented drop in undergraduate enrollment.

The pandemic eroded some of the most influential and pivotal moments of high school students' senior year. Prom, graduation, and college visits, to name a few, were adapted to less meaningful online experiences. Suddenly the idea of starting a new chapter in an educational journey became even more daunting. College-going students had to weigh the costs versus benefits of paying for virtual classes at a time when finding jobs and generating income was increasingly challenging.

First-time college students were isolated from systems of secondary support that typically assist with transitioning to and persisting through postsecondary education. Shifting family priorities, mounting health concerns, and increase need for access to technology made postsecondary success this past year more challenging than ever. Furthermore, new students who enrolled in fall 2021 are the first group of Texas State students recruited completely online.

Texas State has ramped up its efforts to address these challenges, and positive signs are already beginning to emerge:

- *Health concerns are beginning to attenuate.* The vaccine rollout is instilling more consumer confidence for a safe return to an in-person college experience for fall 2021. At Texas State, no-cost vaccinations are available at the Student Health Center by appointment Monday through Friday and mass vaccination events are held periodically.
- *Recruitment and retention efforts are beginning to pay off.* Preliminary numbers (as cited in the next section) indicate that enrollment may return to pre-pandemic levels. Examples of these efforts include:
  - Expanded the scholarship program for incoming freshmen by \$10.5 million, from \$5.4 million to \$15.9 million. To date for the assured scholarship program, 7,549 awards have been extended to freshmen, and 2,483 (33 percent) have accepted.
  - Raised the annual gross income cap for the tuition-free Bobcat Promise Program from \$35,000 to \$50,000 in spring 2020 to be effective fall 2020. The number of students who benefitted from this program increased from 1,642 to 1,889.
  - Launched the Bring Bobcats Back program to reengage stop-outs, former Texas State students who have earned a significant number of college credits, to return to complete their bachelor's degree. To date, 175 students have enrolled, and four students have graduated. By fall 2021, the goal is to enroll 350 students.
  - Procured a \$1.5 million reskilling grant to help up to 1,000 stop-outs or displaced workers, who have some college credit, return to school and complete their degrees.



- Awarded \$33.4 million in Bobcat Cares COVID-19 Relief Funding to currently enrolled students:
  - \$15.9 million via the Higher Education Emergency Relief Fund (HEERF) I authorized by the federal CARES Act awarded to 17,672 students in May 2020,
  - \$2.9 million via the Governor’s Emergency Education Relief (GEER) Fund as authorized by the federal CARES Act awarded to 3,000 students in October 2020,
  - \$9.4 million via HEERF II awarded to 15,284 students in March 2021,
  - \$5.2 million via HEERF II awarded to 5,540 students during summer 2021.
- Plan to award \$46 million of CARES Act funding in fall 2021 and spring 2022.
- A test-optional approach for freshman admissions requirements was implemented.

At the graduate level, enrollment is robust. Growth has been similar to what is typically seen during an economic recession when individuals who experience a reduction in employment tend to seek out graduate programs to gain extra qualifications, shift careers, or become more marketable. In addition, most classes pivoted to hybrid or fully online delivery formats. Contrary to undergraduates, graduate students (in particular, working adults) find these instructional modes more accessible and appealing. However, now that the economy is slowly recovering and some of the delivery format is returning to in-person instruction, Texas State is starting to see a slow decline in new graduate enrollment as individuals are weighing their options. The Graduate College and academic departments are engaged in heavy outreach to admitted, but not yet registered, students to encourage them to register. The university is hopeful that this outreach, in combination with available Bobcat Cares funding and efforts to retain or increase online offerings, will persuade admitted students to register.

Despite the current economic challenges resulting from the pandemic, Texas State students have remained resilient. The number of degrees awarded at Texas State in May 2021 were 4,170 degrees, a 1.6 percent increase (67 degrees) compared to May 2020.

### Undergraduate Recruitment Fall 2021

As of June 25, 2021, Texas universities are experiencing much greater competition as statewide undergraduate applications are down eight percent for domestic first-year students and five percent for new transfers. Community colleges continue to experience the greatest drop in new applications, with a nine percent decrease across all two-year institutions. Texas State application trends have fared better than most Texas universities. Texas State remains in the third position for the highest number of submitted fall 2021 undergraduate applications behind University of Texas at Austin and Texas A&M University.

*Undergraduate.* As of June 28, 2021, and compared to the same time in 2020:

- freshman applications received were 30,700, a five percent decrease (-1,671 applications);
- freshman acceptances were 21,257, a one percent increase (227 acceptances);
- freshmen registered for new student orientation were 7,193, a 5.9 percent increase (402 registrants);

- transfer applications were 5,626, a 1 percent decrease (-59 applications);
- transfer acceptances were 3,874, a 7 percent increase (+229 acceptances); and
- transfers registered for new student orientation were 2,249, a five percent increase (+105 transfers).

The new expansion in freshman merit scholarships has boosted acceptances by seven percent (+488 acceptances). New merit scholarship recipients registered for new student orientation has increased by twenty-three percent (+384 registrants).

### Graduate Recruitment and Retention for Fall 2021

As of June 28, 2021, and compared to the same time in 2020:

- doctoral applications received was 305, the same as last year;
- doctoral acceptances were 157, a 13.8 percent increase (19 acceptances);
- new doctoral registrations were 84, a 37.7 percent increase (23 registrations);
- master's applications received was 3,830, a 0.3 percent decrease (-10 applications).
- master's acceptances were 1,961, a 1.2 percent increase (24 acceptances); and
- new master's registrations were 881, a 6.5 percent decrease (-61 registrations).

As of June 28, 2021, the enrollment of continuing master's students is up 16.9 percent (327 students) and of continuing Ph.D. and Ed.D. students is up 2.4 percent (5 students), while the enrollment of continuing Doctor of Physical Therapy students is down 1.7 percent (-2 students).

Overall enrollment of new and continuing graduate students is up 8.7 percent (294 students).

## **CAPITAL IMPROVEMENTS**

### Status of Construction and Renovation Projects

This status report is organized by the phase in which each project falls in the development cycle. The phases include:

- Planning and Programming – The process of identifying space needs and general magnitude of project cost.
- Design – The process of developing detailed blueprints and cost estimates.
- Construction – The entire process of building the project.
- Project Completion – The construction is complete, the bills are all paid, the building has been turned over for use, and The Texas State University System (TSUS) has officially approved project close-out.

*Note.* When multiple projects are underway in one building, all projects are presented together for ease of understanding regardless of their phase in the development cycle.

### Projects in the Planning and Programming Phase

The feasibility study for **Bobcat Stadium South End Zone Addition** has been completed. The project size is 34,458 Gross Square Feet (GSF), and the Total Project Cost (TPC) is \$16.5 million. This project will remodel a large portion of the existing South End Zone Complex adding new locker rooms and meetings areas, and create an addition for a weight room and athletic training/rehabilitation area. This project is on the Capital Improvement Program (CIP) and will be initiated pending successful fundraising.

The **Music Building** will be located on the San Marcos Campus near the Performing Arts Center and the Theatre Center to address the pressing needs of the School of Music. The new building will include classrooms, offices, and rehearsal spaces. A draft program of design was prepared in 2010 and updated in June 2019 with a project size of 110,128 GSF and an estimated inflation-adjusted TPC of \$90 million. This project is on the CIP and will be initiated pending successful fundraising.

The **Science, Technology, Engineering, and Mathematics Building** will be located on the San Marcos Campus and include classrooms, labs, and offices to support the Department of Mathematics, Department of Computer Science, and the School of Criminal Justice and Criminology. The building will also provide teaching space for several other academic disciplines. The draft program of design has been completed with a projected size of 200,000 GSF and an estimated TPC of \$157 million. The program document was used in preparing a Tuition Revenue Bond (TRB) funding request for the 87<sup>th</sup> Texas Legislature. This project is on the CIP and will be initiated pending TRB funding.

**Esperanza Hall** will be the fourth academic building on the Round Rock Campus and include classrooms, labs, and offices to support four departments in the College of Health Professions, the College's Advising Center, and the Dean's Office. The draft program of design has been completed with a project size of 107,665 GSF and an estimated TPC of \$88 million. The program document was used in preparing a TRB funding request for the 87<sup>th</sup> Texas Legislature. This project is on the CIP and will be initiated pending TRB funding.

### Projects in the Design Phase

The TPC for the planned **Hilltop Housing Complex** on the San Marcos Campus is \$96.7 million based on 1,006 beds. Barnes Gromatzky Kosarek Architects is the architect, and Vaughn Construction is the Construction Manager at Risk (CMR). Demolition of Hornsby and Burleson Halls and utility upgrades have been completed. Design development was approved during the May 2019 Board of Regents meeting. The architect has completed 100 percent construction documents. The construction phase is being delayed until student enrollment rebounds after the COVID-19 pandemic.

### Projects in the Construction Phase

The construction of the **Infrastructure Research Laboratory** began in July 2021. Located at the Science, Technology, and Advanced Research (STAR) Park, this laboratory will provide the College of Science and Engineering with state-of-the-art capabilities and innovative technology for advanced testing of beams, girders, and other concrete components under high stress and

tension as well as provide research space for the civil engineering degree program. The TPC is \$14.1 million. Alamo Architects has been selected to provide design services for the project.

The construction of the **Film and Television Studios Project (Live Oak Studios)** began in May 2021. This is a one-story, 10,291 square foot structure that will provide much needed space for film, journalism, and mass communication majors. Teaching spaces include a sound stage, video editing lab, sound recording/mix classroom, and a state-of-the-art television studio. The TPC is \$10 million. The Lawrence Group Architects is the architect, and Vaugh Construction is the CMR.

The construction of the **University Police Department (UPD) Building (Pecan Building)** began in October 2020. This project will include approximately 14,000 GSF and will relocate UPD from its current home in the Nueces building to make room for academic programs. The TPC is \$9 million and will reach substantial completion in November 2021. Atkins is the architect, and Vaughn Construction is the CMR.

### Projects Completed

The following completed projects took place on the San Marcos Campus:

The **LBJ Student Center (LBJSC) Expansion Project**, with a TPC of \$31.2 million and a total size of 36,866 GSF, is now complete. The project also included 38,643 GSF of renovation in the “old” part of the LBJSC. The final report is being prepared pending art installation.

The **Round Rock Campus Services Building**, with a TPC of \$6.2 million, reached substantial completion in May 2021. The final report is being prepared.

The **Roy F. Mitte Space Reconfiguration Project**, with a TPC of \$6.5 million, is now complete. The final report is being prepared pending delivery of furniture, fixtures, and equipment.

The **University Events Center Expansion Project**, with a TPC of \$62.5 million, is now complete. The final report is pending the completion of a construction audit.

### **INSTITUTIONAL DEVELOPMENT**

The university has raised approximately \$13.5 million in the first nine months of fiscal year 2021, of which, \$8.3 million were from 20 gifts of \$100,000 or more. These include approximately \$625,000 from three foundations for research in education, psychology, and long-term health care; a planned gift of \$335,000 designated to the Friends of Fine Arts and Communications Excellence Fund; a planned gift for \$300,000 to establish graduate fellowships; a gift-in-kind valued at \$110,000 for The Wittliff Collections; and a gift of \$100,000 for the Bobcat Stadium South End Zone Addition project. A portion of these gifts are eligible for a match through the Texas Research Incentive Program.

The university has selected October 8, 2021, for a gala event to launch the public phase of the fundraising campaign, having raised over \$166 million for university priorities. University Advancement and the Office of University Marketing have contracted with firms to produce a video and other marketing materials for the campaign.

University Advancement has also begun planning for a return to in-person events in the fall 2021, including hosting donors and alumni for a reception and tailgate in Miami for the football game against Florida International University and campaign-related fundraising events.

**SPONSORED PROGRAM AWARDS - RESEARCH AND INSTRUCTIONAL**

New sponsored program awards obtained during the third quarter of fiscal year 2021 include both the Instructional Awards and the Research Awards categories. The Instructional Awards category consists of awards that cannot be classified as research according to definitions provided by the Texas Higher Education Coordinating Board (THECB). The Research Awards category impacts both restricted research and total research and development expenditures for the university. Both research-related metrics contribute to determining National Research University Fund eligibility and the Core Research Support Funding allocated by the Texas Legislature to Emerging Research Universities.

Below are the Research and Instructional Awards over \$100,000 received during the third quarter of fiscal year 2021.

<b>Recipient/Unit</b>	<b>Funding</b>	<b>Project Title and Purpose</b>
<b>Dr. Todd Sherron</b> Department of Organization, Workforce, and Leadership Studies	<b>\$1,500,000</b> Texas Higher Education Coordinating Board	<b>COVID: Texas Reskilling Support Fund Program</b> will address the urgency for helping students across Texas complete their degree and navigate an increasingly uncertain labor market by engaging stop-out students to provide the support and resources to help them not just enroll, but successfully graduate.
<b>Dr. John P. Blair</b> ALERT Center	<b>\$762,670 Supplement, Total Award \$1,782,670</b> Federal Bureau of Investigation	<b>ALERT Active Shooter Training</b> will support Active Shooter training for state, local, tribal, and campus law enforcement and federal agencies.
<b>Mr. John Robert Curnutt</b> ALERT Center	<b>\$472,909 Supplement, Total Award \$1,661,468</b> Texas A&M Engineering Extension Service	<b>Active Shooter Incident Management</b> will provide 12 deliveries for Active Shooter Incident Management Courses.

<p><b>Dr. Farhad Ameri</b> Department of Engineering Technology</p>	<p><b>\$392,737</b> National Science Foundation</p>	<p><b>REU Site: Multidisciplinary Research Experience in Advance Manufacturing for Undergraduates</b> will expose students to transformative interdisciplinary research to advanced manufacturing systems, materials, and processes.</p>
<p><b>Dr. Maria del Mar Huertas Pau</b> Department of Biology</p>	<p><b>\$298,560</b> United States Department of Agriculture-National Institute of Food &amp; Agriculture</p>	<p><b>Development of Nasal and Gut Probiotics To Protect Intensive Catfish Culture Against Edwardsiella ictaluri Infections</b> will characterize the response of the catfish nasal microbiome and physiology to different sub-acute concentrations of nitrite.</p>
<p><b>Dr. Nikoleta Theodoropoulou</b> Department of Physics</p>	<p><b>\$278,778</b> United States Department of Defense</p>	<p><b>Enhanced Optical, Electrical, and Magnetic Measurement Capabilities for Materials and Device Studies in Research and Education</b> will acquire state-of-the-art instrumentation that will support an array of advanced materials research projects involving measurements for photovoltaic solar cells, quantum dots, semiconductors, carbon nanotubes, and other high performance materials.</p>
<p><b>Dr. Keisuke Ikehata</b> Ingram School of Engineering</p>	<p><b>\$250,000</b> United States Department of Interior</p>	<p><b>Enhanced Water Recovery by a Combination of Photobiological Process and Secondary Reverse Osmosis-Lifecycle Cost Analysis and Mini-Pilot Study</b> will demonstrate the continuous, long-term operation of diatom-based photobiological treatment for a full-scale advanced water purification treatment for a brackish groundwater desalination facility.</p>

<p><b>Dr. Todd Michael Ahlman</b> Center for Archaeological Studies</p>	<p><b>\$249,982</b> Texas Parks and Wildlife</p>	<p><b>Archaeological Survey of Bastrop State Park FY21</b> will conduct an intensive archaeological survey that will include extensive background study and archival research and develop a work plan that includes a predictive model where areas of high, medium, and low potential for cultural resources are identified.</p>
<p><b>Dr. Merritt L. Drewery</b> Department of Agricultural Sciences</p>	<p><b>\$200,000</b> United States Department of Agriculture</p>	<p><b>Black Soldier Fly Larvae as a protein source for cattle consuming forage</b> will address approaches to develop feed formulation or use of novel alternative feedstuffs and nutrient utilization and efficiency using a whole-animal approach.</p>
<p><b>Dr. Lesli M. Biediger-Friedman</b> School of Family and Consumer Sciences</p>	<p><b>\$198,930 Supplement, Total Award \$300,626</b> Texas Department of Health and Human Services</p>	<p><b>Chat with WIC: Innovating WIC Services with a Chatbot</b> will be used to evaluate the Texas Women, Infants, and Children (WIC) Chatbot project.</p>
<p><b>Mr. David N. Dornak</b> The Meadows Center for Water and the Environment</p>	<p><b>\$160,000 Supplement, Total Award \$247,477</b> Texas General Land Office</p>	<p><b>Texas General Land Office Work Order B153</b> will complete requirements for EPA and NOAA approval of the Texas Coastal Nonpoint Source Program administered by the Texas General Land Office with specific focus on refining management measures to be implemented in the Texas Coastal Zone.</p>
<p><b>Dr. Ryan Gerald Anderson</b> Department of Agricultural Sciences</p>	<p><b>\$149,998</b> United States Department of Agriculture-National Institute of Food and Agriculture</p>	<p><b>Enhancing STEM skills through Metal Fabrication as a regular submission</b> will improve the welding equipment used in instructional courses through the purchase of eight Lincoln Electric C300 multi-process welders. The C300 allows students to learn welding techniques useful for agricultural applications.</p>

<b>Dr. Anthony S. Torres</b> Department of Engineering Technology	<b>\$100,000</b> Minnesota Department of Transportation	<b>Enhanced Entrained Air Void System Characterization for Durable Highway Concrete</b> will research an alternative characterization technique for concrete.
<b>Dr. Nikoleta Theodoropoulou</b> Department of Physics	<b>\$100,000 Supplement, Total Award \$300,074</b> First Solar, Inc.	<b>CdTe Back Contact Using Molecular Beam Epitaxy</b> will deliver an improved alloy comprised of cadmium, zinc and tellurium or alternative material that demonstrates required performance specifications.

## INFORMATION TECHNOLOGY

### Information Security

The university's security posture remains a prominent piece of division activities. In early June 2021, 100 percent multi-factor authentication saturation was achieved, further strengthening the security of electronic information resources for the university. Reaching saturation provides faculty, staff, and students with an increased level of security and helps further protect the university from malicious threat actors. OneDrive Sync was also introduced to faculty and staff as another backup option for documents, giving them an option to use OneDrive Sync or Code42. These automatic backups provide an added layer of protection and mitigation from ransomware attacks.

### External Email Notification Live

Email remains a constant entry point for malicious actors to enter Texas State's electronic systems. The security of email has been increased by indicating the email's sender is outside of the university community. The notification reminds recipients to exercise caution when opening the email and any attachments associated with it. This method is considered a best practice and will be used for all non-txstate.edu email addresses.

### Migration of Student Information System (Banner) to Ellucian Cloud Services

The migration of the student information system (Banner) from on-premises hosting to Ellucian's hosted environment, postponed from mid-February 2021 to mid-April 2021 due to the winter storm, has been successfully completed. As is expected with large-scale migrations of this sort, non-critical migration issues have been identified and remedied as they have been reported. The university and Ellucian continue to partner in quickly resolving issues. This migration is key for the university as it prepares the institution for the future computing architectures being implemented by major solutions providers.



### Microsoft 365 Seamless Single Sign On

Using the multitude of products brought to the university by Microsoft 365 is now easier with the addition of seamless single sign on. When faculty, staff, and students log into a domain-connected computer on either campus, they will automatically be logged into Microsoft 365. This saves time and provides a quality-of-life enhancement.

### TXST Mobile Campus Contacts Update

The most recent update to the TXST mobile app included upgrades to the Campus Contacts section of the app. The app, geared toward student use, now has easy to use filtering, search, and sorting functions to better serve students' needs. Additionally, a contact card for Student Government was added to the mobile app.

### Spring 2021 Tech Talk

Communication with Technical Support Personnel (TSPs) from across the university is vital to the continued success of Information Technology initiatives and services. Annually, the spring Tech Talk brings TSPs together to gain insight on tech services and projects, ask questions, and network with fellow staff. This information and resource sharing event geared specifically for staff in technical support roles always reaps wonderful benefits. The Spring 2021 Tech Talk was attended by 140 participants and covered nine different topics.

## **UNIVERSITY SPECIFIC ITEMS**

### University & Department

Texas State was ranked in the top 6.3 percent out of 19,788 universities worldwide in the 2021-22 edition of the "Global 2000 List by the Center for World University Rankings" published by the Center for World University Rankings (CWUR). CWUR publishes the largest academic rankings of global universities. Objective indicators are used for all four key pillars underlying the methodology of the ranking, which include quality of education, alumni employment, quality of faculty and research performance, with no reliance on surveys and university data submissions. Equal emphasis is placed on the learning environment and research.

For the third consecutive year, the university was named among the top institutions for social impact on the *Times Higher Education* University Impact Rankings. The university was ranked No. 87 worldwide, the first time it has reached the top 100. The university also ranked ninth among universities from the United States and first in Texas. Among the individual categories, it scored seven top 100 worldwide rankings, including three top 20 placements.

The university partnered with the Hays County Local Health Department for a mass COVID-19 vaccination clinic in April 2021. County and university officials vaccinated more than 2,000 people during the event, which took place at the University Events Center.

The university and Lone Star College signed an agreement in April 2021 establishing a program-to-program partnership for elementary teacher education. The initiative streamlines the process for future elementary teachers who begin their education at Lone Star College to complete their degrees at Texas State. Lone Star College, serving the Houston area, is the first to join the partnership with Texas State, but more community colleges across the state are anticipated to participate in the future.

Eleven programs were named among the Best Graduate School Rankings for 2022 by *U. S. News and World Report*. National top graduate program placements came in the categories:

- Criminology (tied for No. 26),
- Health Care Management (tied for No. 55),
- Physical Therapy (tied for No. 71),
- Business (tied for No. 101),
- Part-time MBA (No. 127),
- Social Work (tied for No. 137),
- Speech-Language Pathology (tied for No. 146),
- Education Schools (tied for No. 148),
- Public Affairs Programs (tied for No. 164),
- Biological Sciences (tied for No. 190), and
- Nursing Schools: Master's (No. 168-220).

The Common Experience, along with the Communication Design Program and in partnership with IBM, hosted the State of Black Design Conference April 9-10, 2021. The two-day virtual conference provided networking, development, and career opportunities for young designers, with a focus on student designers of color.

The Department of Political Science Model United Nations program swept the virtual awards stage in the Southern Regional Model United Nations (SRMUN) March 25-28, 2021. Students debated a host of global issues, ranging from the challenges of combating the proliferation of chemically enhanced illicit drugs to expanding food security for vulnerable and marginalized groups. The SRMUN competition consisted of 250 competitors, representing 35 institutions, including Auburn University, the University of Georgia, Mississippi State University, and Tennessee State University.

The university and Ascension Seton Williamson announced a collaboration to offer comprehensive sleep diagnostics and therapeutics to patients 12 years and older in the Williamson County area. The new Ascension Seton Williamson Sleep Center at the Round Rock Campus features state-of-the-art equipment and furnishings in Willow Hall. The Sleep Center provides a multidisciplinary approach to the diagnosis and treatment of problems with sleeping, staying awake, or troublesome behavior during sleep.

Legendary Texas author and screenwriter Mr. Larry McMurtry died on March 25, 2021, at the age of 84. Over the years, Mr. McMurtry donated many treasures to The Wittliff Collections. Among these are his original 1972 film scenario, "Streets of Laredo," which he later rewrote and expanded into his Pulitzer Prize-winning novel, "Lonesome Dove." In 2020, sculptor Mr. Clete Shields created a bronze bust of Mr. McMurtry that overlooks the entrance to The Wittliff's new Lonesome Dove exhibition gallery.

The books *The Spirit of Chicano Park*, written by Ms. Beatrice Zamora and illustrated by Ms. Maira Maez, *Feathered Serpent and the Five Suns: A Mesoamerican Creation Myth*, written and illustrated by Mr. Duncan Tonatiuh, and *Dreaming with Mariposas*, written by Ms. Sonia Gutiérrez, were named the Tomás Rivera Mexican American Children's Book Award recipients for works published in 2019-20. The awards will be presented at the university on October 28, 2021, with additional events scheduled in cooperation with the Texas Book Festival on October 30, 2021.

### Faculty and Staff

Dr. Araceli Martinez Ortiz, a research associate professor of engineering education in the College of Education, was named a Minority Serving Institution Fellow by the National Aeronautics and Space Administration's (NASA) Office of Science, Technology, Engineering and Math (STEM) Engagement. Dr. Ortiz will serve a two-year term in the fellowship, which will focus on helping NASA create unique opportunities for students and the public to contribute to NASA's work in exploration and discovery; build a diverse future STEM workforce by engaging students in authentic learning experiences with NASA scientists, content, and facilities; and strengthen public understanding by enabling powerful connections to NASA's mission and work.

Dr. Carlton Fong, an assistant professor in the College of Education, was honored as a Rising Star by the Association for Psychological Science (APS). In recognizing Dr. Fong, APS acknowledged that his "innovative work has already advanced the field, signaling great potential for continued contributions to psychological science."

Dr. Gregg Marshall, a professor, respiratory therapist, and chair of the Department of Respiratory Care, was reappointed to the Texas Board of Respiratory Care by Governor Greg Abbott. The board advises the Texas Medical Board, adopts rules to establish the certification and permitting program for respiratory therapists and sets minimum qualifications for respiratory care practitioners, standards of conduct, and grounds for disciplinary actions.

Dr. Carolyn Boyd, Shumla Endowed Research Professor in the Department of Anthropology, was awarded a grant from the National Endowment for the Humanities for archaeology and ethnographic field research. The project, *Origins and Tenacity of Myth, Ritual, and Cosmology in Archaic Period Rock Art of Southwest Texas and Northern Mexico*, is tied to the documentation and interpretation of 4,000-year-old Pecos River style rock art in Southwest Texas and Coahuila, Mexico.

Dr. Arzu Ari, associate dean for research in the College of Health Professions and a professor in the Department of Respiratory Care, was named chair of the International Education Recognition System (IERS). The IERS was developed by the American Association for Respiratory Care and the International Council for Respiratory Care (ICRC). Currently, there are 28 country representatives at the ICRC.

The American Academy of Arts and Sciences elected Ms. Naomi Shihab Nye, professor of creative writing, as one of its newest members. She is among 250 people chosen by the American Academy this year, and the first ever elected from the university. As a poet, novelist and songwriter, Ms. Nye has authored or edited more than 30 books, including three novels and

12 collections of poetry. In 2020, she was honored with a lifetime achievement award from the National Book Critics Circle. She has won four Pushcart Prizes, the Jane Addams Children's Book Award, the Paterson Poetry Prize, and many notable book and best book citations from the American Library Association. She received the Robert Creeley Award in 2013 and received the 2013 NSK Neustadt Prize for Children's Literature.

Mr. Todd Hudnall, a professor in the Department of Chemistry and Biochemistry, was named a fellow of the Royal Society of Chemistry (RSC). The RSC is the world's oldest professional society of chemists dating back more than 175 years. The RSC serves as the European counterpart to the American Chemical Society (ACS), and is based in London, U. K.

Dr. Yasmine Beale-Rivaya, a professor in the Department of World Languages and Literature, was named Distinguished Teaching Professor in the Humanities for 2021-2024, funded by a grant from the National Endowment for the Humanities. During her three-year appointment, Dr. Beale-Rivaya will implement a project, "Minority Languages and Communities in Contact," which focuses on minority languages and communities that coexist with another language that is preferred by the majority.

Mr. Cyrus Cassells, a professor in the Department of English, and Ms. Jennifer Ling Datchuk, an assistant professor in the School of Art and Design, were named 2021 Texas Poet Laureate and Texas State Three-Dimensional Artist by the Texas State Legislature. The appointments, among eight created by Senate Bill 1043 of the 77th Legislature for 2021-22, are filled for one-year terms. The appointees for 2021 were selected by a legislative-appointed committee for the exceptional quality of their work and for their outstanding commitment to the arts in Texas.

Dr. Eric Sarmiento, an assistant professor in the Department of Geography, was named one of seven inaugural recipients of the 2021 Early-Career Research Fellowships by the Gulf Research Program (GRP) of the National Academies of Sciences, Engineering and Medicine. The fellows were selected for the Human Health and Community Resilience track, which is one of three new fellowship tracks that GRP launched as part of a fellowship program redesign earlier this year. Human Health and Community Resilience fellows will spend the next two years pursuing research that contributes to advancing health equity and examines the social determinants of health in the Gulf states (Alabama, Mississippi, Louisiana, Florida, and Texas) and Alaska.

The Texas Academic Leadership Academy (TALA) accepted Dr. Kambra Bolch, associate dean for academic programs in University College; Dr. Joellen Coryell, assistant dean for educational partnerships for the College of Education and professor of adult, professional and community education in the Department of Counseling, Leadership, Adult Education and School Psychology; and Dr. Anna Turri, assistant chair and associate professor in the Department of Marketing in the McCoy College of Business Administration to the 2021-22 cohort. TALA is sponsored by the Texas Council of Chief Academic Officers, which aims to elevate professional development opportunities for faculty and aspiring leaders in academic affairs.

## Students

Two current graduate students received 2021 National Science Foundation (NSF) Graduate Research Fellowships, which are awarded to graduate students in science, technology, engineering, and mathematics. Ms. Fatimah Bouderdaben and Ms. Sara Moya were among 2,704 awarded, selected from among more than 12,000 applicants. The NSF fellowship provides three years of support, including a \$34,000 annual stipend and a cost-of-education allowance of \$12,000.

## Alumni

Alumna Judge Rose Vela (B.A. '85) was appointed director of the President's Commission on White House Fellowships, United States Office of Personnel Management in March 2021. The commission, which provides emerging leaders with first-hand experience in the process of governing the nation, was established by fellow alumnus President Lyndon B. Johnson in a 1964 Executive Order.

# Lamar Institute of Technology

Presidential Briefing  
(August 2021)

## **Summer Enrollment – “Take 1 Free on LIT”:**

LIT introduced our **Take 1 Free on LIT** initiative this Summer and Fall to continue to make college affordable for students. Students will receive free Summer and Fall 2021 classes when registered for more than one Summer and/or Fall class. The savings amounts up to the cost of three college hours.

## **Spring 2021 Commencement, Over 600 Awards (Record Breaking Again):**

LIT held our largest Commencement on May 14. The Spring 2021 class consisted of 565 graduates who earned 605 degrees and certificates. They ranged in age from 17 to 63 years old. 49% were women, 78% first in their family to attend college and 53% were students of color. One-third were still in high school and earned their college degree or certificate before receiving their high school diploma through our dual enrollment program.

## **Second Round of Parity:**

Thanks to Governor Greg Abbott and TSUS’s commitment to excellence and Southeast Texas, our tuition and fees will drop an additional 26%. A LIT student will only pay \$1,770 for 15 semester hours starting Fall 2021 including tuition and fees. LIT gives “*special*” thanks to Texas Speaker of the House Dade Phelan, former Texas Speaker of the House Dennis Bonnen, the TSUS Regents, Chancellor Brian McCall and system staff for making it possible. We are so excited to receive these funds.

## **LIT Ranked Nationally in top 25 for OSHA Program:**

LIT was named one of the nation’s elite, top 25 colleges for Online Occupational Safety and Health Certificate program by Value Colleges. As the only college in Texas named to this honor, we join the ranks of such prestigious schools as Tulane University, Johns Hopkins University, California State University, University of Alabama, Auburn University and Rochester Institute of Technology.

## **LIT Ranks #15 Nationally for Most Affordable Technical & Trade Schools:**

LIT has just been ranked #15 nationally for the Most Affordable Technical & Trade Schools-2021, announced by College Consensus. The Institute is one of two Southeast Texas colleges named to the top 50 list. The other school is San Jacinto College (#23) in Pasadena. According to the website, “The ranking offers the best schools for a return on investment. These trade schools review the best synthesis of educational quality, market reputation and potential for rewarding income.”

## **LIT Ranked in Top 15 for Best Dental Hygiene Schools in Texas**

LIT was named 12 out of 15 for the Best Dental Hygiene Schools in Texas, according to Nursing Process. The website stated, although Texas “offers dozens of programs, not all of them provide you with the quality education that best prepares you for your career.” LIT “facilitates quality dental hygiene education with its experienced and dedicated faculty. The college provides...the latest lab facilities where students sharpen clinical skills. Additionally, with its on-campus dental clinic, students are offered the opportunity to serve the community while offering subsidized dental services.”



**LAMAR STATE COLLEGE ORANGE  
PRESIDENT'S BRIEFING  
TSUS BOARD OF REGENTS  
August 2021**



## **ENROLLMENT**

LSCO is very encouraged by our growth in dual credit students, which are up more than 30% in headcount and nearly 40% higher in credit hours. We suspect that COVID-19 continues to negatively impact our traditional students, many of whom have jobs and are caring for their families. Yet, we consider the slight growth in overall headcount to be a positive sign for our future growth and the dip in contact hours was minimal. We are hopeful that the "Buy One Class, Get One Free" program this Summer and Fall will encourage more traditional students to enroll. Currently, our Summer 2021 enrollment is down compared with last year, however, it should be noted that Summer 2020 was an all-time record term for LSCO, partly fueled by the offering of two free courses for all students trying to catch up after the onset of the COVID-19 pandemic. Apart from last summer's exceptional enrollment figure, we are experiencing one of our strongest-enrolled Summer terms since 2011 which was our previous all-time summer high. Overall, we are pleased with our Summer 2021 enrollment, and although it is still early, we are encouraged by the numbers registering for Fall 2021. Compared with Fall 2020, we are tracking a 5% increase in headcount and a 12% increase in contact hours, and credit hours are up by about 9%.

## **PLANNING AND BUDGETING**

Fall and Summer registration opened in early April. LSCO is currently offering a "Buy One Class, Get One Class Free" for the Summer semester and "Buy Two Classes, Get Two Classes Free" for the Fall. We hope this initiative will not only help to boost enrollment, but more importantly will assist students with the cost of attendance during these challenging economic times. For FY22 budget planning, we implemented a flat operating budget while reinstating the cuts that occurred in travel in FY21. Once travel is lifted, the campus will begin participating in professional development and conferences again. We also are estimating flat enrollment for FY22. LSCO is excited about receiving an additional \$2,576,238 in parity for FY22 that will allow us to reduce tuition for non-dual credit students, scholarship \$10 per hour for educational materials and waive \$5 of dual credit tuition. After carefully evaluating the College's current operations, we have determined that it will be best to invest in a few new positions in areas critical to supporting and expanding our mission.

## **CAPITAL PROJECTS**

Work continues on the Gatemouth Brown student plaza, with the laying of the pavers roughly 60% complete. Once pavers are installed, the benches, shades, and lighting will be installed. The sign is in transit and will be onsite and installed in July. Hurricane Laura's reconstruction work on the exterior of the buildings continues.

## **INFORMATION TECHNOLOGY**

The Information Services department is continuing the implementation of Ellucian's Analytics and Experience Applications. LSCO is also in the process of implementing Barnes and Noble First Day Complete program and the Fixed Assets component of the Banner Finance system. LSCO Information Services department is in the process of evaluating multi-factor authentication for Office 365. Other upcoming projects include; a website redesign, automation of computer account creation, implementation of SmartCatalog, evaluation of a new vendor for hosted voice services, and obtaining a new internet connection provider. LSCO is also pleased to report we are in 100% compliance with Cybersecurity training for FY21.

## **CAMPUS SPECIFIC ITEMS**

- Despite a challenging year full of a global pandemic, two hurricanes within a 6-week period, and a disruptive winter storm, LSCO graduated 175 students on May 15, 2021; an all-time record for a Spring graduation. In fact, this number represents a 40% increase over last year's number of Spring graduates. This graduation also breaks the Spring record for number of degrees conferred, with 263 awards or a 25% increase over last year's May graduation. It should also be noted that 78% of the graduates were first-generation college students.
- LSCO's first Early College High School cohort from West Orange-Stark High School graduated in May. These ten high school students have taken college courses from 9<sup>th</sup>-12<sup>th</sup> grade and graduated with an Associate Degree before they even graduated high school.
- The Orange Chamber of Commerce presented the LSCO Employee of the Semester award to LSCO Director of Admissions and Registrar Becky McAnelley, and the Student of the Semester award to Hannah Shearin. Hannah is Secretary of the Student Government Association. She participates in numerous events on campus and helps promote the events throughout campus. Faculty members appreciate her regular contribution in classes and her "natural talent" for working well with other students.

Faculty and staff describe Becky McAnelley as always having the "best interest of LSCO students and community in mind." Her coworkers describe her as patient, tireless in her efforts, and a delight to work with. Becky began her career at LSCO as a student worker and has held several positions before moving into her current position as Director of Admissions/Registrar. In a career of over thirty years at LSCO, Becky has been an integral part of each student's success at LSCO.

- LSCO is pleased to announce that the new plaza currently under construction on campus will be named "Gatemouth Plaza" in honor and in memory of the late Grammy award-winning and multi-talented musician and Orange native, Clarence "Gatemouth" Brown. The new "Gatemouth Plaza" will be unveiled at LSCO's Octoberfest in the fall.
- Lamar State College Orange held its first-ever Career and Technical Education (CTE) Signing Day in May, awarding twenty-two students technical scholarships sponsored by local industry and foundation partners. The event, patterned after a high school student "signing" their intent to play college sports, featured technical program scholarship awards from Chevron Phillips Chemical Company, the Donald T. Boumans Foundation, Invista Orange, the Nelda C. and H. J. Lutcher Stark Foundation, and the LSCO Foundation.



- LSCO was excited to bring back Spring Day after being cancelled last year due to the pandemic. Although the rain forced students, faculty, staff, and community members to gather in the Student Center Gym, that did not stop them from celebrating and having fun. Prizes, food, mechanical gator rides, line dancing, and other fun activities were enjoyed by all that attended.
- Congratulations to LSCO Gator, Brianna Schwartz! For being inducted into the Phi Theta Kappa Texas Region Hall of Honor during the TX Regional virtual convention. Brianna is president of LSCO's Alpha Nu Gamma chapter of PTK. She was also an Early College High School student attending both West Orange-Stark High School and LSCO. Brianna graduated from LSCO in May with her associate degree two weeks prior to graduating from high school.
- Lamar State College Orange was honored to host Congressman Dr. Brian Babin on campus in April. Congressman Babin met with President Thomas Johnson and toured several skills, trades, and workforce programs, including the Maritime and Industrial Technology programs. President Johnson shared with Congressman Babin that LSCO is committed to providing a well-educated and skilled workforce that is ready to go to work in our community.
- To recognize national Sexual Assault Awareness and Prevention Month, LSCO hosted a Denim Day Panel. The panel consisted of representatives of local advocacy, service, and legal organizations who assist with sexual assault cases and who support victims. The panelists provided insight into valuable resources available for victims. Gator student, Aubrey Moore, spoke powerfully from a victim's perspective.
- LSCO honored employees at the Annual Employee Awards Luncheon. Since we were unable to host last year's luncheon, 2020 recipients were also recognized. Employees received awards for 5, 10, 15, 20, and 25 years of service to the Gator Community. President's Awards and Teaching and Professional Excellence Awards were also presented. The Student Government Association presented their Favorite Faculty and Staff Awards, as well.
- LSCO's Dual Credit student, Nia Hodge, won BH-Photos Depth of Field Photography Contest in the "Headshot" category. Nia competed against both amateur and professional photographers, including her photography teacher, and her portrait titled "Incandescent Beauty" (which featured her mom) was chosen out of hundred of entries. You can see Nia's beautiful work [here](#).



***Quality – Growth – Service – Innovation - Success***



**LAMAR STATE COLLEGE PORT ARTHUR**  
**President's Briefing**  
**August 2021**

**COVID 19 UPDATE**

The incidence of COVID 19 cases have declined on campus. Employees and students, however, have been asked to wear a facemask. Vaccines have been made available on campus for students and employees.

**GRANT FUNDED PROJECTS AND CONSTRUCTION**

The EDA Grant to renovate and expand the Armory has begun and will continue into 2022.

The EDA Grant for the Commercial Examination Center has moved into the design phase. PDG Architects has met to discuss the center needs and is working to complete a site plan.

The renovation of the Fuller Building was completed mid-July and subsequently occupied by some Student Services staff, the Title V Director, and the Excelencia Center staff. An event is being planned for the community to tour the building.

**FINANCE AND OPERATIONS**

The proposed budget for FY22 has incorporated the tuition and fee reduction approved at the Special called Board of Regents Meeting on June 30, 2021. The increase in the State's funding rate for the State Colleges has allowed LSCPA to lower designated tuition to \$30 per semester credit hour, eliminate the athletic fee, and provide a \$10 per semester credit hour for an instructional material scholarship. Dual credit student's flat rate tuition was lowered to \$45.

Although the Legislature was generous with the State College's funding, LSCPA's funding for growth was reduced because incarcerated students were not able to participate in online instruction and faculty were not allowed in the prison. The estimated growth loss of \$2 million will be offset by savings from operations and loss revenue replacement through the American Rescue Plan Institutional Funds. FY22 budget is balanced and includes a 3% merit raise to qualified employees.

**ACADEMIC AFFAIRS**

Various retirements among faculty and staff have made the spring and summer a busy hiring season. This fall LSCPA will be welcoming several new faculty members in chemistry, economics, government, drama, substance abuse counseling, and vocational nursing. And, with our Culinary Arts and Hospitality program opening this fall, the campus welcomes a culinary arts faculty member.

Our Title V Hispanic Serving Institution Grant Team conducted two Summer Bridge Programs to build effective student skills among our dual credit and early college high school students. The bridge programs were very well received.

A team of people are busy preparing a ten-year compliance report for submission to SACSCOC in 2022 and also planning to host a SACSCOC site visit to our new culinary arts location this fall.

We look forward to the fall semester when we will be reinstating face-to-face instruction, and we will kick off the semester with a face-to-face Faculty Development Day.

## WORKFORCE TRAINING AND CONTINUING EDUCATION

The demand for Commercial Driving classes remains strong. An agreement has been signed to provide private commercial driving classes that include a learner's permit and pre-trip safety check off. At the end of training, all graduates are offered jobs. The College has also reopened classes in scaffolding.

## STUDENT SERVICES

The **Academic Advising and Retention Office** has remained busy with student advisement and scholarship administration. New Student Orientation sessions were scheduled twice monthly as a live stream an in-person event July and August.

The **Office of Disability Services** website was updated to include information that lists free and low-cost software that is available for all students.

The **Admissions & Records Office** participated in registration events including Operation Registration, Buy One Get One Free (BOGO), Super Saturday (virtual and in person), and live virtual chat events across campus. The department coordinated two in-person spring graduation ceremonies on Friday, May 14<sup>th</sup> due to social distancing guidelines. The ceremony was the first ceremony in which the Early College High School students were able to receive their associate degree.

The **Enrollment Services** has continued to focus on reaching the community by attending local high school awards ceremonies and presenting Lamar State College Port Arthur scholarships to award recipients. The Enrollment Services team has settled in to its new home in the renovated Fuller Building.

The **Financial Aid Office** dispersed Coronavirus Response and Relief Supplemental Appropriations Act (CRRSAA) funding. A total of \$232,279 HEERF II was spent during summer 2021 to assist students.

**Student Activities** hosted a Fourth of July event in partnership with the City of Port Arthur and Motiva Enterprises. The event included outdoor laser tag, gaming truck, live radio broadcast, face painters, animal balloon artist, karaoke DJ, free food and ice cream. COVID-19 vaccinations were provided by Wal-Mart. Student Activities hosted a welcome kick-off event for new students called Deans, Jeans, and Red beans which allowed new students to meet and mingle with the campus faculty and administration.

## INFORMATION TECHNOLOGY SERVICES

The Office of Information Technology Services continues to implement disaster recovery and business continuity in Microsoft Azure cloud for essential servers and applications. All critical servers have been moved to Azure cloud.

The Office of Information Technology has completed the implementation of Ellucian's Analytics software. Analytics provides an enhanced view of college data in graphical formats and the capability to drill down into the detail of data.

The Office of Information Technology is implementing cloud based SmartCatalog software that will enhance the process of creating, maintaining, and publishing the college catalog. The implementation of the Syllabi management module has begun and expected to be completed in the 3<sup>rd</sup> quarter of 2021.

The Office of Information Technology has begun the process of implementing the Finance Fixed Assets component of the Banner finance system in preparation for the SPA system being decommissioned at the end of August 2022 per state comptroller's office. This implementation

will include TSUS, LSCO, and LIT. The project has begun June 2021 and expected to be completed early September 2021.

The Office of Information Technology is assisting Lamar State College Orange with Argos reporting and other Banner related projects. Additional LSCPA and LSCO shared projects include a work order ticketing system and a VOIP solution.

The Office of Information Technology is in the process of evaluating a new higher education centric website content management application software system. The system is being used by LSCO. It is expected that the LSCO website redesign will be completed first and LSCPA's will follow. This is a lengthy process and anticipated to continue into 2022.

The Office of Information Technology is in the process of evaluating a new network provider for its external and commodity internet. Considerable progress has been made with LSCPA, LSCO, and LIT and will move forward with LEARN but with considerable cost savings. Project is expected to be completed by the end of August 2021.

The Office of Information Technology has also updated the LSCPA *IT Policy and Procedure Manual*.